



Adopted

BUDGET

Fiscal Year 2023

Finishing Strong





**ANNUAL BUDGET
For The
Fiscal Year
Ending June 30, 2023**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albany
Georgia**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

MISSION

The City of Albany delivers fiscally responsible, highly dependable services to citizens in the community and the region with integrity and professionalism.

VISION

The City of Albany is a collaborative regional leader delivering exceptional services and enhancing quality of life, while fostering an atmosphere where citizens and businesses can thrive.

STRATEGIC PRIORITIES

Safe, sustainable, and business-friendly. Economic development, jobs, infrastructure, and asset management. Promotion of the City as a great place to live, work and play. Effective service delivery and excellent fiscal responsibility.

THE BOARD OF COMMISSIONERS



Jon Howard
Ward 1



Jalen Johnson
Ward 2



Mayor Pro Tem
Vilnis Gaines



Mayor
Bo Dorough



Chad Warbington
Ward IV

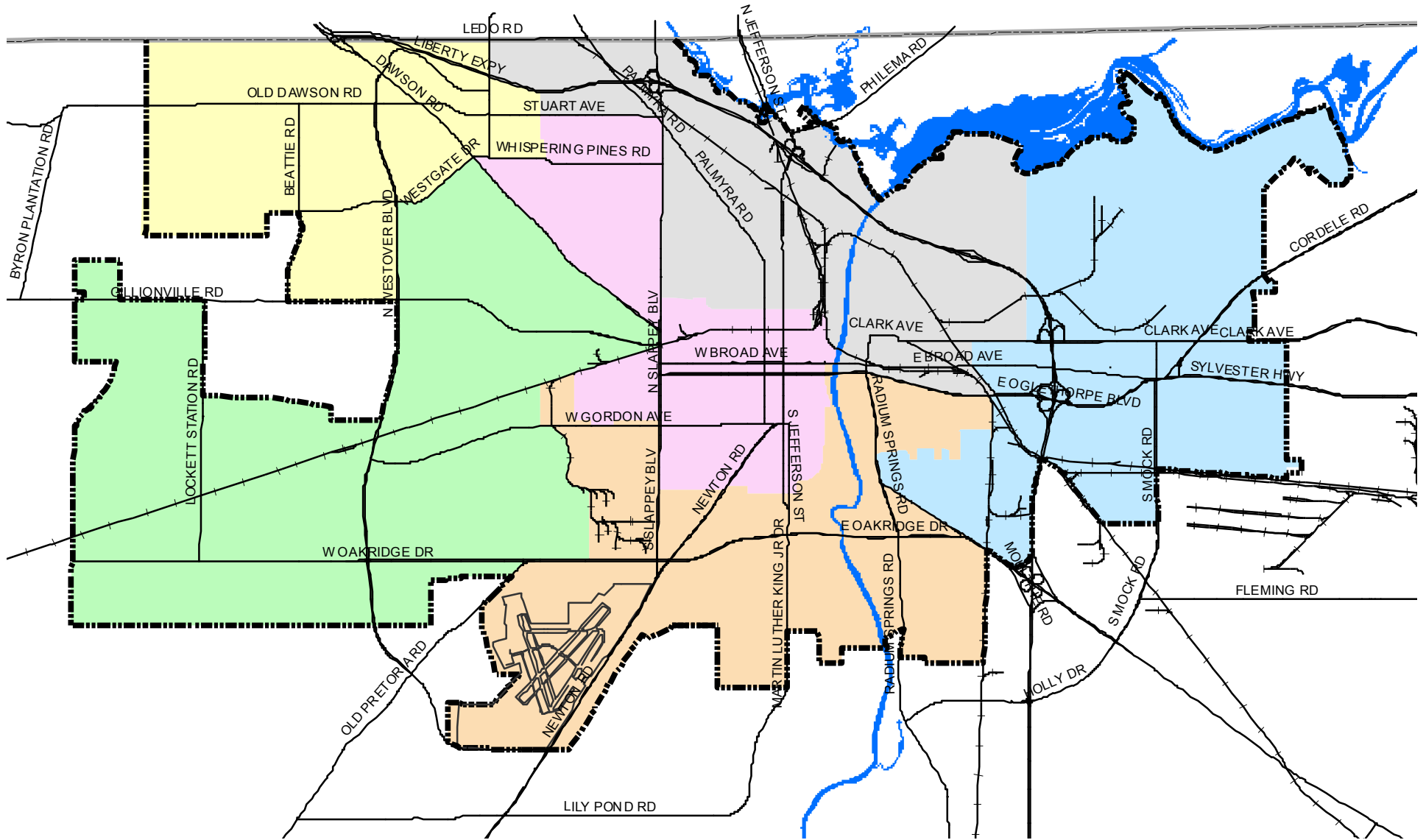


Robert Langstaff
Ward V



Demetrius Young
Ward VI

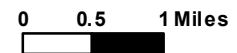
Albany, Georgia City Commission Wards

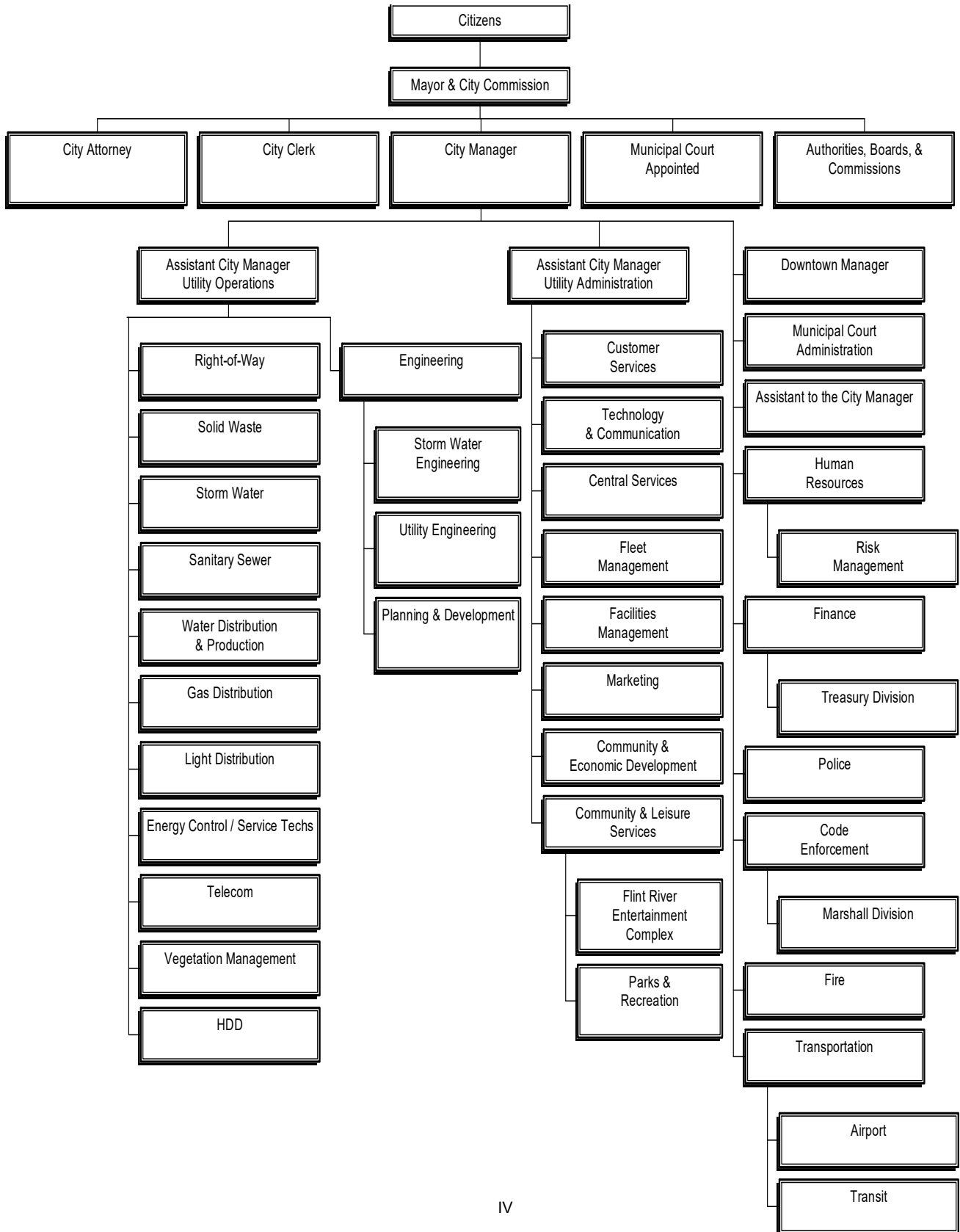


Bo Dorough, Mayor



- | | |
|---|---|
| Ward 1 - Jon Howard | Ward 4 - Chad Warbington |
| Ward 2 - Jalen Johnson | Ward 5 - Bob Langstaff, Jr |
| Ward 3 - Vilnis Gaines | Ward 6 - Demetrius Young |





Government and Organization

The City of Albany has operated under the Commission-Manager form of government since January 14, 1924. The seven member Commission consists of a Mayor (*elected at large*) and six Commissioners (*elected on a ward basis*). The Commission appoints members to various Boards, Authorities, and Commissions. The Commission also appoints the City Manager, City Clerk, City Attorney, Assistant City Attorneys, and Municipal Court Judge. The City Manager, as the City's Chief Administrative Officer, is responsible for the enforcement of laws and ordinances and the implementation of policies passed by the Commission. The City Manager appoints department heads to assist with these responsibilities.

GENERAL GOVERNMENT

Steven Carter – City Manager
Vacant – Assistant to the City Manager
Bruce Maples - Assistant City Manager for Utility Operations
Yvette Fields - Assistant City Manager for Utility Administration
Sonja Tolbert - City Clerk
C. Nathan Davis - City Attorney
Willie Weaver - Municipal Court Judge

DEPARTMENT HEADS

Veronica Wright - Director of Human Resources Management
Exylyn Mitchell - Interim Director of Central Services
Derrick L. Brown – Chief Financial Officer
Peter Bednar – Director of Fleet Management
John Dawson – Interim Chief Information Officer
Paul Forgey - Director of Planning & Development
Michael Persley - Police Chief
Nathaniel Norman – Code Enforcement Director
Cedric Scott - Fire Chief
John Hawthorne – Director of Community & Economic Development
Robert Griffin - Interim Director of Engineering
Stacey Rowe - Director of Utility Operations, Public Works
Steven Belk – Director of Community and Leisure Services
David Hamilton - Director of Transportation
Jimmy Norman - Director of Utility Operations
Donald Gray - Director of Facilities Management
Mary Ann Petty - Director of Administrative Services
Lequrica Gaskins - Downtown Manager

Community Information***Origin and Growth***

Situated in the Plantation Trace region, Albany is the primary trade center for Southwest Georgia. It is the county seat for Dougherty County, Georgia. The City lies at the head of the Flint River, 182 miles south of Atlanta. Incorporated in 1853, the City was laid out in 1836 by Alexander Shotwell and named for Albany, New York. The City of Albany was originally incorporated by an Act of the General Assembly of Georgia on December 27, 1838.

The chief farm products are cotton, peanuts, corn, tobacco, and to a lesser extent, paper-shell pecans and forest products. Albany has developed a diversified industrial economy, which includes companies such as Procter & Gamble, Miller Coors, and Master Foods USA-a Mars Incorporated Company. Also, the Marine Corps Logistics Base (MCLB) in Albany is a shining star within the Department of Defense and has established itself as a leader in the adoption of private sector business strategies to accomplish its mission.

The City of Albany makes available the Albany Job Investment Fund to companies that meet funding criteria and are considered to be long-term beneficial investments for the community. With awards of up to \$6 million, the City of Albany is an attractive destination for companies to expand or begin.

Government and Organization

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Educational Facilities

For higher education, Albany has a hometown college, a progressive technical college, and a job corps center. Albany State University, a proud member institution of the University System of Georgia, elevates its community and region by offering a broad array of graduate, baccalaureate, associate, and certificate programs at its main campuses in Albany as well as at strategically-placed branch sites and online. Albany Technical College is a unit of the Georgia Department of Technical and Adult Education. Turner Job Corps Center also serves the Albany area as a fully accredited Vocational Education Institute, providing high-quality academic and vocational training programs to prepare students (ages 16 - 24) to take their places in today's technical work force. The City is also served by 21 schools (14 elementary, 4 middle, and 3 high schools), along with 1 career academy, 1 public alternative school, and a number of private schools.

Sources: Georgia.gov/cities-counties/albany
Dougherty.k12.ga.us

DEMOGRAPHICS

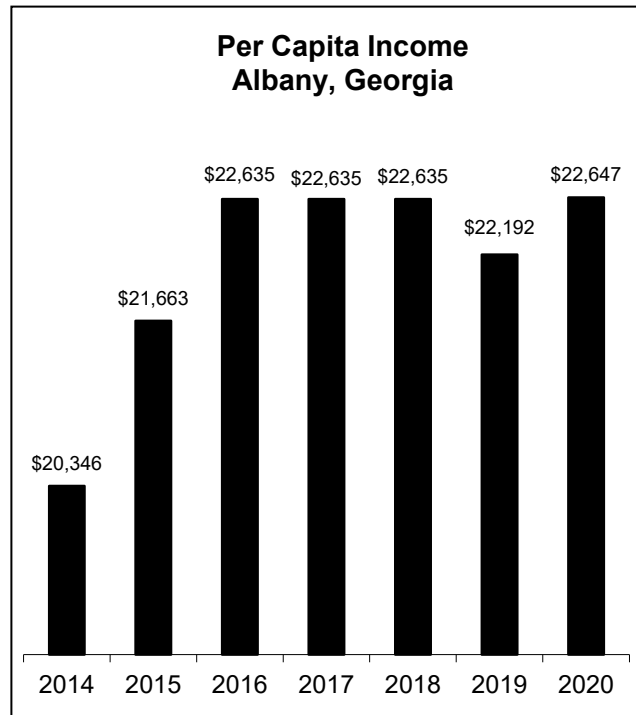
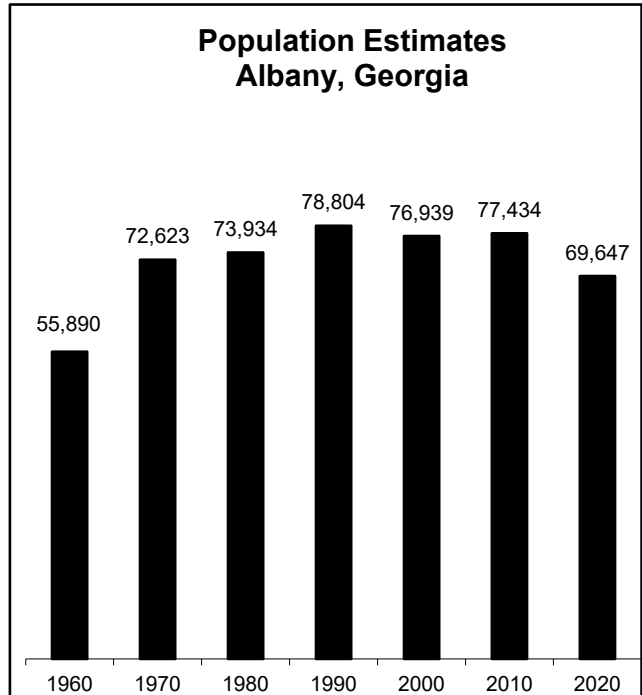
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|---------------|---------------|
| GENDER | (2020 Census) |
| Male | 46.2% |
| Female | 53.8% |

| | |
|------------------------|---------------|
| AGE COMPOSITION | (2020 Census) |
| Under 5 Years | 6.7% |
| Under 19 Years | 27.8% |
| 20 - 24 Years | 8.9% |
| 25 - 44 Years | 26.0% |
| 45 - 64 Years | 22.1% |
| 65 - 74 Years | 9.1% |
| 75+ Years | 6.1% |

| | |
|----------------------------|---------------|
| RACE/ ETHNIC ORIGIN | (2020 Census) |
| Black | 77.1% |
| White | 20.6% |
| Hispanic | 1.3% |
| Asian/American | 0.8% |
| Indian/Hawaiian | |
| Other | .2% |

| | |
|-----------------------|----------------------------|
| AREA | (2020 Census) |
| Land Area | 57 square miles |
| Elevation | 212 ft. above sea level |
| Rainfall | 51.4 inches |
| Avg. Annual Temp..... | 66° F |

| | |
|---|-------|
| OCCUPATIONAL COMPOSITION | |
| Educational Services & Health Care & Social Services | 25.9% |
| Service Occupations | 12.5% |
| Retail Trade | 12.5% |
| Arts, Entertainment, & Recreation, & Accommodation & Food Services | 10.8% |
| Manufacturing | 9.9% |



Sources: U.S. Census Bureau, Quick Facts
<https://www.census.gov/quickfacts> and Fact Finder
<http://factfinder.census.gov>

COMMUNITY INFORMATION

MUNICIPAL SERVICES

Fire Protection ... 11 stations; 171 fire personnel and officers

Police Protection 247 personnel and officers
42 county officers
230 member sheriff's department provides protection outside the city limits

Garbage Services provided by the City's Solid Waste division

CITY FACILITIES & SERVICES

Miles of Streets 571

Number of Street Lights 11,295

EDUCATION

Elementary Schools 14

Middle Schools 4

High Schools 3

Number of area colleges 3
(Troy University maintains a satellite campus)

HEALTH

Hospital..... 1 (690 beds)

MD's 506

Dentists 49

Nursing homes 3 (509 beds)

RECREATIONAL FACILITIES

Public tennis courts 7

Parks 75

Area golf courses 1

Municipal swimming pools 3

Walking Tracks 4

Playgrounds 35

Community centers 4

Boat ramps 4

SCENIC ATTRACTIONS

Albany Museum of Art

Albany Municipal Auditorium

Weatherbee Planetarium

Chehaw Park

Thronateeska Heritage Foundation Museum

Albany Civil Rights Institute

Quail Hunting Preserves

Flint Riverquarium

Riverfront Park

Radium Springs Gardens

Sources: Choosealbany.com

LOCAL ECONOMY

Major Employers:

Name of Business

Phoebe Putney Memorial Hospital
 Marine Corps Logistics Base – Albany
 Dougherty County Board of Education
 City of Albany
 Albany State University
 Proctor & Gamble
 Dougherty County
 Teleperformance USA
 Molson Coors
 Coats & Clark

Type of Business

Healthcare
 Federal Government
 Education
 Municipal Government
 Education
 Paper Goods
 County Government
 Technical Support
 Beverage
 Textile Manufacturer

TRANSPORTATION

Motor Freight Carriers

- 5 interstate
- 24 inter/ intrastate
- 6 terminals
- Overnight service to Atlanta, Birmingham, Charlotte, Chattanooga, Columbia, Jacksonville and Knoxville

Rail

- Albany-Dougherty County served by Norfolk-Southern Corp. and Georgia & Florida Railway
- Switching service provided seven days per week by Norfolk-Southern and six days per week, to customer specs, by Georgia & Florida Railway
- Georgia offers 5,000 miles of track, the most extensive system in the Southeast

Water

Navigable River, Flint (9 ft. channel depth)

Air

Southwest Georgia Regional Airport (ABY) in Albany is the state’s second-largest cargo airport by landed weight. The airport offers three nonstop, daily, 35-minute Delta flights to Hartsfield-Jackson International Airport (ATL) in Atlanta utilizing regional jet equipment. On site at the airport is a UPS sorting facility. Airport amenities include a 6,601-foot grooved asphalt runway; aircraft tie downs; hangar rentals; lighted runways; precision and non-precision approaches; and an additional 5,219-foot cross-wind grooved asphalt runway.

Source: Choosealbany.com

BUDGET GUIDE

The 2022 - 2023 Annual Budget is divided into twelve (12) sections whose contents are explained below. This Budget Guide is provided to summarize the information contained in each section and to assist the reader in finding information.

Section I - City Manager’s Message

This section includes the City Manager’s transmittal letter, the strategic plan, and the adopted budget ordinance. Also included in this section are the revenue and expenditure recaps for the General Fund, Special Funds, Self-Sustaining Enterprise Funds, Supplemented Enterprise Funds, and the Utility Internal Service Fund.

Section II - Policies and Procedures

This section outlines the policies used to guide the preparation and management of the City’s annual budget. This section also provides detailed information on budget development, budget adoption, the accounting policies and procedures for Fund Accounting, Governmental Funds, Debt Services, Central Services, and Revenue and Expenditure policies. In addition, this section includes the FY 23 budget calendar.

Section III - Revenue and Expenditures / Expenses

This section begins with a chart showing the relationship between funds, in addition to a chart showing the percentages of expenditures as it relates to personnel services, operating expenses, cost of goods sold, and capital improvement. Included in this section is a summary of the General Fund revenue sources and expenditure/expense categories for the 2022 - 2023 budget. This information is categorized by the following fund accounts:

- General Fund
- Special Funds
- Self-Sustaining Enterprise Funds
- Supplemented Enterprise Funds
- Utility Internal Service Fund

Section IV - Supplemental Information

In this section pertinent information is reported on the budget that analyzes trends and outlines the recent policy decisions that have impacted the City’s budget, and its financial position. This section provides the reader with an overview of revenues/expenditures, debt and tax digest information, and personnel information.

Section V - General Fund Expenditure Detail

The General Fund is the City’s major operating fund. It accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The General Fund finances most of the regular day-to-day operations and accounts for approximately 23% or \$68,746,811 of the budgeted appropriation. It consists of the following departments: City Clerk’s Office, City Manager’s Office, City Attorney’s Office, Municipal Court, Human Resources,

Central Services, Finance, Technology & Communication, Planning & Development, Police, Fire, Code Enforcement, Engineering, Recreation, and Facilities Management. It also contains appropriations to independent agencies. The General Fund depends on revenues generated from such sources as property taxes, sales taxes, utility transfers, service charges, business licenses and permits, insurance taxes, and other revenue to cover its operating costs.

Section VI - Special Funds Expenditure Detail

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. About 16% or \$48,559,269 of the FY 23 Budget is allocated to Special Fund activities. Included in the Special Funds are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, Tax Allocation District (TAD), Job Investment, R3M, Gortatowsky, SPLOST, TSPLOST, and Grant Funds. The Albany Convention and Visitors Bureau will receive \$800 thousand of current year's actual Hotel/Motel tax revenue to promote tourism and growth in Albany.

Also included under Special Funds is the Debt Fund. However, the City does not have any active General Obligation Bonds that require repayment. Therefore, only the Capital Improvement Fund is financed through revenues received from the General Fund.

To encourage development in the Albany Riverfront and Gateway Development Plan the Commission established a Tax Allocation District (TAD) for that area. A TAD allows the City to sell bonds to finance infrastructure and other redevelopment costs within the designated district.

The Job Investment Fund was created to provide monies to companies that meet established criteria that are considered to be long term investments in the City of Albany.

R3M (Renovate, Repair, & Replace) Fund is designed to maintain and upgrade facilities & infrastructure maintained by the City. The expenditures within this fund do not meet the capital criteria.

The Special Purpose Local Option Sales Tax (SPLOST) VII is a referendum approved by voters in November 2016 that allows for an extra penny in sales tax to fund a diverse list of community projects. It is not a separate tax; Georgia law allows local jurisdictions to use SPLOST proceeds to fund capital improvement projects that would otherwise be paid for with General Fund and property tax revenues. SPLOST VII expenditures for FY 2023 are projected to be \$12,114,256.

Similarly, Transportation Special Purpose Local Option Sales Tax (TSPLOST) is a referendum approved by voters in March 2019 that allows for an extra penny in sales tax to fund a diverse list of community projects. It is not a separate tax. TSPLOST expenditures for FY 2023 are projected to be \$16,126,639.

Grant Fund is a Special Fund that has been established to carry out projects or programs that are not funded through the normal operating & capital budget process. These funds are used to account for resources received from outside agencies and are restricted for a specific purpose.

Section VII - Self-Sustaining Enterprise Funds (Utility Funds)

The Self-Sustaining Enterprise Funds consist of the Utility Funds maintained by the City of Albany. The Utility Funds' charge for services are used to serve the infrastructure and distribution needs of the City. About 53% or \$157,545,619 of the FY 23 Budget is attributed to the Utility Fund activities. Included in the Utility Funds are Light, Gas, Sanitary Sewer, Water, Solid Waste, Storm Water, and Telecom Fund. The Cost of Goods Sold makes up the majority of the budgeted expenses for FY 2023 in the amount of \$74,229,499 or 47%.

With projected revenues of \$95,706,562, the Light Fund is easily the largest revenue generating enterprise fund for the City of Albany. Expenses are projected to be \$84,905,147, resulting in net income of \$10,801,415. This fund represents about 32% of the total budget. Its 37,891 customers include residential, commercial, and industrial.

The Gas Fund is projected to generate \$19,016,000 in revenue through charges for service and incur \$19,246,532 in expenses, resulting in a net loss of \$230,532. The fund represents about 6% of the total budget. It provides natural gas services to approximately 13,198 customers in Dougherty and Lee Counties.

The Sanitary Sewer Fund is projected to generate \$16,936,418 in revenue primarily through user fees, and incur \$16,950,514 in expenses resulting in a net loss of \$14,096. This fund represents about 6% of the total budget. Included under the Sanitary Sewer Fund are Wastewater Treatment, Wastewater Treatment/Lift Stations, Wastewater Sampling, and Sanitary Sewer Maintenance. This Division of Public Works is responsible for the treatment of the City's wastewater and for disposal of sewage sludge in accordance with Environmental Protection Division's guidelines. This division is also responsible for the maintenance of all sanitary sewers and for the installation of new taps and sewer extensions within the city limits of Albany.

The list of self-sustaining enterprise funds continues with the Water Fund. It is expected to generate \$12,758,500 in revenue and incur \$12,795,092 in expenses, resulting in net loss of \$36,592. The fund represents about 4% of the total budget. The fund provides 14 million gallons of water per day over 35,521 customers. While Water Distribution is responsible for these figures, the fund also includes Water Production. This department is capable of producing 36 million gallons per day from 39 dry wells. This is a vital resource for future economic development.

The Solid Waste Fund is expected to generate \$13,099,000 in revenue through service charges and incur \$12,973,063 in expenses, resulting in a net income of \$125,938. This fund represents about 4% of the total budget. Included under the Solid Waste Fund are Solid Waste Administration, Solid Waste Removal/Residential, Solid Waste Removal/Commercial and Special Services. This division is responsible for collecting and properly disposing of solid waste and recyclables generated by both residential and commercial customers. This division serves approximately 23,388 residential customers with a private contractor. The division also serves 1,338 commercial customers.

The Storm Water Fund is projected to generate \$6,077,088 in revenue through user fees, while partially being supported through Sewer Fees in the amount of \$1,260,740 totaling \$7,337,828. Budgeted expenses from the Storm Water fund are scheduled for \$7,244,742 during fiscal year 2023. The budget net income for fiscal year 2023 is \$93,086. The Storm Water Fund represents about 2% of the total budget. Engineering Storm Water, Street Sweeping, Asphalt/Concrete, Grading/Construction and Storm Maintenance are included in this fund. The responsibility of the Storm Water Fund is to provide storm water management services to include drainage system operation and maintenance of ditches, canals and ponds, and storm water pump stations, and to provide street sweeping services necessary for the collection and disposal of storm water-related debris. Other functions include maintenance of existing storm water infrastructure and installation of new storm water conveyance systems.

The Telecommunication Fund is the last of the self-sustaining enterprise funds. Revenue is expected to be \$3,649,270 and expenses are projected to be \$3,430,529, resulting in net income of \$218,741. The fund represents approximately 1% of the total budget. Telecom provides excellent fiber optic-based services to businesses in Albany and Dougherty County. The fund serves approximately 1,192 connections to their customers.

Section VIII - Supplemented Enterprise Funds

The approved program and expense plan is recorded in this section for the Supplemented Enterprise Funds which include the following: Airport, Flint River Entertainment Complex, and the Transit System. Because these funds are not self-sustaining, they are budgeted to receive subsidies from the General Fund in the amounts of \$0, \$875,804, and \$1,614,963 respectively (CARES Act funding is supplementing the Airport this year).

Section IX - Utility Internal Service Fund

The Utility Internal Service Fund provides support for all of the utility enterprise funds (Light, Sewer, Gas, Water, Solid Waste, Storm Water, and Telecom). It is comprised of eight (8) departments: Utility Management, Investigations, Engineering, Marketing, HDD, Energy Control/ Techs, Vegetation Management, and Customer Service. The projected budget for this fund is \$13,994,495 in FY 2023.

Section X - Capital Improvement Program

This section includes all of the approved FY 2023 Capital Outlay/Improvement requests for the General Fund, Special Funds, Utility Internal Service Fund, and the Enterprise Funds. The capital outlay expenditure plan is listed by Department/Division. General Fund expenditures are budgeted to be \$4,003,245, while the Utility Internal Service Fund and Enterprise Funds are expected to have \$1,239,564 and \$41,092,943 in capital expenses, respectively. Also included in this section are the Georgia Municipal Association Lease Pool (GMA) capital requests.

Section XI – Fleet Fund

This section contains the Fleet Internal Service Fund which provides support for all the maintenance and assistance in purchasing all rolling stock utilized by the City. The projected budget for this fund is \$3,181,976 in FY 2023.

Section XII - Appendix

This section contains a glossary of terms that may be useful in assisting the individual to interpret the budget.



City Manager's Message



Steven Carter
City Manager

Office: (229) 431-3234
Fax: (229) 431-3223

July 31, 2022

The Honorable Mayor and
Board of City Commissioners
City of Albany
Post Office Box 447
Albany, GA 31702-0447

Dear Mayor and Commissioners:

Transmitted herewith is the fiscal year 2023 adopted budget totaling \$299.6 Million. This budget has increased from \$291.9 Million in fiscal year 2022, driven primarily by a 4.5% cost of living increase for all City personnel which cost approximately \$3 Million. In addition, the Department of Community & Economic Development received and budgeted \$1.8 Million in HOME ARP funding, which is allocated for a specific project to address the needs of qualifying populations. The estimated increase in fuel and maintenance costs compared with the prior budget year amounts to \$1.9 Million. There is also a \$1 Million increase in the allocation to SPLOST & TSPLOST projects. There are 1,169 positions included in the budget, which increased the number of positions from 1,162 in FY 2022. Thirty-four positions (3%) are included in the Internal Service Funds; 671 positions (57%) are assigned to the General Fund, with the remaining 464 (40%) assigned to Special Funds and the Enterprise Funds, which includes Albany Utilities.

The City of Albany continues to exercise fiscal responsibility with all its Utility Funds. Many of them contain a provision to increase rates and fees by the amount of the Consumer Price Index (CPI) measured by the calendar year (January to December) and implemented on a fiscal year basis (July to June). With a CPI of 7.4% for our region, the City was able to minimize the impact on ratepayers by using CPIs of 3.5% to 6.5% while still positioning funds for financial sustainability. This will allow for consistent operational funding, capital replacement, and the ability to take on additional projects in the future.

Mayor and Board of City Commissioners

July 31, 2022

The Stormwater fees were increased to the stated goal of \$6.50/ERU (Equivalent Residential Unit) established in 2014 during FY 2022. A CPI of 3.5% was applied to these fees. The Sewer Fund has an extremely aggressive deadline, established by the environmental agencies, of separating 85% of the combined sewer/stormwater system over the next 3 years. The 10-year capital plan will work towards separation at the cost of \$105 Million. This large project comprises many smaller ones and will require a combination of funding sources. One of the necessary steps to increase debt capacity was a 6.5% rate increase in fiscal year 2023. The Solid Waste rate also implemented a 6.5% CPI increase to offset the increased operational costs of the residential contractor.

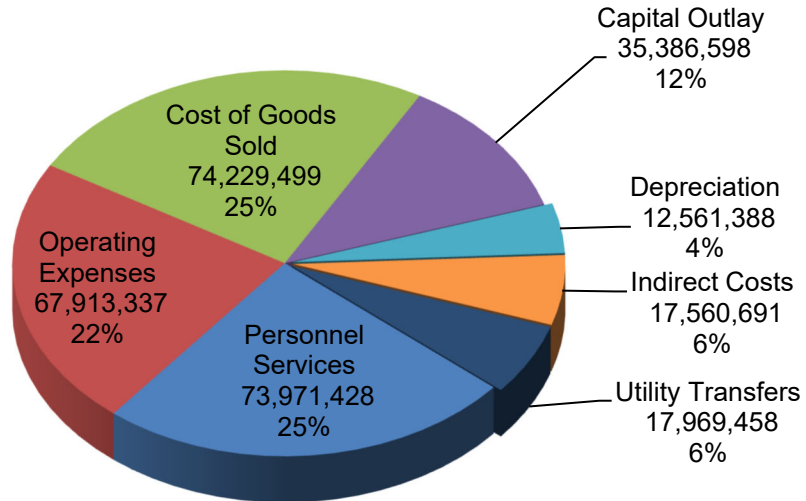
Revenues – In preparing revenue projections, staff analyzed five years of historic trends, the fiscal year 2023 operating budget, the condition of state and local economies, and other factors that might affect the City's revenue sources. Projected revenues for the General and Special Funds total \$117,306,080, an increase of 5.5% or \$6,079,535 compared with the prior year. This results from increased sales and title ad valorem tax revenues, DCED increase for the HOME ARP project, and additional allocations for SPLOST and TSPLOST projects. The City will consider requests to amend the budget if substantial grants are awarded during the fiscal year. The General and Special Funds are presented as balanced budgets. The General Fund budget does require the use of fund balance in the amount of \$815,080 to accomplish the stated goals of the Commission for fiscal year 2023. Due to the nature of some of the Special Revenue Funds, those funds may incorporate the use of fund balance or other funding that was received in prior years. One example of these funds would be prior years' SPLOST and TSPLOST funding.

The City continues its delineation of service agreement (HB 489) initiatives with Dougherty County. This initiative includes funding from Dougherty County for their portion of the following City departments: Fire, Technology & Communications, Planning, Traffic Engineering, Procurement, Emergency Management, Recreation, CAD 911, and Code Enforcement. Through these joint agreements, the City anticipates receiving \$6,686,809 from Dougherty County for services provided.

The revenue budget for Enterprise Funds totals \$190,864,746, a decrease of 4.0% or \$7,936,328 in revenues. The decrease in revenues can be attributed to a combination of the \$10.2 Million in ARPA funding received in FY22 not being repeated, increases in Gas Fund revenue due to the pass-through of higher natural gas costs, and CPI increases in Water, Stormwater, Solid Waste, and Sewer. The total revenue budget for all Enterprise Funds collectively exceeds budgeted expenses by \$8,578,427. It is important to note that there will be \$30,826,248 in capital costs that are considered outside the normal operating budget for these Enterprise Funds. These costs, which include the Utility Funds and the Utility Internal Service Funds, are covered by the rates and fees.

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Budget Overview - The chart below shows the total operating budget of \$299,592,339 by category:



Cost of Goods Sold – COGS represents 25% of the total budget and is the largest overall expense to the organization. This is a decrease of 1.4%, or \$1,020,571, compared to FY 2022. Unfortunately, the City has very little control over these expenses. Because of this, staff must endeavor to mitigate the pass-through effect on our customers through careful long-term forecasting, planning, and risk hedging.

Personnel Services – Employee Wages and Benefits are another large portion of the overall budget and represent 25% of the total. This is an increase of 5.3% or \$3,715,139 compared to FY 2022, which was \$70,256,289. There are 1,169 authorized budgeted positions shown in Personnel Services.

Operating Expenses – Operating expenses also make up a significant part of the organization’s budget representing 22% of the total. It is an increase of 14.8% or \$8,768,088 over FY 2022.

Utility Transfers – The transfers from the Utility Funds to the General Fund amount to \$16,708,718 (there is also a \$1,260,740 transfer from Sewer to Storm Water). This is the largest revenue source for the General Fund, accounting for 24.3% of its total revenue.

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Indirect Costs – The costs of the support departments (Legislative, City Manager, City Attorney, Human Resources, Risk Management, Central Services/Procurement, Finance/Treasury, Technology & Communications, Facilities Management; and the Utility Internal Service Fund, which includes Customer Service, Vegetation Management, Energy Control/Service Techs, Horizontal Directional Drilling, Marketing, Engineering, Investigations, and Utility Management) are allocated to the Enterprise Funds based on an in-depth study of the individual transactions for each department. The cost of \$17,560,691 is equitably shared by these Funds according to the level of support received.

Capital Improvement Program (CIP) – \$34,167,816 has been allocated for capital outlay and depreciation of prior years' capital expenses. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify capital requirements. The CIP plans for expenditures that exceed \$5,000 and have a useful life of more than one year. The CIP utilizes all available funding sources, including but not limited to: Grants, SPLOST, TSPLOST, GMA financing, bonding, GEFA financing, as well as other financing alternatives and the use of cash reserves from prior years' excess revenues over expenditures.

The CIP is reviewed and updated each year to reflect the changing priorities of the organization. This program has a direct impact on the General Fund's operating budgets. The acquisition of replacement assets initially reduces operating expenditures while deferring increases in maintenance costs. The addition of new assets, such as a building, tends to decrease operational expenditures for maintenance of the building. The impact that capital acquisition has on the operating budget is anticipated and incorporated into the financial plan.

The Capital Improvement Fund (CIF) - The General and Special Revenue Funds' capital projects are funded from a minimum of 15% of the annual sales tax revenue, totaling \$1,628,352. Certain capital needs of supplemented Enterprise Funds are also funded through the CIF. For example, the City's 10 - 20% local matching shares for Transit and the Airport are usually paid out of the CIF. However, the self-sustaining Enterprise Funds' capital needs are funded through alternative sources, as stated above in the CIP section.

The GMA Lease Pool – The CIF also accounts for the debt service payments of the GMA lease pool agreement. In 1998, the City entered into a 30-year lease agreement with the Georgia Municipal Association (GMA) for \$10,000,000 in certificates of participation. The GMA lease pool provides flexibility to renew assets and decrease operational expenditures for all participants. The City may appropriate a percentage of sales tax revenue to fund the annual GMA debt payment if needed. The current CIP has made great use of the lease pool in recent years, maximizing opportunities as the program nears maturity.

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Internal Service Funds – An Internal Service Fund (ISF) provides a mechanism for which expenses can be tracked for certain internal costs and properly charged to the departments and/or funds that receive those benefits. Since all expenses are charged back to the benefiting fund, an ISF has no net effect on the total budget, and expenses within these funds are not considered in the total budgeted expenses presented. Information presented in this book regarding ISF's is for informational purposes only. The city currently has 5 internal service funds: Risk Management, Workers' Compensation, Public Employees Group Health Plan (PEGHP), Fleet Management, and the Utility Internal Service Fund (UISF).

Risk Management Program – The Risk Management Division and the City Attorney's office manage the City's Risk Management Program. These two units work together to contain costs associated with liability issues for the City. This coverage includes airport liability, Georgia fire fighters' cancer benefit program, automobile liability, automobile physical damage, boiler and machinery, crime, electronic data processing, fiduciary liability, general liability, law enforcement liability, property damage, public officials' liability, extended reporting period, travel, accident, and unlicensed equipment. All departments are allocated a pro-rata share to contribute to the fund based on experiences. The appropriation for FY 2023 is \$2,815,620, an increase of \$118,595 from the last fiscal year.

Workers' Compensation Fund – Expected contributions for FY 2023 are \$1,731,650, an increase of \$105,399 over the last fiscal year. Performance in recent years has been very stable, but we will continue to monitor the fund's reserves to ensure adequate funding for long-term sustainability. The City's main objective continues to be: (1) to assure that the injured employee gets the best and most efficient medical care available, and (2) to get the injured worker whole and back to work as quickly as possible.

Public Employees Group Health Plan (PEGHP) – The Group Health Plan is designed to meet the medical needs of the employees and their eligible dependents. The premium costs are shared between the City and its employees at a ratio of approximately 81% and 19%, respectively. These contributions are then used to pay for claims as they are submitted by a third-party administrator.

Fleet Management – Fleet Management operates outside of the General Fund to serve the rolling stock needs of the City of Albany's fleet. The related expenses are captured in the object accounts 7870, which represent Maintenance of Motor Equipment. The Fleet Management program charges the individual departments for goods and services rendered monthly. Direct costs, as well as overhead costs, are captured in its rates and mark-up on the parts managed by the department.

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General Fund – The General Fund budget for FY 2023 totals \$68,746,811, an increase of \$3,437,645 from the FY 2022 General Fund adopted budget of \$65,309,166. This is primarily driven by the 4.5% COLA (Cost of Living Adjustment), other employee incentives, as well as a few initiatives requested by the Commission during the budgeting process. The General Fund finances the operations of General Government, Public Safety, Recreation & Parks, Engineering, Planning & Development Services, and Facilities Management. The level of service provided is our top priority while effectively managing our costs.

Special Funds – Collectively, the City’s Special Funds total \$48,559,269, an increase of 5.8%, or \$2,641,890 from the FY 2022 adopted budget. One major cause for the increase is the additional allocation for SPLOST & TSPLOST projects. The City has budgeted the amount of the funding expected to be spent and will consider grant awards as they are received during the fiscal year for non-recurring grants with a SPLOST or TSPLOST matching portion. Included in this category are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, TAD, R3M, SPLOST, TSPLOST, Gortatowsky, and Grant Funds. More detail about some of the funds included in the Special Funds category follows.

Community & Economic Development – The Department of Community & Economic Development (DCED) is a Special Revenue Fund with a budget of \$6,917,904, which is an increase in budgeted expenditures from the FY 2022 adopted budget of \$4,301,086. The funds are allocated to the City by the U. S. Department of Housing and Urban Development (HUD) and the income received from repayment of loans, rents, etc., represents this fund’s revenue sources. The Department of Community & Economic Development is designed to expand economic opportunities, provide decent housing, and meet the other needs of persons of low-to-moderate income. DCED will receive a direct subsidy from the General Fund of \$201,000, as well as a significant amount of other services and assistance.

Hotel/Motel Fund - The amount expected from the 8% hotel/motel tax totals \$2,327,000, a 15% increase compared to FY 2022. These funds are allocated annually to the Albany Convention and Visitors Bureau to promote tourism, conventions, and trade shows. Some funds are also set aside to support the Flint River Entertainment Complex directly.

Sponsored Operations (Grants) – The Grant Fund is a Special Revenue fund that provides for the administrative accounting of funds received from local, state, and federal sources for entitlement programs and discretionary projects. The fund totals \$3,555,470 in fiscal years 2022 & 2023. The appropriations for grant projects do not lapse at the end of each fiscal year but remain in force for the life of the grant by means of re-appropriations contained in this budget document.

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Special Purpose Local Option Sales Tax VII – The City of Albany and Dougherty County entered into an intergovernmental sales tax agreement on July 27, 2016. On November 2, 2016, voters approved the referendum to continue the 1% Special Purpose Local Option Sales Tax (SPLOST). The amount slated for collection from the sales and use tax between April 1, 2017, and March 31, 2023, is \$92,500,000. Sixty-four percent, or \$59,200,000, of those funds are scheduled for City administered projects and non-profit organizations. The budgetary impact is determined as the projects come online and are incorporated into the operating budget. The City of Albany projects are listed in the SPLOST VII section of this document. These estimated collections are subject to change due to the fluctuations in taxable sales in the area.

Transportation Special Purpose Local Option Sales Tax – On January 14, 2019, the City of Albany and Dougherty County entered into an intergovernmental agreement and proposed a list of projects focused on transportation needs. The voters approved the referendum on March 19, 2019, to initiate a 1% Transportation Special Purpose Local Option Sales Tax (TSPLOST). Collections began on July 1, 2019, and will continue for five years until June 30, 2024. Overall projections are \$80,000,000, with sixty-seven percent, or \$53,600,000, allocated to the City of Albany. The overwhelming majority of the funds will be used for roadway improvements.

Debt Service Fund – This fund accounts for General Fund debt service transactions for bonds and debt other than those bonds issued by Albany-Dougherty Inner City Authority (ADICA). The Debt Service Fund is funded from the General Fund to cover its costs when there are General Obligation Bonds outstanding. The City does not have any general obligation debt currently.

Enterprise Funds – Enterprise Funds are funds whose revenue is primarily received from charges for services instead of general tax dollars. They are not required to have a balanced budget. The City has a total of ten enterprise funds. Seven are self-sustaining and three are supplemented by the General Fund. Solid Waste, Sanitary Sewer, Stormwater, Water, Gas, Light, and Telecom are the seven self-sustaining Enterprise Funds. The funds are self-sustaining because they generate enough revenue through service charges (or combined with spendable fund balance) to cover their costs. The top five are discussed in more detail.

Light Fund – This is the largest revenue producer, with budgeted revenues totaling \$95,706,562. Approximately 62.3% or \$59,605,256 of the revenue is appropriated to cover its COGS. Light is expected to have a net income of \$10,801,415, with a large portion used for the Advanced Metering Infrastructure debt service. This fund is also one of the largest contributors to the General Fund and is budgeted to transfer \$10,247,814 in fiscal year 2023. The Light Fund serves over 37,000 homes, businesses, and industries.

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Gas Fund – As a provider of natural gas to over 13,000 customers, the Gas Fund is budgeted to have revenues of \$19,016,000 from sales of 1,926,070 MCF (1000 cubic feet). Approximately 63.5% or \$12,077,634 of that revenue must cover its COGS. The fund is expected to have a net loss of \$230,532, driven by the recent increase in natural gas prices. There are plans for infrastructure expansion to create future revenue opportunities. This fund also contributes to the General Fund and is budgeted to transfer \$1,996,680.

Sanitary Sewer Fund – This fund is responsible for all sewers, the water pollution control plant, and over 100 pump/lift stations, with operating revenues of \$16,936,418 and expenses of \$16,950,514. As a result, the Sewer Fund is expected to virtually break even. This fund will transfer \$1,332,433 to the General Fund.

Solid Waste Fund – This fund is budgeted to have \$13,099,000 in revenues with expenses of \$12,973,062, resulting in a net income of \$125,938. It is responsible for the collection and proper disposal of solid waste generated by over 25,000 residential and 1,300 commercial customers. The goal is to increase the efficiencies of this fund and continue to explore revenue expansion opportunities. The transfer for this year is \$1,113,415.

Water Fund – The Water Fund is projected to have a net loss of \$36,592 with \$12,758,500 in revenues and \$12,795,092 in expenses. This fund provides 14 million gallons of water per day to over 35,000 customers and maintains hundreds of miles of water mains and services. It has the capability of producing up to 36 million gallons of water per day. This fund is budgeted to transfer \$1,084,473 to the General Fund.

Supplemented Enterprise Funds – These Enterprise Funds do not generate enough revenue to cover their operational costs; therefore, the General Fund subsidizes them. The Transit System, Flint River Entertainment Complex, and Airport are normally not able to sustain themselves and receive assistance from General Fund revenues. However, due to CARES Act funding, the airport will be able to supplement operations with these federal funds. Transit & Flint River Entertainment Complex will receive \$1,614,963 and \$875,804, respectively. A significant amount of funding for the Airport and the Transit System is provided by State and Federal grants. An example of that is the charges for services for the Airport in FY 2023 is only \$1,467,575 of the \$14,846,965 budget.

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Of significant focus in the coming budget is the second full year of the Combined Sewer System (CSS), storm drainage, and sewer upgrades that are part of the Commission-approved 10-year capital plan. There are also substantial dollars dedicated for matching funds or the use of grant dollars in this budget, including additional compressed natural gas (CNG) buses for the Transit System and the conversion of overhead electric service to underground, known as the Sandy Bottom Circuit project.

Enhancements to our Recreational Facilities throughout the City will begin to take shape as various projects selected from the Recreation Masterplan are implemented. We will look for opportunities to expand recreation funding as the City strives to be a great place to live, work, and play.

The Downtown Masterplan will be completed during the coming year. We look forward to the many possibilities and opportunities we can explore as we continue economic development efforts to revitalize our downtown area. Completing a new downtown Transportation Center will play a vital role in these efforts. The new terminal at the airport is also scheduled to be completed this year.

COVID-19 is still around, but we believe the worst is behind us. Our community has proven its resiliency time and time again through some of the most challenging situations. When we work together as one, there is nothing that we cannot accomplish. The City of Albany is determined to deliver results. We will continue down our chosen path with the focus of Finishing Strong!

Sincerely,

Steven Carter
City Manager

EXECUTIVE SUMMARY CITY OF ALBANY STRATEGIC PLAN

The employees of the City of Albany, under the leadership of the City Manager, the Mayor, and the Board of City Commissioners, have committed themselves to continually improving the efficiency and effectiveness of the organization. How does city government improve the services it provides to its citizens while maintaining responsible control of revenues and spending? How, in other words, can we continue to do more for less without sacrificing quality customer service? These are challenging questions faced by cities and towns everywhere.

Strategic Planning includes developing a vision and mission, identifying the organization's external opportunities and threats, determining internal strengths and weaknesses, establishing both long-term and annual objectives, and choosing particular strategies to pursue. This phase of strategic management is accomplished through the development of a strategic plan.

CITY OF ALBANY STRATEGIC PLANNING PROCESS

Priorities of the City Commission

A mission statement is a statement of purpose that distinguishes one organization from others by identifying the scope of the organization's operations in product, service, or market terms. In other words, a mission statement is a declaration of the organization's reason for being. It answers the question, "What is our business? Who are we?"

A mission statement is more than a statement of specific details; it is a declaration of attitude and outlook. It is usually broad in scope for two major reasons. First, a good mission statement allows for the generation and consideration of a range of feasible alternative objectives and strategies without limiting management creativity. Second, a mission statement needs to be broad to effectively reconcile differences among and appeal to the City's diverse citizenship.

In reviewing the Mission Statement and later in setting goals and objectives, the team incorporated the spirit of the six priorities set by the City Commission, which are:

- 1. Safe, Sustainable, and Business Friendly*
- 2. Economic Development and Jobs*
- 3. Infrastructure and Asset Management*
- 4. Promotion of the City of Albany as a great place to live, work and play*
- 5. Effective and Excellent Service Delivery*
- 6. Fiscal Responsibility*

New Initiatives

There are also some fiscal and short-term goals that have been identified to be pursued during the budget that is presented for 2022/2023. These short-term goals or initiatives are in line with the Mayor and Commission's Vision, Mission, and Strategic Priorities for the City of Albany. For the 2022/2023 budget the new initiatives are as follows:

Safe, Sustainable, and Business-Friendly initiative:

Gunshot Detection Initiative: During the budget year 2023, the City will evaluate the gunshot detection program and has attributed \$220,000 for the first year.

Economic Development and Jobs initiative:

Land Acquisition Fund: Allowing the City to help facilitate the best business impact in key locations within the City.

Infrastructure and Asset Management initiative:

Airport Hangar & General Aviation Terminal Project: During fiscal year 2023, the City will complete the hangar project and begin the terminal project that will be a substantial investment in our assets at the Airport and provide our commercial partners a more attractive area to do business with the citizens of Albany.

Promote the City of Albany as a Great Place to Live, Work, and Play initiative:

Employee incentives: Free entry into Dougherty County School System regular season sporting events, Free entry to all Artesian Alliance Venues: Chehaw Park, Thronateeksa, and Flint RiverQuarium. Half-price tickets to ASU regular season sporting events.

Fiscal Responsibility initiative:

Sewer & Storm Water initiative: The 10-year Capital Plan has been approved by the Commission. Fiscal year 2023 is the 2nd full year Sewer capital projects will be pursued.

Albany Strategic Plan 2023

As a part of establishing these goals the City has established long-range plans, including the funding mechanism, to accomplish the goals and objective established by the Commission. The progress and evaluation of these goals are stated as follows:



Strategic Priorities Progress & Updates

| Safe, Sustainable & Business Friendly | | | | | |
|---|--|--------------|--------------|--------------|--------------|
| Goal 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens and assets. | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Increase police retention rate by 20% | | | | |
| a | Sworn Officers Retention Rate | 72% | 74% | 74% | 74% |
| 2 | Survey 50% of the neighborhood to identify and develop a plan to address blighted residential & commercial structures | Complete | Complete | Complete | Complete |
| 3 | Conduct a needs assessment and develop a plan for installation of sidewalks near schools | Complete | Complete | Complete | Complete |
| a | Length of Sidewalk added near schools (in feet) | 0 | 5,280 | 5,280 | 5,280 |
| 4 | Enforce & strengthen blight tax for the City of Albany | | | | |
| a | Nuisance Abatement Cases Processed for Demo/Rehab | 138 | 134 | 240 | 240 |
| b | % of complaints cleared within 60 days (Prpty mnt & nuisance) | 80% | 90% | 90% | 90% |
| 5 | Educate 75% of community groups on fire & property safety | On-Going | On-Going | On-Going | On-Going |
| 6 | Educate 75% of community groups on crime awareness | On-Going | On-Going | On-Going | On-Going |
| 7 | Produce 10 public service announcements in an effort to promote traffic safety awareness and reduce incidents in high risk intersections | On-Going | On-Going | On-Going | On-Going |
| a | # of Traffic citations issued | 11,657 | 11,800 | 11,800 | 11,800 |
| 8 | Upgrade downtown camera surveillance covering the riverfront for the protection of downtown investments and customers | On-Going | On-Going | On-Going | On-Going |
| 9 | Implement a public-private city-wide surveillance network to be used as a crime deterrent | On-Going | On-Going | On-Going | On-Going |
| 10 | Increase # of active neighborhood watch groups while increasing participation by 10% | On-Going | On-Going | On-Going | On-Going |
| 11 | Hold 4 educational events yearly presented by community leaders | On-Going | On-Going | On-Going | On-Going |
| 12 | Rehabilitate 10% of housing units within DCED target areas of the city annually | | | | |
| a | # of Housing Units rehabilitated within NRSAs | 40 | 40 | 40 | 40 |
| b | # Households assisted with direct homebuyer assistance | 3 | 3 | 3 | 3 |
| 13 | Implement a program of community safety officers for special police assignments | 5 FT 5 PT | 5 FT 5 PT | 5 FT 5 PT | 5 FT 5 PT |
| 14 | Collaborate with stakeholders to create a Land Bank | | | | |
| a | # of Developers connected with tax-delinquent properties available through Land Bank for redevelopment | 34 | 45 | 55 | 55 |



Strategic Priorities Progress & Updates

| Goal 2: Create an environment that consistently encourages business development and educational opportunities | | | | | | |
|---|---|--|----------|----------|----------|----------|
| Objectives: | | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | | Increase the # of new Telecom subscribers with high speed internet service | 95 | 100 | 100 | 100 |
| 2 | | Develop a program for business to partner with high schools & colleges to provide training for youth through summer job programs | On-Going | On-Going | On-Going | On-Going |
| 3 | | Demonstrate involvement with EDC in recruitment of new business to Albany | | | | |
| | a | # Development Review meetings with developer, engineers, etc. | 16 | 18 | 20 | 20 |
| | b | # of new business loans attracted by DCED program | 3 | 3 | 3 | 3 |
| 4 | | Implement <i>Albany Works!</i> initiative with community partners | | | | |
| | a | # of Community Partners involved with <i>Albany Works!</i> | 20 | 20 | 20 | 20 |
| | b | # of participants in the <i>Albany Works!</i> Program | 24 | 100 | 100 | 100 |
| 5 | | Develop a City-wide internship program | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Economic Development & Jobs | | | | | | |
|---|---|---|--------------|--------------|--------------|--------------|
| Goal 1: Expand Albany Utilities Infrastructure | | | | | | |
| Objectives: | | | | | | |
| | | | FY 19 | FY 20 | FY 21 | FY 22 |
| | 1 | Enable Metaswitch project | 25% | 100% | N/A | N/A |
| | 2 | Expand utilities in unserved & underserved areas | On-Going | On-Going | On-Going | On-Going |
| | 3 | Complete the design for natural gas & telecom infrastructure along Rails-to-Trails property | Complete | Complete | Complete | Complete |
| | 4 | Construct Rails-to-Trails with associated utility infrastructure | On-Going | On-Going | On-Going | On-Going |
| Goal 2: Enhance Aviation & Transit to improve customer experience | | | | | | |
| Objectives: | | | | | | |
| | | | FY 19 | FY 20 | FY 21 | FY 22 |
| | 1 | Construct a new general aviation terminal & improve hangars at the airport | On-Going | On-Going | On-Going | On-Going |
| | a | Project is funded through SPLOST & TSPLOST to begin FY 22 | On-Going | On-Going | On-Going | On-Going |
| | 2 | Complete GRAD certification of the airport | Yes | Yes | Yes | Yes |
| | 3 | Improve parking & rental car access | | | | |
| | a | Gross Receipts from Parking Collected at the Airport | \$223K | \$261K | \$335K | \$335K |
| | 4 | Expand ridership to include new transportation routes for ASU by way of downtown | Complete | Complete | Complete | Complete |
| | a | # of Rides on the ASU Ram Rush Route | 181,259 | 187,000 | 250,000 | 250,000 |
| | b | Expanded Ram Rush route to handle peaks beginning FY 2020 | Planned | Added | Added | Added |
| Goal 3: Promote & support best practices and standards | | | | | | |
| Objectives: | | | | | | |
| | | | FY 19 | FY 20 | FY 21 | FY 22 |
| | 1 | Attain Fire ISO rating of 1 for City of Albany | II | II | II | II |
| | a | Police: average response time for priority calls (in minutes) | 6:53 | 6:30 | 6:30 | 6:30 |
| | 2 | Leverage the use of the Job Investment Fund for economic development activities | On-Going | On-Going | On-Going | On-Going |
| | a | Utilized the revolving loan program to assist the Flint restaurant open in FY 2019 | Complete | Complete | Complete | Complete |



Strategic Priorities Progress & Updates

| Infrastructure & Asset Management | | | | | |
|--|---|-----------|-----------|-----------|-----------|
| Goal 1: Develop an efficient & sustainable infrastructure management program | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Attain Reliable Public Power Provider (RP3) Certification | On-Going | On-Going | On-Going | On-Going |
| 2 | Install Advanced Metering Infrastructure System | | | | |
| 3 | Begin the conversion to LED street lighting | 95% | 100% | 100% | 100% |
| 4 | Strive to obtain LEED certifications on all new City of Albany buildings | On-Going | On-Going | On-Going | On-Going |
| 5 | Require any new residential developments to provide sidewalks | On-Going | On-Going | On-Going | On-Going |
| 6 | Improve transit amenities (i.e. shelters & benches) | 0% | 28% | 43% | 43% |
| 7 | Develop & implement a funding plan to meet Municipal Separate Storm Sewer System (MS4) mandates | On-Going | On-Going | On-Going | On-Going |
| a | Funded through SPLOST sewer projects | N/A | N/A | N/A | N/A |
| 8 | Develop funding plan for Combined Sewer Outfall (CSO) in the Holloway Basin | On-Going | On-Going | On-Going | On-Going |
| Goal 2: Be recognized as the regional technology leader | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Identify & prioritize technology needs | On-Going | On-Going | On-Going | On-Going |
| 2 | Implement P25 regional communication system | Completed | Completed | Completed | Completed |
| 3 | Expand Wi-Fi capabilities to public transportation | 86% | 100% | 100% | 100% |
| 4 | Expand high speed fiber optics | | | | |
| a | # of Miles of Fiber Run | 11.45 | 10 | 10 | 10 |
| 5 | Deploy real-time transit app for transit tracking | Updating | Updating | Updating | Updating |
| 6 | Develop a plan to implement public Wi-Fi initiative downtown | On-Going | On-Going | On-Going | On-Going |
| 7 | Install E-Car ports/charging stations downtown | On-Going | On-Going | On-Going | On-Going |
| 8 | Research the feasibility of a rideshare program | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Promotion of the City of Albany as a Great Place to Live, Work, and Play | | | | | |
|--|---|--------------|--------------|--------------|--------------|
| Goal 1: To have a thriving downtown | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Develop a downtown masterplan | On-Going | On-Going | On-Going | On-Going |
| 2 | Add 60 additional housing units to downtown | 0 | 0 | 0 | 0 |
| 3 | Develop a strategy to establish a university center downtown | On-Going | On-Going | On-Going | On-Going |
| 4 | Develop & implement a marketing strategy for downtown Albany | On-Going | On-Going | On-Going | On-Going |
| 5 | Pursue the development of a downtown conference center & hotel | On-Going | On-Going | On-Going | On-Going |
| 6 | Create additional annual downtown events | | | | |
| a | # of Downtown Events | 148 | 240 | 240 | 240 |
| Goal 2: To be recognized as a vibrant community & tourism destination | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Redevelop Paul Eames Park to create a regional hub for youth sports | | | | |
| a | # of Special Events/Programs provided by Recreation | 55 | 65 | 65 | 65 |
| b | # of Participants in these special programs | 5,800 | 7,000 | 7,000 | 7,000 |
| 2 | Recruit regional sports tournaments | | | | |
| a | # of Rounds played at the Municipal Golf Course | 13,200 | 16,000 | 16,000 | 16,000 |
| b | # of members at the Municipal Golf Course | 139 | 150 | 150 | 150 |
| 3 | Complete construction of the connector for the Rails-to-Trails to Riverfront Trail | 65% | 100% | 100% | 100% |
| 4 | Increase downtown businesses by 20% | | | | |
| a | # of Businesses located downtown | 245 | 252 | 252 | 252 |
| 5 | Develop a marketing strategy with the CVB to increase tourism by 20% | On-Going | On-Going | On-Going | On-Going |
| Goal 3: To be recognized as a progressive & innovative community | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Pursue certifications, accreditations, and awards | | | | |
| a | % of Open Government platform project complete | 10% | 30% | 30% | 30% |
| 2 | Actively benchmark the City's programs & services | | | | |
| a | Open Records Request: Processed | 951 | 1,121 | 1,200 | 1,200 |
| b | % of Open Records Request: Processed in 3 business days | 90% | 90% | 90% | 90% |
| 3 | Pursue innovative funding for projects and initiatives | | | | |
| a | % of Deployment of technology around Smart Cities initiative | 60% | 100% | 100% | 100% |
| 4 | Expand public-private partnership projects and multi-sector collaborative initiatives | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Effective & Excellent Service Delivery | | | | | | |
|--|--|--|--------------|--------------|--------------|--------------|
| Goal 1: Improve the processes in the planning & development and licensing & business support departments | | | | | | |
| Objectives: | | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Become more business-friendly & effective by implementing one unified computer software system | | | | | |
| a | # of businesses inspected for non-renewals | | 317 | 300 | 330 | 330 |
| 2 | Create an interactive customer search portal for permit & project status | | | | | |
| a | # of Online renewals of occupational tax | | 357 | 397 | 400 | 400 |
| 3 | Develop a small business concierge service | | On-Going | On-Going | On-Going | On-Going |
| Goal 2: Provide customer satisfaction, not only customer service | | | | | | |
| Objectives: | | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Complete mandatory employee customer satisfaction training for all employees | | Completed | Planned | Planned | Planned |
| 2 | Enhance the 311 customer experience | | | | | |
| a | # of minutes to serve 311 calls | | 3.08 | 3.08 | 3.00 | 3.00 |
| b | # of payments through web service | | 51,164 | 55,000 | 60,000 | 60,000 |
| 3 | Implement an annual customer satisfaction survey | | N/A | N/A | N/A | N/A |
| Goal 3: Institute leadership & management development that is geared towards succession planning | | | | | | |
| Objectives: | | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Implement continuous cross-training to all managers & potential managers | | On-Going | On-Going | On-Going | On-Going |
| 2 | Supervisors certification first-level & mid-level supervisors | | On-Going | On-Going | On-Going | On-Going |
| 3 | Develop a leadership training for senior leaders | | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Fiscal Responsibility | | | | | |
|--|--|-----------|------------|------------|------------|
| Goal 1: To have effective & consistent processes throughout the organization | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Complete 12 process improvement initiatives | 6 | 8 | 8 | 8 |
| 2 | Develop strategy to use ACH with vendors & customers | | | | |
| a | % of Vendors Using ACH or electronic payments | 1% | 20% | 20% | 20% |
| Goal 2: Effectively manage organizational risk | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | All city employees receive annual safety training | Completed | Completed | Completed | Completed |
| 2 | Fully fund RP3 | On-Going | On-Going | On-Going | On-Going |
| 3 | Enhance city-wide wellness program to include incentives | Planned | Complete | Complete | Complete |
| 4 | Develop strategic options to reduce pension liability | On-Going | On-Going | On-Going | On-Going |
| 5 | Develop educational strategy for TSPLOST | Completed | Continuing | Continuing | Continuing |
| 6 | Review & update current financial management policies | Reviewed | Completed | Completed | Completed |
| Goal 3: Revenue enhancements | | | | | |
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 |
| 1 | Analyze & conduct utility rate studies | On-Going | On-Going | On-Going | On-Going |
| 2 | Implement advanced meter infrastructure (AMI) | | | | |
| a | RFP process | 100% | N/A | N/A | N/A |
| b | Contract Negotiations | 80% | 100% | N/A | N/A |
| c | Meter Installations (electric, water, and gas) | N/A | 1% | 20% | 20% |
| 3 | Expand customer base for Gas & Telecom by 20% | | | | |
| a | # of New Customers with Telecom service | 95 | 100 | 100 | 100 |

AN ORDINANCE *22-105*
ENTITLED
AN ORDINANCE ADOPTING BUDGET AND
APPROPRIATIONS FOR THE PERIOD JULY 1, 2022,
THROUGH JUNE 30, 2023; REPEALING PRIOR
ORDINANCES IN CONFLICT AND FOR OTHER
PURPOSES.

WHEREAS, a proposed FY 2023 budget has heretofore been submitted to the Mayor and Board of Commissioners of the City of Albany, Georgia for their study and review; and

WHEREAS, the proposed budget has been carefully considered by the Mayor and Board of Commissioners; and

WHEREAS, the hearing required by O.C.G.A. § 36-81-5(f), was properly concluded,

NOW, THEREFORE, BE IT ORDAINED by the Board of Commissioners of the City of Albany, Georgia, and it is hereby ordained by authority of same:

SECTION 1. The proposed budget and appropriations for the period July 1, 2022, through June 30, 2023, are hereby adopted, and the estimated receipts and expenditures therein contained are approved. A copy of the proposed budget for FY 2023 is on file in the office of the Finance Director and a summary of same is attached hereto in the form of a budget summary marked Exhibit "A". Said Exhibit "A" is made a part of this Ordinance and expressly incorporated herein by reference as fully as if set forth verbatim. The sums of money set out in the proposed FY 2023 budget are hereby appropriated to be paid out of the respective funds of the City of Albany designated in Exhibit "A" for the Fiscal Year beginning July 1, 2022, through June 30, 2023. The Finance Director is hereby authorized and directed to issue his warrants for the same as the several items shall respectively become due.

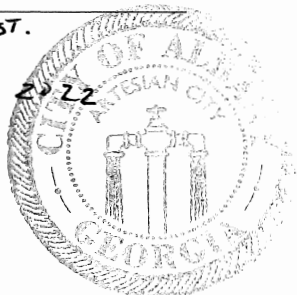
SECTION 2. All Ordinances, or parts of Ordinances, in conflict herewith are repealed.


MAYOR

ATTEST:


CITY CLERK, ASST.

Adopted: *July 26, 2022*



Introduced By: *Chad Warrington*

**REVENUES & EXPENDITURES / EXPENSES RECAP
FISCAL YEAR 2023**

| Description | Adopted 2019/2020 | Actual 2019/2020 | Adopted 2020/2021 | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-------------------------------------|----------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
| REVENUES | | | | | | |
| GENERAL & SPECIAL FUNDS: | | | | | | |
| General Fund | 61,691,114 | 58,044,389 | 63,768,825 | 63,545,982 | 65,309,166 | 68,746,811 |
| Community & Economic Development | 4,604,771 | 3,589,029 | 4,825,816 | 4,480,332 | 4,301,086 | 6,917,904 |
| CAD 911 | 2,702,426 | 2,660,440 | 2,592,877 | 2,128,678 | 2,461,161 | 2,420,272 |
| Hotel/ Motel Fund | 2,412,295 | 1,956,326 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 5,319,332 | 2,190,669 | 5,620,941 | 5,108,922 | 4,846,611 | 4,003,245 |
| TAD Fund | 389,165 | 349,237 | 392,640 | 392,990 | 394,765 | 388,338 |
| SPLOST | 10,335,000 | 18,918,570 | 22,751,616 | 15,921,777 | 16,981,392 | 12,114,256 |
| TSPLOST | 10,720,000 | 10,130,770 | 12,174,809 | 11,196,292 | 10,349,894 | 16,126,639 |
| Job Investment Fund | 0 | 497,627 | 0 | 218,876 | 0 | 0 |
| R3M - Repair, Renovate, & Replace | 2,000,000 | 1,020,865 | 1,500,000 | 295,088 | 1,000,000 | 1,000,000 |
| Gortatowsky | 32,800 | 351 | 20,500 | 180 | 0 | 6,145 |
| Grant Fund | 828,442 | 454,977 | 529,367 | 628,042 | 3,555,470 | 3,555,470 |
| Special Funds | 39,344,231 | 41,768,861 | 45,917,379 | 42,398,177 | 45,917,379 | 48,559,269 |
| ENTERPRISE FUNDS: | | | | | | |
| Light Operations | 102,556,147 | 100,980,263 | 100,375,779 | 103,556,882 | 96,692,216 | 95,706,562 |
| Gas Operations | 17,906,412 | 15,913,567 | 17,090,516 | 16,870,529 | 17,092,700 | 19,016,000 |
| Sanitary Sewer Enterprise | 16,392,100 | 23,041,639 | 16,769,192 | 17,667,212 | 26,793,682 | 16,936,418 |
| Water | 12,024,084 | 12,304,362 | 12,366,386 | 11,974,271 | 12,718,369 | 12,758,500 |
| Solid Waste Enterprise | 10,586,988 | 10,486,570 | 10,868,349 | 11,589,171 | 12,334,705 | 13,099,000 |
| Stormwater | 5,608,233 | 9,985,149 | 5,608,233 | 7,870,607 | 7,132,323 | 7,337,828 |
| Telecom Operations | 3,577,531 | 3,088,814 | 3,715,341 | 3,571,390 | 3,728,471 | 3,649,270 |
| Airport | 8,946,887 | 14,872,541 | 2,718,185 | 3,293,666 | 13,680,079 | 13,016,176 |
| Flint River Entertainment Complex | 1,744,935 | 3,222,842 | 1,765,948 | 1,470,981 | 1,724,178 | 1,821,872 |
| Transit System | 10,193,687 | 9,980,734 | 5,174,586 | 4,590,530 | 6,904,353 | 7,523,120 |
| Enterprise Funds | 189,537,004 | 203,876,481 | 198,801,076 | 182,455,239 | 198,801,076 | 190,864,746 |
| TOTAL REVENUES - ALL FUNDS | 290,572,349 | 303,689,731 | 310,027,621 | 288,399,398 | 310,027,621 | 308,170,826 |

| | | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|
| EXPENDITURES / EXPENSES | | | | | | |
| GENERAL & SPECIAL FUNDS: | | | | | | |
| General Fund | 61,691,114 | 60,049,179 | 63,768,825 | 59,236,605 | 65,309,166 | 68,746,811 |
| Community & Economic Development | 4,604,771 | 3,350,876 | 4,301,086 | 4,204,978 | 4,301,086 | 6,917,904 |
| CAD 911 | 2,702,426 | 2,295,650 | 2,461,161 | 2,121,164 | 2,461,161 | 2,420,272 |
| Hotel/ Motel Fund | 2,412,295 | 2,412,295 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 5,319,332 | 2,866,316 | 4,846,611 | 4,886,055 | 4,846,611 | 4,003,245 |
| TAD Fund | 389,165 | 388,513 | 394,765 | 356,986 | 394,765 | 388,338 |
| SPLOST | 10,335,000 | 19,885,182 | 16,981,392 | 12,297,452 | 16,981,392 | 12,114,256 |
| TSPLOST | 10,720,000 | 987,114 | 10,349,894 | 3,225,334 | 10,349,894 | 16,126,639 |
| Job Investment Fund | 0 | 0 | 0 | 200,000 | 0 | 0 |
| R3M - Repair, Renovate, & Replace | 2,000,000 | 818,349 | 1,000,000 | 869,624 | 1,000,000 | 1,000,000 |
| Gortatowsky | 32,800 | 32,800 | 0 | 10,697 | 0 | 6,145 |
| Grant Fund | 828,442 | 454,977 | 3,555,470 | 628,042 | 3,555,470 | 3,555,470 |
| Special Funds | 39,344,231 | 33,492,072 | 45,917,379 | 30,827,332 | 45,917,379 | 48,559,269 |
| ENTERPRISE FUNDS: | | | | | | |
| Light Operations | 97,995,632 | 94,547,060 | 96,632,283 | 88,666,664 | 88,999,501 | 84,905,147 |
| Gas Operations | 17,147,318 | 14,018,844 | 15,651,457 | 15,096,640 | 15,546,479 | 19,246,532 |
| Sanitary Sewer Enterprise | 15,857,092 | 17,444,828 | 16,036,612 | 15,762,589 | 16,266,366 | 16,950,514 |
| Water | 12,206,717 | 12,302,403 | 12,363,985 | 11,686,853 | 12,671,731 | 12,795,092 |
| Solid Waste Enterprise | 10,253,881 | 10,983,391 | 10,309,690 | 10,996,024 | 11,900,398 | 12,973,063 |
| Stormwater | 6,123,972 | 5,983,178 | 6,135,800 | 6,338,196 | 6,791,269 | 7,244,742 |
| Telecom Operations | 4,012,813 | 3,497,426 | 3,897,447 | 3,296,063 | 3,484,209 | 3,430,529 |
| Airport | 10,404,801 | 3,448,434 | 4,276,843 | 3,755,523 | 14,541,472 | 13,846,965 |
| Flint River Entertainment Complex | 2,170,525 | 2,920,522 | 2,247,227 | 2,799,221 | 2,295,092 | 2,389,011 |
| Transit System | 11,114,783 | 5,977,523 | 6,072,877 | 7,159,732 | 8,204,731 | 8,504,724 |
| Enterprise Funds | 187,287,534 | 171,123,609 | 180,701,248 | 165,557,505 | 180,701,248 | 182,286,319 |
| TOTAL EXPENDITURES / EXPENSES - ALL FUNDS | 288,322,879 | 264,664,860 | 291,927,793 | 255,621,442 | 291,927,793 | 299,592,399 * |

For Information Purposes Only

| | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| INTERNAL SERVICE FUNDS: | | | | | | |
| Utility Internal Service Fund (Revenue) | 13,845,420 | 13,902,077 | 13,710,209 | 12,645,833 | 14,083,768 | 13,994,495 |
| Utility Internal Service Fund (Expense) | <u>13,845,420</u> | <u>13,540,119</u> | <u>13,710,209</u> | <u>12,538,343</u> | <u>14,083,768</u> | <u>13,994,495</u> |
| Internal Service Funds (Net Effect) | 0 | 361,958 | 0 | 107,490 | 0 | 0 |

* The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Storm Water, and Solid Waste Funds. Therefore, these expenses have already been included in the total budget, reported above.

MAJOR REVENUE SOURCE SUMMARY

The General Fund estimated \$68,746,811 revenue accounts for 22.3% of the total FY 2023 estimated revenue of \$308,170,826. It represents an increase of \$3,437,645 from the previous year's projected revenue. These estimates are based on historical revenue collection trends as well as current economic trends in the national, state, and local economies. Sales taxes continue to recover and exceed expectations. The expectation and trends suggest that sales taxes will recover back to the fiscal year 2021 actuals.

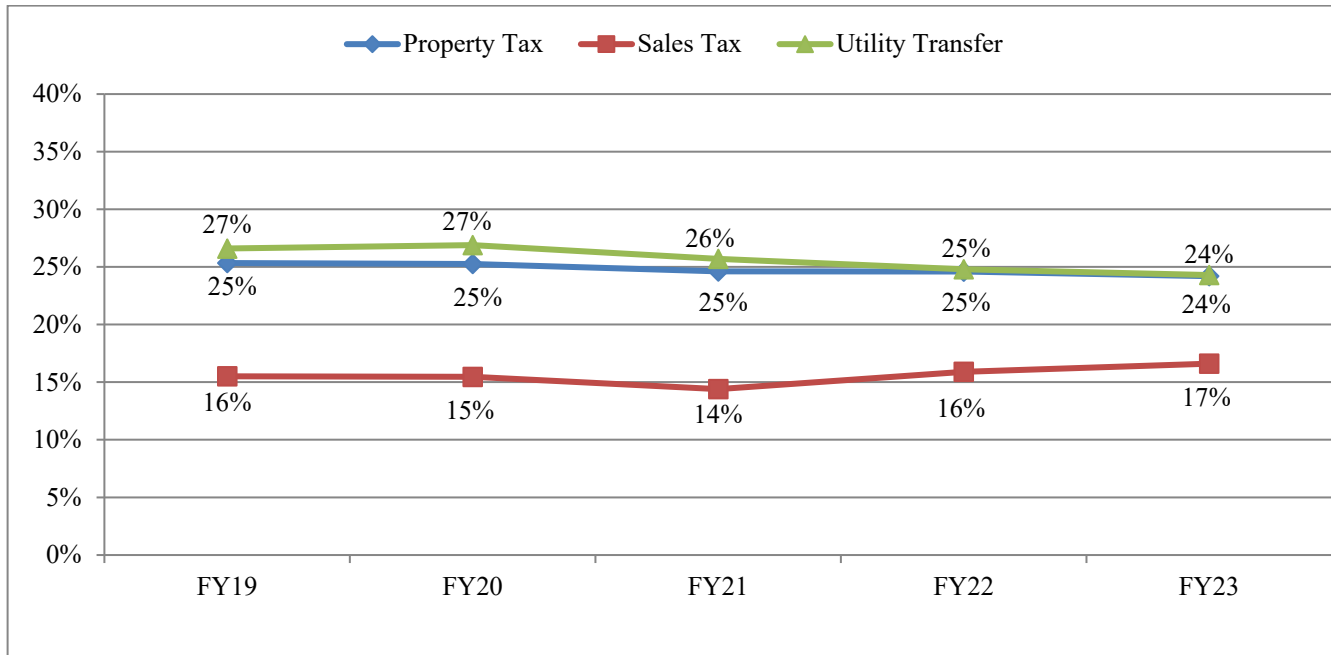
This general operating fund for the City is used to account for all financial resources traditionally associated with governmental functions that are not legally or otherwise accounted for in another fund. The most significant General Fund revenue components are property taxes, sales taxes, and the transfers from utility operations. Trends for these revenue sources are highlighted in the following section.

Utility Transfer - This is the largest and most significant revenue source for the City of Albany and is estimated at \$16,708,718 or 24.3% of General Fund Revenue. The collective average of the transfer is 10.0% of all revenues. Funds are budgeted to transfer based on recorded revenues. For instance, Gas will transfer 10.5%, Light will transfer 10.75%, but all other Utility Funds will transfer 8.5%.

Property Taxes - Property Taxes are the second largest source of revenue to the City. Current taxes (including Title Ad Valorem Taxes) provide \$16,640,009, approximately 24.2% of the General Fund Revenue. Property taxes are calculated using a state approved tax digest at millage rates set by the Mayor and Board of Commissioners. Presently, the millage rate for the City of Albany is 9.597 mills. One mill represents one dollar of tax for every \$1,000 of taxable value.

Sales Taxes - Sales Taxes are the third largest revenue source, with estimated revenues of \$11,418,761 or 16.6% of the General Fund Revenue. Sales Taxes are projected based on economic indicators and are collected at 1% of the State sales taxes. The Sales and Use Tax Rate in Dougherty County is presently 8%, and is distributed as follows: 4% State, 1% Local Option Sales Tax, 1% Special Purpose Local Option Sales Tax, 1% Transportation Local Option Sales Tax, and 1% Education Local Option Sales Tax. The City shares sales tax revenue with the County on a 60:40 basis of county-wide collections (64:36 for SPLOST; 67:33 for TSPLOST). The State of Georgia limits a jurisdiction to one cent for general purpose.

The chart on the following page illustrates trends for the General Fund's three major revenue sources. Property tax revenue percentage is down slightly as the percentage of the Utility transfer has seen a consistent decline since FY 2020. Sales tax revenue has shown a strong rebound since being adversely impacted in FY 2021.



The Light Fund is the largest of all the enterprise funds with anticipated revenues of \$95,706,562. It represents approximately 31.1% of the City of Albany’s FY 2023 Adopted Budget. This is a decrease from fiscal year 2022 revenue because of the continued reduction in consumption.

The Gas Fund is the second largest enterprise fund revenue producer with \$19,016,000 in budgeted revenues. This is approximately 6.2% of the City of Albany’s FY 2023 Adopted Budget. Gas revenues are increased due to the increase in cost of natural gas in FY 2023 compared with the previously budgeted amount.

The Sanitary Sewer Fund is projected to generate \$16,936,418 in revenues for FY 2023. In total this combined revenue equals 5.5% of the budgeted revenues. The decrease in revenue of \$9,857,264 is due to not including the capital contributions in budgeted revenues. The Sewer fund is experiencing reductions in usage and is implementing a 6.5% rate increase to fund the necessary projects required to meet the aggressive 4 year target of 85% separation established by environmental agencies.

The Water Fund has a projected revenue of \$12,758,500 in FY 2023. This is an increase in revenue of \$40,131 over last year or 0.3%

The Solid Waste Fund is responsible for generating approximately 6.2% or \$13,099,000 of the City’s FY 2023 revenue, an increase of \$764,295 compared to FY 2022. Due to cost increases, in particular fuel, Solid Waste passed the cost \$2.31/month to the residential customers.

**FY 2023
GENERAL FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--|---------------------|----------------------|----------------------|
| Revenues | | | |
| General Fund | | | |
| Sales Tax | | | |
| 5100 - Sales Tax | 11,190,056 | 9,802,584 | 10,855,677 |
| 5110 - Sales Tax Energy | 554,821 | 564,509 | 563,084 |
| Property Tax | | | |
| 5211 - Current Year Ad Valorem Tax | 13,327,833 | 13,222,974 | 13,281,146 |
| 5212 - Prior Year Ad Valorem Tax | 451,228 | 140,091 | 217,985 |
| 5221 - Automobile | 173,278 | 207,387 | 172,709 |
| 5221 - TAVT | 2,135,772 | 1,377,021 | 1,876,328 |
| 5221 - Alt Ad Valorem Tax | 30,774 | 19,937 | 19,937 |
| 5222 - Mobile Homes | 43,407 | 40,000 | 40,000 |
| 5245 - Personal Property Audit | 4,819 | 0 | 0 |
| 5251 - Real Estate Transfer Tax | 69,134 | 57,628 | 64,605 |
| 5252 - Payment In Lieu of Taxes | 1,006,270 | 969,615 | 967,299 |
| Other Taxes | | | |
| 5214 - State of Ga-Railroad Eq | 17,784 | 17,008 | 17,008 |
| 5230 - Intangible Tax | 212,728 | 141,314 | 183,486 |
| 5240 - Penalties and Interest | 117,884 | 77,928 | 107,511 |
| 5312 - Motor Vehicle Lic. and Permits | 230 | 0 | 0 |
| 5322 - Liquor and Wine Tax | 330,142 | 274,858 | 308,687 |
| 5323 - Beer Tax | 852,898 | 844,750 | 836,358 |
| 5324 - Mixed Drink Tax | 212,191 | 160,586 | 189,418 |
| 5335 - Passenger Car Rental Excise Tax | 246,600 | 200,432 | 222,217 |
| 5341 - Casualty Insurance | 70,815 | 72,132 | 76,650 |
| Business Tax | | | |
| 5310 - Occupational Tax | 1,782,967 | 1,607,313 | 1,697,007 |
| Licenses & Permits | | | |
| 5310 - Penalty & Interest-Bus License | 180 | 0 | 0 |
| 5311 - AT&T (ROW Agreement) | 0 | 0 | 18,344 |
| 5313 - Windstream (ROW Agreement) | 23,977 | 23,977 | 23,977 |
| 5313 - Right of Way Agreements | 1,838 | 0 | 0 |
| 5318 - Tower Cloud R.O.W. | 64,021 | 48,000 | 48,000 |
| 5319 - Cell Tower Agreement | 26,777 | 26,670 | 27,580 |
| 5321 - Alcohol Beverage Licenses | 427,654 | 431,830 | 426,051 |
| 5325 - Alcohol Servers I/D Cards | 16,130 | 19,038 | 17,017 |
| 5611 - Building Permits | 394,417 | 415,428 | 440,258 |
| 5612 - Electrical Permits | 42,441 | 44,769 | 45,814 |
| 5613 - Plumbing Permits | 38,779 | 50,935 | 53,776 |
| 5614 - Gas Permits | 1,760 | 1,526 | 1,490 |
| 5615 - HVAC Permits | 44,406 | 33,331 | 41,366 |
| 5616 - Gas Certificates | 232 | 554 | 257 |
| 5617 - Reinspection Fees | 350 | 0 | 1,000 |
| 5620 - Plans Review | 5,136 | 0 | 5,000 |
| 5621 - Sign Permits | 5,006 | 4,859 | 5,437 |
| 5623 - Fire Permits | 5,027 | 0 | 5,000 |
| 5624 - Demolition Permits | 6,000 | 0 | 6,000 |
| 5643 - Zoning Fee | 983 | 0 | 1,000 |
| 5644 - Planning Misc Fees | 23,280 | 30,040 | 25,317 |
| Insurance Premium Taxes | | | |
| 5340 - Insurance Taxes | 6,218,999 | 6,256,084 | 6,230,751 |
| Franchise Fees | | | |
| 5314 - AT&T (BellSouth Telecomm) | 213,254 | 199,773 | 202,290 |
| 5315 - Georgia Power | 516,330 | 551,135 | 538,422 |
| 5315 - Mitchell EMC | 0 | 0 | 115,230 |
| 5410 - Cable Television | 704,094 | 650,285 | 674,233 |
| 5411 - Solid Waste Haulers Fees | 240,932 | 496,164 | 402,936 |
| 5440 - Radio Tower Rental | 0 | 3,410 | 3,410 |

**FY 2023
GENERAL FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--|-----------------------------|------------------------------|------------------------------|
| Fines & Forfeitures | | | |
| 5510 - Fines and Forfeitures | 965,302 | 1,092,079 | 733,267 |
| 5510 - Fines and Forfeitures-Red Speed | 0 | 0 | 900,000 |
| 5510 - Fines & Forf-Fees | (190,284) | (135,978) | (106,970) |
| 5849 - False Alarms | 7,600 | 12,422 | 5,167 |
| Charges for Services | | | |
| Recreation | | | |
| 5731 - Green Fees | 67,788 | 75,000 | 100,000 |
| 5731 - Annual Memberships | 42,125 | 48,000 | 40,000 |
| 5731 - Golf Merchandise | 5,406 | 9,000 | 10,000 |
| 5731 - Golf Concessions | 10,062 | 15,000 | 20,000 |
| 5731 - Power Rentals | 131,469 | 150,000 | 150,000 |
| 5731 - Range Ball | 1,082 | 1,500 | 1,500 |
| 5731 - Rental Club | 102 | 0 | 1,000 |
| 5731 - Beer Purchases | (3,673) | (4,000) | (5,000) |
| 5733 - Carver Pool Admission | 789 | 0 | 0 |
| 5733 - Carver Pool Concessions | 61 | 0 | 0 |
| 5735 - Basketball, Adult | 2,250 | 3,500 | 3,000 |
| 5735 - Basketball, Youth | 6,230 | 7,500 | 15,000 |
| 5735 - Football | 0 | 0 | 3,000 |
| 5735 - Softball, Adult | (600) | 1,000 | 3,000 |
| 5735 - Softball, Youth | 50 | 0 | 3,000 |
| 5735 - Tennis/Misc. Revenue | 12,040 | 0 | 12,000 |
| 5735 - Ceramic Supplies | 149 | 0 | 1,000 |
| 5735 - Soccer | 0 | 0 | 2,000 |
| 5736 - Recreation Rental | 2,380 | 5,000 | 5,000 |
| 5736 - George Ort Banquet Hall | 350 | 13,000 | 5,000 |
| 5737 - Highland Concession | 250 | 0 | 0 |
| 5737 - Special Events | 65 | 0 | 0 |
| 5738 - Ceramic | 58 | 0 | 0 |
| 5744 - Garnishment Fees | 3,137 | 0 | 0 |
| 5746 - Attorney Fees | 14,519 | 0 | 0 |
| 5813 - AFD Commerical Burn Permit | 450 | 0 | 0 |
| 5751 - Graves | 70,808 | 67,102 | 71,999 |
| 5752 - Perpetual Care | 28,621 | 23,453 | 26,992 |
| 5753 - Lots | 43,676 | 27,002 | 36,958 |
| Intergovernmental | | | |
| 5815 - SWAT Do Co Bd OF Comm | 2,634 | 12,318 | 12,318 |
| 5815 - SWAT Do Co School Bd | 0 | 1,586 | 1,586 |
| 5815 - SWAT for ASU | 0 | 1,586 | 1,586 |
| 5815 - MHz - ASU | (4,860) | 0 | 0 |
| 5890 - Coronavirus Relief Fund (CRF) | 3,775,839 | 0 | 0 |
| Dougherty County | | | |
| 5310 - Admin-Do Co HB489 | 23,600 | 18,400 | 21,030 |
| 5816 - Do Co Code Enforcement | 61,472 | 127,516 | 139,132 |
| 5821 - Fire Protection | 4,341,232 | 4,402,009 | 4,727,758 |
| 5822 - Information Technology | 854,096 | 1,027,482 | 1,000,105 |
| 5823 - Planning & Development Services | 407,274 | 295,246 | 290,580 |
| 5824 - Traffic Engineering | 0 | 8,000 | 8,000 |
| 5825 - Central Services | 75,000 | 75,000 | 75,000 |
| 5826 - Emergency Management | 57,128 | 77,250 | 31,499 |
| 5829 - Recreation | 180,700 | 180,700 | 180,700 |
| State of Georgia | | | |
| 5831 - Street Maint. & Construction | 46,900 | 40,000 | 46,900 |
| 5832 - Highway Maintenance Contracts | 116,295 | 116,295 | 116,295 |
| 5839 - Other Governments | 10,449 | 0 | 0 |
| City of Albany | | | |
| 5845 - Indirect Allocation | 5,401,645 | 5,513,854 | 5,284,758 |
| 5873 - Risk Management-Admin | 499,745 | 516,854 | 496,501 |

**FY 2023
GENERAL FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---|--------------------------|--------------------------|--------------------------|
| Interest Income | | | |
| 5550 - M Lynch Unrealized Gains Gener | (777,725) | 0 | 0 |
| 5550 - Unrealized Gains Stabilization | (30,060) | 0 | 0 |
| 5861 - Interest Income | 761 | 0 | 0 |
| 5861 - M Lynch Interest - General | 221,778 | 0 | 0 |
| 5861 - M Lynch Realized General | (64,098) | 0 | 0 |
| 5861 - Interest Rev - Pooled (Accrued) | (159,658) | 0 | 0 |
| 5861 - Merrill Lynch General Fees | (22,842) | 0 | 0 |
| 5861 - M Lynch Interest Stabilization | 34,493 | 0 | 0 |
| 5861 - M Lynch Realized Stabilization | 683 | 0 | 0 |
| 5861 - Interest Rev - Stabilization (Accrued) | (3,304) | 0 | 0 |
| 5861 - Merrill Lynch Stabilization Fees | (5,863) | 0 | 0 |
| Miscellaneous Income | | | |
| 5870 - Discounts Earned | 650 | 0 | 0 |
| 5880 - Miscellaneous Revenue | 88,666 | 0 | 0 |
| 5880 - Bid Bonds | 888 | 0 | 0 |
| 5880 - P Card Rebates | 113,901 | 60,000 | 60,000 |
| 5880 - Demolition Revenue | 41,565 | 0 | 0 |
| 5889 - Handling Fee (Rtnd Ck Chrgd) | 712 | 0 | 0 |
| 5895 - Misc. Police Receipts | 666 | 0 | 0 |
| 5877 - Sediment/Erosion Control | 3,556 | 0 | 0 |
| 5880 - Fireworks Distribution | 798 | 0 | 0 |
| 5892 - Timber Sales | 604 | 0 | 0 |
| Proceeds from Sale of Assets | | | |
| 5868 - Gain/Loss on Sales | 6,427 | 0 | 0 |
| 5868 - Proceeds/ Sale of Assets | 112,521 | 0 | 0 |
| Transfers In/(Out) | | | |
| 5991 - Operating Transfers In | 15,591,085 | 16,187,520 | 17,008,718 |
| 5992 - Operating Transfers Out | (10,535,266) | (3,848,905) | (4,664,716) |
| 5998 - Transfer from Fund Balance | 0 | 0 | 815,080 |
| General Fund Revenue Total | <u>63,545,982</u> | <u>65,309,166</u> | <u>68,746,811</u> |

**FY 2023
GENERAL FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---|---------------------|----------------------|----------------------|
| Transfers to General Fund | | | |
| Hotel/Motel Fund | 323,000 | 0 | 300,000 |
| Utility Fund | | | |
| Light | 9,966,233 | 10,113,308 | 10,247,814 |
| Gas | 1,681,089 | 1,794,734 | 1,996,680 |
| Water | 1,013,284 | 1,081,061 | 1,084,473 |
| Sewer | 1,226,084 | 1,226,800 | 1,332,433 |
| Telecom | 259,533 | 316,920 | 310,188 |
| Solid Waste | 979,693 | 1,048,450 | 1,113,415 |
| Storm Water | 465,169 | 606,247 | 623,715 |
| Transfer to General Fund Subtotal: | 15,914,085 | 16,187,520 | 17,008,718 |
| Transfers From General Fund | | | |
| Civic Center | (926,173) | (905,852) | (875,804) |
| Transit | (1,100,000) | (1,378,068) | (1,614,963) |
| Public Improvement Fund | (4,519,255) | (1,470,388) | (1,878,352) |
| Hotel/Motel Fund | (268,593) | 0 | 0 |
| DCED Fund | (389,997) | 0 | (201,000) |
| Grant Fund | (140,552) | (94,597) | (94,597) |
| R3M Fund | (500,000) | 0 | 0 |
| Fleet Fund | (430,000) | 0 | 0 |
| Risk Fund | (2,049,501) | 0 | 0 |
| CAD-911 | (211,195) | 0 | 0 |
| Transfers from General Fund Subtotal | (10,535,266) | (3,848,905) | (4,664,716) |
| GENERAL FUND REVENUE | 63,545,982 | 65,309,166 | 68,746,811 |

FY 2023

GENERAL FUND EXPENDITURES

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 | (decrease) / increase | %(decr) / incr |
|--|---------------------|----------------------|----------------------|--------------------------|-------------------|
| City Clerk's Office | 483,889 | 617,617 | 544,632 | (72,985) | -12% |
| City Commission | 231,812 | 281,577 | 266,984 | (14,593) | -5% |
| City Manager's Office | 1,120,019 | 1,135,352 | 781,638 | (353,714) | -31% |
| City Manager's Office-Downtown Development | 0 | 262,608 | 653,026 | 390,418 | 100% |
| City Attorney's Office | 511,238 | 648,597 | 605,705 | (42,892) | -7% |
| Municipal Court-Administration | 609,247 | 664,774 | 839,707 | 174,933 | 26% |
| Municipal Court-Appointed | 202,140 | 265,674 | 474,706 | 209,032 | 79% |
| Human Resources | 1,680,570 | 1,791,241 | 1,781,459 | (9,782) | -1% |
| Risk Management | 530,630 | 522,914 | 496,501 | (26,413) | -5% |
| Central Services-Procurement | 546,902 | 663,910 | 674,888 | 10,978 | 2% |
| Central Services-Material Mgmt. | 272,791 | 309,217 | 312,648 | 3,431 | 1% |
| Finance-Administration & Accounting | 2,324,968 | 2,377,161 | 2,490,446 | 113,285 | 5% |
| Finance-Office of Mgmt./Budget | 328,320 | 450,000 | 635,649 | 185,649 | 41% |
| Finance-Treasury | 314,103 | 338,193 | 298,327 | (39,866) | -12% |
| Code Enforcement | 1,287,184 | 1,752,894 | 1,928,225 | 175,331 | 10% |
| Code Enforcement-Marshall's Division | 363,679 | 374,564 | 384,465 | 9,901 | 3% |
| Technology & Communication | 2,874,915 | 3,556,255 | 3,612,551 | 56,296 | 2% |
| Planning & Development Services | 1,273,276 | 1,500,055 | 1,707,833 | 207,778 | 14% |
| Police-Administration | 2,449,837 | 2,959,858 | 3,100,334 | 140,476 | 5% |
| Police-Uniform | 9,091,087 | 9,866,702 | 10,274,361 | 407,659 | 4% |
| Police-Support Services | 1,835,806 | 1,579,595 | 1,736,099 | 156,504 | 10% |
| Police-Investigative | 3,147,835 | 3,386,664 | 3,408,022 | 21,358 | 1% |
| Police-Awarded & Seized Funds | 10,686 | 0 | 0 | 0 | 0% |
| Police-Gang Unit | 675,585 | 781,055 | 887,719 | 106,664 | 14% |
| Police-Albany/Dougherty Drug Unit | 809,619 | 749,705 | 799,737 | 50,032 | 7% |
| Police-Community Oriented Policing | 214,326 | 210,472 | 224,448 | 13,976 | 7% |
| Police-SWAT | 33,863 | 35,953 | 60,352 | 24,399 | 68% |
| Fire-Administration | 972,670 | 1,100,677 | 1,226,302 | 125,625 | 11% |
| Fire-Suppression | 12,746,722 | 13,564,941 | 14,059,864 | 494,923 | 4% |
| Fire-Prevention | 479,435 | 529,780 | 565,506 | 35,726 | 7% |
| Fire-Training | 360,910 | 420,078 | 486,198 | 66,120 | 16% |
| Fire-Emergency Management | 62,998 | 112,337 | 123,138 | 10,801 | 10% |
| Engineering | 3,346,986 | 3,699,971 | 3,957,624 | 257,653 | 7% |
| Public Works - Right of Way | 957,702 | 990,545 | 1,135,225 | 144,680 | 15% |
| Recreation-Administration | 515,917 | 692,896 | 793,511 | 100,615 | 15% |
| Recreation-Centers & Gyms | 461,777 | 548,961 | 606,788 | 57,827 | 11% |
| Recreation-Athletics | 419,069 | 540,939 | 565,104 | 24,165 | 4% |
| Recreation-Flint River Golf | 772,750 | 838,008 | 860,872 | 22,864 | 3% |
| Recreation-Health & Wellness | 453,008 | 533,258 | 556,414 | 23,156 | 4% |
| Facilities Management Administration | 851,067 | 793,006 | 845,494 | 52,488 | 7% |
| Parks Maintenance | 1,513,480 | 1,572,922 | 1,704,305 | 131,383 | 8% |
| Facility Maintenance | 1,593,266 | 1,681,240 | 1,648,004 | (33,236) | -2% |
| Independent Agencies | 504,521 | 607,000 | 632,000 | 25,000 | 4% |
| Total General Fund Expenditures: | 59,236,605 | 65,309,166 | 68,746,811 | 3,437,645 | 5% |

Explanations for differences of more than 10% or \$100,000

City Clerk's Office budget is decreasing due to the election costs that happen every other year.

City Manager's Office decrease is due to breaking out the personnel costs for downtown development budget

Downtown Development increase is the inverse of the statement regarding the City Manager's Office decrease.

Municipal Court has established funding to allow for staffing for a full-time court model.

Finance Budget is housing the employee incentives that are not allocated to a specific cost center during FY23

Commission added funding for historic preservation repairs into the planning department in the amount of \$200K

Police and Fire cost centers were highly affected by the costs of fuel, maintenance, and the 4.5% COLA for employees

Recreation added part-time and contract labor in order to support additional programs during FY23

FY 2023

COMMUNITY AND ECONOMIC DEVELOPMENT FUND REVENUE

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--|---------------------|----------------------|----------------------|
| <i>Rentals</i> | | | |
| 5018 - *Rental Rev-Bus/Tech Ctr | 61,055 | 90,000 | 100,000 |
| 5018 - *Rental Rev-CDBG | 282,823 | 343,000 | 343,000 |
| 5018 - *Rental Revenue-Broadway Ct | 115,059 | 123,700 | 123,700 |
| 5018 - *Rental Rev-Highland/Madison | 39,798 | 38,000 | 38,000 |
| 5018 - *Rental Rev-N.Davis | 25,305 | 24,000 | 24,000 |
| 5018 - *Rental Rev-Windsor | 159,826 | 223,000 | 175,000 |
| 5018 - Rental Revenue | 86,445 | 123,300 | 102,000 |
| <i>Grant Revenue</i> | | | |
| 5010 - *Grant Revenue-CDBG | 749,531 | 869,133 | 881,940 |
| 5010 - *Grant Rev-Home | 538,687 | 496,697 | 496,697 |
| 5010 - *Grant Rev-Home ARP | 0 | 0 | 1,798,393 |
| 5010 - *Grant Rev-Home Counsel | 0 | 0 | 21,725 |
| 5010 - Reinvestment Fund Grant | 150,000 | 0 | 0 |
| 5010 - Grant Revenue ESGP | 31,962 | 45,000 | 45,000 |
| 5010 - Grant Revenue-CBDG-CV | 496,096 | 0 | 526,397 |
| 5010 - Grant Revenue -CHIP | 119,787 | 200 | 0 |
| <i>Other Revenue</i> | | | |
| 5018 - Program Income-Misc Rev NSP | 4,638 | 6,500 | 6,500 |
| 5020 - *Misc Rev-Bus/Tech Ctr | 1,660 | 1,000 | 1,000 |
| 5020 - *Misc Rev-CDBG | 6,306 | 9,000 | 6,000 |
| 5020 - *Misc Rev-General Management | 5,642 | 10,000 | 10,000 |
| 5020 - *Misc Rev-Home | 2,448 | 2,000 | 2,000 |
| 5020 - *Misc-CDBG RLF | 3,500 | 1,500 | 500 |
| 5020 - Misc Revenue TBRA | 725 | 600 | 600 |
| 5024 - *Note Rev-CDBG AHOP | 9,632 | 5,000 | 8,000 |
| 5024 - *Note Rev-Economic Dev | 99,343 | 0 | 77,000 |
| 5024 - *Note Rev-Flood | 327,473 | 216,000 | 180,000 |
| 5024 - *Note Rev-Home | 118,829 | 0 | 102,000 |
| 5024 - *Note Rev-HS | 7,242 | 10,000 | 0 |
| 5024 - *Note Rev-Redevelopment | 55,442 | 59,000 | 42,000 |
| 5024 - Note Rev-CDBG RLF | 90,546 | 75,000 | 85,000 |
| 5024 - Section 108 Note Revenue | 224,076 | 336,114 | 336,114 |
| 5024 - Note Revenue-NSP | 38,718 | 0 | 5,500 |
| <i>Interest Earned</i> | | | |
| 5920 - *Interest Inc-EDA Revolving | 850 | 0 | 0 |
| 5920 - Interest Income-Cutliff Grove | 43 | 0 | 0 |
| <i>Proceeds from Sale of Assets</i> | | | |
| 5021 - *Sale Of Prop-CDBG | 236,848 | 0 | 50,000 |
| 5021 - *Sale Of Prop-Home | 0 | 85,000 | 0 |
| 5021 - *Sale of Property EDA | 0 | 100,000 | 0 |
| 5021 - *Sale of Property NSP | 0 | 5,500 | 0 |
| <i>Operating Transfers</i> | | | |
| 5991 - Transfer In | 389,997 | 0 | 201,000 |
| 5998 - Transfer from Fund Balance | 0 | 1,002,842 | 1,128,839 |
| DCED FUND | 4,480,332 | 4,301,086 | 6,917,905 |

**FY 2023
CAD-911 FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| 5888 - Miscellaneous Income | 7,056 | 0 | 0 |
| 5820 - Telecommunication | 235,962 | 249,183 | 247,970 |
| 5885 - 911 Fees | 1,674,465 | 1,740,000 | 1,740,000 |
| 5991 - Operating Transfers In | 211,195 | 0 | 0 |
| 5998 - Transfer from Fund Balance | 0 | 471,978 | 432,302 |
| CAD-911 FUND | 2,128,678 | 2,461,161 | 2,420,272 |

**FY 2023
HOTEL/MOTEL FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--------------------------------|-----------------------------|------------------------------|------------------------------|
| 5330 - Hilton Garden | 206,235 | 227,000 | 250,000 |
| 5330 - Hotel/Motel Tax | 1,875,172 | 1,800,000 | 1,927,000 |
| 5330 - STVR | 0 | 0 | 150,000 |
| 5991 - Operating Transfers In | 268,593 | 0 | 0 |
| 5992 - Operating Transfers Out | (323,000) | 0 | (300,000) |
| HOTEL/MOTEL FUND | 2,027,000 | 2,027,000 | 2,027,000 |

**FY 2023
CAPITAL IMPROVEMENT FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5500 - GMA Lease Pool | 520,308 | 0 | 0 |
| 5861 - Realized Gains/Losses/Interest | 43,626 | 0 | 0 |
| 5991 - Operating Transfers In | 4,544,988 | 1,470,388 | 1,878,352 |
| 5998 - Transfers from Fund Balance | 0 | 3,376,223 | 2,124,893 |
| CAPITAL IMPROVEMENT FUND | 5,108,922 | 4,846,611 | 4,003,245 |

**FY 2023
TAX ALLOCATION DISTRICT FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-------------------------------|---------------------|----------------------|----------------------|
| 5200 - Property Tax | 360,341 | 361,795 | 355,368 |
| 5252 - Payment in Lieu of Tax | 32,649 | 32,970 | 32,970 |
| TAD FUND | 392,990 | 394,765 | 388,338 |

**FY 2023
SPLOST FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-----------------------------------|---------------------|----------------------|----------------------|
| 5100 - SPLOST Revenues | 11,940,576 | 10,300,000 | 10,300,000 |
| 5125 - Other Municipalities | 124,471 | 0 | 0 |
| 5124 - DoCo Reimbursement | 299,302 | 0 | 0 |
| 5831 - LMIG | 682,357 | 0 | 0 |
| 5215 - GEFA Funding | 2,674,356 | 0 | 0 |
| 5500 - Interest Income | 200,715 | 0 | 0 |
| 5998 - Transfer from Fund Balance | 0 | 6,681,392 | 1,814,256 |
| SPLOST FUND | 15,921,777 | 16,981,392 | 12,114,256 |

**FY 2023
TSPLOST FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-----------------------------------|---------------------|----------------------|----------------------|
| 5100 - TSPLOST Revenues | 11,002,375 | 10,500,000 | 10,500,000 |
| 5831 - LMIG | 150,000 | 0 | 0 |
| 5861 - Interest Income | 43,917 | 0 | 0 |
| 5998 - Transfer from Fund Balance | 0 | (150,106) | 5,626,639 |
| TSPLOST FUND | 11,196,292 | 10,349,894 | 16,126,639 |

**FY 2023
JOB INVESTMENT FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---------------------------------------|---------------------|----------------------|----------------------|
| 5861 - Realized Gains/Losses/Interest | 218,876 | 0 | 0 |
| JOB INVESTMENT FUND | 218,876 | 0 | 0 |

**FY 2023
R3M FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5861 - Interest Earned | (2,180) | 0 | 0 |
| 5991 - Operating Transfers In | 500,000 | 0 | 0 |
| 5992 - Operating Transfers Out | (202,732) | 0 | 0 |
| 5998 - Transfers From Fund Balance | 0 | 1,000,000 | 1,000,000 |
| R3M FUND | 295,088 | 1,000,000 | 1,000,000 |

**FY 2023
GRANT FUND REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5010 - JAG | 67,831 | 443,069 | 443,069 |
| 5806 - Planning (PL Grant) | 117,078 | 0 | 0 |
| 5806 - PL Supplemental Grants | 0 | 310,792 | 310,792 |
| 5807 - Section 8 FTA | 71,955 | 67,600 | 67,600 |
| 5819 - PSN Grant | 46,193 | 40,000 | 40,000 |
| 5819 - Bullet Proof Vest | 11,040 | 41,412 | 41,412 |
| 5819 - COVID Emerg Supplemntl | 115,867 | | |
| 5819 - Pol GEMA 2012 Bomb Dog | 2,582 | 3,000 | 3,000 |
| 5820 - Community Court BJA Grant | 0 | 400,000 | 400,000 |
| 5820 - Hazard Mitigation Grants | 0 | 855,000 | 855,000 |
| 5821 - Brownfield Grant | 26,124 | 1,300,000 | 1,300,000 |
| 5823 - Performance Partnership Agre | 28,820 | 0 | 0 |
| 5830 - Local Assistance Grants | 0 | 0 | 0 |
| 5831 - D/Nat'l Res 13991424201 | 0 | 0 | 0 |
| 5991 - Operating Transfers in | 140,552 | 94,597 | 94,597 |
| GRANT FUND | 628,042 | 3,555,470 | 3,555,470 |

**FY 2023
GORTATOWSKY REVENUE**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5861 - Interest Earned | 180 | 0 | 0 |
| 5998 - Transfers From Fund Balance | 0 | 0 | 6,145 |
| GORTATOWSKY FUND | 180 | 0 | 6,145 |

**FY 2023
SPECIAL FUNDS EXPENDITURES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| General Fund | 59,236,605 | 65,309,166 | 68,746,811 |
| Community & Economic Development | 4,204,978 | 4,301,086 | 6,917,904 |
| CAD 911 | 2,121,164 | 2,461,161 | 2,420,272 |
| Hotel/Motel Fund | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 4,886,055 | 4,846,611 | 4,003,245 |
| Tax Allocation District | 356,986 | 394,765 | 388,338 |
| SPLOST Funds | 12,297,452 | 16,981,392 | 12,114,256 |
| TSPLOST Funds | 3,225,334 | 10,349,894 | 16,126,639 |
| Job Investment Fund | 200,000 | 0 | 0 |
| R3M Fund | 869,624 | 1,000,000 | 1,000,000 |
| Gortatowsky | 10,697 | 0 | 6,145 |
| Grant Fund | 628,042 | 3,555,470 | 3,555,470 |
| TOTAL SPECIAL FUNDS: | 30,827,332 | 45,917,379 | 48,559,269 |
| TOTAL GENERAL/SPECIAL FUNDS | 90,063,937 | 111,226,545 | 117,306,080 |

**FY 2023
LIGHT FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 41,173,533 | 41,298,893 | 40,942,292 |
| Commercial | 29,452,783 | 29,511,262 | 33,334,274 |
| Industrial | 15,559,057 | 16,489,568 | 13,782,624 |
| Latent Charges | 1,833,251 | 2,300,000 | 2,300,000 |
| Governmental | 1,006,580 | 1,599,984 | 0 |
| Environmental Cost Recovery | 5,891,308 | 5,117,509 | 4,972,372 |
| Interest Income | 229,271 | 0 | 0 |
| Proceeds from Sale of Assets | 23,012 | 0 | 0 |
| Capital Contributions | 9,561 | 0 | 0 |
| Miscellaneous Revenue | 8,378,526 | 375,000 | 375,000 |
| TOTAL LIGHT FUND REVENUES | 103,556,882 | 96,692,216 | 95,706,562 |

**FY 2023
LIGHT FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-------------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 65,216,667 | 64,287,600 | 59,605,256 |
| Salaries and Benefits | 3,116,678 | 3,675,808 | 3,771,881 |
| Operating Expenses | 2,576,238 | 2,704,587 | 2,970,868 |
| Depreciation | 1,859,729 | 1,859,643 | 1,860,256 |
| Indirect Costs | 5,931,118 | 6,358,555 | 6,449,072 |
| Transfers Out | 9,966,234 | 10,113,308 | 10,247,814 |
| TOTAL LIGHT FUND EXPENSES | 88,666,664 | 88,999,501 | 84,905,147 |
| LIGHT FUND NET INCOME (LOSS) | 14,890,218 | 7,692,715 | 10,801,415 |

**FY 2023
GAS FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 4,223,997 | 4,440,000 | 4,450,000 |
| Commercial | 5,745,776 | 6,322,700 | 5,250,000 |
| Industrial | 5,486,529 | 5,428,000 | 8,406,000 |
| Latent Charges | 617,358 | 900,000 | 910,000 |
| Governmental | 5,256 | 2,000 | 0 |
| Other Revenue | 756,408 | 0 | 0 |
| Proceeds from Sale of Assets | 6,101 | 0 | 0 |
| Interest Earned | 29,104 | 0 | 0 |
| TOTAL GAS FUND REVENUES | 16,870,529 | 17,092,700 | 19,016,000 |

**FY 2023
GAS FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 8,743,567 | 8,767,614 | 12,077,634 |
| Salaries and Benefits | 1,539,420 | 1,618,918 | 1,946,401 |
| Operating Expenses | 525,122 | 479,462 | 460,311 |
| Depreciation | 338,959 | 344,176 | 346,555 |
| Indirect Costs | 2,268,483 | 2,541,575 | 2,418,951 |
| Transfers Out | 1,681,089 | 1,794,734 | 1,996,680 |
| TOTAL GAS FUND EXPENSES | 15,096,640 | 15,546,479 | 19,246,532 |
| GAS FUND NET INCOME (LOSS) | 1,773,889 | 1,546,221 | (230,532) |

**FY 2023
SANITARY SEWER FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 8,638,254 | 8,577,251 | 8,949,024 |
| Commercial | 3,305,343 | 3,526,431 | 3,520,894 |
| Industrial | 3,714,780 | 3,590,000 | 4,466,500 |
| Realized Gains/Losses/Interest | 74,328 | 0 | 0 |
| Unrealized Gains/Losses | (81,902) | 0 | 0 |
| Capital Contributions | 2,016,409 | 11,100,000 | 0 |
| TOTAL SEWER FUND REVENUES | 17,667,212 | 26,793,682 | 16,936,418 |

**FY 2023
SANITARY SEWER FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 3,182,058 | 3,504,100 | 3,597,995 |
| Operating Expenses | 6,173,431 | 6,103,150 | 6,559,458 |
| Depreciation | 2,749,739 | 2,896,530 | 2,871,813 |
| Indirect Costs | 1,174,804 | 1,275,046 | 1,328,075 |
| Transfers Out | 1,226,084 | 1,226,800 | 1,332,433 |
| Storm Water Transfer Out | 1,256,473 | 1,260,740 | 1,260,740 |
| TOTAL SEWER FUND EXPENSES | 15,762,589 | 16,266,366 | 16,950,514 |
| SEWER NET INCOME (LOSS) | 1,904,623 | 10,527,316 | (14,096) |

**FY 2023
WATER FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 8,168,253 | 8,038,616 | 8,000,000 |
| Commercial | 2,687,636 | 3,129,753 | 3,105,000 |
| Latent Charges | 1,065,101 | 1,550,000 | 1,653,500 |
| Other Revenue | 10,620 | 0 | 0 |
| Proceeds from Sale of Assets | 8,142 | 0 | 0 |
| Interest Earned | 34,519 | 0 | 0 |
| TOTAL WATER FUND REVENUES | 11,974,271 | 12,718,369 | 12,758,500 |

**FY 2023
WATER FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-------------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 1,719,477 | 1,898,876 | 2,250,900 |
| Salaries and Benefits | 1,742,219 | 2,203,363 | 2,060,840 |
| Operating Expenses | 1,466,966 | 1,257,075 | 1,254,740 |
| Depreciation | 2,212,549 | 2,274,645 | 2,222,797 |
| Indirect Costs | 3,532,358 | 3,956,711 | 3,921,342 |
| Transfers Out | 1,013,284 | 1,081,061 | 1,084,473 |
| TOTAL WATER FUND EXPENSES | 11,686,853 | 12,671,731 | 12,795,092 |
| WATER FUND NET INCOME (LOSS) | 287,418 | 46,638 | (36,592) |

**FY 2023
SOLID WASTE FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 10,002,397 | 10,789,205 | 11,502,000 |
| Commercial | 1,509,232 | 1,545,500 | 1,597,000 |
| Industrial | 0 | 0 | 0 |
| Governmental | 14,170 | 0 | 0 |
| Realized Gains/Losses/Interest | 15,321 | 0 | 0 |
| Miscellaneous Revenue | 3,591 | 0 | 0 |
| Capital Contribution | 44,460 | 0 | 0 |
| TOTAL SOLID WASTE REVENUES | 11,589,171 | 12,334,705 | 13,099,000 |

**FY 2023
SOLID WASTE FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 1,729,573 | 1,316,878 | 1,470,805 |
| Operating Expenses | 6,929,466 | 8,295,071 | 9,161,196 |
| Depreciation | 420,786 | 248,980 | 268,368 |
| Indirect Costs | 936,506 | 991,019 | 959,279 |
| Transfers Out | 979,693 | 1,048,450 | 1,113,415 |
| TOTAL SOLID WASTE EXPENSES | 10,996,024 | 11,900,398 | 12,973,063 |
| SOLID WASTE NET INCOME (LOSS) | 593,147 | 434,307 | 125,937 |

**FY 2023
STORM WATER FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| Storm Water Fees | 4,216,105 | 5,871,583 | 6,077,088 |
| Capital Contributions | 8,900 | 0 | 0 |
| Other Revenue | 2,389,129 | 0 | 0 |
| Transfer In | 1,256,473 | 1,260,740 | 1,260,740 |
| TOTAL STORM WATER REVENUES | <u>7,870,607</u> | <u>7,132,323</u> | <u>7,337,828</u> |

**FY 2023
STORM WATER FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 1,862,400 | 2,404,625 | 2,541,324 |
| Operating Expenses | 2,229,684 | 1,782,309 | 1,993,507 |
| Depreciation | 1,184,543 | 1,243,648 | 1,214,455 |
| Indirect Costs | 596,400 | 754,440 | 871,741 |
| Transfer Out | 465,169 | 606,247 | 623,715 |
| TOTAL STORM WATER EXPENSES | <u>6,338,196</u> | <u>6,791,269</u> | <u>7,244,742</u> |
| STORM WATER NET INCOME (LOSS) | <u>1,532,411</u> | <u>341,054</u> | <u>93,086</u> |

**FY 2023
TELECOM FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Reoccurring Fees | 3,057,456 | 3,728,471 | 3,649,270 |
| Proceeds from Sale of Assets | 13,934 | 0 | 0 |
| Transfer In | 500,000 | 0 | 0 |
| TOTAL TELECOM FUND REVENUES | 3,571,390 | 3,728,471 | 3,649,270 |

**FY 2023
TELECOM FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 373,417 | 401,505 | 415,705 |
| Salaries and Benefits | 449,905 | 454,872 | 588,819 |
| Operating Expenses | 413,071 | 453,380 | 458,141 |
| Depreciation | 503,777 | 508,919 | 501,048 |
| Indirect Costs | 1,296,360 | 1,348,613 | 1,156,628 |
| Transfers Out | 259,533 | 316,920 | 310,188 |
| TOTAL TELECOM FUND EXPENSES | 3,296,063 | 3,484,209 | 3,430,529 |
| TELECOM FUND NET INCOME (LOSS) | 275,327 | 244,262 | 218,741 |

**FY 2023
TRANSIT FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Bus Fares | 155,457 | 450,000 | 300,000 |
| Bus Para transit | 26,509 | 50,000 | 50,000 |
| Transportation Agreement - ASU | 355,294 | 434,196 | 375,000 |
| Operating Grant | 2,798,844 | 1,266,703 | 1,434,563 |
| Capital Grant | 690,246 | 2,876,876 | 3,300,084 |
| Proceeds from Sale of Asset | (597,867) | 0 | 0 |
| Rentals | 8,447 | 0 | 0 |
| Capital Contributions | 53,600 | 448,510 | 448,510 |
| Operating Transfers In | 1,100,000 | 1,378,068 | 1,614,963 |
| TOTAL TRANSIT FUND REVENUES | 4,590,530 | 6,904,353 | 7,523,120 |

**FY 2023
TRANSIT FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 3,101,457 | 2,362,352 | 2,376,083 |
| Operating Expenses | 2,540,109 | 1,672,144 | 2,054,525 |
| Capital Outlay | 0 | 2,541,800 | 2,814,100 |
| Depreciation & Amortization | 1,182,145 | 1,300,378 | 981,604 |
| Indirect Costs | 336,021 | 328,057 | 278,412 |
| TOTAL TRANSIT FUND EXPENSES | 7,159,732 | 8,204,731 | 8,504,724 |
| TRANSIT FUND NET INCOME (LOSS) | (2,569,202) | (1,300,378) | (981,604) |

FY 2023**Flint River Entertainment Complex REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Arena Rent | 475,071 | 818,326 | 946,068 |
| Miscellaneous Income | 86 | 0 | 0 |
| Operating Transfers In | 926,173 | 905,852 | 875,804 |
| Capital Contributions | 69,651 | 0 | 0 |
| TOTAL CIVIC CENTER REVENUES | <u>1,470,981</u> | <u>1,724,178</u> | <u>1,821,872</u> |

FY 2023**Flint River Entertainment Complex EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Operating Expense | 2,312,571 | 1,802,057 | 1,909,046 |
| Depreciation & Amortization | 486,650 | 493,035 | 479,965 |
| TOTAL CIVIC CENTER EXPENSES | <u>2,799,221</u> | <u>2,295,092</u> | <u>2,389,011</u> |
| CIVIC CENTER NET INCOME (LOSS) | <u>(1,328,240)</u> | <u>(570,914)</u> | <u>(567,139)</u> |

**FY 2023
AIRPORT FUND REVENUES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Delta | 155,015 | 150,000 | 165,000 |
| Non-Scheduled | 1,269 | 1,250 | 1,275 |
| United Parcel Services | 214,762 | 178,000 | 219,000 |
| Avis Car Rental | 86,593 | 43,000 | 88,000 |
| Budget Car Rentals | 60,830 | 43,000 | 62,000 |
| Hertz | 139,744 | 125,000 | 145,000 |
| Enterprise Car Rental | 72,855 | 60,000 | 75,000 |
| TSA Rental | 46,282 | 48,000 | 48,000 |
| Airport Parking | 168,339 | 175,000 | 315,000 |
| Eagles of America | 77,626 | 72,000 | 83,500 |
| Airport Miscellaneous | 3,595 | 1,500 | 251,000 |
| House Rental | 7,800 | 7,800 | 7,800 |
| Federal Grants | 1,937,981 | 12,500,254 | 6,498,440 |
| State of Georgia | 11 | 0 | 84,000 |
| PFC Revenues Earned | 915 | 16,500 | 17,150 |
| CFC Revenues Earned | 311,250 | 253,500 | 447,736 |
| Interest Income PFC5 | 49 | 75 | 75 |
| Interest Earned CFC | 1,047 | 1,200 | 1,200 |
| Net Book Value | 2,577 | 0 | 0 |
| Capital Contributions | | 0 | 4,500,000 |
| Advertising Revenue | 5,126 | 4,000 | 7,000 |
| TOTAL AIRPORT FUND REVENUES | 3,293,666 | 13,680,079 | 13,016,176 |

**FY 2023
AIRPORT FUND EXPENSES**

| Description | Actual 2020/2021 | Adopted 2021/2022 | Adopted 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Personal Services | 1,199,514 | 1,181,212 | 1,401,079 |
| Operating Expense | 692,654 | 908,035 | 1,825,022 |
| Capital Outlay | 0 | 10,539,236 | 8,692,159 |
| Depreciation & Amortization | 1,697,749 | 1,718,876 | 1,767,661 |
| Indirect Costs | 165,606 | 194,113 | 161,044 |
| TOTAL AIRPORT FUND EXPENSES | 3,755,523 | 14,541,472 | 13,846,965 |
| AIRPORT FUND NET INCOME (LOSS) | (461,857) | (861,393) | (830,789) |



Summary of Changes to Proposed Budget FY 2023

Changes from the Original Proposed Budget FY 2023

| | | |
|---|-----------|--------------------|
| Personnel Costs increase from changing from 3.5% to 4.5% | \$ | 773,541 |
| <i>General Fund</i> | | |
| <i>City Clerk's Office</i> | | |
| Increase Expense for Commission | \$ | 20,000 |
| <i>City Manager's Office</i> | | |
| Additional Funding for Juneteenth Celebration | \$ | 40,000 |
| <i>Finance Department</i> | | |
| Reduction of Employee Incentives | \$ | (2,500) |
| <i>Technology & Communications Department</i> | | |
| IVR Phone Payment System | \$ | 125,000 |
| <i>Planning Department</i> | | |
| Addition of funding for Historic District Repairs & Maintenance | \$ | 200,000 |
| <i>General Fund</i> | \$ | 382,500 |
| <i>Airport</i> | | |
| Removed the Request for the Fire Truck | \$ | (950,000) |
| <i>Supplemented Enterprise Funds</i> | \$ | (950,000) |
| <i>Solid Waste</i> | | |
| Increase Budgeted Contract for Fuel Surcharge | \$ | 250,000 |
| <i>Sewer</i> | | |
| ESG Contract Increases | \$ | 58,377 |
| Bio-Solids & Grit Disposal Contract Increase | \$ | 200,000 |
| <i>Storm Water</i> | | |
| ESG Contract Increases | \$ | 35,497 |
| <i>Utilities Funds</i> | \$ | 543,874 |
| <i>Gortatowsky Fund</i> | | |
| Add budget to expend | \$ | 6,145 |
| Increase in the Citywide Budget | \$ | 756,060 |
| Total Citywide Original Proposed Budget | \$ | 298,836,339 |
| Total Citywide Budgeted Expense | \$ | 299,592,399 |



Policies & Procedures

POLICIES AND PROCEDURES

The development and management of the City of Albany’s annual budget is governed by both formal policies and by accepted practices. A number of pertinent policies and practices are outlined in this section. In addition, this section includes summary information that was provided to the City Commission during the annual budget process. The City’s complete Financial Management Policy manual is located under the Finance Department tab on the City’s website <http://www.albanyga.gov/>

BUDGET DEVELOPMENT AND ADOPTION

The budget process began in January 2022 with the Finance Department preparing the FY 2023 revenue projections, updating the budget request forms, and revising the instructions to City departments for the completion of the budget requests.

Once these tasks were completed, the annual budget meeting was held in January 2022 and each department was given its FY 2023 budget package. The City Manager conducted budget hearings with each department head to review all budget requests and to prioritize each department’s requests. The budget process included an opportunity for department heads to make a presentation to the Mayor and Board of City Commissioners highlighting their FY 2023 budgetary needs. The presentations provide the Board with a great deal of insight as to how priorities might be met, if required.

After the budget hearings were completed, the City Manager again reviewed and analyzed each request to formulate the recommended budget. Recommendations were based on historical data, a slight increase in revenues, and justification of budgetary needs as provided by the department heads, input from the Mayor and Board of Commissioners, and special circumstances that were anticipated to occur during the fiscal year. In addition, the City Manager’s recommendations were based on what was reasonable and necessary for departments to operate efficiently and effectively and to maintain, at a minimum, the current level of service.

In order to promote citizen participation, a public hearing for the budget was advertised and held June 7th. This hearing was designed to allow public input into the FY 2023 budget before its adoption. The recommended budget was submitted to the Mayor and Board of City Commissioners on May 17th.

After extensive work by the City Manager and the budget preparation staff, the FY 2023 budget was adopted on June 29, 2022. Notification of the budget adoption was advertised in the local newspaper and a copy was placed on file in the City Clerk’s office as required by State law. The approved budget, which is controlled and maintained by the Finance Department, was then added to the computerized budgetary and actual financial reporting system on June 29, 2022. The new fiscal year began July 1, 2022.

BUDGET MANAGEMENT PROCESS

Monthly financial reports are emailed to the City’s Department Heads. These reports are also published on the City of Albany’s website. As the fiscal year progresses, monthly meetings are conducted to review budget to actual revenues and expenditures with those departments needing attention. Expenditures are projected to fiscal year end, which helps management determine if their current spending trends need to be modified in order to change their departments’ projected outcome.

Since a budget is an estimated financial plan, the existing budgetary process also allows for budget transfers throughout the fiscal year. The line item transfers do not change the amount appropriated. It is the responsibility of each department/division to control expenditures and to expend funds only for items that have been budgeted; however, due to unforeseen emergencies, a system is in place to accommodate changing needs.

BASE BUDGETING

Annual budgets are legally adopted for the General Fund, Special Funds, Internal Services Fund, and Enterprise Funds. This budget is balanced in accordance with Georgia law (OCGA 36-81-3(B) (3)) that states that, “a budget ordinance or resolution is balanced when the sum of estimated revenues and appropriated fund balances is equal to appropriation.” Department and division expenditures are summarized as personnel services and operating expenses. All budgets begin with the basic cost to maintain personnel services while preserving the current level of service. Operating expenses and capital outlay are then allocated to departments for delivery of service.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds in this budget are grouped into generic fund types and two broad fund categories as follows:

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those with other fund accounting requirements.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Debt Service Funds are used to account for debt service transactions for bonds and other debts issued by the City and by ADICA.

Capital Projects Funds - Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Capital is defined as any one asset valued at \$5,000 or more and has a useful life of more than one year.

PROPRIETARY FUNDS

Enterprise Funds - Enterprise Funds are used to account for operations: (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, or accountability of other purposes.

Internal Service Funds - The Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

BASIS OF ACCOUNTING

The budgeting and basis of accounting policies of the City of Albany conform to generally accepted accounting principles (GAAP) as applicable to governments. The basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. All Governmental Fund Types, Expendable Trust Funds, and Agency Funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available).

“Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 60 days after year-end. Those revenues considered susceptible to accrual are property taxes, charges for services, sales taxes, fines, forfeitures, interest income, and intergovernmental grants. Revenues from licenses and permits and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used for guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based on the expenditures recorded. In the other type, monies are virtually unrestricted as to purpose of expenditure and are nearly irrevocable (i.e., revocable only for failure to comply with prescribed compliance requirements, such as equal employment opportunity). These resources are reflected as revenues at the time of receipt or earlier if they meet the criteria for availability.

Expenditures are generally recognized under the modified accrual basis of accounting when the related liabilities are incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, judgments, and claims which are not expected to be paid out of “available spendable resources”; (2) principal and interest on general obligation long-term debt which are recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year; and (3) inventory of materials and supplies which are recorded as expenditures when they are consumed.

Proprietary Fund Types and the Pension Trust Fund utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The following is a summary of the more significant policies.

BASIS OF BUDGETING

The City of Albany employs the cash plus encumbrance method as its basis of budgeting for governmental funds. Revenue for the governmental funds is recognized when it is actually received in cash and encumbered amounts are treated as expenditures under this method. The City uses the accrual method as its basis of budgeting for proprietary funds. Under this method, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they occur. The City deviates from Generally Accepted Accounting Principles (GAAP), and its basis of accounting stated in its audited financial statements, in the following areas as well:

- The fair value of investments is not treated as adjustments to revenue
- Some component units are excluded in this budget document- Albany-Dougherty Inner City Authority (ADICA), Downtown Development Authority (DDA), and Chehaw Park Authority
- Some funds are excluded in this budget document- the Public Employees Group Health Plan, Risk Management Fund, and Workers’ Compensation Fund
- The Enterprise Funds are allowed to have an unbalanced budget.

BUDGET AMENDMENT

The City of Albany’s budget amendment/budget transfer process is regulated by the Official Code of Georgia (OCGA 36-81-3(d) (1)) and local policies. The level of control, or level at which expenditures may not legally exceed the budget, is at the department level in the State of Georgia (OCGA 36-81-2(14)). Any increase in appropriation in any department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriations among departments, requires the approval of the governing authority (OCGA 36-81-3(d)(1)).

BUDGET TRANSFERS

The Finance Department can approve budget transfers up to \$10,000 without the Chief Financial Officer's approval among various accounts within a department/division with the following exceptions:

1. No budget transfers are to be made between the Personnel Services Budget and the Operations Budget.
2. No budget transfer will be made into or out of The Capital Improvement Fund.

Otherwise, any increase in appropriations in any fund for a department or through a budget transfer of appropriation among departments shall require the approval of the Chief Financial Officer for amounts over \$10,000.

All budget transfers must be signed and justified by the Department Head. Requests will be considered based on the justification. All requests are to be submitted to the Finance Department, which will forward requests to the Chief Financial Officer, if necessary.

All appropriations lapse at fiscal year-end except for Capital Improvement Projects if it takes longer to construct.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a five-year program that details anticipated expenditures as well as the proposed sources of funding. The General & Special Funds capital requests are defined as any one asset valued at \$5,000 or more that have a useful life of more than one year. They are funded through a minimum of 15% transfer of total sales tax from the General Fund.

The capital requests for Enterprise Funds are funded by the amount budgeted for their depreciation. The first year of the CIP is incorporated into the annual budget. The subsequent or outlying years are updated and revised each year to reflect the changing needs and priorities of the department heads.

Except for Enterprise Funds, vehicles for the City are purchased through the Capital Improvement Fund. Purchases are handled with available resources on hand. If financing is necessary, vehicles are purchased through a lease pool agreement with the Georgia Municipal Association (GMA). The GMA offers a program to governmental entities whereby they can borrow funds from the Bank of New York Mellon to finance rolling stock equipment for a maximum of five years. This pool covers new equipment purchases and does not offer reimbursements for previously purchased equipment. Items other than rolling stock may be approved by submitting an application to the Bank of New York Mellon prior to requesting funds. The City of Albany is currently participating in the 1998 GMA Lease Pool Agreement.

DEBT SERVICE POLICY

The City of Albany updated its formal debt service policy in July 2021. The City shall comply with all requirements of the Official Code of Georgia Annotated (O.C.G.A.) Title 36 Chapter 82 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.

The City has utilized both general obligation and revenue bonds to finance capital improvements too large to be financed from current revenues. In more recent years, the City has utilized Georgia Environmental Finance Authority and direct bank loans for financing.

PURCHASING POLICY

The City Charter and State law set forth requirements for the expenditure of local government funds for the purchase of goods and services. Section 4, paragraphs 8 and 14 of the City Charter gives the City Manager the authority to make and execute all lawful contracts for operations under his/her supervision. It provides that all purchases of \$40,000 and above must provide opportunity for competition. It further states that the City Commission must approve all purchases above \$40,000, except as may be otherwise provided by law or by ordinance.

Section 2.649 of the City Code gives the City Manager the authority to make purchases up to \$40,000. Over this amount, the City Commission must grant approval. This section of the code also gives the City Manager the authority to sell surplus property up to \$40,000. The sale of surplus property valued over that amount requires prior Commission approval.

[Link to the Purchasing Policy](#)

REVENUE AND EXPENDITURE POLICIES

An accepted but informal policy is that each component of the City's overall budget should be independent and self-sufficient. While recognizing that supplemented Enterprise Funds such as the Transit System, Flint River Entertainment Complex, and Airport, would traditionally need some revenue subsidy from the General Fund, it has been determined that interfund dependency should be avoided between the General/Special Funds and the Self-Sustaining Enterprise Funds.

Another policy was formulated which stated that revenue and expenditures should be accounted for in the budget just as they would be set forth in the year-end audit. The result of this policy is to include non-cash revenue and expenditure items previously not included in adopted budgets but included in year-end audits.

CASH STABILIZATION POLICY

The scope of the cash stabilization policy is to establish a separate Cash Stabilization Fund by setting aside funds equal to 15% (5% stabilization fund, 10% working capital) of the current year’s budgeted General Fund revenues. The goal is to maintain at least three months operating cost in liquid form. These reserve funds are a prudent way of maintaining a level of financial resources necessary to protect against short-term borrowing for cash flow purposes and to have adequate funds available in the event of an emergency or catastrophe. Also, credit rating agencies carefully monitor the level of fund balances and unreserved fund balances in a government’s general fund when evaluating that government’s credit worthiness.

These reserve funds shall be secured in a manner that is consistent with the following principles, in the order listed:

1. Legality – all investments comply with state and local laws.
2. Safety – principal is protected from loss with secure investment practices and collateralization.
3. Liquidity – investments are readily converted to cash when needed without losses.
4. Yield or Return on Investment – earnings are maximized without diminishing the other principles.

Funds may be transferred from the working capital account to the City’s General Fund operating account only with the prior approval of the City Manager, who will notify the City Commission at the next available opportunity. No withdrawals from the cash stabilization fund shall be made without a resolution by the Commission. The cash stabilization fund must be replenished within five years following the year(s) in which it is used. The working capital must be replenished to its minimum level within one year of its use.

Fund Relationship Table

| <i>Fund Description</i> | Revenues | Funding Sources | | | | | | | | |
|---|-----------------|------------------------|--------------------|--------------|--------------------|--------------------|--------------|------------|--------------|----------------|
| | | General Fund | Solid Waste | Sewer | Hotel/Motel | Storm Water | Water | Gas | Light | Telecom |
| <i>General Fund</i> | 76.6% | - | 1.5% | 1.8% | 0.4% | 0.9% | 1.5% | 2.8% | 14.1% | 0.4% |
| <i>Capital Improvement Fund</i> | 61.2% | 38.8% | - | - | - | - | - | - | - | - |
| <i>Solid Waste</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Transit</i> | 76.7% | 23.3% | - | - | - | - | - | - | - | - |
| <i>Civic Center</i> | 49.2% | 50.8% | - | - | - | - | - | - | - | - |
| <i>Sewer</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>CAD-911</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Community Development</i> | 97.1% | 2.9% | - | - | - | - | - | - | - | - |
| <i>R3M Fund</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Grant Fund</i> | 97.3% | 2.7% | - | - | - | - | - | - | - | - |
| <i>Airport</i> | 100.0% | - | - | - | - | - | - | - | - | - |
| <i>Hotel/Motel</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Job Investment Fund</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Tax Allocation District</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>SPLOST Funds</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>TSPLOST Fund</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Storm Water</i> | 82.8% | - | - | 17.2% | - | - | - | - | - | - |
| <i>Water</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Gas</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Light</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Telecom</i> | 100% | - | - | - | - | - | - | - | - | - |
| <i>Utility Internal Service Fund</i> | - | - | 3.5% | 4.7% | - | 4.3% | 24.6% | 15.4% | 40.5% | 7.0% |

Major Fund Descriptions

Major Governmental Funds

General Fund

The city's Primary Operating Fund accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Community Development

It accounts for the financial resources received from the HUD and loan programs which are restricted and committed to be used for the various operations of DCED.

Job Investment Fund

It accounts for revenues received from MEAG committed for expenditures related to economic development.

SPLOST Fund

It accounts for construction or acquisition of major capital facilities financed by Special Purpose Local Option Sales Tax proceeds.

Major Enterprise Funds

Sewer

It accounts for the provision of Sewer services to the residents of the City.

Airport

It accounts for the construction, operations, and maintenance of the Albany Airport and runways.

Water

It accounts for the water utility operations provided to the residents of the City.

Light

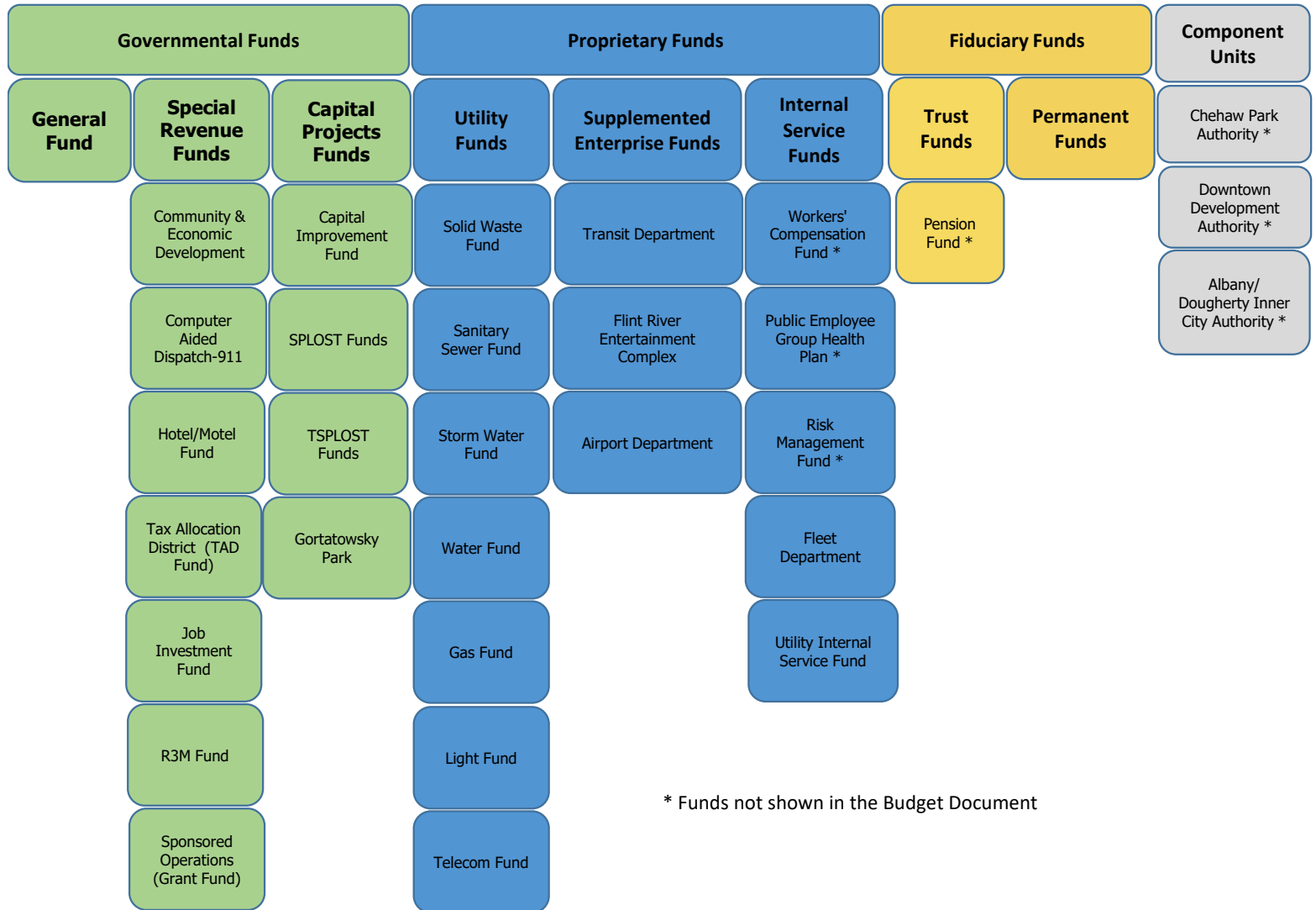
It accounts for the electric utility operations provided to the residents of the City.

Storm Water

It accounts for the storm water utility operations provided to the residents of the City.



FUND STRUCTURE



* Funds not shown in the Budget Document



FY 2023 BUDGET CALENDAR

| Budget Activity | Action By | Completion Date |
|---|---|--------------------|
| 1. Budget Planning Session | City Manager/Finance Department | February 9 |
| 2. Completion of Budget Requests (including Revenue Projections) | Department/Division Heads | February 25 |
| 3. Verification & Audit of Departmental Requests | Finance Department | February 28 |
| 4. Review Analysis of Requests with Departmental Officials | City Manager/Finance Department | March 1 - March 31 |
| 5. Budget Summary | City Manager/Finance Department | April 6 |
| 6. Budget Presentation | City Manager/Finance Department | May 17 |
| 7. Budget Discussion/Q&A | City Commission/City Manager/Finance Department | May 24 |
| 8. Public Notices: Hearing of Proposed Budget | Finance Department | May 15, 29 |
| 9. Public Hearing of Proposed Budget | City Commission/City Manager/Finance Department | June 7 |
| 10. Budget Discussion/Q&A | City Commission/City Manager/Finance Department | June 21 |
| 11. Preparation of Budget Ordinance, Incorporating Final Changes by Mayor and City Commission | City Attorney | June 22 |
| 12. Adoption of FY 2023 Budget | Mayor/City Commission | June 29 |



FY 2023 BUDGET MEETINGS

| Department | Staff Review | Commission Review |
|---------------------------------------|----------------------------------|-------------------|
| General Government | Tuesday, March 1, 2022 | |
| Technology & Communications | 1:30 | |
| Telecom | 3:00 | |
| General Government (continued) | Wednesday, March 2, 2022 | |
| Fleet Management | 1:30 | |
| General Government (continued) | Thursday, March 3, 2022 | |
| Facilities Management | 1:30 | |
| General Government (continued) | Friday, March 4, 2022 | |
| Community/Economic Development | 1:30 | |
| General Government (continued) | Monday, March 7, 2022 | |
| City Clerk | 10:00 | |
| City Attorney | 11:00 | |
| City Manager | 1:30 | |
| Finance | 2:30 | |
| General Government (continued) | Tuesday, March 8, 2022 | |
| Central Services | 10:00 | |
| Planning | 1:30 | |
| Engineering | 2:30 | |
| General Government (continued) | Monday, March 14, 2022 | |
| Recreation | 10:00 | |
| Flint River Entertainment Complex | 1:30 | |
| General Government (continued) | Tuesday, March 15, 2022 | |
| Police | 1:30 | |
| General Government (continued) | Wednesday, March 16, 2022 | |
| Code Enforcement | 1:30 | |
| General Government (continued) | Thursday, March 17, 2022 | |
| Fire | 10:00 | |
| General Government (continued) | Friday, March 18, 2022 | |
| Human Resources | 10:00 | |
| Municipal Court | 2:30 | |



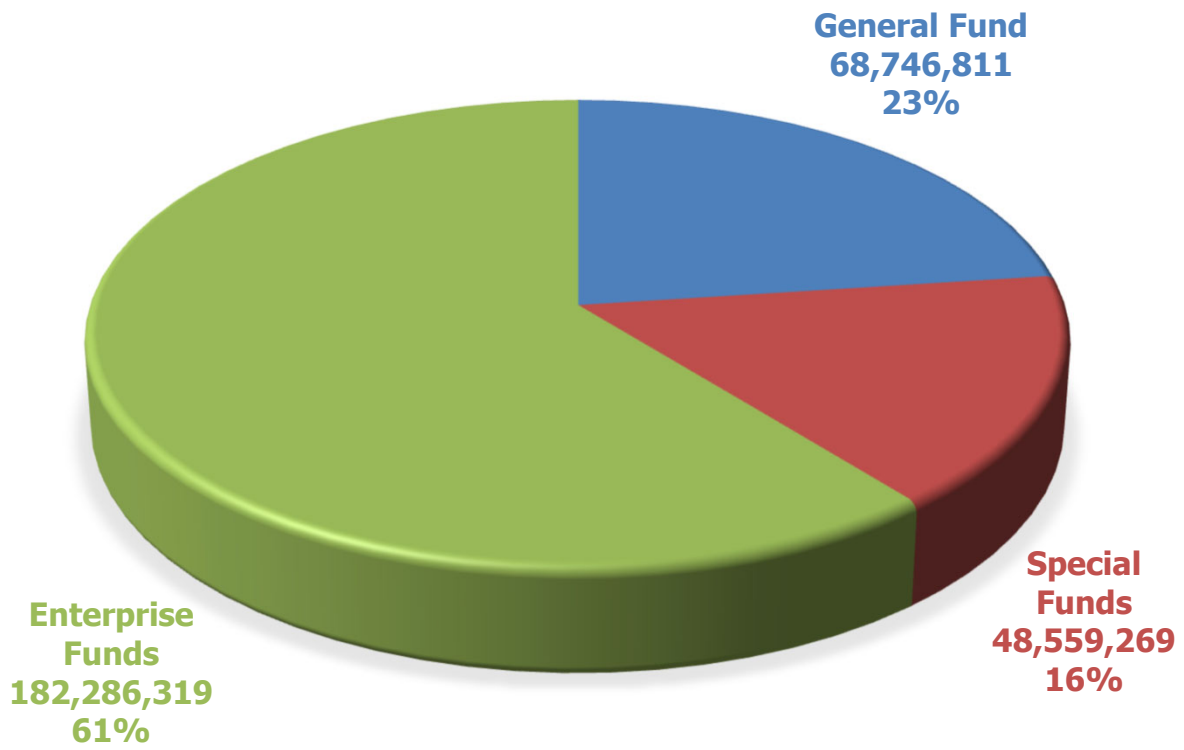
FY 2023 BUDGET MEETINGS

| Department | Staff Review | Commission Review |
|---|----------------------------------|------------------------------------|
| General Government (continued) | Tuesday, March 22, 2022 | |
| Airport | 10:00 | |
| Transit | 1:30 | |
| Utility Funds | Wednesday, March 23, 2022 | |
| Marketing | 11:00 | |
| Utility Management | 1:30 | |
| Customer Service | 2:30 | |
| Utility Funds (continued) | Thursday, March 24, 2022 | |
| Vegetation Management | 10:00 | |
| HDD | 11:00 | |
| Energy Control/Service Techs | 1:30 | |
| Utility Funds (continued) | Friday, March 25, 2022 | |
| Storm Water/R.O.W. Maint | 1:30 | |
| Utility Funds (continued) | Tuesday, March 29, 2022 | |
| Water | 10:00 | |
| Light | 1:30 | |
| Gas | 3:00 | |
| Utility Funds (continued) | Wednesday, March 30, 2022 | |
| Solid Waste | 1:30 | |
| Sewer | 3:00 | |
| Capital/R3M Requests | Thursday, March 31, 2022 | |
| Non-Rolling Stock/R3M | 10:00 | |
| Fleet Replacement | 1:30 | |
| Budget Summary | Wednesday, April 6, 2022 | |
| | 2:00 | |
| Budget Overview | | May 17, 2022 |
| Budget Discussion/Q&A | | May 24, 2022 |
| Budget Discussion/Public Hearing | | June 7, 2022 |
| Budget Discussion/Q&A | | June 21, 2022 |
| Commission Consideration & Budget Adoption | | June 29, 2022 6:00 p.m. |



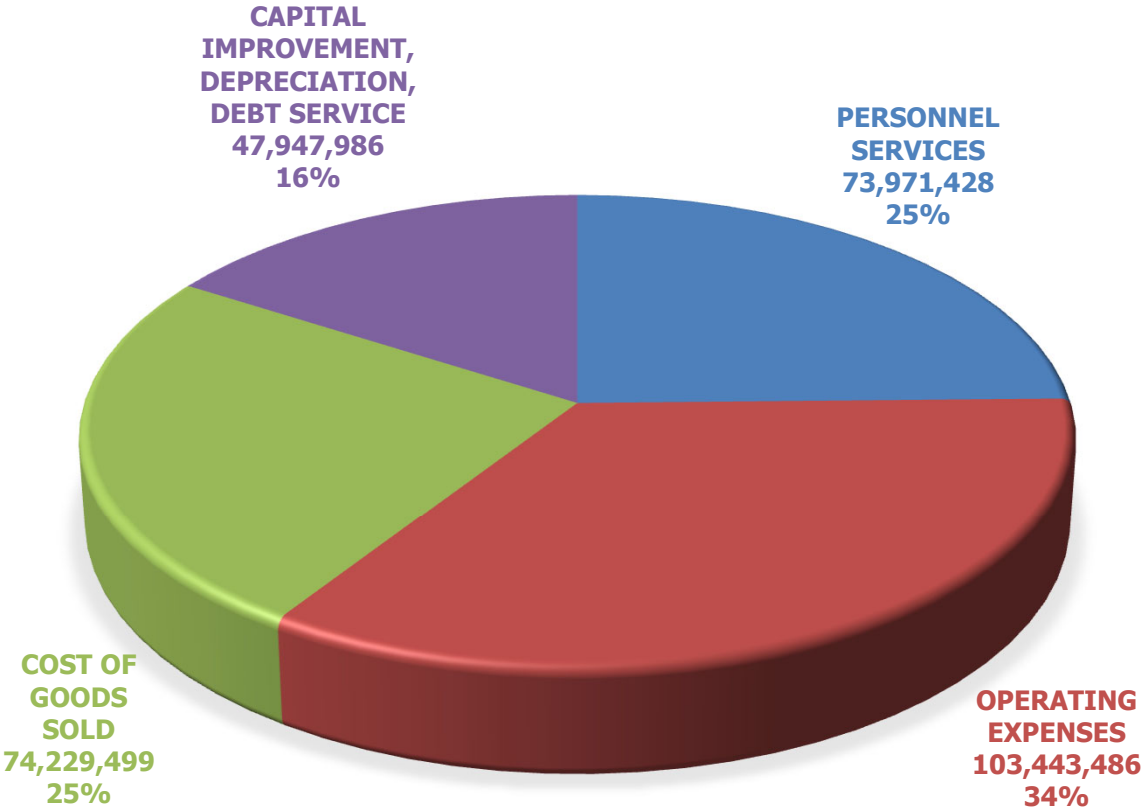
Revenues & Expenditures

City of Albany
FY 2023
Adopted Operating Budget



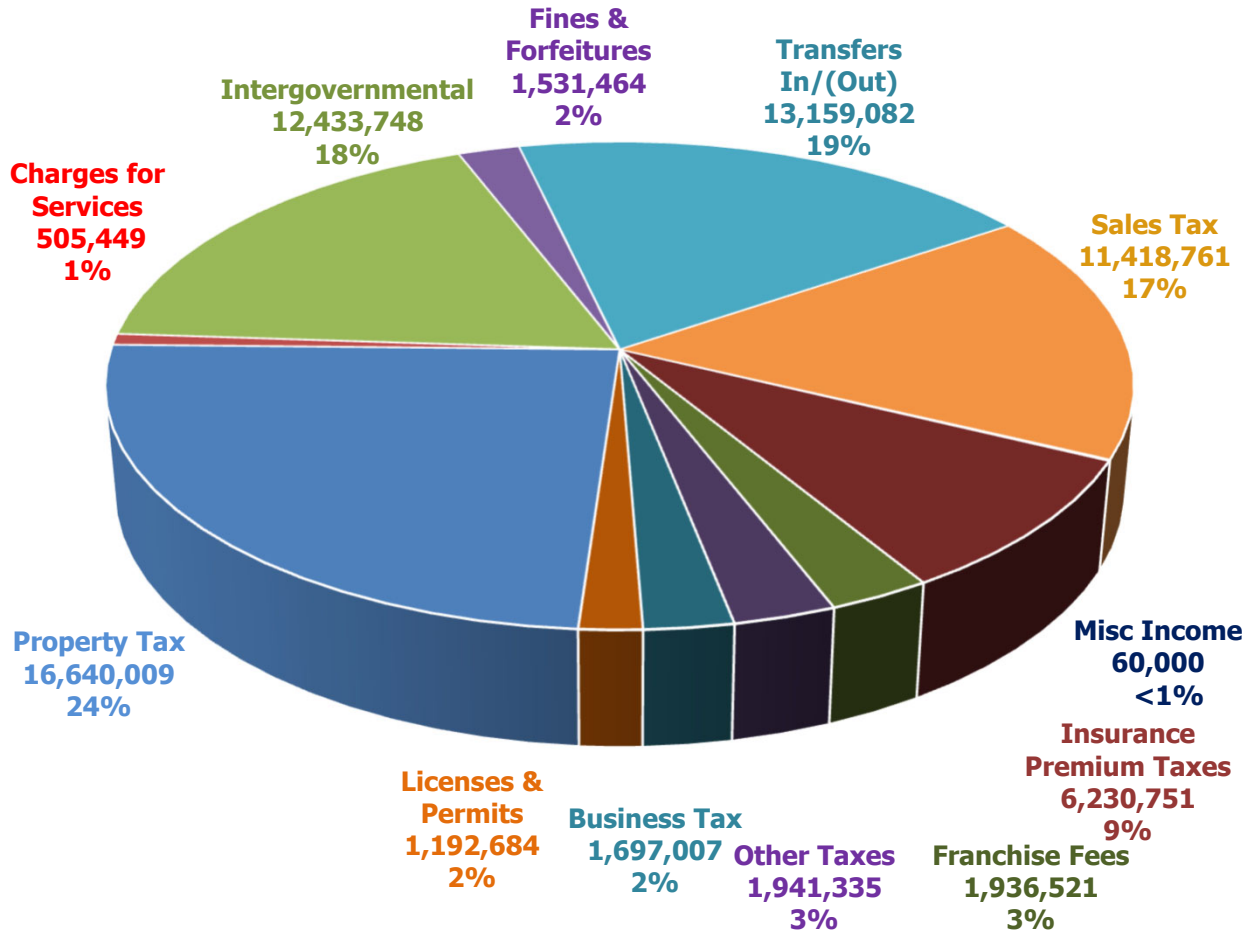
Total Budget
\$299,592,399

City of Albany
FY 2023
Total Operating Budget



Total Budget
\$299,592,399

City of Albany FY 2023 General Fund Revenues



Total General Fund Revenues
\$68,746,811

**FY 2023
ADOPTED BUDGET**

| DEPARTMENT | PERSONNEL SERVICES | OPERATING EXPENSES | CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE | TOTAL |
|--|---------------------------|---------------------------|--|-------------------|
| General Fund | | | | |
| City Clerk's Office | 281,381 | 263,251 | 0 | 544,632 |
| City Commission | 193,364 | 73,620 | 0 | 266,984 |
| City Manager's Office | 378,689 | 402,949 | 0 | 781,638 |
| Downtown Development | 334,199 | 318,827 | 0 | 653,026 |
| City Attorney's Office | 478,894 | 126,811 | 0 | 605,705 |
| Municipal Court-Administration | 600,904 | 238,803 | 0 | 839,707 |
| Municipal Court-Appointed | 446,556 | 28,150 | 0 | 474,706 |
| Human Resources | 1,480,417 | 301,042 | 0 | 1,781,459 |
| Risk Management | 357,141 | 139,360 | 0 | 496,501 |
| Central Services-Procurement | 584,177 | 90,711 | 0 | 674,888 |
| Central Services-Material Mgmt. | 246,331 | 66,317 | 0 | 312,648 |
| Finance | 1,720,144 | 770,302 | 0 | 2,490,446 |
| Office Management & Budget | 635,649 | 0 | 0 | 635,649 |
| Treasury | 201,262 | 97,065 | 0 | 298,327 |
| Technology & Communication | 1,844,712 | 1,767,839 | 0 | 3,612,551 |
| Planning & Development Services | 647,743 | 1,060,090 | 0 | 1,707,833 |
| Police-Administration | 1,534,250 | 1,566,084 | 0 | 3,100,334 |
| Police-Uniform | 9,200,618 | 1,073,743 | 0 | 10,274,361 |
| Police-Support Services | 1,311,755 | 424,344 | 0 | 1,736,099 |
| Police-Investigative | 3,095,614 | 312,408 | 0 | 3,408,022 |
| Police-Gang Unit | 792,440 | 95,279 | 0 | 887,719 |
| Police-Albany/Dougherty Drug Unit | 762,697 | 37,040 | 0 | 799,737 |
| Police-Communiity Oriented Policing | 34,568 | 189,880 | 0 | 224,448 |
| Police-SWAT | 5,000 | 55,352 | 0 | 60,352 |
| Code Enforcement | 1,100,832 | 827,393 | 0 | 1,928,225 |
| Code Enforcement - Marshall's Division | 338,533 | 45,932 | 0 | 384,465 |
| Fire-Administration | 728,182 | 498,120 | 0 | 1,226,302 |
| Fire-Suppression | 13,214,438 | 845,426 | 0 | 14,059,864 |
| Fire-Prevention | 544,245 | 21,261 | 0 | 565,506 |
| Fire-Training | 412,338 | 73,860 | 0 | 486,198 |
| Fire-Emergency Management | 79,943 | 43,195 | 0 | 123,138 |
| Engineering | 2,224,964 | 1,732,660 | 0 | 3,957,624 |
| P/W - Right of Way Maintenance | 658,021 | 477,204 | 0 | 1,135,225 |
| Recreation-Administration | 604,034 | 189,477 | 0 | 793,511 |
| Recreation-Centers & Gyms | 457,623 | 149,165 | 0 | 606,788 |
| Recreation-Athletics | 278,949 | 286,155 | 0 | 565,104 |
| Recreation-Flint River Golf | 517,772 | 343,100 | 0 | 860,872 |
| Recreation-Health & Wellness | 304,892 | 251,522 | 0 | 556,414 |
| Facilities Management - Administration | 245,265 | 600,229 | 0 | 845,494 |
| Facilities Management - Grounds | 1,174,605 | 529,700 | 0 | 1,704,305 |
| Facilities Management - Buildings | 999,802 | 648,202 | 0 | 1,648,004 |
| Independent Agencies | 0 | 632,000 | 0 | 632,000 |
| GENERAL FUND | 51,052,943 | 17,693,868 | 0 | 68,746,811 |

**FY 2023
ADOPTED BUDGET**

| DEPARTMENT | PERSONNEL SERVICES | OPERATING EXPENSES | COST OF GOODS SOLD | CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE | TOTAL |
|---|---------------------------|---------------------------|---------------------------|--|--------------------|
| Special Funds | | | | | |
| DCED - CDBG | 734,108 | 1,876,910 | 0 | 0 | 2,611,018 |
| DCED - Economic Development Agency | 0 | 1,400 | 0 | 0 | 1,400 |
| DCED - Rental | 183,632 | 732,555 | 0 | 0 | 916,187 |
| DCED - EDA Industrial Incubator | 0 | 0 | 0 | 0 | - |
| DCED - Home | 237,098 | 2,857,901 | 0 | 0 | 3,094,999 |
| DCED - Flood Recovery | 0 | 224,433 | 0 | 0 | 224,433 |
| DCED - Housing Counseling | 19,343 | 2,525 | 0 | 0 | 21,868 |
| DCED - Emergency Housing | 0 | 48,000 | 0 | 0 | 48,000 |
| CAD 9-1-1 | 1,790,654 | 629,618 | 0 | 0 | 2,420,272 |
| Hotel/Motel Fund | 0 | 2,027,000 | 0 | 0 | 2,027,000 |
| Capital Improvement Fund | 0 | 11,676 | 0 | 3,991,569 | 4,003,245 |
| Tax Allocation District | 0 | 340,463 | 0 | 47,875 | 388,338 |
| SPLOST Fund | 0 | 0 | 0 | 12,114,256 | 12,114,256 |
| TSPLOST Fund | 0 | 8,400,000 | 0 | 7,726,639 | 16,126,639 |
| R3M - Repair, Renovate, & Replace | 0 | 1,000,000 | 0 | 0 | 1,000,000 |
| Gortatowsky | 0 | 6,145 | 0 | 0 | 6,145 |
| Grant Fund | 198,423 | 3,357,046 | 0 | 0 | 3,555,469 |
| Special Funds | 3,163,258 | 21,515,672 | 0 | 23,880,339 | 48,559,269 |
| Enterprise Funds (Utility Funds) | | | | | |
| Light Operations | 3,771,881 | 19,667,754 | 59,605,256 | 1,860,256 | 84,905,147 |
| Light Operations | 3,771,881 | 19,667,754 | 59,605,256 | 1,860,256 | 84,905,147 |
| Sewer Systems-Wastewater Treatment | 1,179,924 | 4,177,797 | 0 | 1,760,053 | 7,117,774 |
| Waste Water Treatment-Lift Station | 0 | 709,000 | 0 | 715,539 | 1,424,539 |
| Sewer Systems-Administration | 670,330 | 4,666,515 | 0 | 116,077 | 5,452,922 |
| Sewer Systems-Maintenance | 988,626 | 516,443 | 0 | 166,032 | 1,671,101 |
| Sewer Systems-Construction | 407,397 | 229,362 | 0 | 97,845 | 734,604 |
| Wastewater Sampling & Utility Location | 351,718 | 181,589 | 0 | 16,267 | 549,574 |
| Sanitary Sewer Systems | 3,597,995 | 10,480,706 | 0 | 2,871,813 | 16,950,514 |
| Gas Operations | 1,946,401 | 4,875,942 | 12,077,634 | 346,555 | 19,246,532 |
| Gas Operations | 1,946,401 | 4,875,942 | 12,077,634 | 346,555 | 19,246,532 |
| Water Distribution | 2,060,840 | 6,260,555 | 0 | 2,222,797 | 10,544,192 |
| Water Production | 0 | 73,130 | 2,130,904 | 46,866 | 2,250,900 |
| Water Operations | 2,060,840 | 6,333,685 | 2,130,904 | 2,269,663 | 12,795,092 |
| Solid Waste-Administration | 316,444 | 2,349,444 | 0 | 35,539 | 2,701,427 |
| Solid Waste-Residential West | 0 | 7,411,655 | 0 | 0 | 7,411,655 |
| Solid Waste-Commercial | 649,291 | 1,348,857 | 0 | 227,387 | 2,225,535 |
| Solid Waste-Special Services | 505,070 | 123,934 | 0 | 5,442 | 634,446 |
| Solid Waste Fund | 1,470,805 | 11,233,890 | 0 | 268,368 | 12,973,063 |
| Storm Water-Engineering | 377,075 | 46,386 | 0 | 0 | 423,461 |
| Storm Water-Sweeping | 961,561 | 2,224,417 | 0 | 448,140 | 3,634,118 |
| Storm Water-Asphalt/Concrete | 359,998 | 169,077 | 0 | 14,886 | 543,961 |
| Storm Water-Grading/Construction | 717,204 | 331,464 | 0 | 126,780 | 1,175,448 |
| Storm Water-Maintenance/Drainage | 125,486 | 717,619 | 0 | 624,649 | 1,467,754 |
| Storm Water Fund | 2,541,324 | 3,488,963 | 0 | 1,214,455 | 7,244,742 |
| Telecom Operations | 588,819 | 1,924,957 | 415,705 | 501,048 | 3,430,529 |
| Telecom Operations | 588,819 | 1,924,957 | 415,705 | 501,048 | 3,430,529 |
| Subtotal, Utility Funds | 15,978,065 | 58,005,897 | 74,229,499 | 9,332,158 | 157,545,619 |

**FY 2023
ADOPTED BUDGET**

| DEPARTMENT | PERSONNEL SERVICES | OPERATING EXPENSES | COST OF GOODS SOLD | CAPITAL IMPROVEMENT, DEPRECIATION, DEBT SERVICE | TOTAL |
|--|---------------------------|---------------------------|---------------------------|--|--------------------|
| Enterprise Funds (Supplemented) | | | | | |
| Airport | 1,401,079 | 1,029,716 | 0 | 1,767,661 | 4,198,456 |
| Airport - Grant | 0 | 956,350 | 0 | 8,692,159 | 9,648,509 |
| Flint River Entertainment Complex | 0 | 1,909,046 | 0 | 479,965 | 2,389,011 |
| Transit System | 2,376,083 | 1,218,043 | 0 | 981,604 | 4,575,730 |
| Transit System - Grant | 0 | 1,114,894 | 0 | 2,814,100 | 3,928,994 |
| Supplemented Enterprise Funds | 3,777,162 | 6,228,049 | 0 | 14,735,489 | 24,740,700 |
| Enterprise Funds Subtotal | 19,755,227 | 64,233,946 | 74,229,499 | 24,067,647 | 182,286,319 |
| Grand Total | 73,971,428 | 103,443,486 | 74,229,499 | 47,947,986 | 299,592,399 |

| For Informational Purposes Only | | | | | |
|--|------------------|------------------|----------|----------------|-------------------|
| Utility Internal Service Fund (UISF) | | | | | |
| General Manager's Office and Commission | 895,708 | 165,402 | 0 | 3,299 | 1,064,409 |
| Investigations | 220,233 | 122,798 | 0 | 17,458 | 360,489 |
| Engineering | 489,920 | 119,012 | 0 | 11,422 | 620,354 |
| Marketing | 177,697 | 142,349 | 0 | 1,649 | 321,695 |
| HDD | 839,877 | 394,807 | 0 | 68,252 | 1,302,936 |
| Energy Control | 2,255,835 | 1,158,089 | 0 | 88,646 | 3,502,570 |
| Vegetation Management | 682,479 | 1,348,534 | 0 | 120,243 | 2,151,256 |
| Customer Service | 2,624,700 | 1,924,371 | 0 | 121,715 | 4,670,786 |
| Subtotal, Utility Internal Service Fund | 8,186,449 | 5,375,362 | 0 | 432,684 | 13,994,495 |

The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Storm Water, and Solid Waste Fund. Therefore, these expenses have already been included in the total budget, reported above.



Revenues By Major Type

| | Actuals <u>2019</u> | Actuals <u>2020</u> | Actuals <u>2021</u> | Budget <u>2022</u> | Budget <u>2023</u> |
|---------------------------------|--------------------------------|--------------------------------|--------------------------------|-------------------------------|-------------------------------|
| Property Taxes | 15,923,839 | 15,944,474 | 17,242,515 | 16,034,653 | 16,640,009 |
| Sales Taxes | 10,717,485 | 10,270,780 | 11,744,878 | 10,367,093 | 11,418,761 |
| Other Taxes | 10,740,179 | 10,905,096 | 11,737,847 | 11,553,172 | 11,805,614 |
| License & Permits | 1,276,045 | 1,093,310 | 1,128,393 | 1,130,957 | 1,192,684 |
| Intergovernmental | 11,229,114 | 11,998,888 | 15,849,149 | 12,414,096 | 12,433,748 |
| Charges for Services | 382,530 | 351,502 | 439,644 | 442,057 | 505,449 |
| Fines & Foreitures | 931,776 | 708,259 | 782,618 | 968,523 | 1,531,464 |
| Investment Income | 2,366,856 | 821,423 | (805,834) | 0 | 0 |
| Other | 384,829 | 774,924 | 252,005 | 60,000 | 60,000 |
| | 53,952,654 | 52,868,657 | 58,371,215 | 52,970,551 | 55,587,729 |
| Proceeds from Sale of Assets | 254,756 | 235,216 | 118,948 | 0 | 0 |
| Transfer (To)/From Fund Balance | | 0 | 0 | 0 | 815,080 |
| Transfers In | 17,720,546 | 15,678,434 | 15,591,085 | 16,187,520 | 17,008,718 |
| Transfers Out | (13,003,149) | (10,737,918) | (10,535,266) | (3,848,905) | (4,664,716) |
| | 4,972,153 | 5,175,732 | 5,174,767 | 12,338,615 | 13,159,082 |
| | 58,924,807 | 58,044,389 | 63,545,982 | 65,309,166 | 68,746,811 |

| | Actuals 2019 | Actuals 2020 | Actuals 2021 | Budget 2022 | Budget 2023 |
|-------------------------------------|-------------------------|-------------------------|-------------------------|------------------------|------------------------|
| General Government | | | | | |
| Legislative | 649,598 | 751,516 | 715,701 | 899,194 | 811,616 |
| Administrative | 1,157,743 | 1,266,328 | 1,120,019 | 1,397,960 | 1,434,664 |
| Human Resources | 1,616,557 | 1,667,814 | 1,680,570 | 1,791,241 | 1,781,459 |
| Procurement & Materials | 533,768 | 553,625 | 546,902 | 663,910 | 674,888 |
| Materials Management | 349,680 | 348,945 | 272,791 | 309,217 | 312,648 |
| Finance | 2,616,917 | 2,812,229 | 2,653,289 | 2,827,161 | 3,126,095 |
| Treasury | 251,564 | 291,334 | 314,103 | 338,193 | 298,327 |
| Information Technology | 2,923,802 | 3,141,676 | 2,874,915 | 3,556,255 | 3,612,551 |
| Risk Management | 539,690 | 542,716 | 530,630 | 522,914 | 496,501 |
| Planning & Development | 1,547,360 | 1,188,545 | 1,273,276 | 1,500,055 | 1,707,833 |
| Total General Government | 12,186,680 | 12,564,728 | 11,982,196 | 13,806,100 | 14,256,582 |
| Judicial: | | | | | |
| Municipal Court | 662,476 | 713,775 | 811,387 | 930,448 | 1,314,413 |
| City Attorney | 494,088 | 542,599 | 511,238 | 648,597 | 605,705 |
| Total Judicial | 1,156,564 | 1,256,374 | 1,322,625 | 1,579,045 | 1,920,118 |
| Public Safety: | | | | | |
| Police | 16,824,053 | 17,714,232 | 19,521,965 | 19,534,051 | 20,430,720 |
| Code Enforcement | 1,124,420 | 1,247,399 | 0 | 1,752,894 | 1,928,225 |
| Fire | 13,529,062 | 14,377,891 | 14,622,734 | 15,727,813 | 16,461,008 |
| Marshall Division | 370,397 | 361,077 | 363,679 | 374,564 | 384,465 |
| SWAT Team | 34,216 | 27,554 | 33,863 | 35,953 | 60,352 |
| Total Public Safety | 31,882,148 | 33,728,153 | 34,542,241 | 37,425,275 | 39,264,770 |
| Public Works | | | | | |
| Engineering | 4,490,749 | 4,402,510 | 3,346,986 | 3,699,971 | 3,957,624 |
| Street Maintenance | 931,630 | 912,507 | 957,702 | 990,545 | 1,135,225 |
| Total Public Works | 5,422,379 | 5,315,017 | 4,304,688 | 4,690,516 | 5,092,849 |
| Parks & Recreation | | | | | |
| Administration | 636,633 | 553,383 | 515,917 | 692,896 | 793,511 |
| Parks | 2,357,818 | 2,473,569 | 2,394,326 | 2,662,822 | 3,432,611 |
| Park Development & Management | 2,839,010 | 2,904,471 | 2,897,341 | 3,007,504 | 2,493,498 |
| Turner Golf Course | 683,089 | 721,081 | 772,750 | 838,008 | 860,872 |
| Cemetery | 0 | 0 | 0 | 0 | 0 |
| Total Parks & Recreation | 6,516,550 | 6,652,504 | 6,580,334 | 7,201,230 | 7,580,492 |
| Community Service | 1,726,888 | 532,403 | 504,521 | 607,000 | 632,000 |
| Total Expenditures | 58,891,209 | 60,049,179 | 59,236,605 | 65,309,166 | 68,746,811 |
| Net Change in Fund Balance | 33,598 | -2,004,790 | 4,309,377 | 0 | 0 |



Supplemental Information

HISTORICAL TRENDS / REVENUE & EXPENDITURE ANALYSIS

Information is provided in this Supplemental Information section to give the reader an overview of the current year's budget as well as to present historical trends on the City's budget. Also included are graphs and charts on revenue/expenditures, fund balances for all funds, property tax information, Utility transfers, debt and tax digest information, and other pertinent information about the City of Albany.

The City, like other communities across the country, is still facing economic challenges due to the COVID-19 pandemic. However, due to the City's diverse revenue sources, it is poised to deal with this situation successfully. In fact, this prompted the Mayor and Board of City Commissioners to implement a millage rollback for the eighth consecutive year for the citizens of Albany to offset any subsequent increases in property values.

A synopsis of revenues and expenditures from FY 2019 through FY 2023 is discussed below:

Fiscal Year 2019

- The FY 2019 Adopted budget of \$272,938,742 represents an *increase* of less than 2%, or \$3,049,973, from the FY 2018 Adopted budget of \$269,888,769.

The General Fund for FY 2019 will not require a transfer from fund balance and does not use any of the MEAG transfer designated for operations. The fiscal year's budget includes continued funding for merit increases for employees that satisfy the criterion established. The individual departments are holding their individual portion of the 457 matching based on the average participant of the department. The funding for the vacation buyback program will remain in the General Fund budget.

Fiscal Year 2020

- The FY 2020 Adopted budget of \$288,322,879 represents an *increase* of almost 6%, or \$15,384,137, from the FY 2019 Adopted budget of \$272,938,742.

The General Fund for FY 2020 will schedule the use of \$500,000 in fund balance for the purpose of the Team-Up-To-Clean-Up initiative. The major increases in the budget are primarily due to the new funding sources of TSPLOST (\$10,720,000) and federal dollars for the purchase of 8 new CNG fixed-route buses (\$3,936,000). The fiscal year's budget includes a 1.1% increase in the Pension Matching percentage from the City for full-time employees. The funding for the vacation buyback program will remain in the General Fund budget.

HISTORICAL TRENDS / REVENUE & EXPENDITURE ANALYSIS

Fiscal Year 2021

The FY 2021 Adopted budget of \$289,828,612 represents an *increase* of less than 1%, or \$1,505,733, from the FY 2020 Adopted budget of \$288,322,879.

The General Fund for FY 2021 will not require a transfer from fund balance. The fiscal year's budget includes a 6% increase for policing personnel and 2.5% C.O.L.A. for paygrades 1-10. Also, due to the CARES Act funding, the Airport and Transit funds will not be scheduled to receive a transfer from the General Fund.

During FY 2021, prior year collections for SPLOST VII and TSPLOST will be budgeted. Also, the reduced sales tax collections anticipated based on the COVID-19 impact is accounted for (approximately 15% reduction over FY 2019 actuals).

Fiscal Year 2022

The FY 2022 Adopted budget of \$291,927,793 represents an *increase* of less than 1%, or \$2,099,181, from the FY 2021 Adopted budget of \$289,828,612.

The General Fund for FY 2022 will not require a transfer from fund balance. The fiscal year's budget includes a 2.5% C.O.L.A. for all employees. Also, due to the CARES Act funding, the Airport fund will continue to not be scheduled to receive a transfer from the General Fund.

During FY 2021, prior year collections for SPLOST VII and TSPLOST will be budgeted. Also, the reduced sales tax collections anticipated based on the COVID-19 impact budgeted in FY 2021 is expected to recover to its FY 2020 actual level (approximately 13% increase over FY 2021 budget).

Fiscal Year 2023

The FY 2023 Adopted budget of \$299,592,399 represents an *increase* of less than 2.6%, or \$7,664,606, from the FY 2022 Adopted budget of \$291,927,793.

The General Fund for FY 2023 will require a transfer from fund balance of \$815,080. The fiscal year's budget includes a 4.5% C.O.L.A. for all employees with a .5% increase in employee contributions to the pension. Due to the CARES Act funding, the Airport fund will not be scheduled to receive a transfer from the General Fund for the final operating budget year.

During FY 2023, Department of Community & Economic Development received and budgeted an additional \$1.8 Million in ARP HOME funding for the homeless project to be used but it not scheduled to be recurring grant funding.

Fund Balances/Net Assets for All Budgeted Funds

Included in the following section is a three-year actuals and two-year budgeted activity of fund balance/net assets for General Fund, Community & Economic Development, CAD-911, Hotel/Motel, Capital Improvement, Tax Allocation District, Job Investment, Gortatowsky, Grant, SPLOST, TSPLOST, R3M, Light, Sanitary Sewer, Gas, Water, Solid Waste, Storm Water, Telecom, Utility Internal Service Fund, Airport, Flint River Entertainment Complex, and Transit. These fund balances and net assets are carried forward from the previous fiscal year. Fund balance/net assets usually consists of two basic components: cash carried forward and contributed capital carried forward. Currently, the largest source of fund equity carried forward comes from the Light Fund at \$78,927,863 for fiscal year ending 2021. The fund balance for the General Fund for fiscal year ending 2021 was \$34,810,835. The City works tirelessly to build and maintain a healthy Fund Balance. Sixty-one percent of the total is cash and investments, which provides a very strong position that insures the City meets all obligations.

**GENERAL FUND REVENUES, EXPENDITURES, AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| REVENUES: | | | | | |
| Property Taxes | 15,923,839 | 15,944,474 | 17,242,515 | 16,034,653 | 16,640,009 |
| Sales Taxes | 10,717,485 | 10,270,780 | 11,744,878 | 10,367,093 | 11,418,761 |
| Other Taxes | 10,740,179 | 10,905,096 | 11,737,847 | 11,553,172 | 11,805,614 |
| License & Permits | 1,276,045 | 1,093,310 | 1,128,393 | 1,130,957 | 1,192,684 |
| Intergovernmental | 11,229,114 | 11,998,888 | 15,849,149 | 12,414,096 | 12,433,748 |
| Charges for Services | 382,530 | 351,502 | 439,644 | 442,057 | 505,449 |
| Fines, Forfeitures & Penalties | 931,776 | 708,259 | 782,618 | 968,523 | 1,531,464 |
| Investment Income (Loss) | 2,366,856 | 821,423 | (805,834) | 0 | 0 |
| Miscellaneous/Other | 384,830 | 774,925 | 252,005 | 60,000 | 60,000 |
| Proceeds from sale of assets | 254,756 | 235,216 | 118,948 | 0 | 0 |
| Transfer In | 17,720,546 | 15,678,434 | 15,591,085 | 16,187,520 | 17,008,718 |
| Transfer Out | (13,003,149) | (10,737,918) | (10,535,266) | (3,848,905) | (4,664,716) |
| Transfer From Fund Balance | 0 | 0 | 0 | 0 | 815,080 |
| TOTAL | 58,924,807 | 58,044,389 | 63,545,982 | 65,309,166 | 68,746,811 |
| EXPENDITURES: | | | | | |
| General Government | 12,186,680 | 12,564,728 | 11,982,196 | 13,806,100 | 14,256,582 |
| Judicial | 1,156,564 | 1,256,374 | 1,322,625 | 1,579,045 | 1,920,118 |
| Public Safety | 31,882,148 | 33,728,153 | 34,542,241 | 37,425,275 | 39,264,770 |
| Public Works | 5,422,379 | 5,315,017 | 4,304,688 | 4,690,516 | 5,092,849 |
| Parks & Recreation | 6,516,550 | 6,652,504 | 6,580,334 | 7,201,230 | 7,580,492 |
| Community Service | 1,726,888 | 532,403 | 504,521 | 607,000 | 632,000 |
| TOTAL | 58,891,209 | 60,049,179 | 59,236,605 | 65,309,166 | 68,746,811 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 33,598 | (2,004,790) | 4,309,377 | 0 | 0 |
| FUND BALANCE | | | | | |
| Beginning of year July 1 | <u>32,472,650</u> | <u>32,506,248</u> | <u>30,501,458</u> | <u>34,810,835</u> | <u>34,810,835</u> |
| FUND BALANCE End of year June 30 | <u>32,506,248</u> | <u>30,501,458</u> | <u>34,810,835</u> | <u>34,810,835</u> | <u>34,810,835</u> |

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| COMMUNITY AND ECONOMIC DEVELOPMENT FUND | | | | | |
| REVENUES: | | | | | |
| Grant Revenue | 1,526,540 | 677,160 | 2,086,063 | 1,411,030 | 3,770,151 |
| Rentals | 738,738 | 809,044 | 770,311 | 965,000 | 905,700 |
| Charges for Services | (7,517) | 0 | 0 | 0 | 0 |
| Other | 1,052,867 | 1,752,825 | 1,233,961 | 922,214 | 912,214 |
| Transfer In | 0 | 350,000 | 389,997 | 0 | 201,000 |
| Transfer from Fund Balance | 0 | 0 | 0 | 1,002,842 | 1,128,839 |
| TOTAL | 3,310,628 | 3,589,029 | 4,480,332 | 4,301,086 | 6,917,904 |
| EXPENDITURES: | | | | | |
| Personal Services | 702,449 | 719,780 | 711,783 | 951,081 | 1,174,180 |
| Operating Expense | 3,515,788 | 2,631,096 | 3,493,195 | 3,350,005 | 5,743,724 |
| Capital Outlay | 26,492 | 0 | 0 | 0 | 0 |
| TOTAL | 4,244,729 | 3,350,876 | 4,204,978 | 4,301,086 | 6,917,904 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | (934,101) | 238,153 | 275,354 | 0 | 0 |
| FUND BALANCE (DEFICIT) Beginning of year July 1 | 2,444,875 | 1,510,774 | 1,748,927 | 2,024,281 | 1,021,439 |
| FUND BALANCE (DEFICIT) End of year June 30 | 1,510,774 | 1,748,927 | 2,024,281 | 1,021,439 | (107,400) |
| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
| CAD-911 FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 1,876,031 | 1,780,080 | 1,917,483 | 1,989,183 | 1,987,970 |
| Miscellaneous Income | 0 | 259 | | 0 | 0 |
| Transfer In | 1,026,776 | 880,103 | 211,195 | 0 | 0 |
| Transfer from Fund Balance | 0 | 0 | 0 | 471,978 | 432,302 |
| TOTAL | 2,902,807 | 2,660,442 | 2,128,678 | 2,461,161 | 2,420,272 |
| EXPENDITURES: | | | | | |
| Personal Services | 1,636,694 | 1,578,777 | 1,458,038 | 1,736,662 | 1,790,654 |
| Operating Expense | 622,497 | 716,873 | 663,126 | 724,499 | 629,618 |
| TOTAL | 2,259,191 | 2,295,650 | 2,121,164 | 2,461,161 | 2,420,272 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 643,616 | 364,792 | 7,514 | 0 | 0 |
| FUND BALANCE (DEFICIT) Beginning of year July 1 | 547,073 | 1,190,689 | 1,555,481 | 1,562,995 | 1,091,017 |
| FUND BALANCE (DEFICIT) End of year June 30 | 1,190,689 | 1,555,481 | 1,562,995 | 1,091,017 | 658,715 |

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| HOTEL/MOTEL FUND | | | | | |
| REVENUES: | | | | | |
| Hotel/Motel Tax | 2,609,321 | 2,092,826 | 2,081,407 | 2,027,000 | 2,327,000 |
| Operating Transfers Out | (1,350,000) | (136,500) | (323,000) | 0 | (300,000) |
| Operating Transfers In | 0 | 0 | 268,593 | 0 | 0 |
| TOTAL | 1,259,321 | 1,956,326 | 2,027,000 | 2,027,000 | 2,027,000 |
| EXPENDITURES: | | | | | |
| Operating Expense | 725,000 | 2,412,295 | 2,027,000 | 2,027,000 | 2,027,000 |
| TOTAL | 725,000 | 2,412,295 | 2,027,000 | 2,027,000 | 2,027,000 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 534,321 | (455,969) | 0 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>0</u> | <u>534,321</u> | <u>78,352</u> | <u>78,352</u> | <u>78,352</u> |
| FUND BALANCE (DEFICIT) | | | | | |
| End of year June 30 | <u>534,321</u> | <u>78,352</u> | <u>78,352</u> | <u>78,352</u> | <u>78,352</u> |
| CAPITAL IMPROVEMENT FUND | | | | | |
| REVENUES: | | | | | |
| Interest Income | 121,532 | 365,894 | 520,308 | 0 | 0 |
| Intergovernmental | 571,618 | 364,337 | 43,626 | 0 | 0 |
| Transfers In | 7,762,852 | 1,460,438 | 4,544,988 | 1,470,388 | 1,878,352 |
| Transfer from Fund Balance | 0 | 0 | 0 | 3,376,223 | 2,124,893 |
| TOTAL | 8,456,002 | 2,190,669 | 5,108,922 | 4,846,611 | 4,003,245 |
| EXPENDITURES: | | | | | |
| Capital Outlay | 13,094,260 | 2,858,322 | 4,854,314 | 4,834,324 | 3,991,569 |
| Operating Expense | 4,457 | 7,994 | 31,741 | 12,287 | 11,676 |
| TOTAL | 13,098,717 | 2,866,316 | 4,886,055 | 4,846,611 | 4,003,245 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | (4,642,715) | (675,647) | 222,867 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>19,084,578</u> | <u>14,441,863</u> | <u>13,766,216</u> | <u>13,989,083</u> | <u>10,612,860</u> |
| FUND BALANCE (DEFICIT) | | | | | |
| End of year June 30 | <u>14,441,863</u> | <u>13,766,216</u> | <u>13,989,083</u> | <u>10,612,860</u> | <u>8,487,967</u> |

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| T.A.D. FUND | | | | | |
| REVENUES: | | | | | |
| Property Tax | 379,882 | 349,237 | 392,990 | 394,765 | 388,338 |
| Transfer (to)/from Fund Balance | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 379,882 | 349,237 | 392,990 | 394,765 | 388,338 |
| EXPENDITURES: | | | | | |
| Debt Service | 404,810 | 333,075 | 336,550 | 338,593 | 339,913 |
| Operating Expenses | 550 | 550 | 550 | 550 | 550 |
| Capital Outlay | 623,000 | 54,888 | 19,886 | 55,622 | 47,875 |
| TOTAL | 1,028,360 | 388,513 | 356,986 | 394,765 | 388,338 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | (648,478) | (39,276) | 36,004 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>(1,975,427)</u> | <u>(2,623,905)</u> | <u>(2,663,181)</u> | <u>(2,627,177)</u> | <u>(2,627,177)</u> |
| FUND BALANCE (DEFICIT) End of year June 30 | <u>(2,623,905)</u> | <u>(2,663,181)</u> | <u>(2,627,177)</u> | <u>(2,627,177)</u> | <u>(2,627,177)</u> |

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| JOB INVESTMENT FUND | | | | | |
| REVENUES: | | | | | |
| Interest Income | 382,816 | 497,628 | 218,876 | 0 | 0 |
| Transfers In | 447,661 | 0 | 0 | 0 | 0 |
| TOTAL | 830,477 | 497,628 | 218,876 | 0 | 0 |
| EXPENDITURES: | | | | | |
| Operating Expense | 0 | 0 | 200,000 | 0 | 0 |
| TOTAL | 0 | 0 | 200,000 | 0 | 0 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 830,477 | 497,628 | 18,876 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>23,711,125</u> | <u>24,541,602</u> | <u>25,039,230</u> | <u>25,058,106</u> | <u>25,058,106</u> |
| FUND BALANCE (DEFICIT) End of year June 30 | <u>24,541,602</u> | <u>25,039,230</u> | <u>25,058,106</u> | <u>25,058,106</u> | <u>25,058,106</u> |

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| GORTATOWSKY FUND | | | | | |
| REVENUES: | | | | | |
| Realized Gains/Loss/Interest | 724 | 351 | 180 | 0 | 0 |
| Transfer from Fund Balance | 0 | 0 | 0 | 0 | 6,145 |
| TOTAL | 724 | 351 | 180 | 0 | 6,145 |
| EXPENDITURES: | | | | | |
| Operating Expense | 0 | 32,800 | 10,697 | 0 | 6,145 |
| TOTAL | 0 | 32,800 | 10,697 | 0 | 6,145 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 724 | (32,449) | (10,517) | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>52,167</u> | <u>52,891</u> | <u>20,442</u> | <u>9,925</u> | <u>9,925</u> |
| FUND BALANCE (DEFICIT) | | | | | |
| End of year June 30 | <u>52,891</u> | <u>20,442</u> | <u>9,925</u> | <u>9,925</u> | <u>3,780</u> |

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| GRANT FUND | | | | | |
| REVENUES: | | | | | |
| Intergovernmental | 520,525 | 425,757 | 487,490 | 3,460,873 | 3,460,873 |
| Transfers In | 72,118 | 29,220 | 140,552 | 94,597 | 94,597 |
| TOTAL | 592,643 | 454,977 | 628,042 | 3,555,470 | 3,555,470 |
| EXPENDITURES: | | | | | |
| Personnel Services | 139,341 | 124,002 | 206,626 | 198,424 | 198,424 |
| Operating Expense | 441,466 | 295,738 | 281,569 | 3,357,046 | 3,357,046 |
| Capital Outlay | 11,836 | 35,237 | 139,847 | 0 | 0 |
| TOTAL | 592,643 | 454,977 | 628,042 | 3,555,470 | 3,555,470 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| FUND BALANCE (DEFICIT) | | | | | |
| End of year June 30 | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| SPLOST V, VI, VII | | | | | |
| REVENUES: | | | | | |
| Sales Tax | 10,807,009 | 10,366,691 | 11,940,576 | 10,300,000 | 10,300,000 |
| LMIG | 879,768 | 823,076 | 682,357 | 0 | 0 |
| Other Municipalities Reimbursements | 6,517,863 | 7,291,612 | 3,098,129 | 0 | 0 |
| Realized Gains/Loss/Interest | 305,674 | 437,190 | 200,715 | 0 | 0 |
| Transfer from Fund Balance | 0 | 0 | 0 | 6,681,392 | 1,814,256 |
| TOTAL | 18,510,314 | 18,918,569 | 15,921,777 | 16,981,392 | 12,114,256 |
| EXPENDITURES: | | | | | |
| Personnel Services | 310,464 | 406,789 | 287,687 | 0 | 0 |
| Operating Expense | 6,794,483 | 7,456,840 | 7,946,967 | 0 | 0 |
| Capital Outlay | 10,843,571 | 12,021,553 | 4,062,798 | 16,981,392 | 12,114,256 |
| TOTAL | 17,948,518 | 19,885,182 | 12,297,452 | 16,981,392 | 12,114,256 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 561,796 | (966,613) | 3,624,325 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>32,621,800</u> | <u>33,183,596</u> | <u>32,216,983</u> | <u>35,841,308</u> | <u>29,159,916</u> |
| FUND BALANCE (DEFICIT) | | | | | |
| End of year June 30 | <u>33,183,596</u> | <u>32,216,983</u> | <u>35,841,308</u> | <u>29,159,916</u> | <u>27,345,660</u> |
| R3M Fund | | | | | |
| REVENUES: | | | | | |
| Realized Gains/Loss/Interest | 14,313 | 20,865 | (204,912) | 0 | 0 |
| Transfers In | 0 | 1,000,000 | 500,000 | 0 | 0 |
| Transfer from Fund Balance | 0 | 0 | | 1,000,000 | 1,000,000 |
| TOTAL | 14,313 | 1,020,865 | 295,088 | 1,000,000 | 1,000,000 |
| EXPENDITURES: | | | | | |
| Operating Expense | 422,167 | 818,349 | 869,624 | 1,000,000 | 1,000,000 |
| TOTAL | 422,167 | 818,349 | 869,624 | 1,000,000 | 1,000,000 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | (407,854) | 202,516 | (574,536) | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>3,256,525</u> | <u>2,848,671</u> | <u>3,051,187</u> | <u>2,476,651</u> | <u>1,476,651</u> |
| FUND BALANCE (DEFICIT) | | | | | |
| End of year June 30 | <u>2,848,671</u> | <u>3,051,187</u> | <u>2,476,651</u> | <u>1,476,651</u> | <u>476,651</u> |

**SPECIAL FUND REVENUES, EXPENDITURES AND FUND BALANCES
FISCAL YEAR END JUNE 30TH**

| | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|-------------------------|--------------------------|--------------------------|--------------------------|
| TSPLOST | | | | |
| REVENUES: | | | | |
| Sales Tax | 10,108,018 | 11,002,375 | 10,500,000 | 10,500,000 |
| LMIG | 0 | 150,000 | | |
| Interest Income | 22,752 | 43,917 | 0 | 0 |
| Transfer from Fund Balance | 0 | 0 | (150,106) | 5,626,639 |
| TOTAL | 10,130,770 | 11,196,292 | 10,349,894 | 16,126,639 |
| EXPENDITURES: | | | | |
| Personnel Services | 0 | 48,293 | 0 | 0 |
| Operating Expense | 85,881 | 2,724,531 | 6,150,000 | 8,400,000 |
| Capital Outlay | 901,233 | 452,511 | 4,199,894 | 7,726,639 |
| TOTAL | 987,114 | 3,225,335 | 10,349,894 | 16,126,639 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES | 9,143,656 | 7,970,957 | 0 | 0 |
| FUND BALANCE (DEFICIT) | | | | |
| Beginning of year July 1 | <u>0</u> | <u>9,143,656</u> | <u>17,114,613</u> | <u>17,264,719</u> |
| FUND BALANCE (DEFICIT) End of year June 30 | <u><u>9,143,656</u></u> | <u><u>17,114,613</u></u> | <u><u>17,264,719</u></u> | <u><u>11,638,080</u></u> |

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| LIGHT FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 98,064,386 | 96,777,912 | 94,916,512 | 96,317,216 | 95,331,562 |
| MEAG Credits | 1,342,982 | 0 | 0 | 0 | 0 |
| Other | 3,117,180 | 4,202,351 | 8,640,370 | 375,000 | 375,000 |
| TOTAL | 102,524,548 | 100,980,263 | 103,556,882 | 96,692,216 | 95,706,562 |
| EXPENSES: | | | | | |
| Cost of Goods Sold | 71,170,906 | 69,442,519 | 65,216,667 | 64,287,600 | 59,605,256 |
| Personal Services | 2,998,667 | 3,146,384 | 3,116,678 | 3,675,808 | 3,771,881 |
| Operating Expense | 9,354,125 | 4,116,432 | 2,576,238 | 2,704,587 | 2,970,868 |
| Depreciation & Amortization | 1,677,551 | 1,770,121 | 1,859,729 | 1,859,643 | 1,860,256 |
| Indirect Costs | 5,782,115 | 5,912,900 | 5,931,118 | 6,358,555 | 6,449,072 |
| Transfers Out | 11,191,178 | 10,158,704 | 9,966,234 | 10,113,308 | 10,247,814 |
| TOTAL | 102,174,542 | 94,547,060 | 88,666,664 | 88,999,501 | 84,905,147 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | 350,006 | 6,433,203 | 14,890,218 | 7,692,715 | 10,801,415 |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>57,254,436</u> | <u>57,604,442</u> | <u>64,037,645</u> | <u>78,927,863</u> | <u>86,620,578</u> |
| TOTAL NET ASSETS (DEFICIT) | | | | | |
| End of year June 30 | <u>57,604,442</u> | <u>64,037,645</u> | <u>78,927,863</u> | <u>86,620,578</u> | <u>97,421,993</u> |
| SANITARY SEWER FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 15,247,379 | 14,656,534 | 15,658,377 | 15,693,682 | 16,936,418 |
| Other | 6,145,996 | 8,385,105 | 2,008,835 | 11,100,000 | 0 |
| Transfers In | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 21,393,375 | 23,041,639 | 17,667,212 | 26,793,682 | 16,936,418 |
| EXPENSES: | | | | | |
| Personal Services | 3,714,117 | 3,079,012 | 3,182,058 | 3,504,100 | 3,597,995 |
| Operating Expense | 7,566,888 | 8,138,517 | 6,173,431 | 6,103,150 | 6,559,458 |
| Depreciation & Amortization | 2,450,409 | 2,548,875 | 2,749,739 | 2,896,530 | 2,871,813 |
| Indirect Costs | 1,161,680 | 1,243,876 | 1,174,804 | 1,275,046 | 1,328,075 |
| Transfers Out | 2,444,409 | 2,434,548 | 2,482,557 | 2,487,540 | 2,593,173 |
| TOTAL | 17,337,503 | 17,444,828 | 15,762,589 | 16,266,366 | 16,950,514 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | 4,055,872 | 5,596,811 | 1,904,623 | 10,527,316 | (14,096) |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>47,616,101</u> | <u>51,671,973</u> | <u>57,268,784</u> | <u>59,173,407</u> | <u>69,700,723</u> |
| TOTAL NET ASSETS (DEFICIT) | | | | | |
| End of year June 30 | <u>51,671,973</u> | <u>57,268,784</u> | <u>59,173,407</u> | <u>69,700,723</u> | <u>69,686,627</u> |

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|--|-------------------------|-------------------------|--------------------------|--------------------------|--------------------------|
| GAS FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 17,207,246 | 15,155,989 | 16,078,916 | 17,092,700 | 19,016,000 |
| Other | 714,516 | 757,578 | 791,613 | 0 | 0 |
| TOTAL | 17,921,762 | 15,913,567 | 16,870,529 | 17,092,700 | 19,016,000 |
| EXPENSES: | | | | | |
| Cost of Goods Sold | 10,258,626 | 7,123,618 | 8,743,567 | 8,767,614 | 12,077,634 |
| Personal Services | 1,404,542 | 1,535,640 | 1,539,420 | 1,618,918 | 1,946,401 |
| Operating Expense | 454,149 | 880,734 | 525,122 | 479,462 | 460,311 |
| Depreciation & Amortization | 259,378 | 302,846 | 338,959 | 344,176 | 346,555 |
| Indirect Costs | 2,507,442 | 2,584,404 | 2,268,483 | 2,541,575 | 2,418,951 |
| Transfers Out | 1,806,761 | 1,591,602 | 1,681,089 | 1,794,734 | 1,996,680 |
| TOTAL | 16,690,898 | 14,018,844 | 15,096,640 | 15,546,479 | 19,246,532 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | 1,230,864 | 1,894,723 | 1,773,889 | 1,546,221 | (230,532) |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>6,843,237</u> | <u>8,074,101</u> | <u>9,968,824</u> | <u>11,742,713</u> | <u>13,288,934</u> |
| TOTAL NET ASSETS (DEFICIT) End of year June 30 | <u>8,074,101</u> | <u>9,968,824</u> | <u>11,742,713</u> | <u>13,288,934</u> | <u>13,058,402</u> |

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| WATER FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 12,212,001 | 12,203,673 | 11,920,990 | 12,718,369 | 12,758,500 |
| Other | 79,002 | 100,689 | 53,281 | 0 | 0 |
| TOTAL | 12,291,003 | 12,304,362 | 11,974,271 | 12,718,369 | 12,758,500 |
| EXPENSES: | | | | | |
| Cost of Goods Sold | 1,702,266 | 1,666,515 | 1,719,477 | 1,898,876 | 2,250,900 |
| Personal Services | 1,870,939 | 2,305,226 | 1,742,219 | 2,203,363 | 2,060,840 |
| Operating Expense | 1,400,587 | 1,386,193 | 1,466,966 | 1,257,075 | 1,254,740 |
| Depreciation & Amortization | 2,107,222 | 2,164,256 | 2,212,549 | 2,274,645 | 2,222,797 |
| Indirect Costs | 3,691,707 | 3,742,901 | 3,532,358 | 3,956,711 | 3,921,342 |
| Transfers Out | 1,038,020 | 1,037,312 | 1,013,284 | 1,081,061 | 1,084,473 |
| TOTAL | 11,810,741 | 12,302,403 | 11,686,853 | 12,671,731 | 12,795,092 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | 480,262 | 1,959 | 287,418 | 46,638 | (36,592) |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>23,029,555</u> | <u>23,509,817</u> | <u>23,511,776</u> | <u>23,799,194</u> | <u>23,845,832</u> |
| TOTAL NET ASSETS (DEFICIT) End of year June 30 | <u>23,509,817</u> | <u>23,511,776</u> | <u>23,799,194</u> | <u>23,845,832</u> | <u>23,809,240</u> |

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|--|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| SOLID WASTE FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 10,217,023 | 10,394,930 | 11,525,799 | 12,334,705 | 13,099,000 |
| Other | (19,873) | 91,639 | 63,372 | 0 | 0 |
| TOTAL | 10,197,150 | 10,486,569 | 11,589,171 | 12,334,705 | 13,099,000 |
| EXPENSES: | | | | | |
| Personal Services | 1,985,052 | 2,383,615 | 1,729,573 | 1,316,878 | 1,470,805 |
| Operating Expense | 6,147,664 | 6,316,056 | 6,929,466 | 8,295,071 | 9,161,196 |
| Depreciation & Amortization | 399,341 | 388,244 | 420,786 | 248,980 | 268,368 |
| Indirect Costs | 968,225 | 1,011,907 | 936,506 | 991,019 | 959,279 |
| Transfers Out | 868,447 | 883,568 | 979,693 | 1,048,450 | 1,113,415 |
| TOTAL | 10,368,729 | 10,983,390 | 10,996,024 | 11,900,398 | 12,973,063 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (171,579) | (496,821) | 593,147 | 434,307 | 125,937 |
| NET ASSETS (DEFICIT) Beginning of year July 1 | 4,408,249 | 4,236,670 | 3,739,849 | 4,332,996 | 4,767,303 |
| TOTAL NET ASSETS (DEFICIT) End of year June 30 | 4,236,670 | 3,739,849 | 4,332,996 | 4,767,303 | 4,893,240 |

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|--|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| STORM WATER FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 4,180,435 | 4,202,888 | 4,216,105 | 5,871,583 | 6,077,088 |
| Other | 3,460,931 | 4,491,802 | 2,398,029 | 0 | 0 |
| Transfers In | 1,255,025 | 1,290,459 | 1,256,473 | 1,260,740 | 1,260,740 |
| TOTAL | 8,896,391 | 9,985,149 | 7,870,607 | 7,132,323 | 7,337,828 |
| EXPENSES: | | | | | |
| Personal Services | 2,501,709 | 1,858,266 | 1,862,400 | 2,404,625 | 2,541,324 |
| Operating Expense | 10,007,868 | 1,809,435 | 2,229,684 | 1,782,309 | 1,993,507 |
| Depreciation & Amortization | 1,037,631 | 1,075,614 | 1,184,543 | 1,243,648 | 1,214,455 |
| Indirect Costs | 837,134 | 772,929 | 596,400 | 754,440 | 871,741 |
| Transfers Out | 462,014 | 466,935 | 465,169 | 606,247 | 623,715 |
| TOTAL | 14,846,356 | 5,983,179 | 6,338,196 | 6,791,269 | 7,244,742 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (5,949,965) | 4,001,970 | 1,532,411 | 341,054 | 93,086 |
| NET ASSETS (DEFICIT) Beginning of year July 1 | 21,626,009 | 15,676,044 | 19,678,014 | 21,210,425 | 21,551,479 |
| TOTAL NET ASSETS (DEFICIT) End of year June 30 | 15,676,044 | 19,678,014 | 21,210,425 | 21,551,479 | 21,644,565 |

**ENTERPRISE FUND REVENUES, EXPENSES AND NET ASSETS
FISCAL YEAR END JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|------------------------|------------------------|------------------------|-------------------------|-------------------------|
| TELECOM FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 3,087,090 | 3,055,575 | 3,057,456 | 3,728,469 | 3,649,270 |
| Other | 109,199 | 33,239 | 13,934 | 0 | 0 |
| Transfers In | 0 | 0 | 500,000 | 0 | 0 |
| TOTAL | 3,196,289 | 3,088,814 | 3,571,390 | 3,728,469 | 3,649,270 |
| EXPENSES: | | | | | |
| Cost of Goods Sold | 675,468 | 424,464 | 373,417 | 407,505 | 415,705 |
| Personal Services | 438,218 | 536,339 | 449,905 | 454,872 | 588,819 |
| Operating Expense | 521,131 | 483,894 | 413,071 | 447,380 | 458,141 |
| Depreciation & Amortization | 435,747 | 469,913 | 503,777 | 508,919 | 501,048 |
| Indirect Costs | 1,183,415 | 1,323,092 | 1,296,360 | 1,348,613 | 1,156,628 |
| Transfers Out | 262,403 | 259,724 | 259,533 | 316,920 | 310,188 |
| TOTAL | 3,516,382 | 3,497,426 | 3,296,063 | 3,484,209 | 3,430,529 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (320,093) | (408,612) | 275,327 | 244,260 | 218,741 |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>3,883,238</u> | <u>3,563,145</u> | <u>3,154,533</u> | <u>3,429,860</u> | <u>3,674,120</u> |
| TOTAL NET ASSETS (DEFICIT) | | | | | |
| End of year June 30 | <u>3,563,145</u> | <u>3,154,533</u> | <u>3,429,860</u> | <u>3,674,120</u> | <u>3,892,861</u> |
| UTILITY INTERNAL SERVICE FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 13,501,885 | 13,537,120 | 12,538,343 | 14,083,768 | 13,994,495 |
| Other | (44,739) | 364,957 | 107,490 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 13,457,146 | 13,902,077 | 12,645,833 | 14,083,768 | 13,994,495 |
| EXPENSES: | | | | | |
| Personal Services | 7,865,600 | 8,176,861 | 8,335,518 | 7,903,027 | 8,186,449 |
| Operating Expense | 3,946,347 | 3,866,240 | 2,603,809 | 4,463,869 | 4,254,472 |
| Depreciation & Amortization | 538,709 | 273,526 | 355,982 | 449,832 | 421,262 |
| Indirect Costs | 985,970 | 1,223,492 | 1,243,034 | 1,267,040 | 1,132,312 |
| TOTAL | 13,336,626 | 13,540,119 | 12,538,343 | 14,083,768 | 13,994,495 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | 120,520 | 361,958 | 107,490 | 0 | 0 |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>0</u> | <u>120,520</u> | <u>482,478</u> | <u>589,968</u> | <u>589,968</u> |
| TOTAL NET ASSETS (DEFICIT) | | | | | |
| End of year June 30 | <u>120,520</u> | <u>482,478</u> | <u>589,968</u> | <u>589,968</u> | <u>589,968</u> |

**SUPPLEMENTED ENTERPRISE FUND REVENUES, EXPENSES, AND FUND BALANCES FISCAL YEAR END
JUNE 30TH**

| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| AIRPORT FUND | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 1,126,084 | 999,602 | 1,034,710 | 904,550 | 1,460,575 |
| Grants | 1,208,747 | 13,315,581 | 2,250,157 | 12,770,254 | 7,047,326 |
| Other | (53,670) | 13,186 | 8,799 | 5,275 | 4,508,275 |
| Transfers In/Out | 966,250 | 544,173 | 0 | 0 | 0 |
| TOTAL | 3,247,411 | 14,872,542 | 3,293,666 | 13,680,079 | 13,016,176 |
| EXPENSES: | | | | | |
| Personal Services | 1,083,628 | 999,908 | 1,199,514 | 1,181,212 | 1,401,079 |
| Operating Expense | 856,085 | 775,219 | 692,654 | 908,035 | 1,825,022 |
| Capital Outlay | 0 | 0 | 0 | 10,539,236 | 8,692,159 |
| Depreciation & Amortization | 1,402,181 | 1,531,535 | 1,697,749 | 1,771,217 | 1,767,661 |
| Indirect Costs | 167,481 | 141,772 | 165,606 | 141,772 | 161,044 |
| TOTAL | 3,509,375 | 3,448,434 | 3,755,523 | 14,541,472 | 13,846,965 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (261,964) | 11,424,108 | (461,857) | (861,393) | (830,789) |
| NET ASSETS (DEFICIT) Beginning of year July 1 | <u>35,986,087</u> | <u>35,724,123</u> | <u>47,148,231</u> | <u>46,686,374</u> | <u>45,824,981</u> |
| NET ASSETS (DEFICIT) End of year June 30 | <u><u>35,724,123</u></u> | <u><u>47,148,231</u></u> | <u><u>46,686,374</u></u> | <u><u>45,824,981</u></u> | <u><u>44,994,192</u></u> |
| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
| FLINT RIVER ENTERTAINMENT COMPLEX | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 1,278,784 | 1,038,799 | 475,071 | 818,326 | 946,068 |
| Other | 205,608 | 175,508 | 69,737 | 0 | 0 |
| Transfers In | 961,936 | 2,008,534 | 926,173 | 905,852 | 875,804 |
| TOTAL | 2,446,328 | 3,222,841 | 1,470,981 | 1,724,178 | 1,821,872 |
| EXPENSES: | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Operating Expense | 2,714,858 | 2,431,798 | 2,312,571 | 1,802,057 | 1,909,046 |
| Depreciation & Amortization | 477,953 | 488,724 | 486,650 | 493,035 | 479,965 |
| Indirect Costs | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 3,192,811 | 2,920,522 | 2,799,221 | 2,295,092 | 2,389,011 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (746,483) | 302,319 | (1,328,240) | (570,914) | (567,139) |
| NET ASSETS (DEFICIT) Beginning of year July 1 | <u>10,314,714</u> | <u>9,568,231</u> | <u>9,870,550</u> | <u>8,542,310</u> | <u>7,971,396</u> |
| NET ASSETS (DEFICIT) End of year June 30 | <u><u>9,568,231</u></u> | <u><u>9,870,550</u></u> | <u><u>8,542,310</u></u> | <u><u>7,971,396</u></u> | <u><u>7,404,257</u></u> |

**SUPPLEMENTED ENTERPRISE FUND REVENUES, EXPENSES, AND FUND BALANCES FISCAL YEAR END
JUNE 30TH**

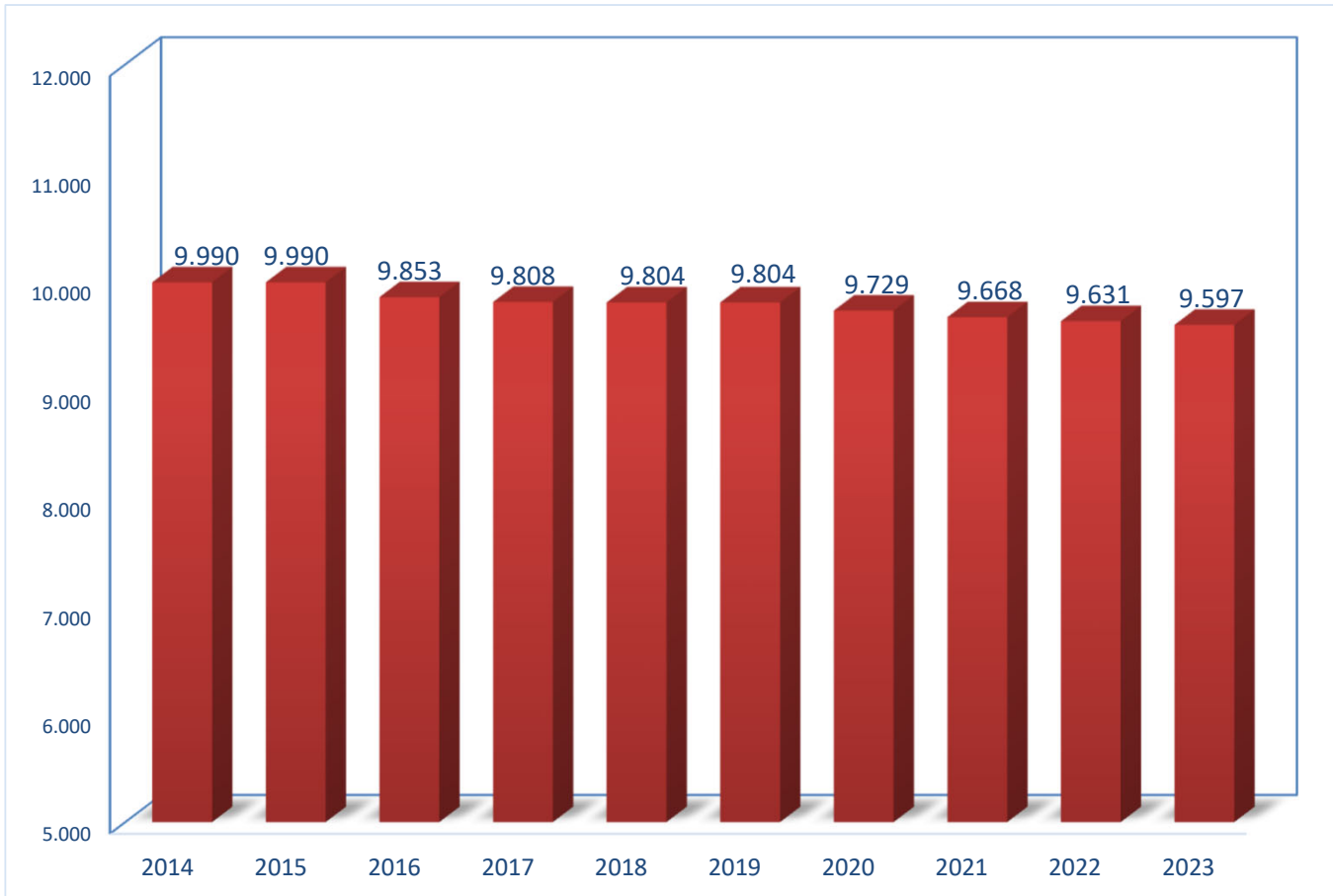
| | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ADOPTED | 2023 ADOPTED |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| TRANSIT | | | | | |
| REVENUES: | | | | | |
| Charges for Services | 793,385 | 564,722 | 537,260 | 934,196 | 725,000 |
| Grants | 2,320,468 | 6,894,137 | 3,489,090 | 4,143,579 | 4,734,647 |
| Other | 6,498 | 1,756,425 | (535,820) | 448,510 | 448,510 |
| Transfers In | 1,513,217 | 765,450 | 1,100,000 | 1,378,068 | 1,614,963 |
| TOTAL | 4,633,568 | 9,980,734 | 4,590,530 | 6,904,353 | 7,523,120 |
| EXPENSES: | | | | | |
| Personal Services | 2,356,087 | 2,358,133 | 3,101,457 | 2,362,352 | 2,376,083 |
| Operating Expense | 1,901,831 | 2,184,361 | 2,540,109 | 1,672,144 | 2,054,525 |
| Capital Outlay | 0 | 0 | 0 | 2,541,800 | 2,814,100 |
| Depreciation & Amortization | 895,190 | 1,108,399 | 1,182,145 | 1,300,378 | 981,604 |
| Indirect Costs | 624,885 | 326,630 | 336,021 | 328,057 | 278,412 |
| TOTAL | 5,777,993 | 5,977,523 | 7,159,732 | 8,204,731 | 8,504,724 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (1,144,425) | 4,003,211 | (2,569,202) | (1,300,378) | (981,604) |
| NET ASSETS (DEFICIT) | | | | | |
| Beginning of year July 1 | <u>6,500,836</u> | <u>5,356,411</u> | <u>9,359,622</u> | <u>6,790,420</u> | <u>5,490,042</u> |
| NET ASSETS (DEFICIT) | | | | | |
| End of year June 30 | <u><u>5,356,411</u></u> | <u><u>9,359,622</u></u> | <u><u>6,790,420</u></u> | <u><u>5,490,042</u></u> | <u><u>4,508,438</u></u> |

**CITY OF ALBANY, GEORGIA
PROPERTY TAX RATES
DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS ENDED JUNE 30**

| FISCAL YEAR | CITY OF ALBANY MILLAGE* | | | DOUGHERTY COUNTY MILLAGE* | | | BOARD OF EDUCATION MILLAGE* | | | OTHER (STATE OF GA) | |
|-------------|-------------------------|--------------|------------|---------------------------|--------------|--------------|-----------------------------|--------------|--------------|---------------------|--------|
| | OPERATING | DEBT SERVICE | TOTAL CITY | OPERATING | DEBT SERVICE | TOTAL COUNTY | OPERATING | DEBT SERVICE | TOTAL SCHOOL | | TOTAL |
| 2014 | 9.990 | 0.00 | 9.990 | 11.894 | 0.00 | 11.894 | 18.445 | 0.00 | 18.445 | 0.15 | 40.479 |
| 2015 | 9.990 | 0.00 | 9.990 | 11.894 | 0.00 | 11.894 | 18.445 | 0.00 | 18.445 | 0.10 | 40.429 |
| 2016 | 9.853 | 0.00 | 9.853 | 12.594 | 0.00 | 12.594 | 18.445 | 0.00 | 18.445 | 0.05 | 40.942 |
| 2017 | 9.808 | 0.00 | 9.808 | 12.577 | 0.00 | 12.577 | 18.445 | 0.00 | 18.445 | 0.00 | 40.830 |
| 2018 | 9.804 | 0.00 | 9.804 | 15.644 | 0.00 | 15.644 | 18.433 | 0.00 | 18.433 | 0.00 | 43.881 |
| 2019 | 9.804 | 0.00 | 9.804 | 15.569 | 0.00 | 15.569 | 18.433 | 0.00 | 18.433 | 0.00 | 43.806 |
| 2020 | 9.729 | 0.00 | 9.729 | 15.569 | 0.00 | 15.569 | 18.323 | 0.00 | 18.433 | 0.00 | 43.731 |
| 2021 | 9.668 | 0.00 | 9.668 | 15.569 | 0.00 | 15.569 | 18.219 | 0.00 | 18.433 | 0.00 | 43.670 |
| 2022 | 9.631 | 0.00 | 9.631 | 15.569 | 0.00 | 15.569 | 18.154 | 0.00 | 18.154 | 0.00 | 43.354 |
| 2023 | 9.597 | 0.00 | 9.597 | 19.069 | 0.00 | 19.069 | 18.096 | 0.00 | 18.096 | 0.00 | 46.762 |

*ONE MILL IS EQUAL TO \$1.00 PER \$1,000 OF ASSESSED VALUE

City of Albany FY 2014 - 2023 Property Tax Millage Rates



1 Mill = Approximately \$1,449,200

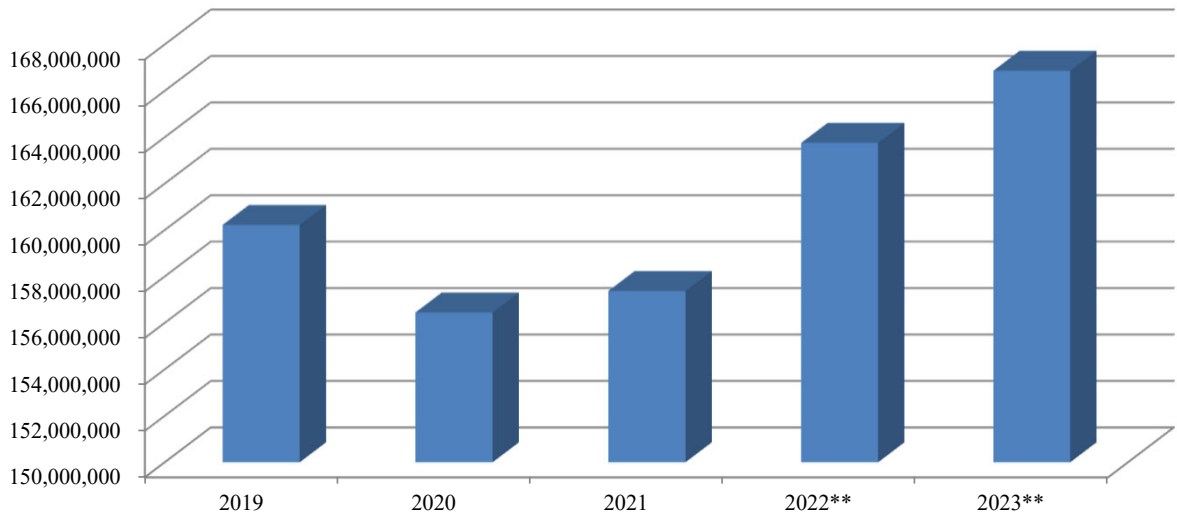
**CITY OF ALBANY
Utility Support
Years Ended, June 30**

| | 2019 | 2020 | 2021 | 2022** | 2023** |
|---|-------------|-------------|-------------|---------------|---------------|
| Transfers | 15,922,885 | 15,541,935 | 15,591,086 | 16,187,520 | 16,708,718 |
| Utility Revenue | 160,219,994 | 156,449,632 | 157,374,155 | 163,756,724 | 166,867,838 |
| Transfer Expressed as % of Revenue | 9.9 | 9.9 | 9.9 | 9.9 | 10.0 |

** Reflects the transfer based on budgeted revenues for the seven departments that will transfer.

The monthly transfer rate is 8.5% on billed revenue for Solid Waste, Sewer, Storm Water, Water, and Telecom. The transfer rate for the Light is 10.75% and Gas Funds is 10.5% of billed revenue.

Utility Charges for Services: 5-Year Trend



DEBT AND TAX DIGEST INFORMATION

This section provides financial data on the City's long-term financial obligation, current debt obligation, debt levels and legal limits, City's tax digest and information on the largest taxpayers.

Certificates of Participation

In 1998 the City of Albany entered into a lease pool agreement with Georgia Municipal Association. The City draws from the investment to lease equipment from GMA. The agreement requires the City to pay back into the investment account to fund the \$10,000,000 principal plus 4.75% interest. The interest is payable on an annual basis. The principal is due in a lump sum on June 1, 2028. Annual debt service requirements are as follows:

| FYE | Principal | Interest | Total |
|--------------|----------------------------|---------------------------|----------------------------|
| 2022 | 0 | 475,000 | 475,000 |
| 2023 | 0 | 475,000 | 475,000 |
| 2024 | 0 | 475,000 | 475,000 |
| 2025 | 0 | 475,000 | 475,000 |
| 2026 – 2028 | <u>10,000,000</u> | <u>475,000</u> | <u>10,475,000</u> |
| Total | <u>\$10,000,000</u> | <u>\$2,850,000</u> | <u>\$12,850,000</u> |

Debt Limitation

The present constitutional limit on direct general obligation debt for the City is equivalent to ten percent of assessed valuation of taxable property for debt service purposes. The unused legal debt margin for the City after the issuance of the bonds is computed below for FY 2019 (in thousands):

| | | |
|---|-------------|---------------|
| Assessed Value of Taxable Property | \$1,423,518 | |
| Add Back Exempt Property | 118,828 | \$1,542,346 |
| | ===== | ===== |
| Debt Limit--10% of Assessed Value (Article IX, Section VII of the Constitution of Georgia) | | \$154,235 |
| Amount of Debt applicable to Constitutional Debt Limit, Total General Obligation Bond Debt (ADICA and SPLOST) | \$ 960 | |
| Less: Assets Available for Bond Service | <u>0</u> | <u>\$ 960</u> |
| Legal Debt Margin pursuant to Article IX, Section III of the Constitution of Georgia | | \$153,275 |
| | | ===== |
| Percent of Debt Limit Used | | 0.62% |
| | | ===== |

The constitutional debt limitation applies to all direct general obligation bonds authorized with a ten percent limit imposed upon Dougherty County and a separate ten percent limit imposed upon the Dougherty County School System. Additional general obligation bonds may be issued if so approved by a voting majority in an election held for that purpose.

Assessed and Estimated Fair Market Taxable Property Values

| | | |
|------|--|------------------|
| 2021 | Estimated Fair Market Value of Taxable Property | \$ 3,636,613,455 |
| 2021 | Net Assessed Valuation of Taxable Property for Bond Purposes | \$ 1,454,645,382 |

**Computation of Direct and Overlapping Bonded Debt
General Obligation Bonds Tax Digest**

| <u>Jurisdiction</u> | <u>Net General Obligation Bond Debt Outstanding</u> | <u>Percentage Applicable to City of Albany</u> | <u>Amount Applicable to City of Albany</u> |
|---------------------|---|--|--|
| Direct | | | |
| City of Albany (1) | *\$960,000 | 100% | \$960,000 |
| Overlapping: | | | |
| Board of Education | **18,491,000 | 81% | 14,977,710 |
| | ----- | ----- | ----- |
| Total | <u>\$19,451,000</u> | | <u>\$15,937,710</u> |

 (1) These bonds are direct general obligations of the City of Albany, either directly or through leases with ADICA. Principal and interest are payable from an ad valorem tax upon all city property.

Debt and Assessed Value per Capita

| | |
|---|----------|
| Total City Debt per Capita * | \$ 229 |
| Fair Market Value of City Taxable Property per Capita * | \$52,215 |

 * Based on estimated 2021 population of 69,647 for the City

Tax Collection Procedure

The Dougherty County Tax Commissioner collects ad valorem taxes that have been levied by the City. Real and personal taxes are generally billed in October of each year and are due on December 20. Interest of one percent per month is imposed on taxes not paid by their due date. Additionally, a ten percent penalty is imposed on all taxes delinquent after 90 days. Public utilities are billed in October and are due on December 20. The Tax Commissioner follows State law as it pertains to the advertisement and sale of property where taxes have been delinquent for an extended period of time. Mobile home taxes are due January 1 of each year and are payable without penalty between January 1 and May 1. Motor vehicle taxes are due on the taxpayer's birthday. As tax payments are received and properly credited by the Tax Commissioner, the applicable portion is transferred to the City.

Largest Taxpayers

The following table lists the ten largest taxpayers based on their 2021 assessed value in the City of Albany and their respective percentage of the City's total assessed valuation.

| TAXPAYER | NATURE OF BUSINESS | 2021 ASSESSED VALUE | Percentage of Total Assessed Valuation (1) |
|-----------------------------|---------------------------------|---------------------|--|
| MARS CHOCOLATE | CONFECTIONER | 17,565,705 | 1.11% |
| GEORGIA POWER CO | UTILITY | 14,554,708 | 0.92% |
| STRATEGIC EQUIPMENT | EQUIPMENT WHOLESALER | 7,643,637 | 0.49% |
| FMC Corp APG | FARM PRODUCT MATERIAL WHOLESALE | 6,923,080 | 0.44% |
| ALBANY MALL HP LLC | MALL DEVELOPER | 6,800,000 | 0.43% |
| PRINCETON PLACE GR LLC | REAL ESTATE/LEASING | 6,651,640 | 0.42% |
| FLINT RIVER ALBANY LLC | WAREHOUSING | 6,306,560 | 0.40% |
| PHOEBE PUTNEY HEALTH SYSTEM | HOSPITAL/MEDICAL | 6,238,679 | 0.40% |
| YANCEY BROS CO | MACHINERY RETAILER | 5,949,067 | 0.38% |
| DOW ARGOSCIENCES LLC | CHEMICAL PRODUCTS | 5,639,195 | 0.36% |

(1) Based on 2021 estimated net tax digest for maintenance and operation purposes of \$ 1,579,914,405.

Property Tax Digest Trend

The property tax digests of the City for the calendar years 2017 through 2022 are outlined on the following table. Values for real property represent all real estate less the exempt property in the city, and personal property includes motor vehicles, bank shares, inventories, aircraft, pleasure boats, industrial machinery, fixtures and equipment, farm machinery and equipment, livestock, mobile homes and public utilities. State law requires that all property assessments be at a uniform 40 percent of current market value.

| | <u>2022</u> | <u>2021</u> | <u>2020</u> |
|----------------------|----------------------|----------------------|----------------------|
| Property Type | | | |
| Real & Personal | 1,563,554,992 | 1,549,993,601 | 1,542,345,469 |
| Motor Vehicles | 15,634,140 | 20,389,980 | 24,863,760 |
| Mobile Homes | 3,540,652 | 3,582,823 | 3,661,395 |
| Timber - 100% | 0 | 61,913 | 38,319 |
| Heavy Duty Equipment | 78,467 | 5,886,088 | 4,899,772 |
| Gross Digest | <u>1,582,808,251</u> | <u>1,579,914,405</u> | <u>1,575,808,715</u> |
| less: Exemptions (1) | <u>128,162,869</u> | <u>130,714,097</u> | <u>118,827,887</u> |
| Net Digest: | 1,454,645,382 | 1,449,200,308 | 1,456,980,828 |
| | | | |
| | <u>2019</u> | <u>2018</u> | <u>2017</u> |
| Property Type | | | |
| Real & Personal | 1,554,682,074 | 1,529,018,087 | 1,518,027,356 |
| Motor Vehicles | 28,408,720 | 33,499,490 | 43,619,900 |
| Mobile Homes | 3,932,198 | 3,875,154 | 3,848,209 |
| Timber - 100% | 0 | 2,808 | 0 |
| Heavy Duty Equipment | 4,096,461 | 71,466 | 150,043 |
| Gross Digest | <u>1,591,119,453</u> | <u>1,566,467,005</u> | <u>1,565,645,508</u> |
| less: Exemptions (1) | <u>143,057,979</u> | <u>135,035,301</u> | <u>118,515,189</u> |
| Net Digest: | 1,448,061,474 | 1,431,431,704 | 1,447,130,319 |

 Source: Dougherty County Tax/Tag Office "5-Year History Tax Digest"

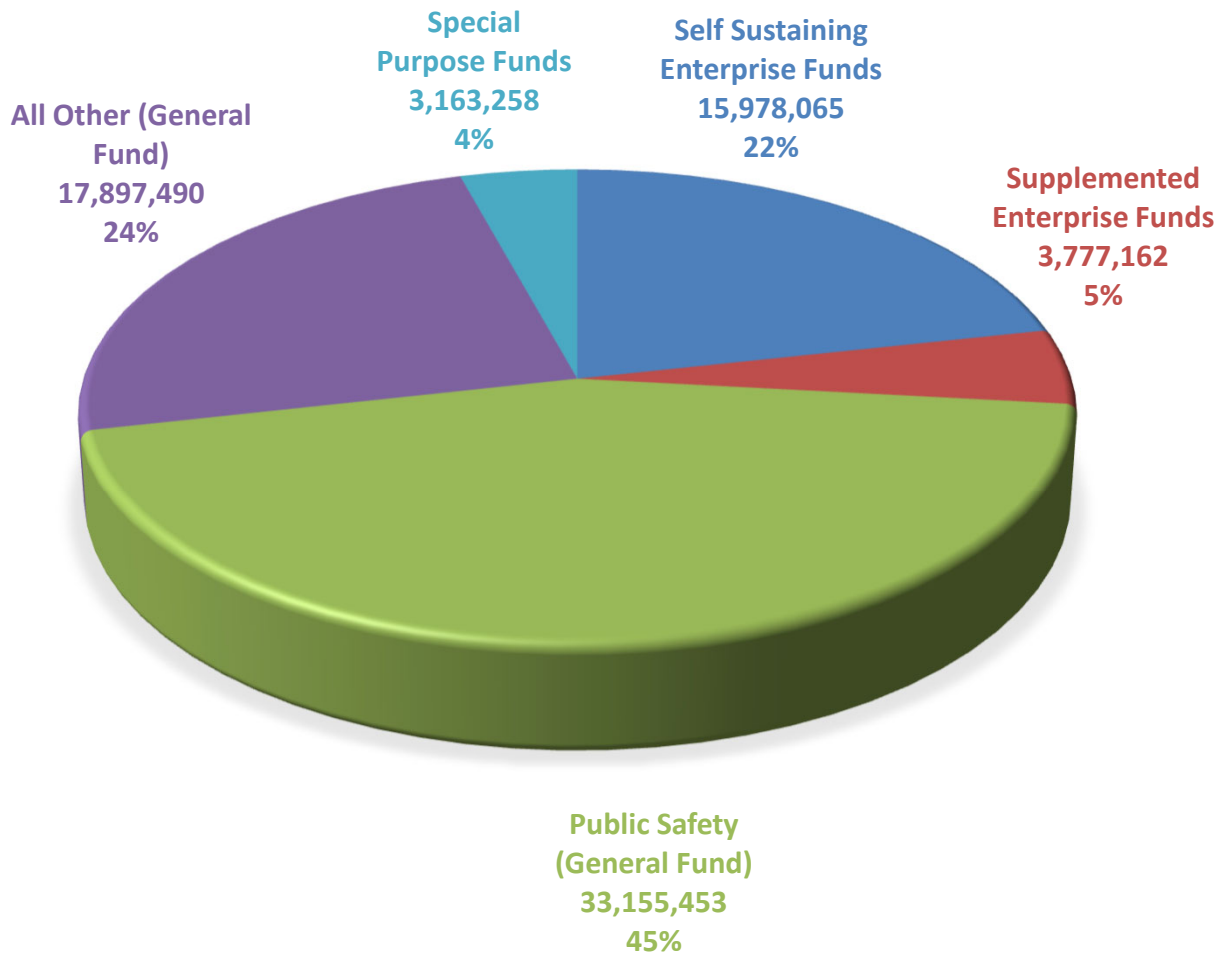
Ad Valorem Tax Collections

The following table summarizes ad valorem tax levies and collections in the City for the fiscal years ended 2012 through 2021 (in thousands).

| Fiscal Year | Total Tax Levy | Current Tax Collections | Delinquent Tax Collection | Total Tax Collections | Ratio of Total Tax Collections to Total Levy % |
|-------------|----------------|-------------------------|---------------------------|-----------------------|--|
| 2021 | \$ 13,763 | \$ 13,216 | \$ - | \$ 13,216 | 96.03 % |
| 2020 | \$ 13,731 | \$ 13,148 | \$ 479 | \$ 13,627 | 99.25 % |
| 2019 | \$ 13,783 | \$ 13,231 | \$ 481 | \$ 13,712 | 99.49 % |
| 2018 | \$ 13,721 | \$ 13,281 | \$ 360 | \$ 13,642 | 99.42 % |
| 2017 | \$ 13,740 | \$ 13,273 | \$ 418 | \$ 13,691 | 99.64 % |
| 2016 | \$ 13,741 | \$ 13,495 | \$ 202 | \$ 13,698 | 99.69 % |
| 2015 | \$ 13,834 | \$ 13,496 | \$ 295 | \$ 13,791 | 99.69 % |
| 2014 | \$ 13,745 | \$ 13,480 | \$ 233 | \$ 13,713 | 99.77 % |
| 2013 | \$ 13,758 | \$ 13,494 | \$ 234 | \$ 13,728 | 99.78 % |
| 2012 | \$ 12,428 | \$ 12,131 | \$ 277 | \$ 12,408 | 99.84 % |

 Source: Dougherty County Tax Department

City of Albany FY 2023 Personnel Services



Total Personnel Services
\$73,971,428

FY 2023 Personnel Services

The City of Albany's number one priority is to provide the most effective and efficient services to the citizens of Albany. The City has a dedicated work force, which consists of 1,169 full-time budgeted positions. Through these dedicated and motivated employees, the City provides a wide range of quality services to all citizens in our community.

The City is aware of the importance of maintaining a well-trained motivated work force and strives toward offering its employees a competitive benefit package. The City's total benefit package includes the following:

- | | |
|---|-------------------------------|
| Salaries & Wages | Social Security (FICA) |
| Retirement Plan with Pension and Vesting Benefits | Workers' Compensation |
| Deferred Compensation Plan | Sick and Vacation Pay |
| Health and Dental Insurance | Employee Assistance Program |
| Life Insurance | Tuition Reimbursement Program |
| Cafeteria Plan | Paid Holidays |

Salaries & Wages

Salaries and fringe benefits account for approximately 24% of the total operating budget. Included in the salary account are overtime pay, holiday pay, and part time help.

Retirement Plan with Pension and Vesting Benefits

A retirement plan is provided for all regular, full-time employees. All general employees contribute 4.5% of their gross income to the plan and the city contributes 12% on their behalf to the pension plan. Public Safety employees contribute 7.5% of their gross salary to the pension plan and the city contributes 15% on their behalf to the pension plan. Full-time employees are eligible for this coverage effective with their date of employment, and are also eligible for vested benefits upon completion of 10 years of service.

Deferred Compensation Plan

The City provides employees with the choice of participating in a deferred compensation plan. This plan allows an employee to make tax deferred contributions into a retirement savings account.

Health and Dental Insurance

The City of Albany allows full-time employees the opportunity to buy into a health plan, which offers health and dental insurance. The employee's coverage will start on the first day of the month following completion of one month's premium deduction from the employee's paycheck. The City pays 83% and the employee pays 17% of the monthly premium for this coverage.

Life Insurance

For full-time employees who choose to participate in the life insurance program, the City provides basic life insurance and accidental death/dismemberment (AD&D) insurance. The City pays \$.65 per \$1,000 of coverage for the life and AD&D insurance. Employees may also purchase additional life insurance coverage for which the employee pays 100% of the cost. The premium for this coverage is based on the age of the employee. For part-time employees the City provides basic life insurance after one year of employment.

Cafeteria Plan

The City provides a Cafeteria Plan to its employees, which allows for pre-tax deductions for group insurance premiums and dependent care expenses.

Social Security (FICA)

All employees are enrolled in the Social Security Act. The City contributes the employer share of 7.65% (6.20% of an employee's salary to a maximum salary of \$147,000 for Social Security and 1.45% of all earnings for employees for Medicare).

Workers' Compensation

The City provides a self-funded Workers' Compensation program. Benefits are paid as prescribed under the State of Georgia Workers' Compensation Law. Medical care is provided through a panel of physicians selected by the City.

Sick and Vacation Pay

Sick Leave and Vacation Leave are accrued by all full-time employees. All employees receive the same amount of sick leave accrual each pay period (12 days per year). Vacation leave accumulation per week is dependent upon the employees' exempt or non-exempt status along with the length of employment.

Employee Assistance Program

The City has an Employee Assistance Program for its employees and their families. The program provides free counseling services for employees and their families who are experiencing legal, emotional, financial, or other problems which may affect their job performance.

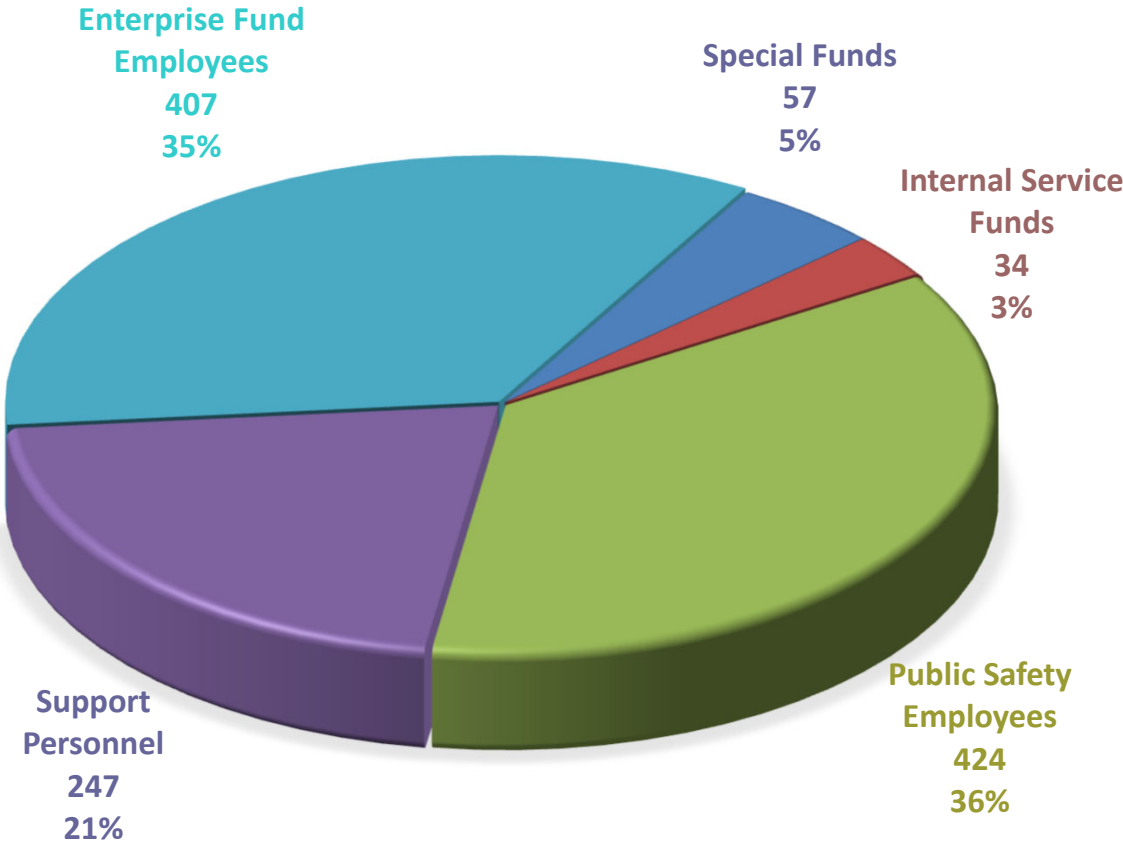
Tuition Reimbursement Program

The Tuition Reimbursement Program of the City of Albany is designed to encourage employees of the City to improve their job-related knowledge, skills, and abilities through training and/or education. Reimbursement for education that is job related shall be on a tuition reimbursable basis each year, not to exceed \$1,500 per academic year.

Paid Holidays

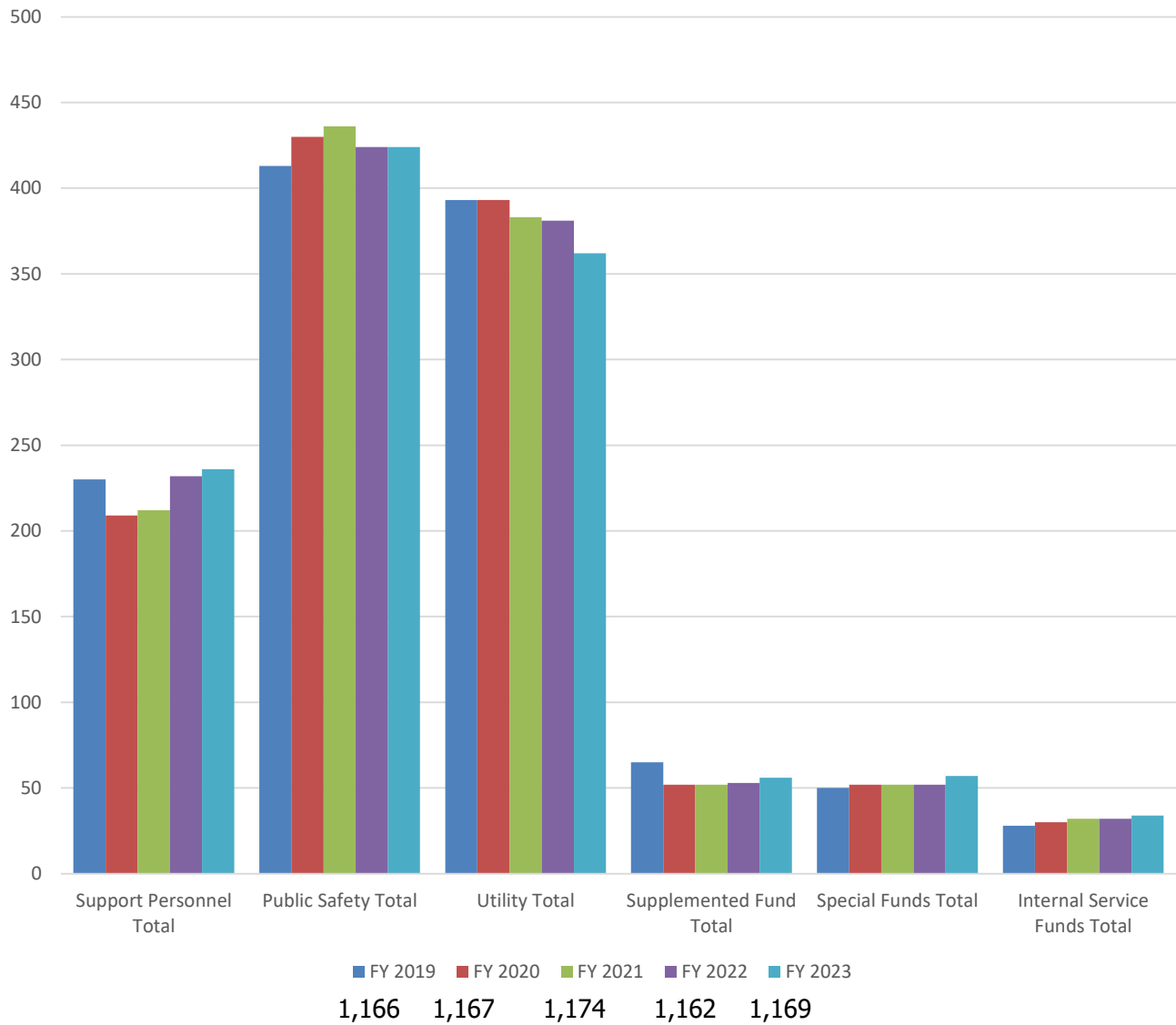
The City of Albany provides eleven paid holidays each year to regular, full-time employees with benefits. These holidays include; New Year's Day (1); Martin Luther King Jr. Day (1); Memorial Day (1); Juneteenth (1) Independence Day (1); Labor Day (1); Thanksgiving Day and the day after (2); Christmas Eve (1); Christmas Day (1); and one floating holiday (1).

City of Albany FY 2023 Total Employees by Category



Total Positions
1169

City of Albany FY 2023 5 Year Trend of Positions



REVENUES & EXPENDITURES-PROJECTIONS

FISCAL YEAR 2023

ALL PROJECTIONS HAVE NOT BEEN ADOPTED BY ORDINANCE OR COMMITTED

| Description | Adopted 2021/2022 | Adopted 2022/2023 | Projections 2023/2024 | Projections 2024/2025 | Projections 2025/2026 | Projections 2026/2027 |
|--|----------------------|----------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| REVENUES | | | | | | |
| GENERAL & SPECIAL FUNDS: | | | | | | |
| General Fund | 65,309,166 | 68,746,811 | 68,815,558 | 69,159,636 | 69,851,232 | 70,549,744 |
| Community & Economic Development | 4,301,086 | 6,917,904 | 3,768,480 | 3,843,850 | 3,920,727 | 3,999,142 |
| CAD 911 | 2,461,161 | 2,420,272 | 2,687,044 | 2,713,915 | 2,741,054 | 2,768,465 |
| Hotel/ Motel Fund | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 4,846,611 | 4,003,245 | 4,083,310 | 4,124,143 | 4,165,384 | 4,207,038 |
| TAD Fund | 394,765 | 388,338 | 388,338 | 388,338 | 388,338 | 388,338 |
| SPLOST | 16,981,392 | 12,114,256 | 12,235,399 | 12,357,753 | 12,481,330 | 12,606,143 |
| TSPLOST | 10,349,894 | 16,126,639 | 16,287,905 | 16,450,784 | 16,615,292 | 16,781,445 |
| Job Investment Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| R3M - Repair, Renovate, & Replace | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Gortatowsky | 0 | 6,145 | 0 | 0 | 0 | 0 |
| Grant Fund | 3,555,470 | 3,555,470 | 3,733,244 | 3,770,576 | 3,808,282 | 3,846,365 |
| Special Funds | 45,917,379 | 48,559,269 | 46,210,720 | 46,676,359 | 47,147,408 | 47,623,936 |
| ENTERPRISE FUNDS: | | | | | | |
| Light Operations | 96,692,216 | 95,706,562 | 94,749,496 | 94,275,749 | 95,218,506 | 94,742,414 |
| Gas Operations | 17,092,700 | 19,016,000 | 19,206,160 | 19,398,222 | 19,592,204 | 19,788,126 |
| Sanitary Sewer Enterprise | 26,793,682 | 16,936,418 | 17,444,511 | 17,967,846 | 18,506,881 | 19,062,088 |
| Water | 12,718,369 | 12,758,500 | 13,077,463 | 13,339,012 | 13,605,792 | 13,741,850 |
| Solid Waste Enterprise | 12,334,705 | 13,099,000 | 13,360,980 | 13,628,200 | 13,900,764 | 14,178,779 |
| Storm Water | 7,132,323 | 7,337,828 | 7,337,828 | 7,411,206 | 7,485,318 | 7,560,172 |
| Telecom Operations | 3,728,469 | 3,649,270 | 3,685,763 | 3,722,620 | 3,759,847 | 3,797,445 |
| Airport | 13,680,079 | 13,016,176 | 4,747,411 | 4,794,885 | 4,842,834 | 4,891,262 |
| Albany Civic Center/Auditorium | 1,724,178 | 1,821,872 | 1,840,091 | 1,858,492 | 1,877,077 | 1,895,847 |
| Transit System | 6,904,353 | 7,523,120 | 7,598,351 | 7,674,335 | 7,751,078 | 7,828,589 |
| Enterprise Funds | 198,801,074 | 190,864,746 | 183,048,053 | 184,070,566 | 186,540,300 | 187,486,571 |
| TOTAL REVENUES - ALL FUNDS | 310,027,619 | 308,170,826 | 298,074,331 | 299,906,560 | 303,538,940 | 305,660,251 |
| EXPENDITURES / EXPENSES | | | | | | |
| GENERAL & SPECIAL FUNDS: | | | | | | |
| General Fund | 65,309,166 | 68,746,811 | 68,815,558 | 69,159,636 | 69,851,232 | 70,549,744 |
| Community & Economic Development | 4,301,086 | 6,917,904 | 3,768,480 | 3,843,850 | 3,920,727 | 3,999,142 |
| CAD 911 | 2,461,161 | 2,420,272 | 2,687,044 | 2,713,915 | 2,741,054 | 2,768,465 |
| Hotel/Motel Fund | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 4,846,611 | 4,003,245 | 4,083,310 | 4,124,143 | 4,165,384 | 4,207,038 |
| TAD Fund | 394,765 | 388,338 | 388,338 | 388,338 | 388,338 | 388,338 |
| SPLOST | 16,981,392 | 12,114,256 | 12,235,399 | 12,357,753 | 12,481,330 | 12,606,143 |
| TSPLOST | 10,349,894 | 16,126,639 | 16,287,905 | 16,450,784 | 16,615,292 | 16,781,445 |
| Job Investment Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| R3M - Repair, Renovate, & Replace | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Gortatowsky | 0 | 6,145 | 0 | 0 | 0 | 0 |
| Grant Fund | 3,555,470 | 3,555,470 | 3,733,244 | 3,770,576 | 3,808,282 | 3,846,365 |
| Special Funds | 45,917,379 | 48,559,269 | 46,210,720 | 46,676,359 | 47,147,408 | 47,623,936 |
| ENTERPRISE FUNDS: | | | | | | |
| Light Operations | 88,999,501 | 84,905,147 | 91,697,559 | 92,614,534 | 93,540,680 | 94,476,086 |
| Gas Operations | 15,546,479 | 19,246,532 | 19,150,299 | 18,958,796 | 19,337,972 | 19,724,732 |
| Sanitary Sewer Enterprise | 16,266,366 | 16,950,514 | 17,374,277 | 17,721,762 | 18,076,198 | 18,437,722 |
| Water | 12,671,731 | 12,795,092 | 12,923,043 | 13,052,273 | 13,313,319 | 13,579,585 |
| Solid Waste Enterprise | 11,900,398 | 12,973,063 | 13,232,524 | 13,497,175 | 13,767,118 | 14,042,461 |
| Storm Water | 6,791,269 | 7,244,742 | 7,317,189 | 7,390,361 | 7,464,265 | 7,538,908 |
| Telecom Operations | 3,484,209 | 3,430,529 | 3,464,834 | 3,499,483 | 3,534,477 | 3,569,822 |
| Airport | 14,541,472 | 13,846,965 | 6,547,411 | 6,594,885 | 6,642,834 | 6,691,262 |
| Flint River Entertainment Complex | 2,295,092 | 2,389,011 | 2,340,091 | 2,358,492 | 2,377,077 | 2,395,847 |
| Transit System | 8,204,731 | 8,504,724 | 8,898,351 | 8,974,335 | 9,051,078 | 9,128,589 |
| Enterprise Funds | 180,701,248 | 182,286,319 | 182,945,579 | 184,662,097 | 187,105,018 | 189,585,014 |
| TOTAL EXPENDITURES / EXPENSES - ALL FUNDS | 291,927,793 | 299,592,399 | 297,971,857 | 300,498,091 | 304,103,657 | 307,758,694 * |

Note: The expectations within the projections are that the personnel services will be increasing as staffing increases. But these increases will be offset in a large degree due to efficiency that will be released by lowered operating costs. The average projected increase is a little over 1% a year.

Note: The grant fund has a few non-recurring grants that were not included in the baseline for the future increases.

Note: Sewer Fund has a large capital contribution included in the revenues which is not being projected into the future.



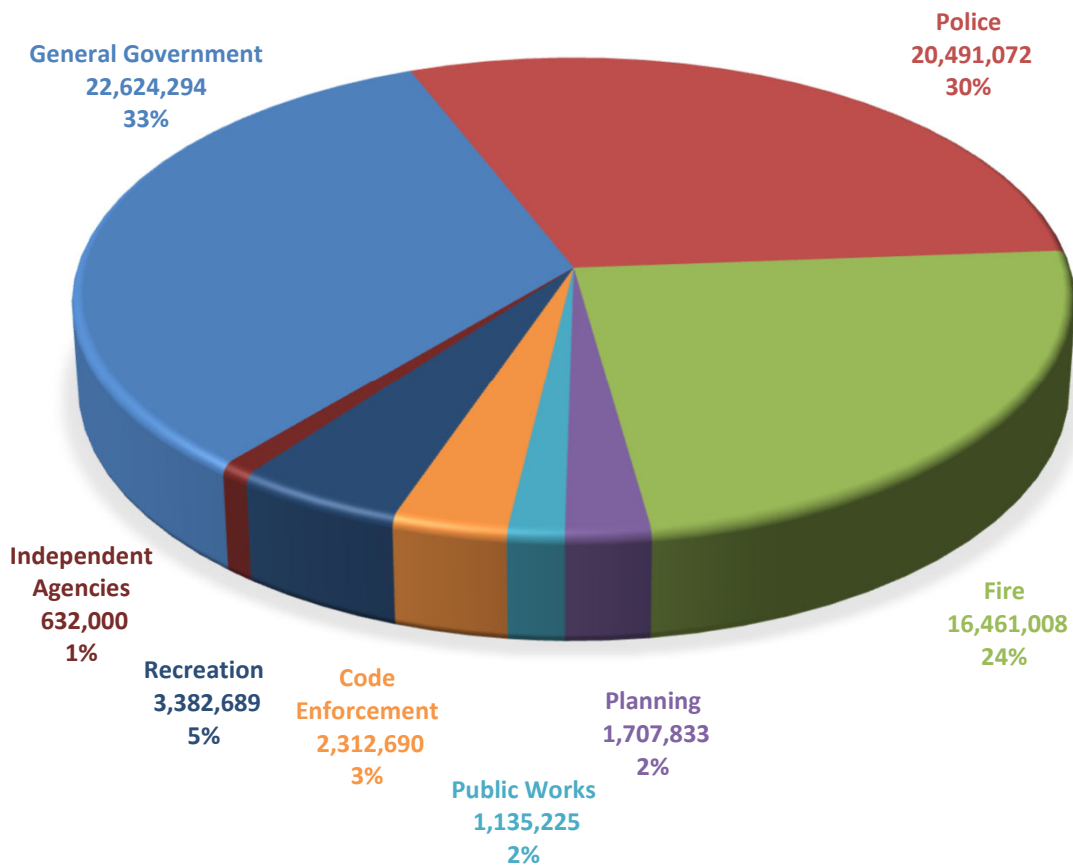
General Fund

GENERAL FUND SUMMARY

*This Summary Contains All of the Governmental Functions Contained in the General Fund
(i.e. Police, Fire, Planning, Engineering, Procurement, Finance, etc.)*

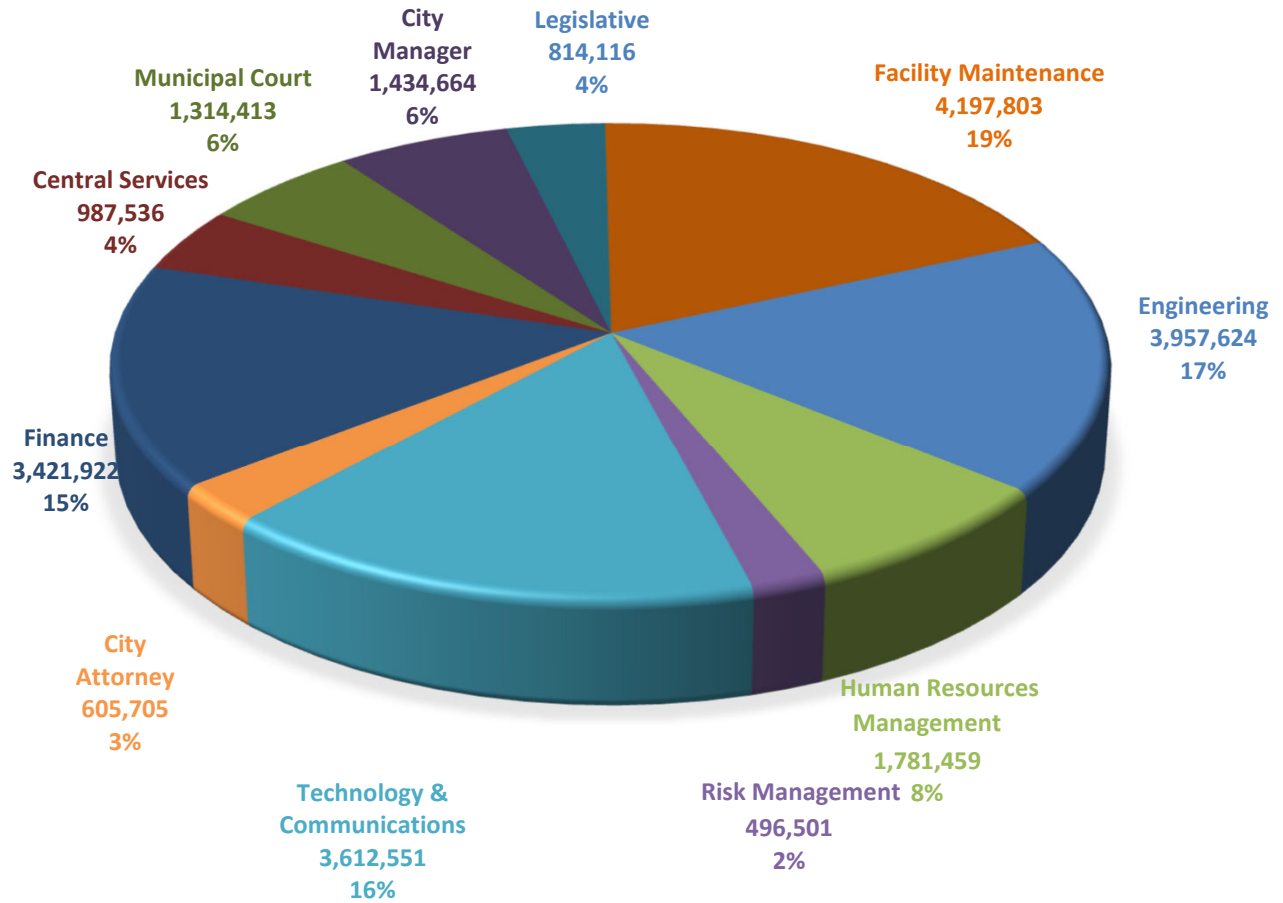
| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Revenues | 58,490,163 | 52,970,551 | 56,402,809 |
| Transfers In | 15,591,085 | 16,187,520 | 17,008,718 |
| Transfers Out | -10,535,266 | -3,848,905 | -4,664,716 |
| Total Revenue | 63,545,982 | 65,309,166 | 68,746,811 |
| Personnel Services | 44,083,847 | 48,647,994 | 51,052,943 |
| Operating Expense | 15,152,758 | 16,661,172 | 17,693,868 |
| Total Expenditures | 59,236,605 | 65,309,166 | 68,746,811 |
| Net Revenues Over Expenditures | 4,309,377 | 0 | 0 |
| FULL TIME POSITIONS | 667 | 672 | 671 |

City of Albany FY 2023 General Fund Expenditures



Total General Fund Expenditures
\$68,746,811

City of Albany FY 2023 General Government Expenditures



Total General Government Expenditures
\$22,624,294



City Clerk's Office

CITY CLERK'S OFFICE

SUMMARY

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work and play.

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community.

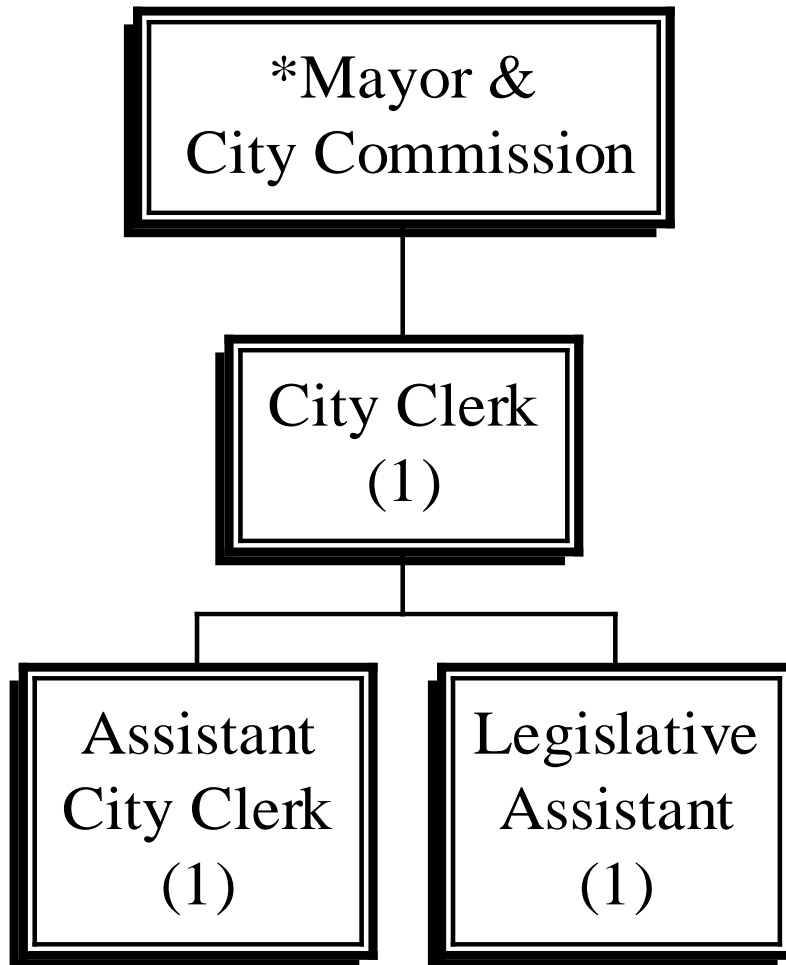
PERFORMANCE MEASURES (PM)

| | FY 2020 | FY 2021 | FY 2022 |
|---|----------------|----------------|----------------|
| SP IV, G&O 3, PM 1: # of Certifications Pursued | 3 | 3 | 3 |

| |
|---|
| <p>SP I = Safe, Sustainable, & Business Friendly SP II = Economic Development & Jobs SP III = Infrastructure & Asset Management SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play SP V = Effective & Excellent Service Delivery SP VI = Fiscal Responsibility</p> |
|---|

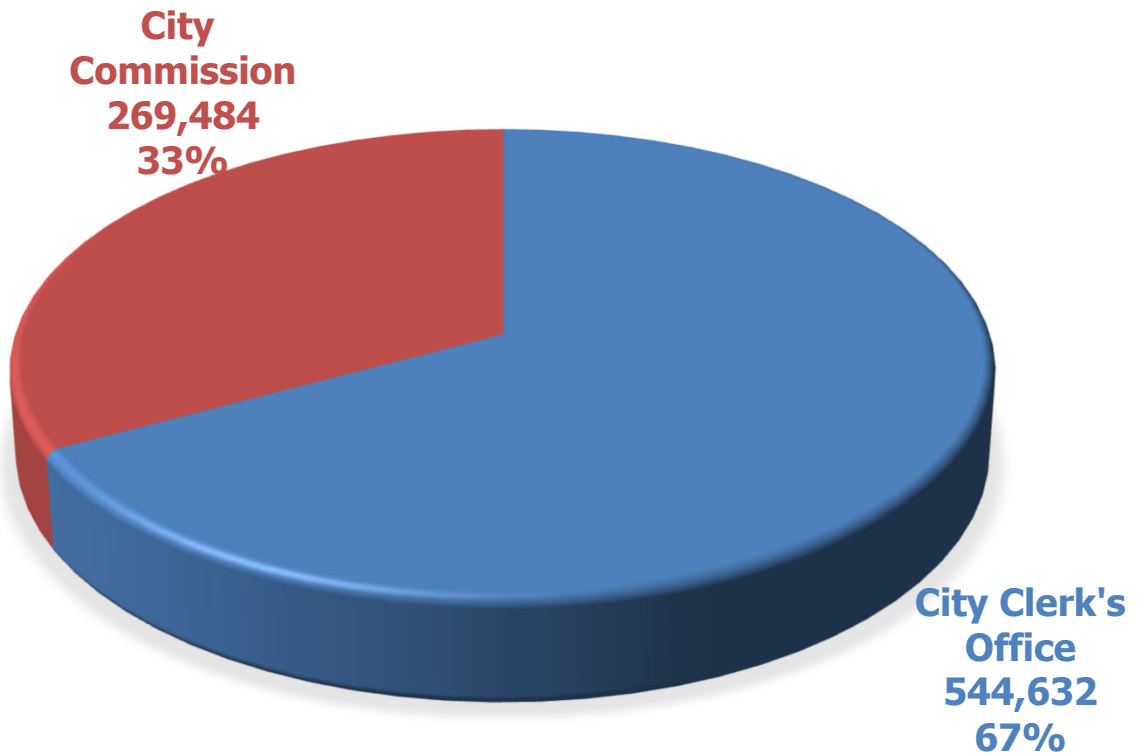


**Legislative
and
Office of City Clerk**



* These are elected officials and are not full-time employees

City of Albany
Adopted Budget
FY 2023
Legislative Department



Total Expenditures
\$814,116

LEGISLATIVE SUMMARY

SUMMARY

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 472,672 | 497,817 | 474,745 |
| OPERATING EXPENSE | 243,028 | 401,377 | 339,371 |
| TOTAL | 715,701 | 899,194 | 814,116 |
| FULL TIME POSITIONS | 3 | 3 | 3 |

CITY CLERK'S OFFICE

DESCRIPTION

In accordance with the City Charter and Code of Ordinances, the Office of the City Clerk is responsible for the following functions: Serves as official custodian of the City Seal (Sec. 2.2); maintaining records management/retention of all records of the City of Albany (Sec. 2.6 a & b); maintaining the expense reports of the Mayor and Board of Commissioners including all travel functions (Sec. 2.47); maintaining the official minutes of Commission meetings and all ordinances and resolutions that are adopted by the Board of Commissioners (Sec. 2.162); in accordance with O.C.G.A. §21-5-34 (4), serves as the filing officer for municipal elections (which includes campaign and financial disclosure forms, etc.). The City Clerk is responsible for attending all Commission meetings and compiling/distributing the agenda for these meetings. The City Clerk serves as an Ex-Officio member on the Pension Board of Trustees and as liaison to the Mayor, Board of Commissioners, City Manager, Department Directors and citizens as required and requested in performing other duties not listed.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 257,312 | 271,240 | 281,381 |
| OPERATING EXPENSE | 226,577 | 346,377 | 263,251 |
| TOTAL | 483,889 | 617,617 | 544,632 |
| FULL TIME POSITIONS | 3 | 3 | 3 |

Class Title

| | | | |
|--------------------------|----------|----------|----------|
| City Clerk | 1 | 1 | 1 |
| Assistant City Clerk | 1 | 1 | 1 |
| Legislative Assistant | 0 | 1 | 1 |
| Administrative Assistant | 1 | 0 | 0 |
| TOTAL | 3 | 3 | 3 |

CITY CLERK'S OFFICE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|----------------|----------------------------|------------------|-------------------|-------------------|------------------|
| 100 | | | | | |
| 7110 | Regular Wages | 170,523 | 173,806 | 181,626 | 7,820 |
| 7120 | Overtime | 4,443 | 3,500 | 5,000 | 1,500 |
| 7130 | Part Time | 7,237 | 22,300 | 22,300 | 0 |
| 7210 | W/C Insurance | 361 | 399 | 418 | 19 |
| 7260 | FICA Matching | 13,109 | 14,270 | 15,983 | 1,713 |
| 7270 | Pension Matching | 20,996 | 19,301 | 22,395 | 3,094 |
| 7280 | Insurance Matching | 37,890 | 35,012 | 30,659 | -4,353 |
| 7290 | Contribution Matching | 2,752 | 2,652 | 3,000 | 348 |
| 7510 | Professional Services | 140,344 | 251,400 | 157,000 | -94,400 |
| 7512 | Tech.Svcs(Surveys,DP) | 1,200 | 2,000 | 2,000 | 0 |
| 7514 | Contract Labor | 2,237 | 0 | 0 | 0 |
| 7550 | Communications+Postage | 1,830 | 3,520 | 3,520 | 0 |
| 7600 | Travel | 1,928 | 4,800 | 9,000 | 4,200 |
| 7630 | Train/Cont. Education | 2,837 | 1,800 | 3,000 | 1,200 |
| 7700 | Insurance | 11,320 | 9,316 | 15,850 | 6,534 |
| 7870 | Maint: Motor Equip. | 241 | 135 | 0 | -135 |
| 7880 | Maint: Mach/Imp/Tools | 11,064 | 8,904 | 8,490 | -414 |
| 7990 | Dues and Fees | 27,275 | 26,700 | 27,750 | 1,050 |
| 8010 | Supplies | 5,315 | 4,000 | 4,000 | 0 |
| 8016 | Small Equip | 1,976 | 2,000 | 2,000 | 0 |
| 8017 | Printing(Not Std Forms) | 0 | 500 | 1,000 | 500 |
| 8018 | Books & Subscriptions | 531 | 600 | 600 | 0 |
| 8020 | Photography | 0 | 1,500 | 0 | -1,500 |
| 8052 | Building Use-Govt Building | 18,008 | 28,202 | 26,141 | -2,061 |
| 8110 | Fuel | 39 | 0 | 0 | 0 |
| 8150 | Food | 433 | 1,000 | 2,500 | 1,500 |
| | Total | 483,889 | 617,617 | 544,632 | -72,985 |

CITY COMMISSION

DESCRIPTION

The Board of City Commissioners consists of seven elected members, a Mayor and six Commissioners. The Mayor is elected at-large while the Commissioners are elected by wards. The City Commission makes policy decisions concerning all City Departments, passes ordinances and resolutions, and raises revenue as necessary. The Commission meets on the second and fourth Tuesday of the month to consider and vote on agenda items. All meetings are held in Room 100 of the Government Center at 222 Pine Avenue, Albany, Georgia. The official meeting times are posted on our website at www.albanyga.gov and in the Government Center on the first floor.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 215,360 | 226,577 | 193,364 |
| OPERATING EXPENSE | 16,452 | 55,000 | 76,120 |
| TOTAL | 231,812 | 281,577 | 269,484 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| CITY COMMISSION | | | | | |
|------------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 101 | | | | | |
| 7132 | Elected Officials | 115,005 | 115,005 | 115,005 | 0 |
| 7210 | W/C Insurance | 230 | 230 | 230 | 0 |
| 7260 | FICA Matching | 6,240 | 7,838 | 7,838 | 0 |
| 7280 | Insurance Matching | 93,585 | 102,904 | 69,691 | -33,213 |
| 7290 | Contribution Matching | 300 | 600 | 600 | 0 |
| 7550 | Comm & Postage Ward 1 | 1,270 | 0 | 0 | 0 |
| 7550 | Comm & Postage Ward 2 | 948 | 0 | 0 | 0 |
| 7550 | Comm & Postage Ward 3 | 1,476 | 0 | 0 | 0 |
| 7550 | Comm & Postage Ward 4 | 1,506 | 0 | 0 | 0 |
| 7550 | Comm & Postage Ward 5 | 1,476 | 0 | 0 | 0 |
| 7550 | Comm & Postage Ward 6 | 1,499 | 0 | 0 | 0 |
| 7550 | Comm & Postage Mayor | 1,578 | 0 | 0 | 0 |
| 7600 | Travel-Ward 4 | 495 | 0 | 0 | 0 |
| 7630 | Train & Ed-Ward 1 | 700 | 0 | 0 | 0 |
| 7630 | Train/Ed-Ward 4 | 760 | 0 | 0 | 0 |
| 7630 | Train/Ed-Mayor | 1,025 | 0 | 0 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 0 | 0 | 1,120 | 1,120 |
| 7999 | Misc. Exp-Ward 1 | 0 | 7,500 | 10,000 | 2,500 |
| 7999 | Misc. Exp-Ward 2 | 0 | 7,500 | 10,000 | 2,500 |
| 7999 | Misc. Exp-Ward 3 | 0 | 7,500 | 10,000 | 2,500 |
| 7999 | Misc. Exp-Ward 4 | 0 | 7,500 | 10,000 | 2,500 |
| 7999 | Misc. Exp-Ward 5 | 0 | 7,500 | 10,000 | 2,500 |
| 7999 | Misc. Exp-Ward 6 | 0 | 7,500 | 10,000 | 2,500 |
| 7999 | Misc. Exp-Mayor | 0 | 10,000 | 15,000 | 5,000 |
| 8010 | Supplies-Ward 1 | 2,089 | 0 | 0 | 0 |
| 8010 | Supplies-Ward 6 | 293 | 0 | 0 | 0 |
| 8010 | Supplies-Mayor | 200 | 0 | 0 | 0 |
| 8017 | Printing Ward 1 | 192 | 0 | 0 | 0 |
| 8017 | Printing Ward 6 | 90 | 0 | 0 | 0 |
| 8018 | Books & Subs.Ward 1 | 45 | 0 | 0 | 0 |
| 8018 | Books & Subs Ward 4 | 450 | 0 | 0 | 0 |
| 8018 | Books & Subs Ward 5 | 360 | 0 | 0 | 0 |
| | Total | 231,812 | 281,577 | 269,484 | -12,093 |



City Manager's Office

CITY'S MANAGER'S DEPARTMENT

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

STRATEGIC PRIORITIES (SP)

- SP II: Economic Development & Jobs
- SP III: Infrastructure & Asset Management
- SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play
- SP V: Effective & Excellent Service Delivery
- SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

- SP II, G&O 1: Expand Albany Utilities Infrastructure
- SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program
- SP IV, G&O 1: To Have a Thriving Downtown
- SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination
- SP V, G&O 2: Provide Customer Satisfaction, not only Customer Service
- SP VI, G&O 3: Revenue Enhancements

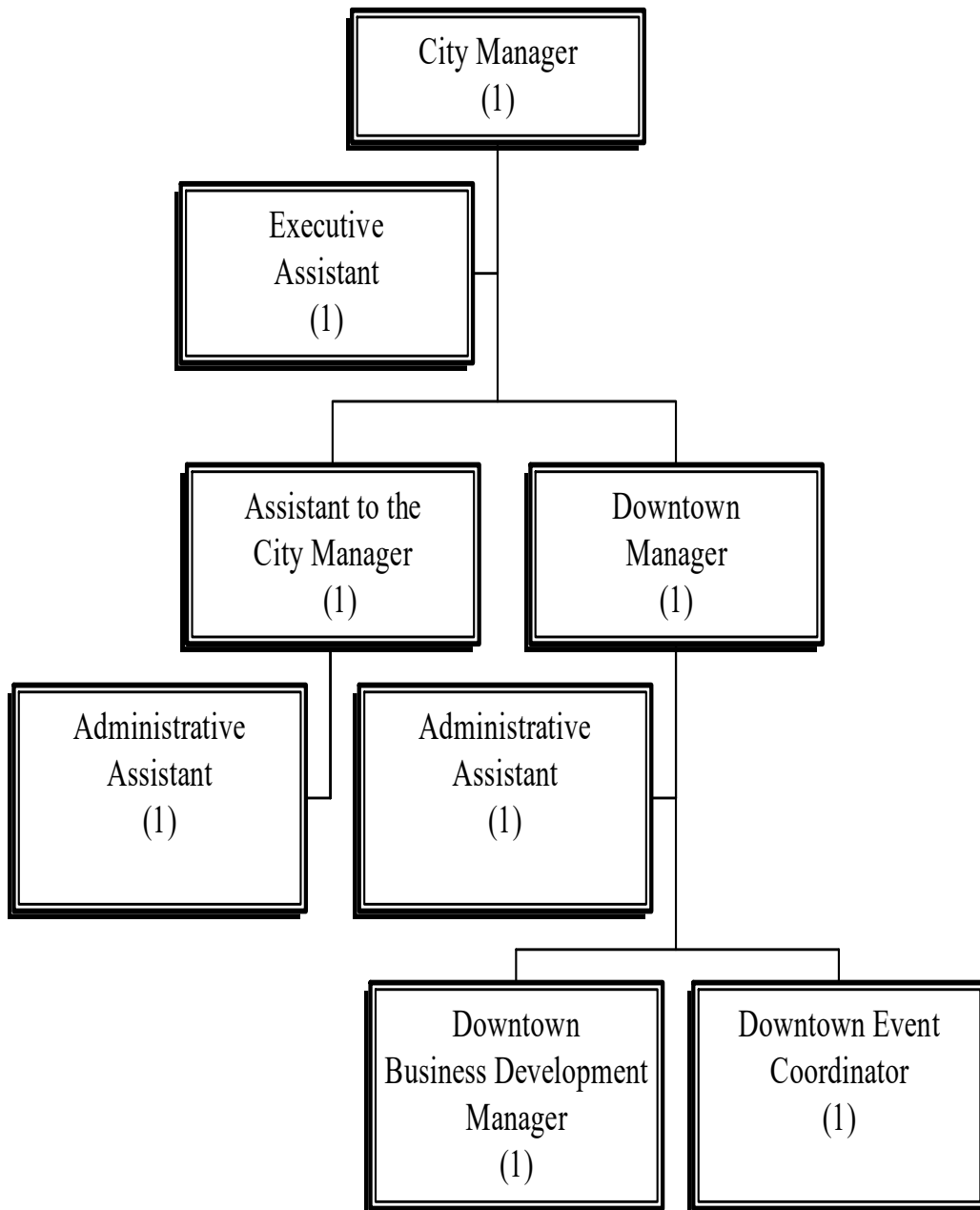
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP IV, G&O 1, PM 2: # of Downtown Events | 223 | 150 | 75 | 150 |
| SP IV, G&O 1, PM 3: # of Tourist Visiting Downtown | 41,800 | 41,800 | 13,933 | 41,800 |
| SP IV, G&O 1, PM 4: # of Annual Downtown Events | 9 | 9 | 3 | 9 |
| SP IV, G&O 2, PM 1: # of Businesses Located Downtown | 278 | 285 | 285 | 285 |
| SP II, G&O 1, PM 1: Percentage of Metaswitch Project implemented and operational | 100% | 100% | 100% | 100% |
| SP III, G&O 1 - PM 3(a): Percentage of Streetlights converted to LED. | 100% | 100% | 100% | 100% |
| SP III, G&O 1 - PM 3(b): Number of Streetlights converted to LED. | 12,500 | N/A | N/A | N/A |
| SP VI, G&O 3, PM 1: # of Businesses added to Downtown | 11 | 7 | 7 | 7 |
| SP V, G&O 2, PM 1: % of employees that have completed customer satisfaction training. | 100% | 100% | 100% | 100% |

SP I = Safe, Sustainable, & Business Friendly
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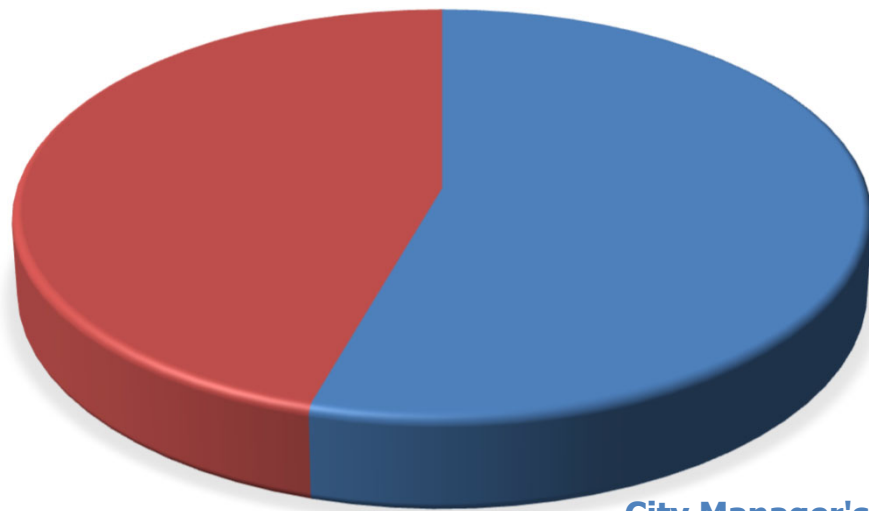


City Manager's Department



City of Albany
Adopted Budget
FY 2023
City Managers Office

**City Manager's Office-
Downtown Development**
653,026
46%



City Manager's Office
781,638
54%

Total Expenditures
\$1,434,664

CITY MANAGER'S OFFICE

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 623,497 | 631,124 | 712,888 |
| OPERATING EXPENSE | 496,522 | 766,836 | 721,776 |
| TOTAL | 1,120,019 | 1,397,960 | 1,434,664 |
| FULL TIME POSITIONS | 7 | 7 | 8 |

CITY MANAGER'S OFFICE

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 623,497 | 631,124 | 378,689 |
| OPERATING EXPENSE | 496,522 | 504,228 | 402,949 |
| TOTAL | 1,120,019 | 1,135,352 | 781,638 |
| FULL TIME POSITIONS | 7 | 7 | 4 |

Class Title

| | | | |
|-------------------------------|----------|----------|----------|
| City Manager | 1 | 1 | 1 |
| Assistant to the City Manager | 1 | 1 | 1 |
| Executive Assistant | 1 | 1 | 1 |
| Downtown Event Coordinator | 1 | 1 | 0 |
| Administrative Assistant | 2 | 2 | 1 |
| Downtown Manager | 1 | 1 | 0 |
| TOTAL | 7 | 7 | 4 |

CITY MANAGER'S OFFICE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 201 | | | | | |
| 7110 | Regular Wages | 462,799 | 465,197 | 282,999 | -182,198 |
| 7120 | Overtime | 272 | 1,250 | 500 | -750 |
| 7210 | W/C Insurance | 926 | 933 | 567 | -366 |
| 7260 | FICA Matching | 32,283 | 35,683 | 21,688 | -13,995 |
| 7270 | Pension Matching | 50,912 | 55,824 | 33,960 | -21,864 |
| 7280 | Insurance Matching | 71,643 | 66,237 | 34,975 | -31,262 |
| 7290 | Contribution Matching | 4,664 | 6,000 | 4,000 | -2,000 |
| 7510 | Professional Services | 134,849 | 240,000 | 142,000 | -98,000 |
| 7510 | Downtown Development | 135,000 | 0 | 0 | 0 |
| 7550 | Communications | 9,328 | 8,475 | 6,801 | -1,674 |
| 7600 | Travel | 125 | 13,800 | 14,610 | 810 |
| 7610 | Travel/Mileage | 9,037 | 9,000 | 3,000 | -6,000 |
| 7630 | Train/Cont. Education | 2,889 | 5,190 | 3,815 | -1,375 |
| 7700 | Risk Allocation | 15,577 | 9,945 | 13,187 | 3,242 |
| 7870 | Vehicle Maint | 652 | 436 | 320 | -116 |
| 7880 | Maint: Mach/Imp/Tools | 2,206 | 3,135 | 2,071 | -1,064 |
| 7990 | Dues and Fees | 865 | 5,375 | 4,725 | -650 |
| 7995 | Contingency | 178,498 | 200,000 | 200,000 | 0 |
| 8010 | Supplies | 5,256 | 5,300 | 6,300 | 1,000 |
| 8016 | Small Equipment | 601 | 0 | 0 | 0 |
| 8017 | Printing(Not Std Forms) | 0 | 1,000 | 1,000 | 0 |
| 8018 | Books & Subscriptions | 233 | 500 | 500 | 0 |
| 8110 | Fuel | 45 | 72 | 120 | 48 |
| 8150 | Food | 1,360 | 2,000 | 4,500 | 2,500 |
| | Total | 1,120,019 | 1,135,352 | 781,638 | -353,714 |

DOWNTOWN DEVELOPMENT

DESCRIPTION

The City Manager is responsible for the management and direction of all activities of the City Government as outlined in the City Charter, Code of Ordinances, and as directed by the Board of City Commissioners. The City Manager also serves as the General Manager for Albany Utilities and oversees the Downtown Manager's Office responsible for downtown redevelopment. The City Manager is also responsible for the preparation, implementation, and control of the annual budget. In addition to the management of the Departments and Agencies of the City, the City Manager coordinates areas of common concern with other governmental units and community interest groups. The duties and responsibilities of the office are set forth in Section IV of the City Charter.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 0 | 0 | 334,199 |
| OPERATING EXPENSE | 0 | 262,608 | 318,827 |
| TOTAL | 0 | 262,608 | 653,026 |
| FULL TIME POSITIONS | 0 | 0 | 4 |

Class Title

| | | | |
|---------------------------------------|----------|----------|----------|
| Downtown Event Coordinator | 0 | 0 | 1 |
| Downtown Business Development Manager | 0 | 0 | 1 |
| Administrative Assistant | 0 | 0 | 1 |
| Downtown Manager | 0 | 0 | 1 |
| TOTAL | 0 | 0 | 4 |

| DOWNTOWN DEVELOPMENT | | | | | |
|-----------------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| DOWNTOWN DEVELOPMENT | | | | | |
| 7110 | Regular Wages | 0 | 0 | 252,411 | 252,411 |
| 7120 | Overtime | 0 | 0 | 1,250 | 1,250 |
| 7210 | W/C Insurance | 0 | 0 | 507 | 507 |
| 7260 | FICA Matching | 0 | 0 | 19,405 | 19,405 |
| 7270 | Pension Matching | 0 | 0 | 30,289 | 30,289 |
| 7280 | Insurance Matching | 0 | 0 | 28,337 | 28,337 |
| 7290 | Contribution Matching | 0 | 0 | 2,000 | 2,000 |
| 7510 | Professional Services | 0 | 130,975 | 154,832 | 23,857 |
| 7550 | Communications | 0 | 1,500 | 4,660 | 3,160 |
| 7570 | Advertising | 0 | 2,500 | 3,000 | 500 |
| 7600 | Travel | 0 | 2,000 | 2,000 | 0 |
| 7610 | Travel/Mileage | 0 | 0 | 6,000 | 6,000 |
| 7630 | Train/Cont. Education | 0 | 1,000 | 2,000 | 1,000 |
| 7700 | Risk Allocation | 0 | 13,976 | 19,315 | 5,339 |
| 7880 | Maint: Mach/Imp/Tools | 0 | 3,580 | 5,770 | 2,190 |
| 7900 | Utilities | 0 | 70,000 | 70,000 | 0 |
| 7990 | Dues and Fees | 0 | 1,500 | 1,500 | 0 |
| 8010 | Supplies | 0 | 28,716 | 43,000 | 14,284 |
| 8016 | Small Equipment | 0 | 1,833 | 2,000 | 167 |
| 8017 | Printing(Not Std Forms) | 0 | 3,000 | 3,000 | 0 |
| 8018 | Books & Subscriptions | 0 | 700 | 250 | -450 |
| 8150 | Food | 0 | 1,328 | 1,500 | 172 |
| Total | | 0 | 262,608 | 653,026 | 390,418 |



City Attorney's Office

CITY ATTORNEY'S OFFICE

DESCRIPTION

To promote and protect the interests of the City of Albany by providing quality legal services to the Mayor and Board of Commissioners as well as to the City Manager and Department Heads. The City Attorney is available to review and/or draft contracts, leases, ordinances, resolutions, as well as conduct real estate closings. The City Attorney participates with Risk Management in initial review of Ante-Litem notices and with Animal Control in handling dangerous dog hearings. The office began work in the area of nuisance abatements in 2005 and in 2020 began work dealing with blighted property. Both matters are now part of the City Attorney's Office.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable & Business Friendly
 SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets
 SP IV, G&O 3: To Be Recognized as a Progressive & Innovative Community

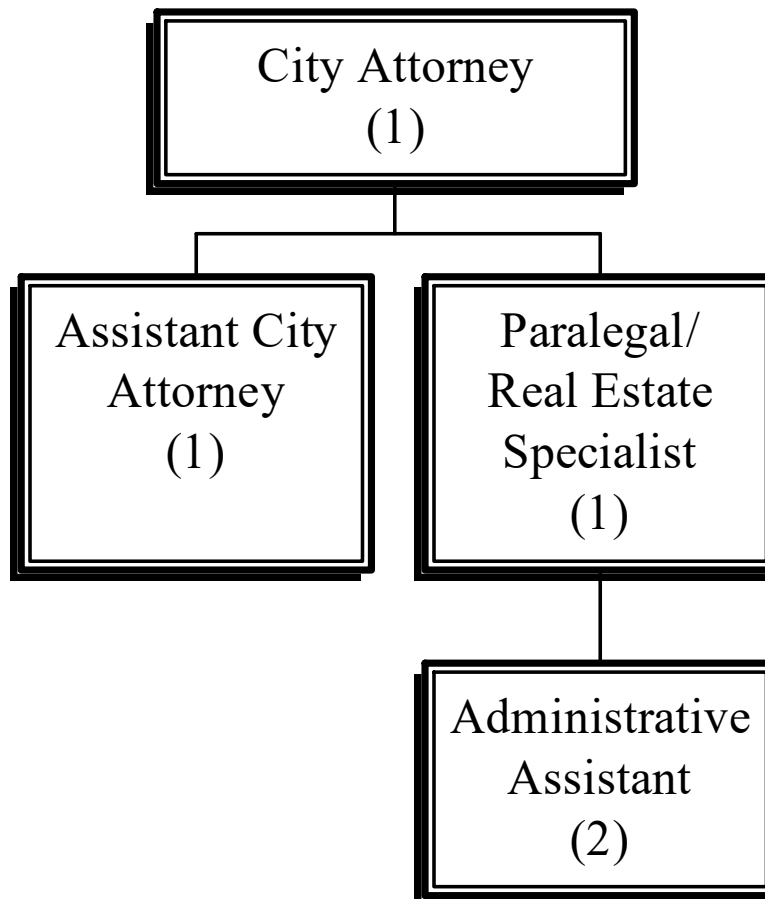
PERFORMANCE MEASURES (PM)

| | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 1, PM 1: Nuisance Abatement Cases Processed for Demo/Rehab | 134 | 240 | 180 | 240 |
| SP IV, G&O 3, PM 1: Open Records Request: Processed | 1,121 | 1,200 | 1,115 | 1,200 |
| SP IV, G&O 3, PM 2: % of Open Records Request: Processed in 3 business days | 90% | 90% | 90% | 90% |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



City Attorney's Office



CITY ATTORNEY'S OFFICE

DESCRIPTION

To promote and protect the interests of the City of Albany by providing quality legal services to the Mayor and Board of Commissioners as well as to the City Manager and Department Heads. The City Attorney is available to review and/or draft contracts, leases, ordinances, resolutions, as well as conduct real estate closings. The City Attorney participates with Risk Management in initial review of Ante-Litem notices and with Animal Control in handling dangerous dog hearings. The office began work in the area of nuisance abatement in 2005 and in 2020 began work dealing with blighted property. Both matters are now part of the City Attorney's Office.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 369,665 | 469,652 | 478,894 |
| OPERATING EXPENSE | 141,573 | 178,945 | 126,811 |
| TOTAL | 511,238 | 648,597 | 605,705 |
| FULL TIME POSITIONS | 5 | 5 | 5 |

Class Title

| | | | |
|----------------------------------|----------|----------|----------|
| City Attorney | 1 | 1 | 1 |
| Assistant City Attorney | 1 | 1 | 1 |
| Paralegal/Real Estate Specialist | 1 | 1 | 1 |
| Administrative Assistant | 2 | 2 | 2 |
| TOTAL | 5 | 5 | 5 |

CITY ATTORNEY'S OFFICE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 300 | | | | | |
| 7110 | Regular Wages | 269,844 | 351,819 | 363,814 | 11,995 |
| 7210 | W/C Insurance | 497 | 704 | 728 | 24 |
| 7260 | FICA Matching | 19,680 | 26,914 | 27,832 | 918 |
| 7270 | Pension Matching | 31,852 | 42,218 | 43,658 | 1,440 |
| 7280 | Insurance Matching | 46,230 | 45,997 | 40,862 | -5,135 |
| 7290 | Contribution Matching | 1,562 | 2,000 | 2,000 | 0 |
| 7510 | Professional Services | 19,680 | 50,000 | 25,000 | -25,000 |
| 7550 | Communications | 3,782 | 5,663 | 5,663 | 0 |
| 7570 | Advertising | 5,135 | 8,000 | 8,000 | 0 |
| 7600 | Travel | 0 | 1,440 | 1,440 | 0 |
| 7610 | Auto Allowance | 2,410 | 2,400 | 2,400 | 0 |
| 7630 | Train/Cont. Education | 199 | 1,800 | 1,800 | 0 |
| 7700 | Risk Allocation | 52,719 | 40,787 | 8,190 | -32,597 |
| 7880 | Maint: Mach/Imp/Tools | 1,260 | 1,349 | 2,910 | 1,561 |
| 7990 | Dues and Fees | 3,292 | 17,325 | 22,500 | 5,175 |
| 8010 | Supplies | 3,731 | 4,000 | 4,000 | 0 |
| 8016 | Small Equip | 15,545 | 3,450 | 3,450 | 0 |
| 8017 | Printing(Not Std Forms) | 0 | 100 | 100 | 0 |
| 8018 | Books & Subscriptions | 15,353 | 13,708 | 14,500 | 792 |
| 8052 | Rent, Government Center | 18,008 | 28,423 | 26,358 | -2,065 |
| 8150 | Food/Employee Apprec. | 459 | 500 | 500 | 0 |
| Total | | 511,238 | 648,597 | 605,705 | (42,892) |



Municipal Court

MUNICIPAL COURT
DESCRIPTION

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 2: Create an Environment that Consistently Encourages Business Development & Educational Opportunities

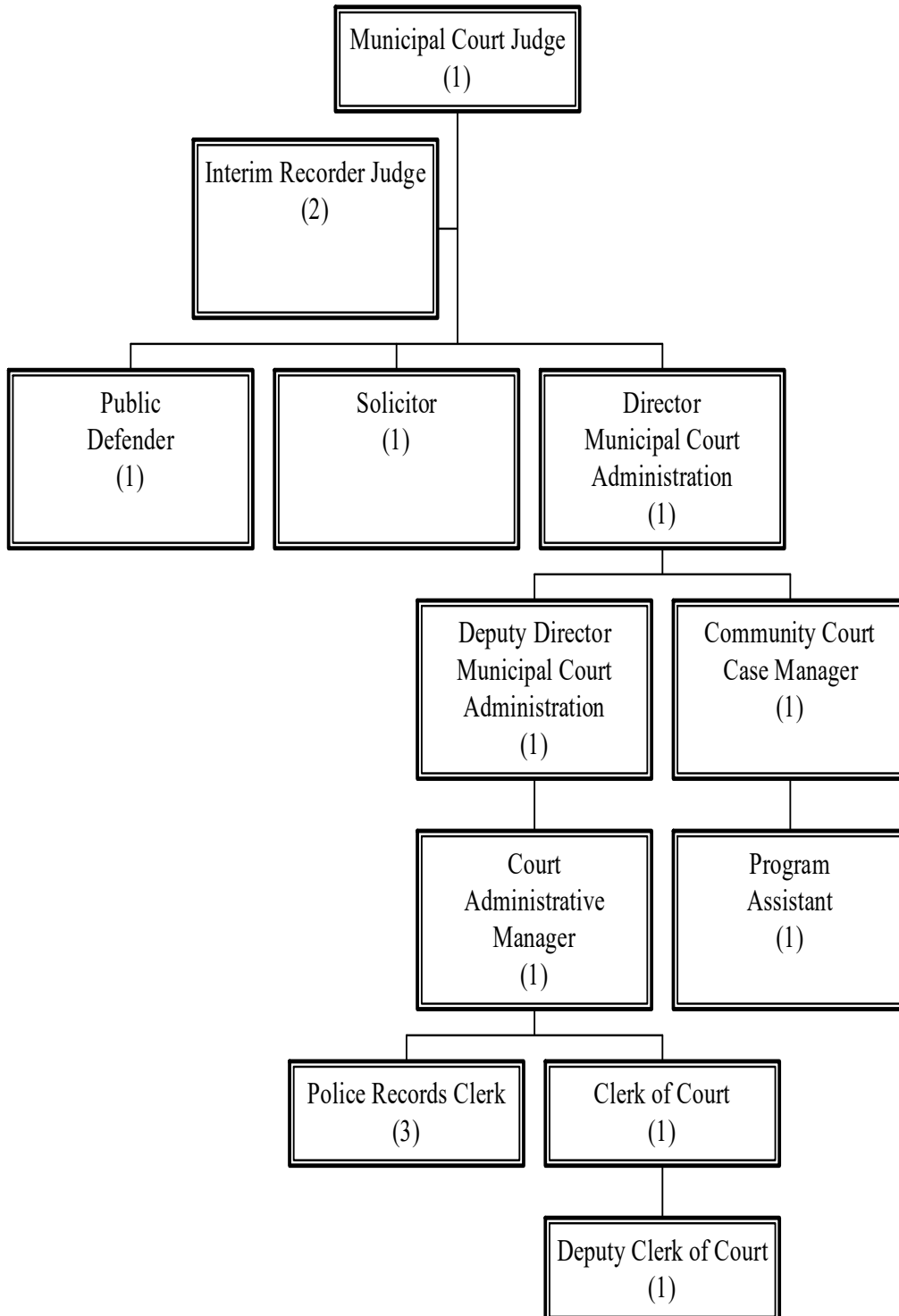
PERFORMANCE MEASURES (PM)

| Measures | Actuals 2020 | Budget FY 2021 | Actuals FY 2021 | Projection FY 2022 |
|---|-------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 1, PM 1: # Nuisance Abatement Cases Cleared | 200 | 200 | 150 | 200 |

| |
|--|
| SP I = Safe, Sustainable, & Business Friendly SP II = Economic Development & Jobs SP III = Infrastructure & Asset Management SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play SP V = Effective & Excellent Service Delivery SP VI = Fiscal Responsibility |
|--|



Municipal Court Office



MUNICIPAL COURT

DESCRIPTION

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 459,871 | 684,869 | 1,047,460 |
| OPERATING EXPENSE | 351,516 | 245,579 | 266,953 |
| TOTAL | 811,387 | 930,448 | 1,314,412 |
| FULL TIME POSITIONS | 13 | 15 | 14 |

MUNICIPAL COURT-Administration

DESCRIPTION

The Municipal Court is a misdemeanor court that has jurisdiction over City Ordinance violations and State and Local traffic offenses. Specific type cases handled by the court include routine traffic offenses, driving under the influence of alcohol, possession and consumption by a minor, truancy and curfew violations, possession of marijuana less than an ounce, firearms violations, nuisance and abatement cases, animal control citations, false alarm, and lot cleaning cases. The court is also responsible for entering citations and case dispositions and forwarding entries to the Department of Public Safety. Court sessions begin at 8:30 a.m. and are held Monday, Wednesday, Thursday, and Friday. Animal Control, Lot Cleaning, and False Alarm Cases are held on the fourth Tuesday of each month. Nuisance and Abatement dockets are heard on the fourth Thursday of each month. Jail arraignments are held on Monday, Wednesday, and Friday at 7:30 a.m. at the Dougherty County Jail. The court contracts with a probation office to supervise programs on probation that require probation revocation hearings, signing of arrest warrants, and probation violation petitions.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 274,270 | 422,445 | 600,904 |
| OPERATING EXPENSE | 334,978 | 242,329 | 238,803 |
| TOTAL | 609,247 | 664,774 | 839,707 |
| FULL TIME POSITIONS | 8 | 10 | 10 |

Class Title

| | | | |
|--|----------|-----------|-----------|
| Director of Municipal Court Administration | 0 | 0 | 1 |
| Deputy Director of Municipal Court Admin | 0 | 0 | 1 |
| Clerk of Court | 1 | 1 | 1 |
| Deputy Clerk of Court | 1 | 1 | 1 |
| Court Administrative Manager | 1 | 1 | 1 |
| Police Records Clerk | 5 | 5 | 3 |
| *Community Court Case Manager | 0 | 1 | 1 |
| *Program Assistant | 0 | 1 | 1 |
| TOTAL | 8 | 10 | 10 |

* Grant Funded Position

MUNICIPAL COURT-Administration

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 400 | | | | | |
| 7110. | Regular Wages | 173,172 | 274,597 | 400,972 | 126,375 |
| 7120. | Overtime | 5,161 | 10,000 | 5,000 | -5,000 |
| 7130. | Part Time | 11,751 | 15,000 | 25,000 | 10,000 |
| 7210. | W/C Insurance | 374 | 599 | 862 | 263 |
| 7260. | FICA Matching | 14,081 | 22,919 | 32,969 | 10,050 |
| 7270. | Pension Matching | 19,249 | 34,152 | 48,717 | 14,565 |
| 7280. | Insurance Matching | 50,240 | 63,678 | 85,884 | 22,206 |
| 7290 | Contribution Matching | 243 | 1,500 | 1,500 | 0 |
| 7510. | Professional Services | 77,626 | 3,000 | 22,000 | 19,000 |
| 7513. | Adm.Svcs(Finance,Mgt) | 87,733 | 83,959 | 109,614 | 25,655 |
| 7514 | Contract Labor (Temp) | 10,420 | 0 | 0 | 0 |
| 7550. | Communications | 6,797 | 6,690 | 11,084 | 4,394 |
| 7570 | Advertising | 0 | 500 | 500 | 0 |
| 7600. | Travel | 2,374 | 4,540 | 7,200 | 2,660 |
| 7630. | Train/Cont. Education | 0 | 2,400 | 4,650 | 2,250 |
| 7700.03 | Risk Allocation | 73,720 | 72,960 | 12,785 | -60,175 |
| 7880. | Maint: Mach/Imp/Tool | 31,500 | 28,420 | 30,398 | 1,978 |
| 7990. | Dues and Fees | 100 | 550 | 530 | -20 |
| 8010. | Supplies | 5,748 | 6,500 | 4,255 | -2,245 |
| 8016. | Small Equip | 12,650 | 1,000 | 3,570 | 2,570 |
| 8052.01 | Rent Judicial Bldg | 26,220 | 30,310 | 29,967 | -343 |
| 8150. | Food/Employee Apprec. | 88 | 1,500 | 2,000 | 500 |
| | Total | 609,247 | 664,774 | 839,707 | 174,933 |

MUNICIPAL COURT-Appointed

DESCRIPTION

The Municipal Court has five appointed positions from the City Commission. This cost center will show the personnel and operating costs associated with these individuals.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 185,601 | 262,424 | 446,556 |
| OPERATING EXPENSE | 16,539 | 3,250 | 28,150 |
| TOTAL | 202,140 | 265,674 | 474,706 |
| FULL TIME POSITIONS | 5 | 5 | 4 |

Class Title

| | | | |
|------------------------|----------|----------|----------|
| Public Defender | 1 | 1 | 1 |
| Solicitor | 1 | 1 | 1 |
| Municipal Court Judge | 1 | 1 | 1 |
| Interim Recorder Judge | 2 | 2 | 1 |
| TOTAL | 5 | 5 | 4 |

MUNICIPAL COURT-Appointed

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 401 | | | | | |
| 7110. | Regular Wages | 133,016 | 220,457 | 391,279 | 170,822 |
| 7210. | W/C Insurance | 222 | 441 | 783 | 342 |
| 7230 | Uniforms | 301 | 1,060 | 960 | -100 |
| 7260. | FICA Matching | 8,243 | 16,865 | 29,933 | 13,068 |
| 7280. | Insurance Matching | 43,820 | 22,101 | 22,101 | 0 |
| 7290 | Contribution Matching | 0 | 1,500 | 1,500 | 0 |
| 7510. | Professional Services | 16,439 | 2,400 | 25,000 | 22,600 |
| 7630. | Train/Cont. Education | 0 | 650 | 650 | 0 |
| 7990. | Dues and Fees | 100 | 200 | 0 | -200 |
| | Total | 202,140 | 265,674 | 474,706 | 209,032 |



Human Resources

HUMAN RESOURCES MANAGEMENT

DESCRIPTION

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources’ initiatives, policies and procedures align with the strategic direction of the City’s leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce.

The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment.

A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and administration.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

SP IV: Promotion of the City of Albany as a great place to live, work and play.

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP I, G&O 2: Create an Environment that Consistently Encourages Business Development & Educational Opportunities

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community

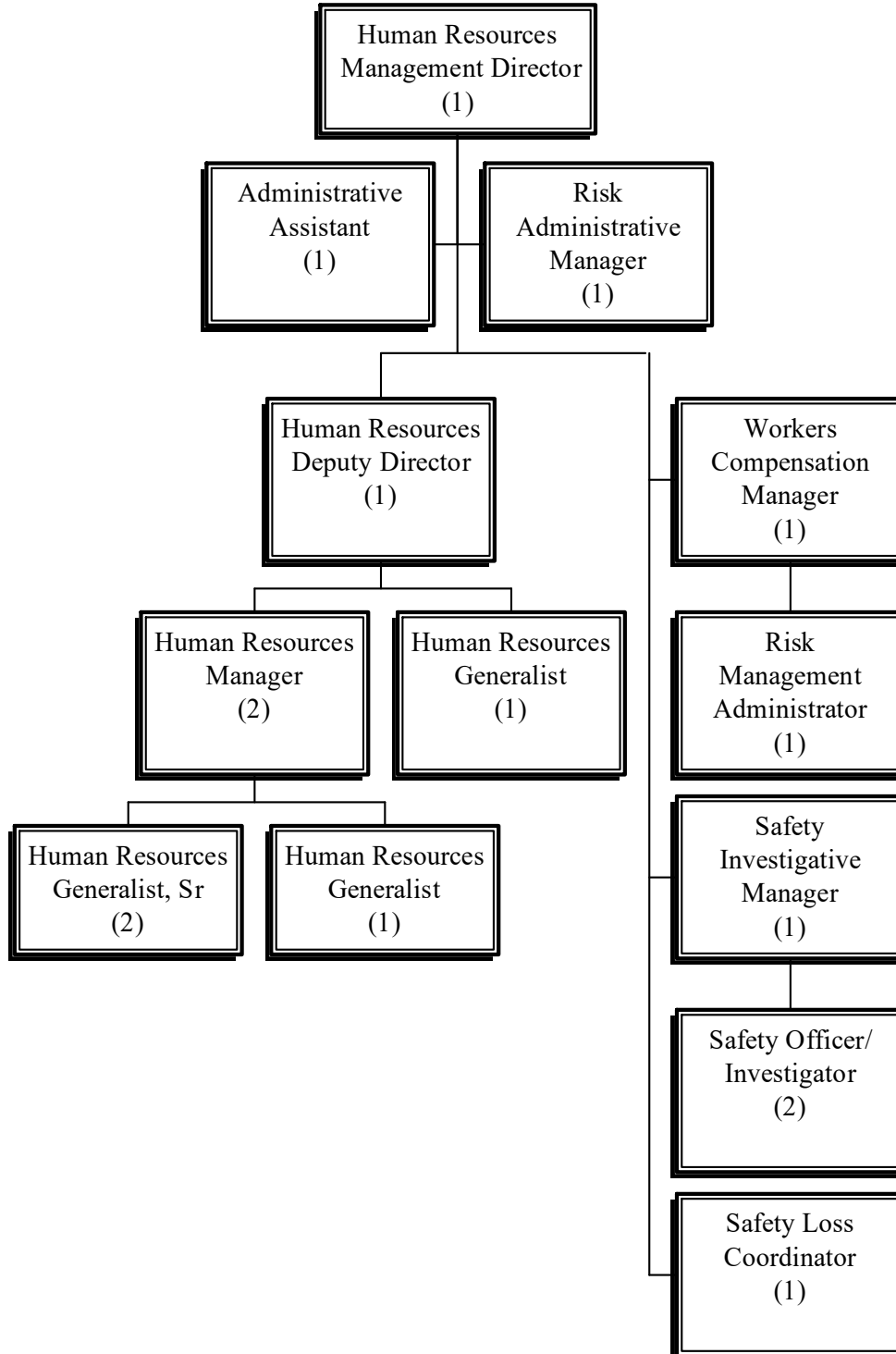
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 2, PM 1: # of Interns Involved in the Citywide Internship Program | 5 | 5 | 1 | 5 |
| SP IV, G&O 3, PM 1: (Internal) Length of Time for On-Boarding Process (Measured in days) | 60 | 60 | 45 | 30 |
| SP IV, G&O 3, PM 2: % of Performance Appraisals Completed On-time | 70% | 70% | 80% | 80% |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Human Resources Department



RISK MANAGEMENT DEPARTMENT SUMMARY

DESCRIPTION

Plans, organizes, implements, and monitors a comprehensive loss control program for the City. Identifies, analyzes, and evaluates risks and potential losses to the City as they relate to insurance, safety, and claims. Recommends and assists in the negotiation and selection of insurance programs for the City. Negotiates the adjustment of all insured and uninsured losses. Monitors the safety program of the City to ensure its uniform application and shall make recommendations as needed. Participates in the investigation of accidents and injuries and prepares material and evidence for use by the City in hearings, lawsuits, and insurance investigations. Inspects City facilities to assess existing or potential accident and health hazards and recommends corrective or preventive measures as needed.

STRATEGIC PRIORITIES (SP)

SP IV: Promoting Albany as a Great Place to Live, Work, and Play

SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community

SP VI, G&O 2: Effectively Manage Organizational Risk

PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP IV, G&O 3, PM1: FEMA Disaster Recovery * | 13,500,000 | 6,700,000 | 6,700,000 | 1,500,000 |
| SP VI, G&O 2, PM1: Subrogation recovered for damages to City property | 196,698 | 226,202 | 330,000 | 400,000 |

*FEMA submissions are dependent on the completion of all work, responsible departments submitting their documents in a timely manner and the FEMA review and allocation processing time.

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility

HUMAN RESOURCES MANAGEMENT

DESCRIPTION

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources’ initiatives, policies and procedures align with the strategic direction of the City’s leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce. The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment. A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and Administration.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,734,394 | 1,915,157 | 1,837,558 |
| OPERATING EXPENSE | 476,806 | 398,998 | 440,402 |
| TOTAL | 2,211,200 | 2,314,155 | 2,277,960 |
| FULL TIME POSITIONS | 16 | 16 | 16 |

HUMAN RESOURCES MANAGEMENT

DESCRIPTION

The Office of Human Resources (OHR) serves as a strategic business partner ensuring that Human Resources’ initiatives, policies and procedures align with the strategic direction of the City’s leadership. HR is committed to providing the citizens of Albany with a diverse, competent, trained and professional workforce. The City of Albany is an Equal Opportunity Employer and maintains an alcohol and drug-free workplace. The City of Albany is a rewarding organization to work for that provides a competitive benefits package and a stimulating work environment. A variety of services are offered to the employees of the City of Albany through the Office of Human Resources. The Office of Human Resources is responsible for Recruitment, Employee Performance Evaluations, Benefits administration, Salary and Wage Administration, Employee Relations, Employee Training and Development, Retirement administration, Personnel Records Retention/Management and Policy Compliance and Administration.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,336,396 | 1,517,345 | 1,480,417 |
| OPERATING EXPENSE | 344,175 | 273,896 | 301,042 |
| TOTAL | 1,680,570 | 1,791,241 | 1,781,459 |
| FULL TIME POSITIONS | 8 | 8 | 9 |

Class Title

| | | | |
|----------------------------------|----------|----------|----------|
| Director, Human Resources | 1 | 1 | 1 |
| Deputy Director, Human Resources | 0 | 0 | 1 |
| HR Manager | 3 | 3 | 2 |
| Administrative Assistant | 1 | 1 | 1 |
| HR Generalist | 2 | 1 | 2 |
| HR Generalist, Sr. | 1 | 2 | 2 |
| TOTAL | 8 | 8 | 9 |

HUMAN RESOURCES MANAGEMENT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 1000 | | | | | |
| 7110. | Regular Wages | 348,510 | 441,947 | 428,892 | -13,055 |
| 7120. | Overtime | 148 | 1,000 | 1,000 | 0 |
| 7130 | Part Time | 15,608 | 52,588 | 28,910 | -23,678 |
| 7210. | W/C Insurance | 728 | 1,239 | 1,147 | -92 |
| 7220. | Tuition Assistance | 51,798 | 56,000 | 56,000 | 0 |
| 7260. | FICA Matching | 26,843 | 37,908 | 35,098 | -2,810 |
| 7270. | Pension Matching | 40,646 | 53,154 | 51,587 | -1,567 |
| 7275. | Retiree Insurance | 546,855 | 550,000 | 550,000 | 0 |
| 7275.MEDB | Medicare B Reimb | 230,031 | 240,000 | 240,000 | 0 |
| 7280 | Insurance Matching | 72,851 | 79,509 | 83,783 | 4,274 |
| 7290 | Contribution Matching | 2,377 | 4,000 | 4,000 | 0 |
| 7510 | Professional Services | 188,675 | 140,607 | 164,169 | 23,562 |
| 7550. | Communications | 10,961 | 10,090 | 10,490 | 400 |
| 7570. | Advertising | 225 | 0 | 1,000 | 1,000 |
| 7600 | Travel | 0 | 3,000 | 4,000 | 1,000 |
| 7610 | Auto Allowance | 2,325 | 0 | 3,000 | 3,000 |
| 7630 | Train/Cont. Education | 1,966 | 3,000 | 4,000 | 1,000 |
| 7640 | Training Development | 16,207 | 20,000 | 0 | -20,000 |
| 7700.02 | Unemployment Insurance | 52,614 | 10,000 | 10,000 | 0 |
| 7700.03 | Risk Allocation | 15,734 | 14,512 | 15,918 | 1,406 |
| 7700.04 | Group Ins.Y/E Audit Adj. | -6,852 | 10,000 | 10,000 | 0 |
| 7880. | Maint: Mach/Imp/Tools | 24,027 | 10,439 | 26,425 | 15,986 |
| 7990 | Dues and Fees | 1,468 | 4,137 | 4,921 | 784 |
| 8010. | Supplies | 6,880 | 5,600 | 6,600 | 1,000 |
| 8016. | Small Equip | 3,982 | 0 | 0 | 0 |
| 8017. | Printing(Not Std Forms) | 0 | 500 | 500 | 0 |
| 8018.01 | Books & Subscriptions | 0 | 320 | 320 | 0 |
| 8052.02 | Rent Governmental Bldg | 25,328 | 40,191 | 36,099 | -4,092 |
| 8150. | Food/Employee Apprec. | 637 | 1,500 | 3,600 | 2,100 |
| Total | | 1,680,570 | 1,791,241 | 1,781,459 | (9,782) |

RISK MANAGEMENT DEPARTMENT SUMMARY

DESCRIPTION

Plans, organizes, implements, and monitors a comprehensive loss control program for the City. Identifies, analyzes, and evaluates risks and potential losses to the City as they relate to insurance, safety, and claims. Recommends and assists in the negotiation and selection of insurance programs for the City. Negotiates the adjustment of all insured and uninsured losses. Monitors the safety program of the City to ensure its uniform application and shall make recommendations as needed. Participates in the investigation of accidents and injuries and prepares material and evidence for use by the City in hearings, lawsuits, and insurance investigations. Inspects City facilities to assess existing or potential accident and health hazards and recommends corrective or preventive measures as needed.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 397,998 | 397,812 | 357,141 |
| OPERATING EXPENSE | 132,631 | 125,102 | 139,360 |
| TOTAL | 530,630 | 522,914 | 496,501 |
| FULL TIME POSITIONS | 8 | 8 | 7 |

Class Title

| | | | |
|---|----------|----------|----------|
| Managing Director, Human Resources & Risk | 1 | 1 | 0 |
| Safety Investigative, Manager | 1 | 1 | 1 |
| Manager, Workers' Compensation | 1 | 1 | 1 |
| Administrative Manager, Risk | 1 | 1 | 1 |
| Safety/Loss Control Coordinator | 1 | 1 | 1 |
| Safety Officer/Investigator | 2 | 2 | 2 |
| Risk Management Administrator | 1 | 1 | 1 |
| TOTAL | 8 | 8 | 7 |

RISK MANAGEMENT DEPARTMENT OFFICE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | REQUESTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|----------------------------|-------------------------|
| 1003 | | | | | |
| 7110 | Regular Wages | 256,850 | 278,615 | 258,821 | -19,794 |
| 7120 | Overtime | 752 | 1,500 | 1,500 | 0 |
| 7210 | W/C Insurance | 1,070 | 560 | 2,343 | 1,783 |
| 7230 | Uniforms | 2,459 | 2,500 | 2,500 | 0 |
| 7260 | FICA Matching | 18,442 | 21,429 | 19,915 | -1,514 |
| 7270 | Pension Matching | 32,474 | 33,614 | 31,239 | -2,375 |
| 7280 | Insurance Matching | 83,417 | 55,594 | 36,823 | -18,771 |
| 7290 | Contribution Matching | 2,535 | 4,000 | 4,000 | 0 |
| 7510 | Professional Services | 9,439 | 19,000 | 0 | -19,000 |
| 7514 | Contract Labor | 0 | 0 | 19,000 | 19,000 |
| 7550 | Communications | 7,252 | 5,904 | 7,322 | 1,418 |
| 7600 | Travel | 0 | 7,800 | 12,931 | 5,131 |
| 7630 | Train/Cont. Education | 3,940 | 4,677 | 6,962 | 2,285 |
| 7700 | Risk Allocation | 25,382 | 8,485 | 9,710 | 1,225 |
| 7870 | Maint: Motor Equip. | 11,626 | 6,254 | 7,854 | 1,600 |
| 7880 | Maint: Mach/Imp/Tools | 48,170 | 51,643 | 51,634 | -9 |
| 7990 | Dues and Fees | 2,205 | 3,560 | 3,950 | 390 |
| 8009 | Licenses(CDL,CPA,Etc) | 0 | 120 | 120 | 0 |
| 8010 | Supplies | 11,956 | 12,250 | 12,250 | 0 |
| 8016 | Small Equip | 8,373 | 0 | 0 | 0 |
| 8017 | Printing(Not Std Forms) | 132 | 300 | 300 | 0 |
| 8018 | Books & Subscriptions | 176 | 353 | 395 | 42 |
| 8110 | Gasoline | 2,463 | 2,076 | 4,252 | 2,176 |
| 8150 | Food | 1,515 | 2,680 | 2,680 | 0 |
| Total | | 530,630 | 522,914 | 496,501 | -26,413 |



Central Services

CENTRAL SERVICES

SUMMARY

The Central Services Department provides support services to all City departments and to Dougherty County departments as requested. The Department is responsible for acquisition, storekeeping, maintenance and disposal of supplies and equipment. Central Services is comprised of two divisions: Procurement, which houses Administrative employees and Materials Management, which houses the Warehouse and Surplus.

STRATEGIC PRIORITIES (SP)

V - Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

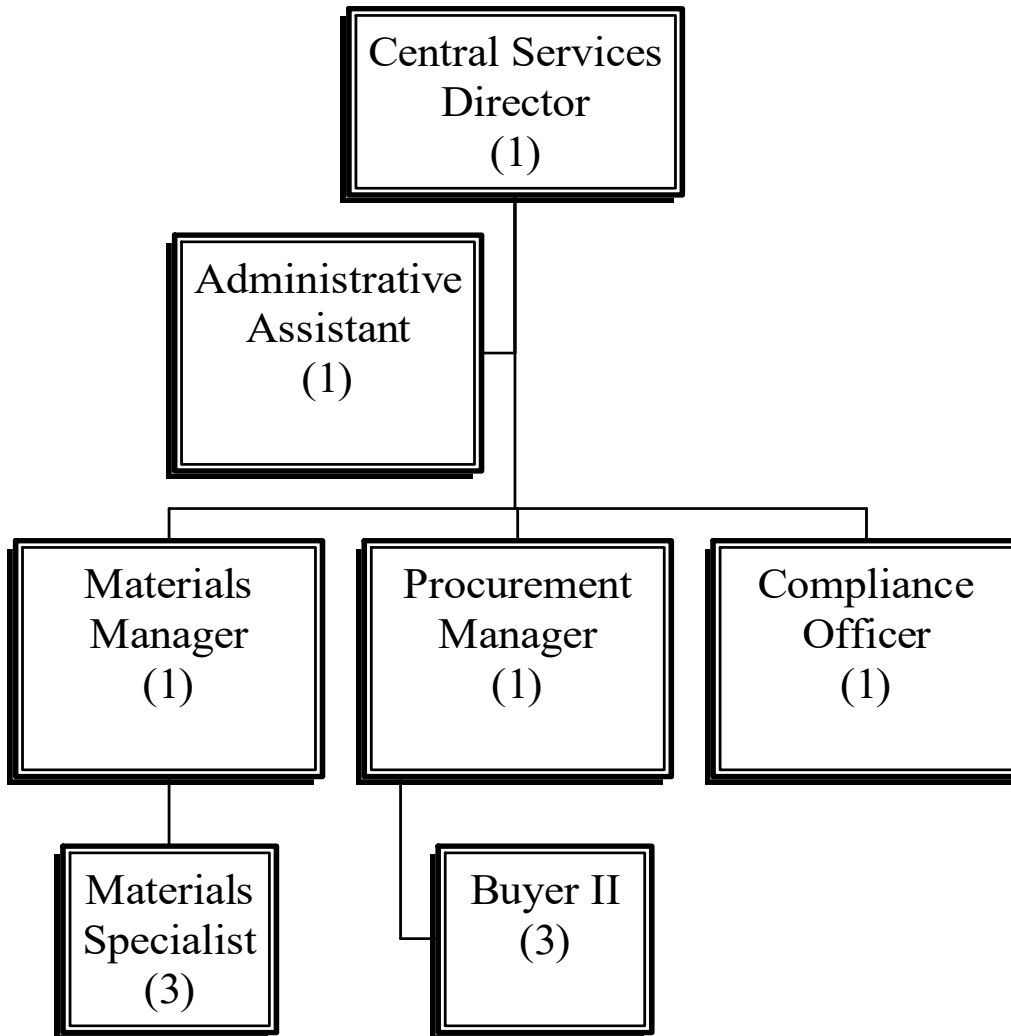
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actual | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|---------------------------|---------------------------|----------------------------|-------------------------------|
| SP V, G&O 2, PM 1: Total Requisitions Assigned during the F | 1,635 | 2,000 | 1,800 | 1,900 |
| SP V, G&O 2, PM 2: Formal Bids advertised | 55 | 65 | 60 | 65 |
| SP V, G&O 2, PM 3: Formal Bids awarded | 42 | 40 | 45 | 40 |
| SP V, G&O 2, PM 4: RFP's advertised | 19 | 10 | 15 | 20 |
| SP V, G&O 2, PM 5: RFP's awarded | 9 | 5 | 10 | 15 |
| SP V, G&O 2, PM 6: Average days from advertisement to | 44 | 50 | 45 | 45 |
| SP V, G&O 2, PM 7: Purchase Orders issued by Procurement | 2,489 | 3,000 | 2,500 | 3,000 |
| SP V, G&O 2, PM 8: # of surplus items sold | 338 | 525 | 400 | 400 |
| SP V, G&O 2, PM 9: Receipts from surplus sales | \$740,189 | \$600,000 | \$600,000 | \$600,000 |

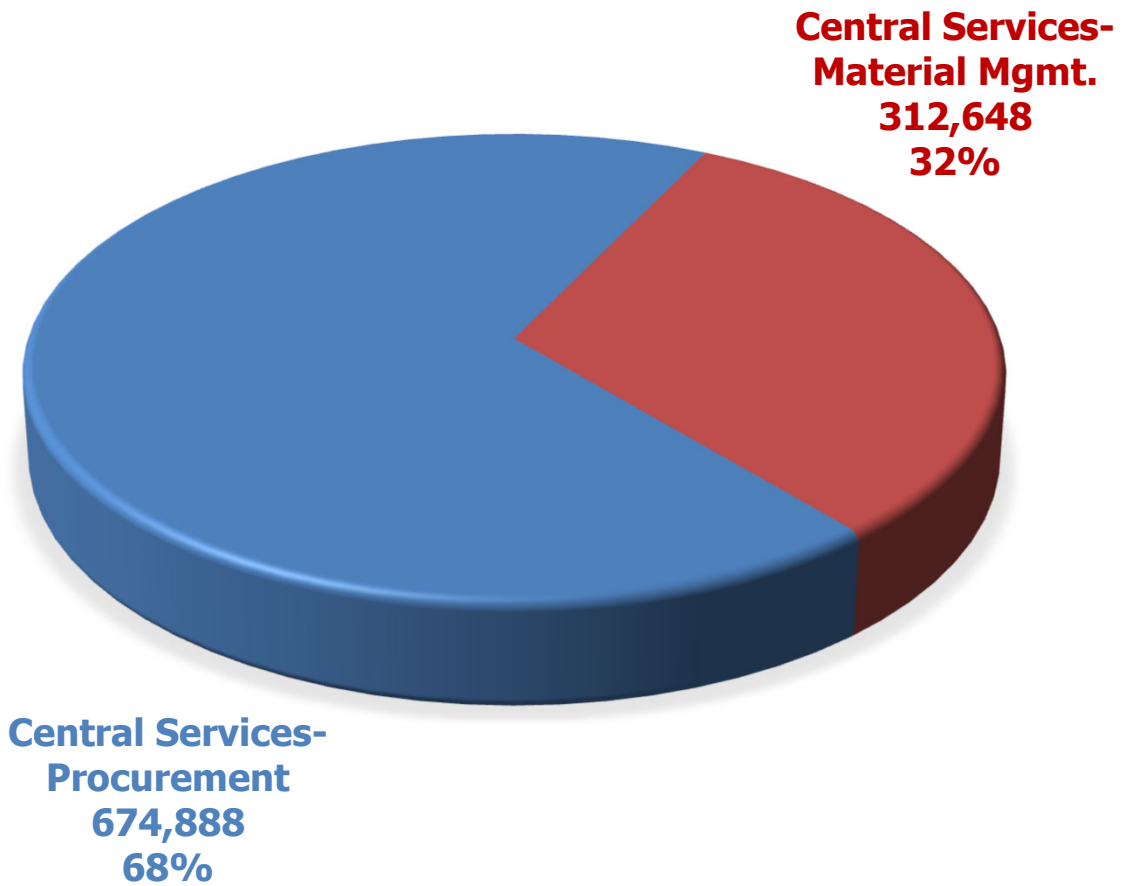
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Central Services Department



City of Albany
Adopted Budget
FY 2023
Central Services Department



Total Expenditures
\$987,536

CENTRAL SERVICES

SUMMARY

The Central Services Department provides support services to all City departments and to Dougherty County departments as requested. The Department is responsible for acquisition, storekeeping, maintenance and disposal of supplies and equipment. Central Services is comprised of three divisions: Procurement, Materials Management and Grants.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 683,286 | 828,533 | 830,508 |
| OPERATING EXPENSE | 133,307 | 144,594 | 157,028 |
| TOTAL | 816,593 | 973,127 | 987,536 |
| FULL TIME POSITIONS | 10 | 11 | 11 |

CENTRAL SERVICES - ADMINISTRATION / PROCUREMENT DIVISION

DESCRIPTION

Administration directs and furnishes support for the two service divisions by planning, implementing policies and procedures, budgeting and staff assistance. The function of the Procurement Division is to provide centralized purchasing of all equipment supplies and services necessary to operate the City; initiate and administer all contracts; support all departments with product/service information, specifications, standards, and advise on procedures, policy and law; advise management on trends, developments and problems related to goods and services that may affect the various departments of the City.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 476,035 | 579,566 | 584,177 |
| OPERATING EXPENSE | 70,867 | 84,344 | 90,711 |
| TOTAL | 546,902 | 663,910 | 674,888 |
| FULL TIME POSITIONS | 6 | 7 | 7 |

Class Title

| | | | |
|--------------------------|----------|----------|----------|
| Director | 1 | 1 | 1 |
| Procurement Manager | 1 | 1 | 1 |
| Compliance Officer | 0 | 1 | 1 |
| Buyer II | 3 | 3 | 3 |
| Administrative Assistant | 1 | 1 | 1 |
| TOTAL | 6 | 7 | 7 |

CENTRAL SERVICES - ADMINISTRATION / PROCUREMENT DIVISION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 1100 | | | | | |
| 7110 | Regular Wages | 326,763 | 407,069 | 411,119 | 4,050 |
| 7120 | Overtime | 13 | 500 | 500 | 0 |
| 7130 | Part Time | 22,948 | 21,140 | 21,140 | 0 |
| 7210 | W/C Insurance | 695 | 943 | 952 | 9 |
| 7260 | FICA Matching | 25,178 | 32,796 | 33,106 | 310 |
| 7270 | Pension Matching | 39,213 | 48,908 | 49,394 | 486 |
| 7280 | Insurance Matching | 56,235 | 63,210 | 62,666 | -544 |
| 7290 | Contribution Matching | 4,990 | 5,000 | 5,300 | 300 |
| 7510 | Professional Services | 538 | 0 | 0 | 0 |
| 7513 | Adm Svcs (Finance,Mgt) | 3,100 | 0 | 0 | 0 |
| 7550 | Communications | 6,692 | 5,100 | 4,770 | -330 |
| 7570 | Advertising | 1,246 | 800 | 800 | 0 |
| 7600 | Travel | -305 | 2,220 | 3,200 | 980 |
| 7630 | Train/Cont. Education | 3,086 | 2,100 | 2,100 | 0 |
| 7700 | Risk Allocation | 11,984 | 12,122 | 17,229 | 5,107 |
| 7870 | Maint:Motor Equipment | 1,126 | 598 | 1,012 | 414 |
| 7880 | Maint:Mach/Imp/Tools | 5,236 | 4,979 | 5,994 | 1,015 |
| 7990 | Dues and Fees | 1,851 | 1,311 | 1,687 | 376 |
| 8010 | Supplies | 2,638 | 4,200 | 3,900 | -300 |
| 8016 | Small Equip | 2,877 | 4,000 | 5,123 | 1,123 |
| 8018 | Books & Subscriptions | 192 | 200 | 200 | 0 |
| 8052 | Rent Governmental Bldg | 28,272 | 44,214 | 41,196 | -3,018 |
| 8110 | Motor Fuel | 252 | 500 | 500 | 0 |
| 8150 | Food/Employee Apprec. | 2,083 | 2,000 | 3,000 | 1,000 |
| | Total | 546,902 | 663,910 | 674,888 | 10,978 |

CENTRAL SERVICES - MATERIALS MANAGEMENT DIVISION

DESCRIPTION

The Materials Management Division maintains supplies and tools for all Departments of the City, as well as Dougherty County when requested. Receives, stores and disposes of surplus materials and equipment. Monitors expendable inventory throughout the City.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 207,251 | 248,967 | 246,331 |
| OPERATING EXPENSE | 65,540 | 60,250 | 66,317 |
| TOTAL | 272,791 | 309,217 | 312,648 |
| FULL TIME POSITIONS | 4 | 4 | 4 |

Class Title

| | | | |
|----------------------|----------|----------|----------|
| Materials Manager | 1 | 1 | 1 |
| Materials Specialist | 3 | 3 | 3 |
| TOTAL | 4 | 4 | 4 |

CENTRAL SERVICES - MATERIALS MANAGEMENT DIVISION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 1104 | | | | | |
| 7110 | Regular Wages | 132,167 | 154,338 | 161,279 | 6,941 |
| 7120 | Overtime | 2,857 | 5,500 | 6,000 | 500 |
| 7210 | W/C Insurance | 5,559 | 3,564 | 9,535 | 5,971 |
| 7230 | Uniforms | 1,662 | 2,400 | 2,250 | -150 |
| 7260 | FICA Matching | 9,581 | 12,228 | 12,797 | 569 |
| 7270 | Pension Matching | 15,900 | 19,181 | 20,073 | 892 |
| 7280 | Insurance Matching | 38,787 | 49,756 | 32,397 | -17,359 |
| 7290 | Contribution Matching | 738 | 2,000 | 2,000 | 0 |
| 7550 | Communications | 5,795 | 10,150 | 6,950 | -3,200 |
| 7600 | Travel | 0 | 1,800 | 2,400 | 600 |
| 7630 | Training & Education | 0 | 960 | 960 | 0 |
| 7870 | Maint: Motor Equip. | 10,393 | 6,710 | 12,787 | 6,077 |
| 7880 | Maint: Mach/Imp/Tools | 790 | 670 | 660 | -10 |
| 7900 | Utilities | 24,635 | 30,000 | 30,000 | 0 |
| 7990 | Dues and Fees | 0 | 460 | 460 | 0 |
| 8010 | Supplies | 7,704 | 2,500 | 2,500 | 0 |
| 8016 | Small Equip | 14,166 | 5,000 | 4,000 | -1,000 |
| 8110 | Motor Fuel | 2,057 | 1,900 | 2,000 | 100 |
| 8150 | Employee Apprec/Food | 0 | 0 | 0 | |
| | Total | 272,791 | 309,217 | 312,648 | 3,431 |



Finance

FINANCE

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work and play.
 SP VI: Fiscal Responsibility.

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community.
 SP VI, G&O 1: To Have Effective and Consistent Processes Throughout the Organization.
 SP VI, G&O 2: Effectively Manage Organization Risk.

PERFORMANCE MEASURES (PM)

| | FY 2019 Actuals | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP VI, G&O 1, PM 1 - Number of Process Improvement Initiatives Being Worked. | 8 | 5 | 4 | 1 | 5 |
| SP VI, G&O 1, PM 2 - Percentage of Vendors Using ACH or Electronic | 1% | 20% | 20% | 25% | 35% |
| SP VI, G&O 1, PM 3 - % Revenue/Cash Handling Policy Updated and Consistent Throughout the City | 13% | 50% | 100% | 100% | 100% |
| SP VI, G&O 1, PM 4 - % Cashless Department that receive payments | N/A | 88% | 94% | 82% | 94% |
| SP VI, G&O 2, PM 1 - Financial Policies Reviewed and/or Updated. | Reviewed | Reviewed | Update | Update | Reviewed |
| SP VI, G&O 2, PM 2 - # of Audit Recommendations or Comments (In the Year Provided, not the Audit Fiscal Year) | 0 | 1 | 0 | 0 | 0 |

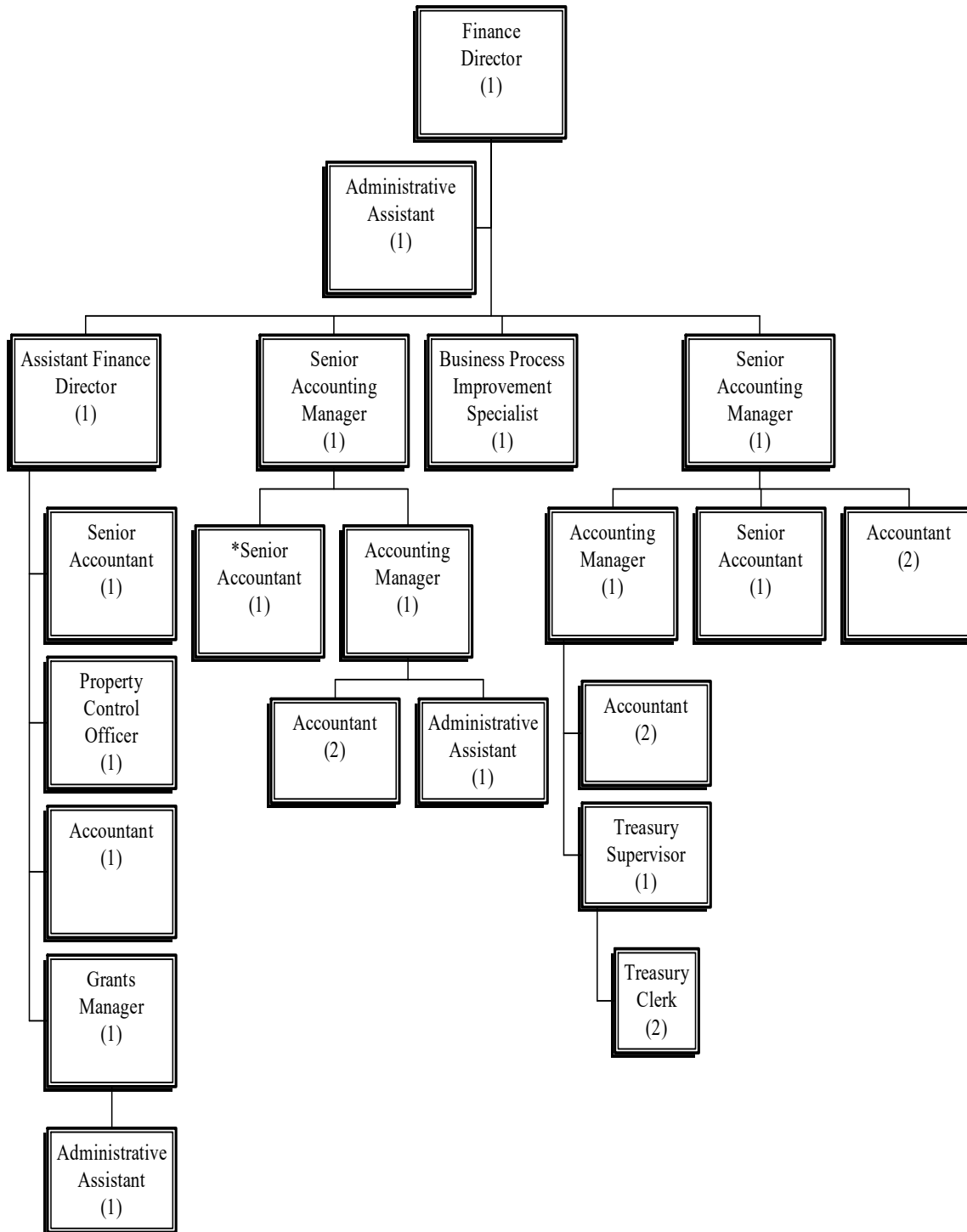
1. COA – Utilities Administration - Executions of recommended Non-Tyler Administrative Projects
2. COA Procurement – Department Administrators Formal Training & Information Network
3. COA Procurement – Enhanced P-Card Usage - Strategy & Implementation
4. COA City Attorney’s Office – Civil Litigation Retention & Storage Project
5. COA Municipal Court – Redesign Strategy
6. COA Municipal Court – Strategy & Implementation Plan-Court Staff Training & “Fresh Start”
7. COA Municipal Court – Operational Procedures Manual & Clerk Training Manuals
8. COA Municipal Court – Center for Court Innovations – Community Needs Assessment Report
9. COA Municipal Court – U.S. Department of Justice – Grant for the planning and establishment of Community Courts

Process Improvements in Parks & Recreation
 Process Improvements in DCED
 Leadership Training and Development -DCED & Recreation

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility

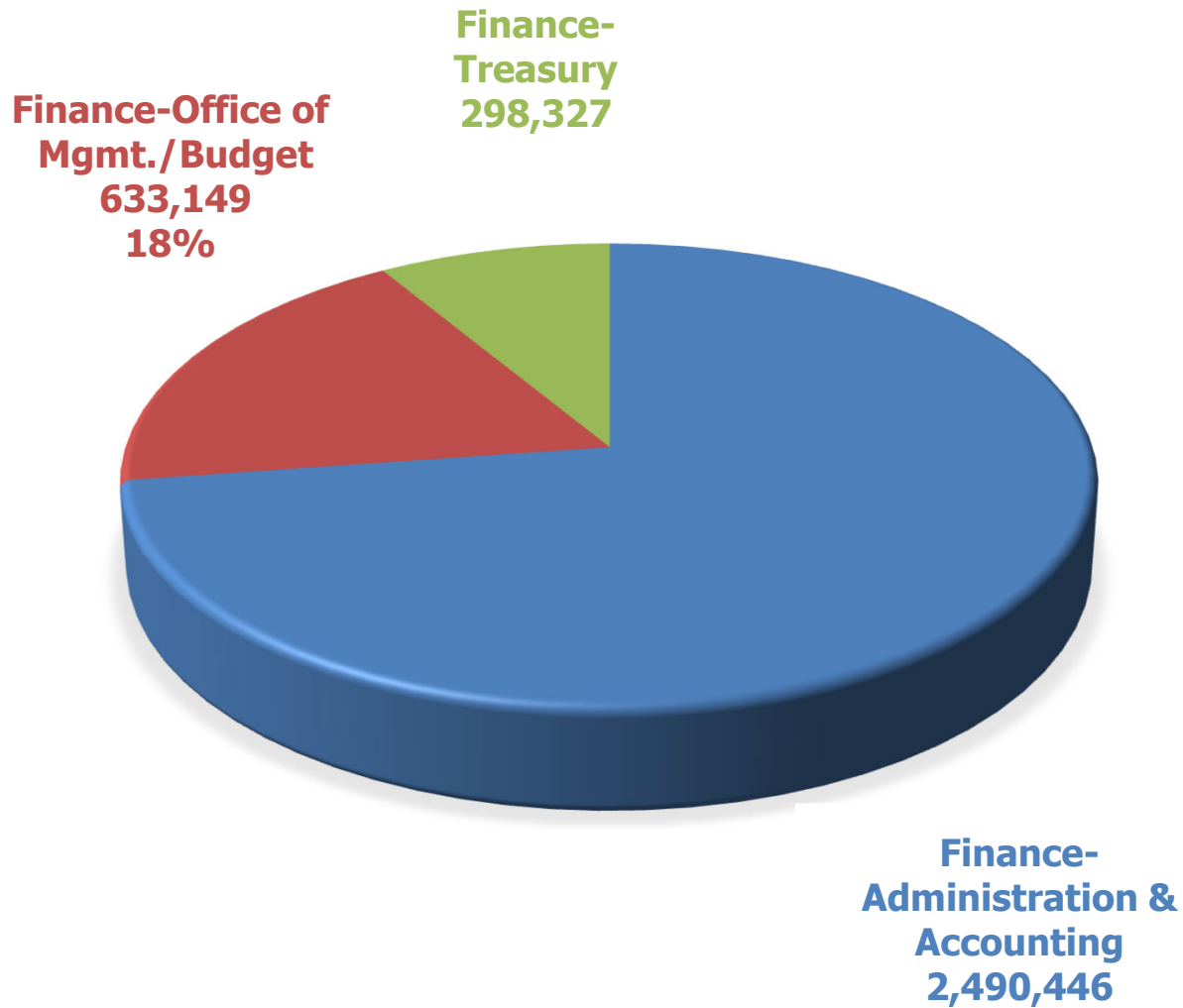


Finance Department



*1 Funded by Public Employees Group Health Plan
E-64

City of Albany
Adopted Budget
FY 2023
Finance Department



Total Expenditures
\$3,421,922

FINANCE SUMMARY

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 2,126,838 | 2,303,415 | 2,554,555 |
| OPERATING EXPENSES | 840,554 | 861,939 | 867,367 |
| TOTAL | 2,967,392 | 3,165,354 | 3,421,922 |
| FULL TIME POSITIONS | 25 | 25 | 25 |

FINANCE DEPARTMENT

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,594,659 | 1,643,027 | 1,720,144 |
| OPERATING EXPENSES | 730,309 | 734,134 | 770,302 |
| TOTAL | 2,324,968 | 2,377,161 | 2,490,446 |
| FULL TIME POSITIONS | 21 | 21 | 21 |

Class Title

| | | | |
|---|-----------|-----------|-----------|
| Chief Financial Officer | 1 | 1 | 1 |
| Administrative Assistant | 2 | 2 | 2 |
| Assistant Chief Financial Officer | 1 | 1 | 1 |
| Business Process Improvement Specialist | 1 | 1 | 1 |
| Property Control Officer | 1 | 1 | 0 |
| Senior Accounting Manager | 2 | 2 | 2 |
| *Accountant, Senior | 3 | 3 | 3 |
| Accountant | 7 | 7 | 8 |
| Accounting Manager | 2 | 2 | 2 |
| Grants Manager | 1 | 1 | 1 |
| TOTAL | 21 | 21 | 21 |

* One Position Funded by Public Employees Group Health Plan

FINANCE DEPARTMENT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|----------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 1501 | | | | | |
| 7110. | Regular Wages | 1,137,724 | 1,175,611 | 1,239,850 | 64,239 |
| 7120. | Overtime | 1,523 | 2,000 | 2,000 | 0 |
| 7130. | Part Time | 19,486 | 18,000 | 18,630 | 630 |
| 7210. | W/C Insurance | 2,317 | 2,355 | 2,484 | 129 |
| 7260. | FICA Matching | 82,180 | 90,087 | 95,002 | 4,915 |
| 7270. | Pension Matching | 136,555 | 141,313 | 149,022 | 7,709 |
| 7280. | Insurance Matching | 205,576 | 204,661 | 204,156 | -505 |
| 7290. | Contribution Matching | 9,298 | 9,000 | 9,000 | 0 |
| 7510. | Professional Services | 233,256 | 246,800 | 246,800 | 0 |
| 7512. | Tech Svcs (Surveys,DP) | 154 | 0 | 0 | 0 |
| 7513. | Adm.Svcs(Finance,Mgt) | 347,337 | 316,948 | 322,939 | 5,991 |
| 7550. | Communications | 17,691 | 17,996 | 18,490 | 494 |
| 7570. | Avertising | 354 | 2,100 | 2,100 | 0 |
| 7600. | Travel | 0 | 4,200 | 7,000 | 2,800 |
| 7630. | Train/Cont. Education | 2,588 | 8,400 | 14,000 | 5,600 |
| 7700.03 | Risk Allocation | 17,936 | 19,266 | 31,107 | 11,841 |
| 7870.01 | Labor | 1,045 | 759 | 500 | -259 |
| 7870.02 | Maintenance | 851 | 322 | 400 | 78 |
| 7870.03 | Parts | 153 | 159 | 400 | 241 |
| 7880. | Maint: Mach/Imp/Tools | 12,497 | 12,120 | 14,069 | 1,949 |
| 7990. | Dues and Fees | 34,232 | 35,910 | 39,357 | 3,447 |
| 8009. | Licenses(CDL,CPA,Etc) | 0 | 200 | 0 | -200 |
| 8010. | Supplies | 17,097 | 7,000 | 10,000 | 3,000 |
| 8016. | Small Equip | 7,855 | 4,200 | 10,000 | 5,800 |
| 8017. | Printing(Not Std Forms) | 2,800 | 2,500 | 2,000 | -500 |
| 8018. | Books & Subscriptions | 710 | 1,000 | 1,000 | 0 |
| 8050. | Equipment Rental | 5,812 | 6,800 | 5,556 | -1,244 |
| 8052.02 | Building Use-Govt Building | 27,800 | 46,817 | 44,447 | -2,370 |
| 8110.01 | Gasoline | 143 | 137 | 137 | 0 |
| 8150 | Food/Employee Apprec. | 0 | 500 | 0 | -500 |
| Total | | 2,324,968 | 2,377,161 | 2,490,446 | 113,285 |

Budget Management

DESCRIPTION

The Finance Department supervises, coordinates, and directs all of the financial operations for the City of Albany. These operations include: accounting for all disbursements and receipts, preparation and administration of the annual budget, administering the retirement system and the Public Employees Group Health Plan, and safeguarding all of the City's assets. The department also serves as advisor to the City Manager, Utility Board and City Commission on all financial matters. The office coordinates audits performed by Independent Certified Public Accountants, and Federal and State Auditors.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 328,320 | 450,000 | 633,149 |
| TOTAL | 328,320 | 450,000 | 633,149 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

Budget Management

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 1502 | | | | | |
| 7110. | Regular Wages | 296,364 | 407,792 | 577,868 | 170,076 |
| 7210 | W/C Insurance | 9,118 | 11,012 | 15,492 | 4,480 |
| 7260. | FICA Matching | 22,839 | 31,196 | 39,789 | 8,593 |
| | Total | 328,320 | 450,000 | 633,149 | 183,149 |

TREASURY DIVISION

DESCRIPTION

The primary function of the Treasury Division is to collect funds due to the city in the form of alcohol license fees, occupational taxes, miscellaneous permits, bonds & fines, Community Development loan payments, delinquent revenue accounts, and other miscellaneous income. Maintain the petty cash funds and the payment of travel vouchers. Serves as a collection point for generated revenue from other city departments. Consolidate daily transaction reports of collected revenue for bank deposits and submit them to the Finance Department. In addition we collect County Occupational Taxes and alcohol license fees.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 203,859 | 210,388 | 201,262 |
| OPERATING EXPENSE | 110,244 | 127,805 | 97,065 |
| TOTAL | 314,103 | 338,193 | 298,327 |
| FULL TIME POSITIONS | 4 | 4 | 4 |

Class Title

| | | | |
|----------------------------|----------|----------|----------|
| Teller/Treasury Supervisor | 1 | 1 | 1 |
| Administrative Assistant | 2 | 1 | 1 |
| Treasury Clerk | 1 | 2 | 2 |
| TOTAL | 4 | 4 | 4 |

TREASURY DIVISION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|--------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 1702 | | | | | |
| 7110. | Regular Wages | 127,193 | 131,441 | 137,987 | 6,546 |
| 7120. | Overtime | 530 | 1,000 | 1,000 | 0 |
| 7130. | Part Time | 16,480 | 15,736 | 0 | -15,736 |
| 7210. | W/C Insurance | 288 | 296 | 278 | -18 |
| 7260. | FICA Matching | 10,462 | 11,336 | 10,633 | -703 |
| 7270. | Pension Matching | 15,142 | 15,773 | 16,558 | 785 |
| 7280. | Insurance Matching | 33,349 | 34,306 | 34,306 | 0 |
| 7290. | Contribution Matching | 414 | 500 | 500 | 0 |
| 7510. | Professional Services | 13,212 | 16,000 | 16,000 | 0 |
| 7550. | Communications | 2,399 | 3,720 | 4,172 | 452 |
| 7600. | Travel | 1,601 | 1,770 | 3,000 | 1,230 |
| 7630 | Training & Development | 805 | 510 | 1,000 | 490 |
| 7700 | Risk Allocation | 15,938 | 37,475 | 0 | -37,475 |
| 7880. | Maint: Mach/Imp/Tools | 35,831 | 35,656 | 34,960 | -696 |
| 7990. | Dues and Fees | 12,620 | 8,000 | 12,000 | 4,000 |
| 8010. | Supplies | 2,990 | 3,300 | 3,000 | -300 |
| 8052.03 | Rent Central Square Bldg | 24,874 | 21,374 | 22,933 | 1,559 |
| 8495 | Cash Short/(Over) | -25 | 0 | 0 | 0 |
| | Total | 314,103 | 338,193 | 298,327 | (39,866) |



Code Enforcement

CODE ENFORCEMENT

DESCRIPTION

The Code Enforcement Department is responsible for the life-safety, general health and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to the construction, occupancy and maintenance of buildings, structures and property. This is accomplished by the enforcement of Georgia State adopted building codes, laws and the local ordinances of the City of Albany and Dougherty County. The primary duties include the prevention, identification, correction or abatement of violations of all applicable laws, codes and ordinances. All functions of this Department require frequent communication and interaction with other local, state, and federal officials.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, Goal 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SPI, Goal 1, Objective 8: Identify and develop a plan to address blighted residential and commercial structures

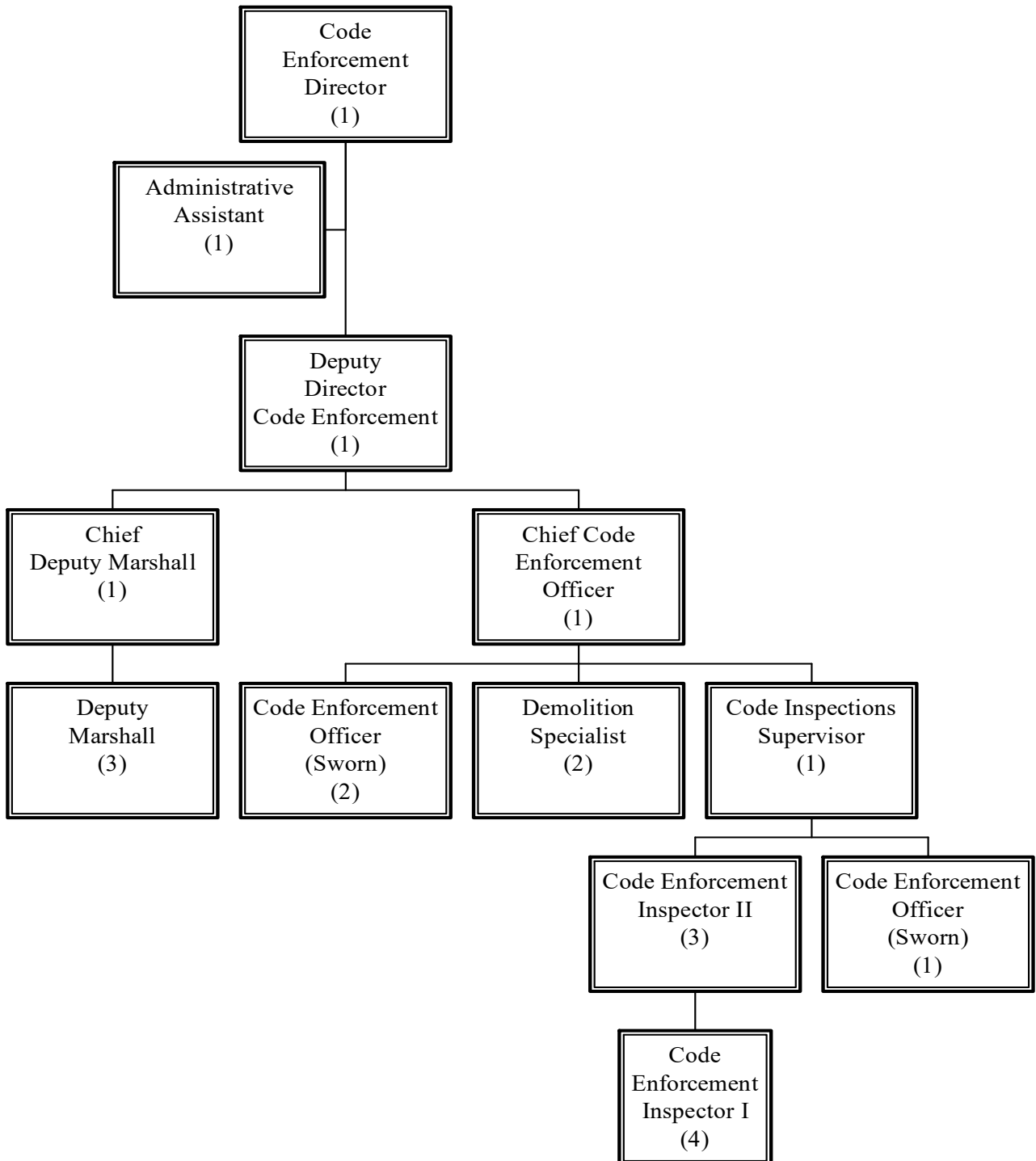
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2022 |
|---|----------------|----------------|----------------|
| SP I, Goal I, Objective 8: Complainants Cleared within 60 Days (Property Mnt & Nuisance) | 90% | 90% | 90% |
| SP I, Goal I, Objective 8: Build a database that records blighted residential and commercial properties | N/A | N/A | 100% |
| SP I, Goal I, Objective 8: Establish a team that focuses on blighted property and its disposition | N/A | N/A | 100% |
| SP I, Goal I, Objective 8: % of violators complying with the ordinance | N/A | N/A | 60% |

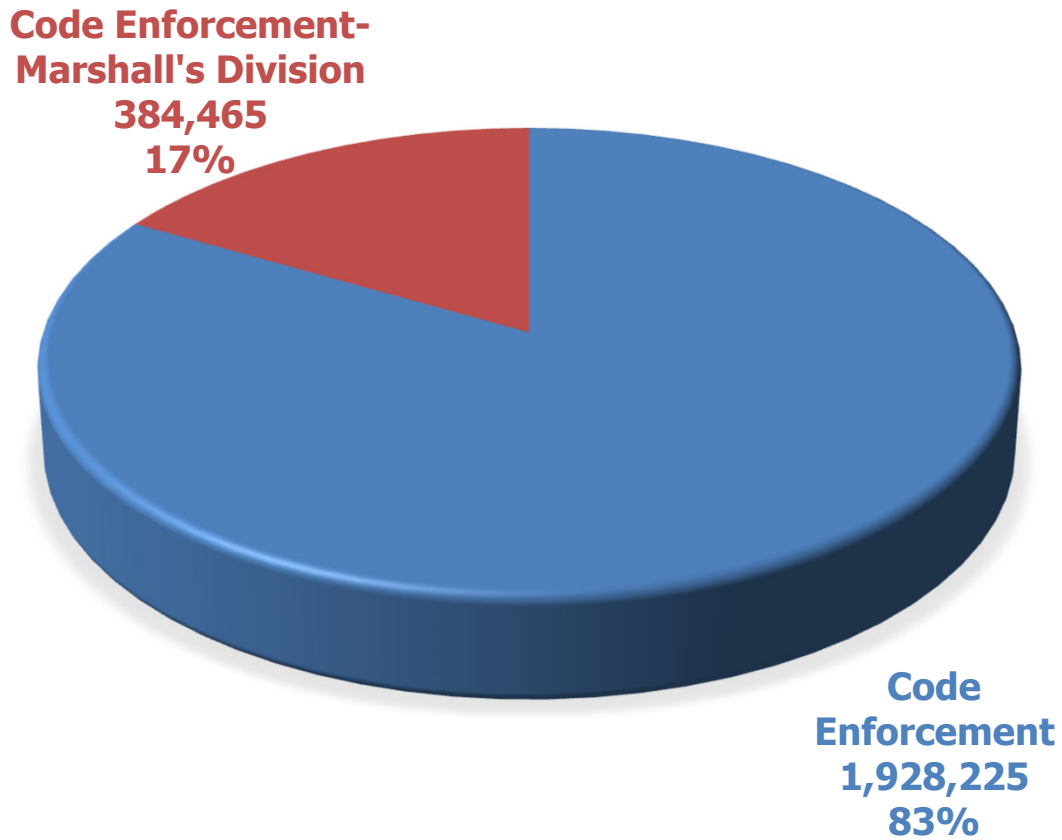
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Code Enforcement



City of Albany
Adopted Budget
FY 2023
Code Enforcement



Total Expenditures
\$1,707,833

CODE ENFORCEMENT SUMMARY

SUMMARY

The Code Enforcement Department consist of the Enforcement Division and the Marshal’s Division. The Enforcement Division is responsible for the life-safety, general health, and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to commercial and residential properties. The Marshal’s Division is responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business, security for the Municipal Court and the Albany Utility.

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 931,033 | 1,296,445 | 1,439,365 |
| OPERATING EXPENSE | 719,829 | 831,013 | 873,325 |
| TOTAL | 1,650,863 | 2,127,458 | 2,312,690 |
| FULL TIME POSITIONS | 19 | 21 | 21 |

CODE ENFORCEMENT DEPARTMENT

DESCRIPTION

The Code Enforcement Department consist of the Enforcement Division and the Marshal’s Division. The Enforcement Division is responsible for the life-safety, general health, and welfare of the public within the boundaries of the City of Albany and Dougherty County as they relate to commercial and residential properties. The Marshal’s Division is responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business, security for the Municipal Court and the Albany Utility.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 617,651 | 963,410 | 1,100,832 |
| OPERATING EXPENSE | 669,533 | 789,484 | 827,393 |
| TOTAL | 1,287,184 | 1,752,894 | 1,928,225 |
| FULL TIME POSITIONS | 15 | 17 | 17 |

Class Title

| | | | |
|---|-----------|-----------|-----------|
| Administrative Assistant | 1 | 1 | 1 |
| Code Enforcement Director | 1 | 1 | 1 |
| Deputy Director | 0 | 0 | 1 |
| Chief Code Enforcement Officer | 1 | 1 | 1 |
| * Code Enforcement Ofcr (Sworn) | 3 | 3 | 3 |
| Blight / Demo Section Supervisor | 0 | 1 | 0 |
| Community Engagement Officers | 0 | 1 | 0 |
| Demolition Specialist | 0 | 1 | 2 |
| **Code Enforcement Inspector I | 6 | 4 | 4 |
| Code Enforcement Inspector II | 1 | 3 | 3 |
| Code Inspections Supervisor | 1 | 1 | 1 |
| Code Inspections Supervisor/Demolition Specialist | 1 | 0 | 0 |
| TOTAL | 15 | 17 | 17 |

** One of the Code Enforcement Officers' position and One of the Code Enforcement Inspector I is paid for by Solid Waste Enterprise Fund*

***Two of the Code Inspector I is paid for by Dougherty County*

CODE ENFORCEMENT DEPARTMENT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 1700 | | | | | |
| 7110 | Regular Wages | 439,217 | 674,514 | 773,847 | 99,333 |
| 7120 | Overtime | 2,694 | 2,750 | 1,250 | (1,500) |
| 7210 | W/C Insurance | 15,001 | 24,517 | 28,058 | 3,541 |
| 7230 | Uniforms | 4,684 | 7,121 | 5,850 | (1,271) |
| 7260 | FICA | 31,595 | 48,811 | 59,295 | 10,484 |
| 7270 | Pension Matching | 49,365 | 82,590 | 116,265 | 33,675 |
| 7280 | Insurance Matching | 70,647 | 118,107 | 111,267 | (6,840) |
| 7290 | Contribution Matching | 4,449 | 5,000 | 5,000 | 0 |
| 7510 | Professional Services | 65 | 400 | 1,300 | 900 |
| 7512.01 | Demolition Cost | 540,352 | 600,000 | 600,000 | 0 |
| 7512.03 | Mowing/Lot Cleaning | 35,566 | 45,000 | 40,000 | (5,000) |
| 7550 | Communications | 21,962 | 25,153 | 24,132 | (1,021) |
| 7600 | Travel | 4,651 | 7,416 | 8,167 | 751 |
| 7630 | Train/Cont. Education | 5,097 | 5,070 | 5,600 | 530 |
| 7700 | Risk Allocation | 0 | 0 | 63,244 | 63,244 |
| 7860 | Maint: Buildings | 0 | 0 | 0 | 0 |
| 7870 | Maint. Motor Equip. | 16,064 | 13,743 | 25,957 | 12,214 |
| 7880 | Maint: Mach/Imp/Tools | 14,712 | 23,107 | 11,033 | (12,074) |
| 7990 | Dues and Fees | 717 | 2,200 | 2,875 | 675 |
| 8010 | Supplies | 3,321 | 2,840 | 1,750 | (1,090) |
| 8016 | Small Equipment | 5,650 | 34,205 | 4,350 | (29,855) |
| 8017 | Printing | 753 | 1,700 | 1,700 | 0 |
| 8018 | Books & Subscription | 1,559 | 1,497 | 660 | (837) |
| 8052 | Rent Central Square Bldg | 8,747 | 17,855 | 21,434 | 3,579 |
| 8110 | Gasoline | 9,769 | 8,648 | 14,691 | 6,043 |
| 8150 | Food/Employee Apprec. | 547 | 650 | 500 | (150) |
| Total | | 1,287,184 | 1,752,894 | 1,928,225 | 175,331 |

MARSHAL'S DIVISION

DESCRIPTION

The Marshals are responsible for maintaining the best interest of the citizens of Albany and Dougherty County as it relates to conducting business. Their duties are to conduct investigations, regulate and approve permits, monitor alcohol establishments and businesses. To make sure that those conducting business are in possession of an Occupational Tax Certificate for the City of Albany, and Dougherty County and when applies an alcohol license. Aid in the collection of delinquent excise taxes and bad checks. They also inspect all vehicles for hire to ensure safe transportation for the public; perform training to area merchants in hope to prevent the sale of alcohol to persons underage. This Division also serves delinquent property tax notices, city warrants (make arrest) and deliver summons from the Municipal Court. Additionally, the division is responsible for the security of the Albany Utilities and during judicial hearings of the Municipal Court.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 313,382 | 333,035 | 338,533 |
| OPERATING EXPENSE | 50,297 | 41,529 | 45,932 |
| TOTAL | 363,679 | 374,564 | 384,465 |
| FULL TIME POSITIONS | 4 | 4 | 4 |

Class Title

| | | | |
|---|----------|----------|----------|
| Marshal/Director, License & Business Suppor | 1 | 1 | 0 |
| Deputy Marshall | 2 | 2 | 3 |
| Chief Deputy/License Inspector | 1 | 1 | 1 |
| TOTAL | 4 | 4 | 4 |

SERVICES DIVISION OFFICE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 1701 | | | | | |
| 7110 | Regular Wages | 213,012 | 225,066 | 216,996 | -8,070 |
| 7120 | Overtime | 2,157 | 2,500 | 1,000 | -1,500 |
| 7130 | Part Time | 0 | 0 | 15,736 | 15,736 |
| 7210 | W/C Insurance | 7,763 | 8,192 | 8,414 | 222 |
| 7230 | Uniforms | 3,411 | 4,000 | 4,000 | 0 |
| 7260 | FICA Matching | 15,503 | 17,409 | 16,677 | -732 |
| 7270 | Pension Matching | 31,885 | 34,135 | 32,699 | -1,436 |
| 7280 | Insurance Matching | 37,155 | 39,233 | 40,511 | 1,278 |
| 7290 | Contribution Matching | 2,495 | 2,500 | 2,500 | 0 |
| 7550 | Communications | 9,659 | 6,971 | 6,890 | -81 |
| 7600 | Travel | 100 | 1,050 | 2,050 | 1,000 |
| 7630 | Train/Cont. Education | 15 | 780 | 1,495 | 715 |
| 7870 | Maint: Motor Equip. | 14,302 | 6,329 | 10,718 | 4,389 |
| 7880 | Maint: Mach/Imp/Tools | 18,371 | 18,343 | 14,671 | -3,672 |
| 7990 | Dues and Fees | 90 | 350 | 200 | -150 |
| 8010 | Supplies | 2,524 | 2,500 | 2,500 | 0 |
| 8016 | Small Equip | 1,063 | 1,000 | 1,000 | 0 |
| 8017 | Printing(Not Std Forms) | 0 | 0 | 500 | 500 |
| 8018 | Books & Subscriptions | 131 | 200 | 300 | 100 |
| 8110 | Gasoline | 4,043 | 3,506 | 5,108 | 1,602 |
| 8150 | Food/Employee Apprec. | 0 | 500 | 500 | 0 |
| | Total | 363,679 | 374,564 | 384,465 | 9,901 |



Technology & Communications

TECHNOLOGY AND COMMUNICATIONS

DESCRIPTION

The Technology and Communications (TAC) department is charged with establishing, monitoring and maintaining all information technology systems and services for Albany and Dougherty County. TAC is responsible for providing the infrastructure for innovation and automation throughout the City and County including the integrated telephone system servicing the Judicial Building, Government Center, Central Square, City Public Works Compound, Transit, Local Law Enforcement Center, and Albany Dougherty Drug Unit. TAC implements governance for the use of the network and auxiliary operating systems while supporting the operational units by coordinating budgetary and functional requirements with all City and County Departments.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play
 SP V: Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP IV, G&O 3: Be Recognized as a Progressive and Innovative Community
 SP V, G&O 1: Improve the Processes in the Planning & Development and Licensing & Business Support Department

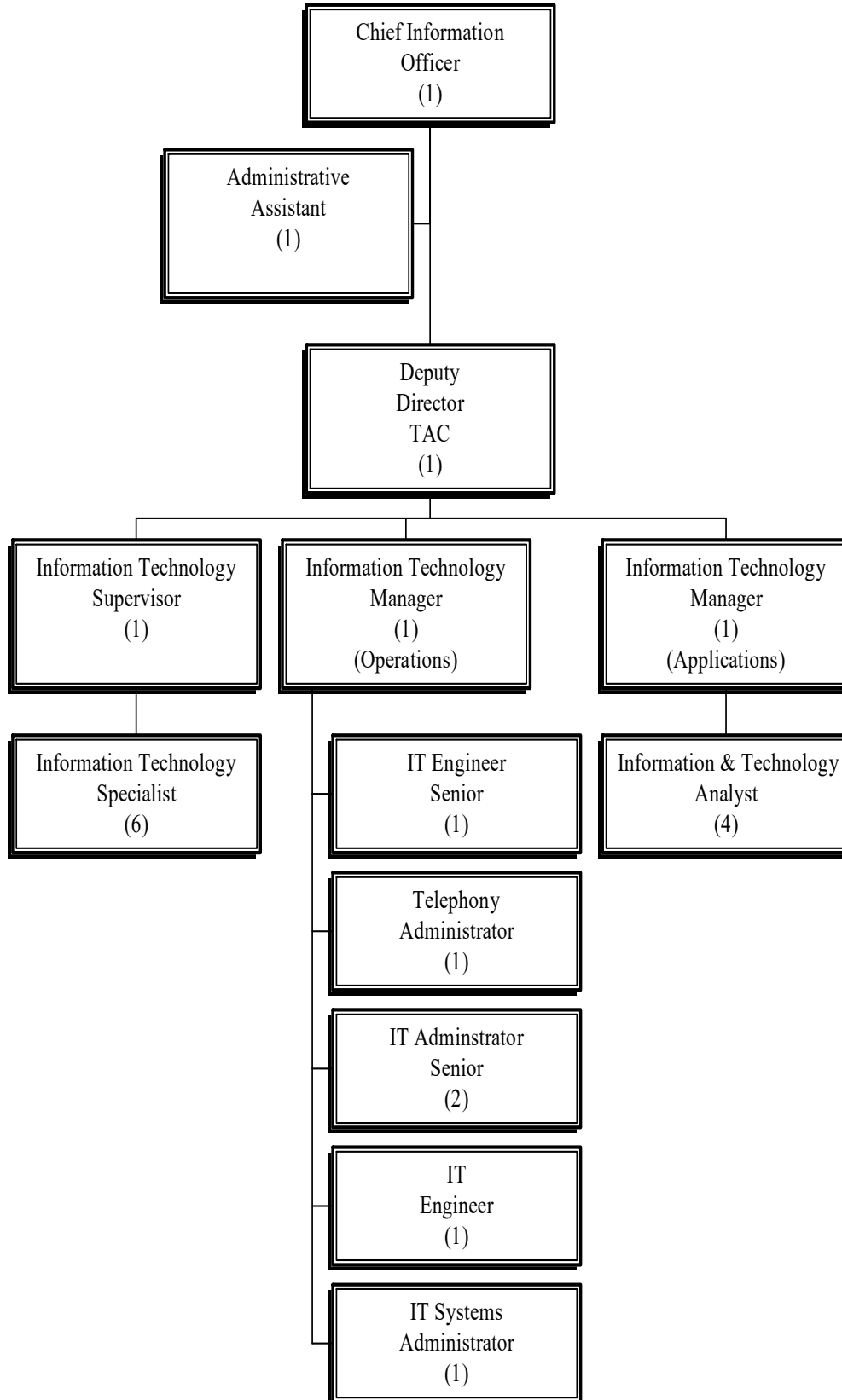
PERFORMANCE MEASURES (PM)

| | 2019 | 2020 | 2021 | 2022 |
|--|-------------|-------------|-------------|-------------|
| SP IV, G&O 3, PM 1: % of Deployment of Technology Around Smart Cities Initiative | 60% | 100% | 100% | 100% |
| SP IV, G&O 3, PM 2: Implementation of New Technology to Replace Legacy Hardware & System | N/A | N/A | N/A | 100% |
| SP IV, G&O 3, PM 3: % of Metaswitch Phone System Migration from Avaya PBX | 25% | 100% | 100% | N/A |
| SP IV, G&O 3, PM 4: Implementation & Deployment of Cloud Technology for Document Storage | N/A | N/A | N/A | 50% |
| SP V, G&O 1, PM 1: % of Open Government Platform Project Complete | 10% | 30% | 30% | 50% |
| SP V, G&O 1, PM 2: # of Processes automated through the Paperless Workflow Initiative | 28 | 65 | 65 | 70 |

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 SP VI = Fiscal Responsibility



Technology & Communications



TECHNOLOGY AND COMMUNICATIONS

DESCRIPTION

The Technology and Communications (TAC) department is charged with establishing, monitoring and maintaining all information technology systems and services for Albany and Dougherty County. TAC is responsible for providing the infrastructure for innovation and automation throughout the City and County including the integrated telephone system servicing the Judicial Building, Government Center, Central Square, City Public Works Compound, Transit, Local Law Enforcement Center, and Albany Dougherty Drug Unit. TAC implements governance for the use of the network and auxiliary operating systems while supporting the operational units by coordinating budgetary and functional requirements with all City and County Departments.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,411,784 | 1,818,346 | 1,844,712 |
| OPERATING EXPENSE | 1,463,130 | 1,737,909 | 1,767,839 |
| TOTAL | 2,874,915 | 3,556,255 | 3,612,551 |
| FULL TIME POSITIONS | 23 | 23 | 22 |

Class Title

| | | | |
|-------------------------------|-----------|-----------|-----------|
| Chief Information Officer | 1 | 1 | 1 |
| Deputy Director | 0 | 0 | 1 |
| IT Analyst | 4 | 4 | 4 |
| IT Manager | 3 | 3 | 2 |
| IT Supervisor | 1 | 1 | 1 |
| IT Systems Administrator, Sr. | 2 | 2 | 2 |
| IT Systems Administrator | 1 | 1 | 1 |
| IT Specialist | 6 | 6 | 6 |
| Production Technician | 1 | 1 | 0 |
| Telephony Administrator | 1 | 1 | 1 |
| IT Engineer, Sr. | 1 | 2 | 2 |
| Applications/RD Engineer | 1 | 0 | 0 |
| Administrative Assistant | 1 | 1 | 1 |
| TOTAL | 23 | 23 | 22 |

TECHNOLOGY AND COMMUNICATIONS

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 1800 | | | | | |
| 7110 | Regular Wages | 986,265 | 1,297,163 | 1,304,788 | 7,625 |
| 7120 | Overtime | 19,270 | 22,000 | 22,000 | 0 |
| 7210 | W/C Insurance | 1,998 | 2,638 | 2,654 | 16 |
| 7220 | FICA Matching | 75,465 | 100,916 | 101,499 | 583 |
| 7270 | Pension Matching | 123,937 | 158,300 | 159,215 | 915 |
| 7280 | Insurance Matching | 200,051 | 224,829 | 242,056 | 17,227 |
| 7290 | Contribution Matching | 4,799 | 12,500 | 12,500 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 321,270 | 290,000 | 273,800 | -16,200 |
| 7514 | Contract Labor(Temp) | -524 | 0 | 0 | 0 |
| 7550 | Communications | 264,971 | 319,680 | 266,900 | -52,780 |
| 7600 | Travel | 512 | 21,000 | 12,500 | -8,500 |
| 7610 | Auto Allowance | 2,700 | 6,000 | 6,000 | 0 |
| 7630 | Train/Cont. Education | 25,940 | 39,000 | 25,000 | -14,000 |
| 7700 | Insurance / Risk Allocation | 17,382 | 15,979 | 19,557 | 3,578 |
| 7870 | Maint: Motor Equip. | 1,668 | 4,241 | 4,241 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 750,466 | 959,600 | 1,039,865 | 80,265 |
| 7883 | Maint: Network | 4,710 | 0 | 0 | 0 |
| 7900 | Utilities | 0 | 31,547 | 28,000 | -3,547 |
| 7990 | Dues and Fees | 15,292 | 14,640 | 19,563 | 4,923 |
| 8009 | Licenses(CDL,CPA,Etc) | 409 | 0 | 0 | 0 |
| 8010 | Supplies | 4,000 | 7,500 | 6,000 | -1,500 |
| 8016 | Small Equip | 25,511 | 25,000 | 32,000 | 7,000 |
| 8018. | Books & Subscriptions | 164 | 500 | 500 | 0 |
| 8052.01 | Rent Judicial Bldg | 27,291 | 0 | 31,191 | 31,191 |
| 8110. | Motor Fuel | 915 | 722 | 722 | 0 |
| 8150 | Food/Employee Apprec. | 454 | 2,500 | 2,000 | -500 |
| | Total | 2,874,915 | 3,556,255 | 3,612,551 | 56,296 |



Planning &
Development
Services

PLANNING & DEVELOPMENT

DESCRIPTION

The Planning and Development Services Department is comprised of two Divisions: Planning & Zoning and Development Services (Inspection). Planning and Zoning is responsible for the governing of all land usage and developments within the city limits of Albany and the unincorporated limits of Dougherty County. This Division is also responsible for the administration of the Comprehensive Land Use Plan, Zoning Ordinance, Floodplain Management Ordinances, and Sign Ordinances; and provision of staff support for several citizen boards, including Historic Preservation, Greenspace, and Transportation. Inspection provides quality public service while ensuring compliance with the Georgia State building code, local codes, and ordinances. We provide information for our residents, design professionals, contractors, builders and developers to ensure that all construction is maintained in a safe, energy efficient, and accessible manner.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Goal 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP I, G&O 2: Create an environment that consistently encourages business development and educational opportunities

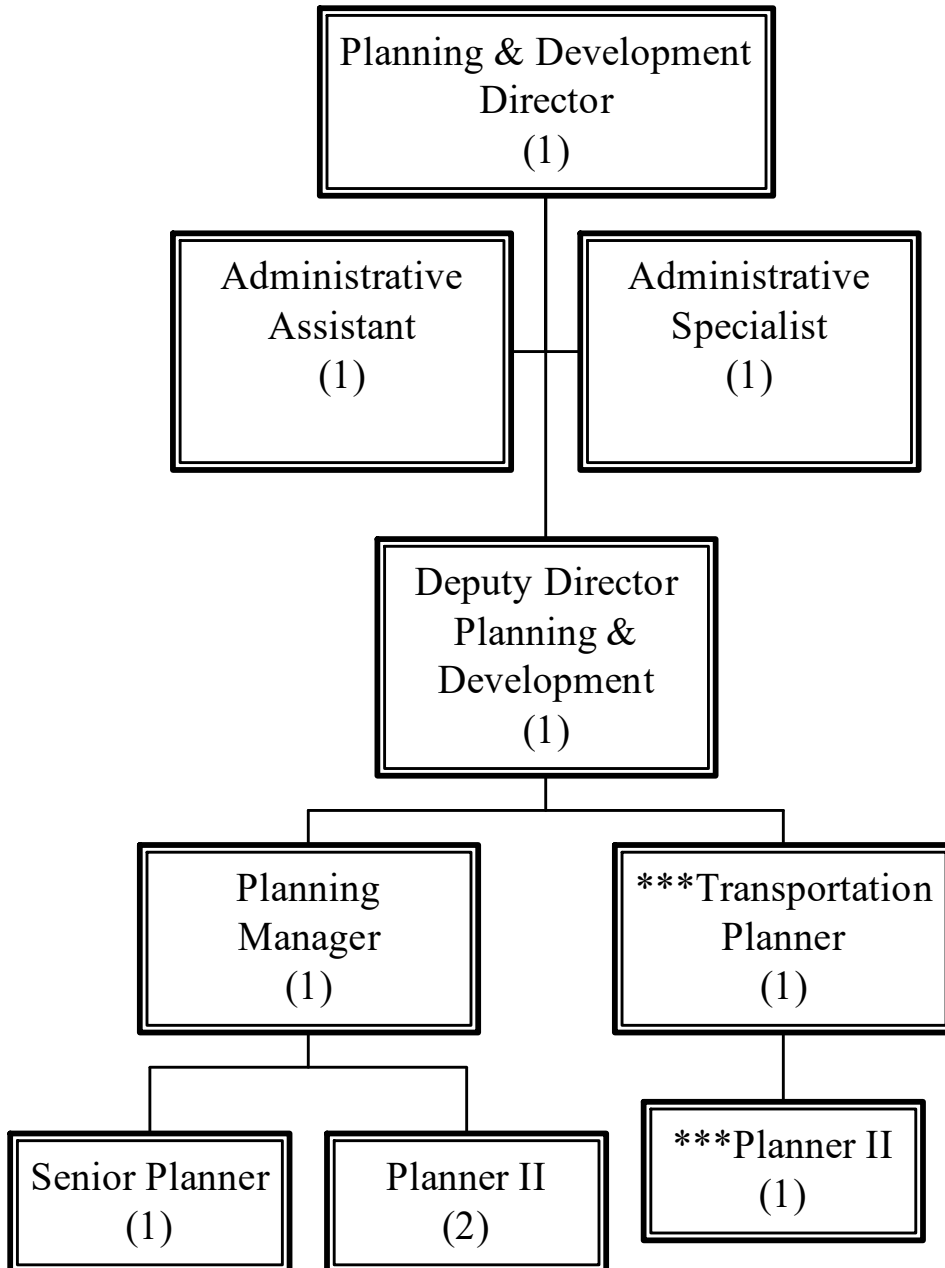
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 2, PM 1: Establish a Complete Count Committee to educate the public and generate interest in the 2020 US Census | 100% | N/A | N/A | N/A |
| SP I, G&O 2, PM 1: # of Development Review meetings Facilitated to discuss potential development projects with developers, engineers, and architects | 18 | 20 | 20 | 20 |
| SP I, G&O 1, PM 1: # of Developers and other interested citizens connected with regarding tax-delinquent properties available through the Land Bank for redevelopment | 45 | 55 | 56 | 58 |
| SP I, G&O 2, PM 4: % of building permits issued within 10 business days | 85% | 87% | 87% | 90% |

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 SP V = Effective & Excellent Service Delivery
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Planning & Development



*** Position is grant funded

PLANNING & DEVELOPMENT SERVICES

DESCRIPTION

The Planning and Development Services Department is comprised of two Divisions: Planning & Zoning and Development Services (Building permits and inspection). Planning and Zoning is responsible for the administration of all land use regulations within the city limits of Albany as well as unincorporated Dougherty County. This Division is responsible for management of the Comprehensive Land Use Plan, Zoning Ordinance, Floodplain Management Ordinances, and Sign Ordinances. It also provides staff support for several citizen boards, including Historic Preservation, Greenspace, Planning Commission, Land Bank and Transportation. The Development Services Division provides first-rate customer service while ensuring compliance with the Georgia State building code, local codes, and ordinances. Assistance is given to residents, design professionals, contractors, builders and developers to ensure that all construction is maintained in a safe, energy efficient, and accessible manner.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 567,818 | 581,442 | 581,442 |
| PERSONNEL SERVICES | 552,397 | 622,707 | 647,743 |
| OPERATING EXPENSE | 720,879 | 877,348 | 1,060,090 |
| TOTAL | 1,273,276 | 1,500,055 | 1,707,833 |
| FULL TIME POSITIONS | 10 | 10 | 10 |

Class Title

| | | | |
|---|-----------|-----------|-----------|
| Administrative Assistant | 1 | 1 | 1 |
| * Planner III - Transportation Planner | 1 | 1 | 1 |
| * Planner II | 1 | 1 | 1 |
| Planner II | 2 | 3 | 2 |
| Planner, Senior | 1 | 1 | 1 |
| Planning Manager | 1 | 1 | 1 |
| Planning & Code Program Specialist | 1 | 0 | 0 |
| Administrative Specialist | 1 | 1 | 1 |
| Deputy Director | 0 | 0 | 1 |
| Director of Planning & Development Services | 1 | 1 | 1 |
| TOTAL | 10 | 10 | 10 |

* Grant Funded Position

PLANNING & DEVELOPMENT SERVICES

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2100 | | | | | |
| 7110 | Regular Wages | 393,617 | 428,655 | 470,142 | 41,487 |
| 7120 | Overtime | 496 | 1,000 | 500 | -500 |
| 7210 | W/C Insurance | 788 | 859 | 941 | 82 |
| 7230 | Uniforms | 434 | 360 | 360 | 0 |
| 7260 | FICA Matching | 27,968 | 32,869 | 36,004 | 3,135 |
| 7270 | Pension Matching | 42,460 | 51,559 | 56,477 | 4,918 |
| 7280 | Insurance Matching | 82,832 | 102,905 | 78,819 | -24,086 |
| 7290 | Contribution Matching | 3,802 | 4,500 | 4,500 | 0 |
| 7510 | Professional Services | 569,534 | 710,658 | 710,658 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 0 | 2,500 | 2,500 | 0 |
| 7550 | Communications | 8,432 | 8,980 | 10,323 | 1,343 |
| 7570 | Advertising | 9,949 | 8,000 | 8,000 | 0 |
| 7600 | Travel | 588 | 9,231 | 9,601 | 370 |
| 7630 | Train/Cont. Education | 3,997 | 4,206 | 4,321 | 115 |
| 7700.03 | Risk Allocation | 27,144 | 36,602 | 13,771 | -22,831 |
| 7860 | Maint. Buildings | 0 | 0 | 200,000 | 200,000 |
| 7870 | Maint. Motor Equip. | 7,213 | 7,226 | 8,273 | 1,047 |
| 7880 | Maint: Mach/Imp/Tools | 9,612 | 9,487 | 8,875 | -612 |
| 7990 | Dues and Fees | 16,947 | 15,302 | 15,302 | 0 |
| 8010 | Supplies | 5,269 | 5,850 | 3,850 | -2,000 |
| 8016 | Small Equip | 2,969 | 5,365 | 5,020 | -345 |
| 8017 | Printing(Not Std Forms) | 3,624 | 4,600 | 4,600 | 0 |
| 8018 | Books & Subscriptions | 736 | 740 | 600 | -140 |
| 8052.30 | Rent Central Square Bldg | 47,666 | 41,507 | 49,202 | 7,695 |
| 8110.01 | Gasoline | 6,074 | 6,594 | 4,694 | -1,900 |
| 8150 | Employee Apprec./Food | 1,125 | 500 | 500 | 0 |
| | Total | 1,273,276 | 1,500,055 | 1,707,833 | 207,778 |



Police

POLICE DEPARTMENT

DESCRIPTION

The Albany Police Department is responsible for safeguarding lives and property in the City of Albany. The Department is responsible for the enforcement of laws, prevention of crime, promotion of safety, education and implementation of programs to reduce crimes, to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder. In our efforts to accomplish these mandates the Albany Police Department has embraced the philosophies of "Community Oriented Policing". The goal of Community Oriented Policing is the reduction of crime and disorder by carefully examining the characteristics of problems in the neighborhoods, and then applying appropriate problem-solving remedies. The "Community" for which a patrol officer is given responsibility is a small, well-defined geographical area. Beats are configured in a manner that preserves, as much as possible, the unique geographical and social characteristics of neighborhoods while still allowing efficient service. Effective community policing is generated by optimizing positive daily contacts between our citizens and the police. Assignment of officers to "Districts" enable them to work long term assignments in the same areas, becoming more familiar with members of the community, thus enabling them to stay aware of the day-to-day working of their community.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly
 SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.
 SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community

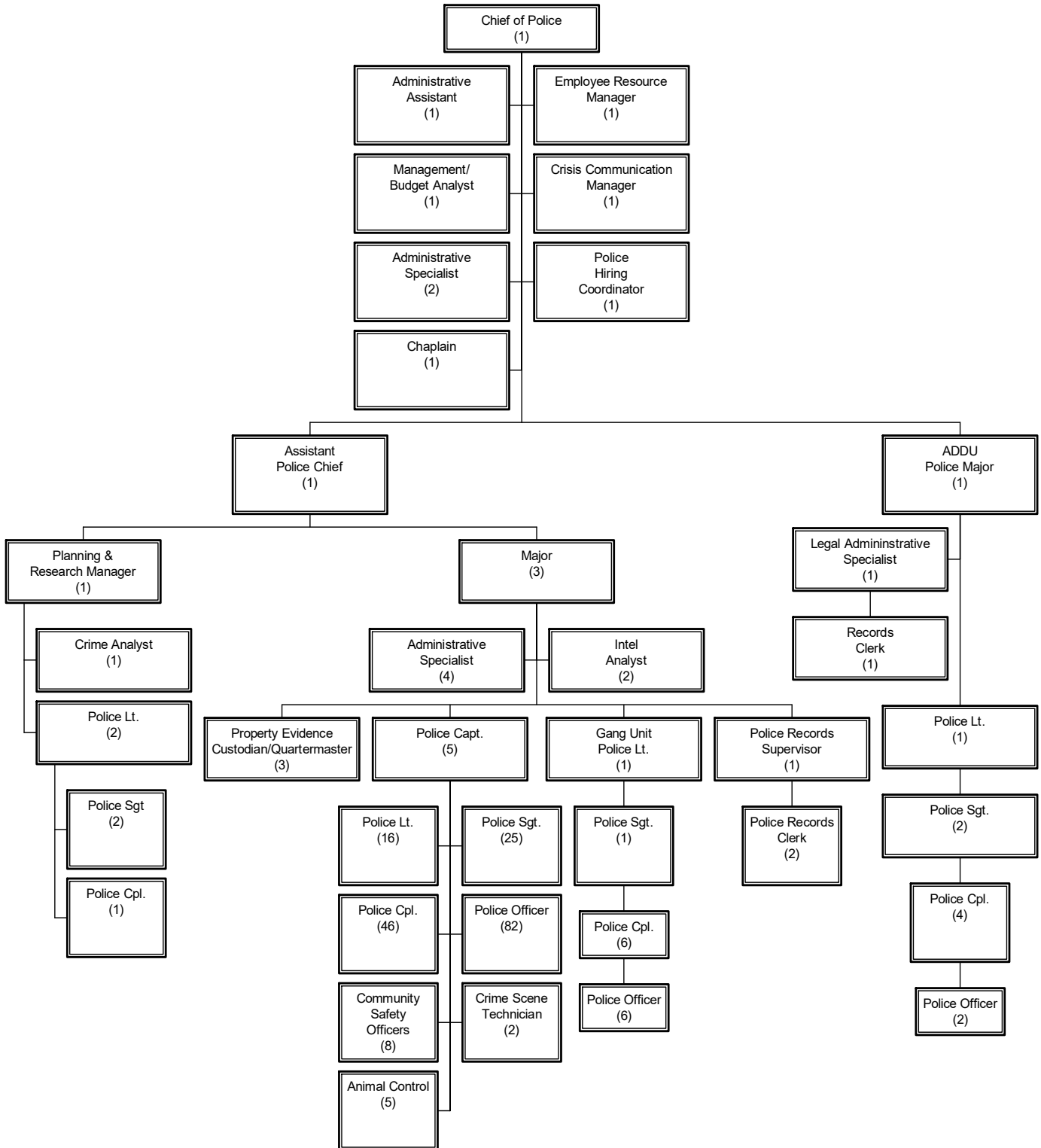
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|---------|---------|---------|------------|
| | Actual | Budget | Actuals | Projection |
| SP I, G&O 1, PM 1: Sworn Officers Retention Rate | 74% | 74% | 74% | 74% |
| SP I, G&O 1, PM 3: Average Response Time for Priority Calls (I, II, III to describe the 3 different levels) | 9:34 | 9:00 | 8:31 | 9:00 |
| SP I, G&O 1, PM 4: # of Traffic Citations Issued | 9,967 | 11,800 | 10,646 | 11,800 |
| SP IV, G&O 3, PM 1: # of Drone Deployments in Support of Public Safety Operations | 15 | 36 | 22 | 54 |

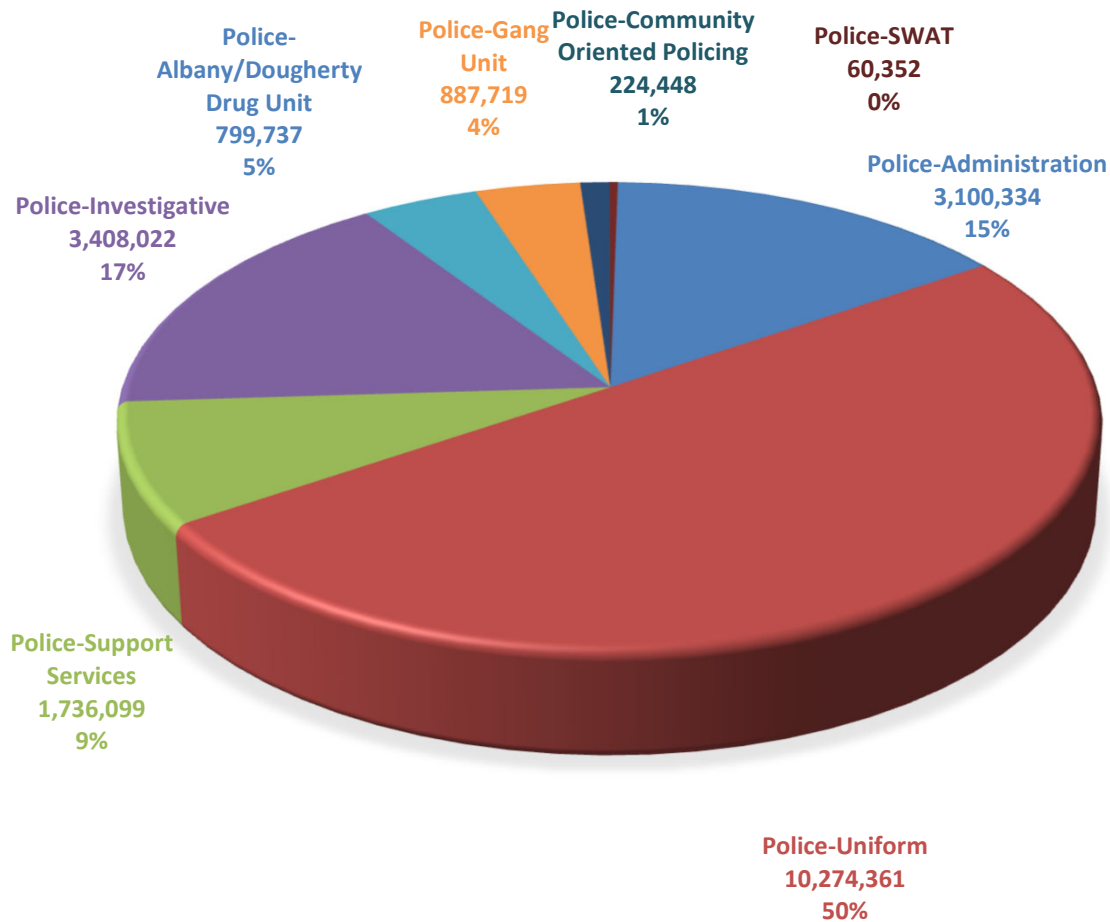
SP I = Safe, Sustainable, & Business Friendly
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 SP V = Effective & Excellent Service Delivery
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Police Department



City of Albany Adopted Budget FY 2023 Police Department



Total Expenditures
\$20,491,072

POLICE DEPARTMENTAL SUMMARY

SUMMARY

The Albany Police Department is responsible for safeguarding lives and property in the City of Albany. The Department is responsible for the enforcement of laws, prevention of crime, promotion of safety, education and implementation of programs to reduce crimes, to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder. In our efforts to accomplish these mandates the Albany Police Department has embraced the philosophies of "Community Oriented Policing". The goal of Community Oriented Policing is the reduction of crime and disorder by carefully examining the characteristics of problems in the neighborhoods, and then applying appropriate problem-solving remedies. The "Community" for which a patrol officer is given responsibility is a small, well-defined geographical area. Beats are configured in a manner that preserves, as much as possible, the unique geographical and social characteristics of neighborhoods while still allowing efficient service. Effective community policing is generated by optimizing positive daily contacts between our citizens and the police. Assignment of officers to "Districts" enable them to work long term assignments in the same areas, becoming more familiar with members of the community, thus enabling them to stay aware of the day-to-day working of their community.

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 15,054,931 | 16,078,395 | 16,736,942 |
| OPERATING EXPENSE | 3,213,713 | 3,491,609 | 3,754,130 |
| TOTAL | 18,268,644 | 19,570,004 | 20,491,072 |
| FULL TIME POSITIONS | 247 | 247 | 247 |

ALBANY - DOUGHERTY SWAT TEAM

DESCRIPTION

It is the policy and intent of the Albany/Dougherty Metro SWAT Team to provide the community with a reservoir of skilled law enforcement personnel who are capable of identifying and implementing a high level response to special threats with minimal risk to personnel and citizens. The role of law enforcement in all cases, including riotous activity, insurrection, barricaded subjects, execution of narcotics warrants, arrest of dangerous felons, and the rescue of hostages or endangered persons, is the protection of lives and property. The Albany/Dougherty Metro SWAT is a team of specially trained police officers from participating political subdivisions, which will respond to any incident where special weapons and tactics are needed within the member jurisdictions. The unit consist of a maximum of twenty five highly trained personnel with specific skills in the areas of marksmanship, tactical response and containment, and the deployment of chemical munitions. The Albany/Dougherty Metro SWAT is under the direct supervision of a unit Commander with the governing authority derived through the Albany/Dougherty Metro SWAT Board of Directors.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 951 | 5,000 | 5,000 |
| OPERATING EXPENSE | 32,911 | 30,953 | 55,352 |
| TOTAL | 33,863 | 35,953 | 60,352 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

City employees assigned to the SWAT Team are housed in APD cost centers.

ALBANY-DOUGHERTY SWAT TEAM

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|----------------|-----------------------|------------------|-------------------|-------------------|------------------|
| 205 | | | | | |
| 7230 | Uniforms | 951 | 5,000 | 5,000 | 0 |
| 7550 | Communication | 727 | 1,020 | 1,750 | 730 |
| 7600 | Travel | 0 | 3,000 | 10,000 | 7,000 |
| 7630 | Train/Cont. Education | 2,500 | 3,900 | 7,500 | 3,600 |
| 7870 | MaintL Motor Equip | 2,849 | 4,343 | 3,102 | -1,241 |
| 7880 | Maint: Mach/Imp/Tools | 0 | 500 | 1,000 | 500 |
| 7990 | Dues and Fees | 532 | 800 | 1,500 | 700 |
| 8010 | Supplies | 4,491 | 10,000 | 24,000 | 14,000 |
| 8016 | Small Equip | 20,489 | 6,000 | 6,000 | 0 |
| 8110 | Motor Fuel | 1,324 | 1,390 | 500 | -890 |
| Total | | 33,863 | 35,953 | 60,352 | 24,399 |

POLICE ADMINISTRATION

DESCRIPTION

The Administrative Bureau directs all police operations and provides guidance, leadership and integrity over all branches of the Police Department. This is done through the planning and coordination of all activities by the implementation of policy and procedures. The Administrative Bureau oversees all functions of budgetary matters and procedures. The Planning and Research Section provides up-to-date data and techniques used to plan the operation of the Police Department including the securing of various grant funds. The Office of Professional Standards is comprised of Internal Affairs, Recruitment and Training. The Recruitment Unit insures that candidates for the position of Police Officer are capable, knowledgeable and reflect the goals and objectives of the Police Department and the City of Albany. The Training Section acts as a facilitator and mentor, managing new recruits to insure proper training is provided to each officer hired. It is also responsible for providing updated and advanced in-service training to officers currently on the force. The Internal Affairs section protects the Police Department, the City of Albany, and the officers themselves through the development and enhancement of skills, knowledge, procedures and the constitutional rights afforded equally to all citizens of this community.

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,293,298 | 1,474,331 | 1,534,250 |
| OPERATING EXPENSE | 1,156,539 | 1,485,527 | 1,566,084 |
| TOTAL | 2,449,837 | 2,959,858 | 3,100,334 |
| FULL TIME POSITIONS | 17 | 17 | 17 |

Class Title

| | | | |
|--------------------------------|-----------|-----------|-----------|
| Police Chief | 1 | 1 | 1 |
| Assistant Chief of Police | 1 | 1 | 1 |
| Crisis Communication Manager | 1 | 1 | 1 |
| Police Hiring Coordinator | 0 | 0 | 1 |
| Chaplain | 0 | 0 | 1 |
| Police Captain | 1 | 0 | 0 |
| Police Lieutenant | 1 | 2 | 2 |
| Police Sergeant | 2 | 2 | 2 |
| Police Corporal | 3 | 3 | 1 |
| Police Planning & Research Mgr | 1 | 1 | 1 |
| Employee Resource Manager, APD | 1 | 1 | 1 |
| Management/Budget Analyst, APD | 1 | 1 | 1 |
| Police Crime Analyst | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Administrative Specialist | 2 | 2 | 2 |
| TOTAL | 17 | 17 | 17 |

POLICE ADMINISTRATION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2201 | | | | | |
| 7110 | Regular Wages | 903,746 | 1,029,676 | 1,076,886 | 47,210 |
| 7120 | Overtime | 16,267 | 25,000 | 20,000 | -5,000 |
| 7210 | W/C Insurance | 11,617 | 13,711 | 14,260 | 549 |
| 7230 | Uniforms | 4,258 | 5,700 | 5,700 | 0 |
| 7260 | FICA Matching | 66,486 | 78,683 | 81,912 | 3,229 |
| 7270 | Pension Matching | 122,591 | 158,201 | 164,533 | 6,332 |
| 7280 | Insurance Matching | 155,880 | 149,360 | 156,959 | 7,599 |
| 7290 | Contribution Matching | 12,454 | 14,000 | 14,000 | 0 |
| 7510 | Professional Services | 87,398 | 60,650 | 20,650 | -40,000 |
| 7512 | Tech.Svcs(Surveys,DP) | 264,311 | 471,475 | 522,700 | 51,225 |
| 7514 | Contract Labor(Temp) | 12,105 | 10,000 | 15,000 | 5,000 |
| 7550 | Communications | 42,358 | 44,500 | 41,300 | -3,200 |
| 7570 | Advertising | 332 | 0 | 0 | 0 |
| 7600 | Travel | 1,555 | 18,150 | 19,800 | 1,650 |
| 7630 | Train/Cont. Education | 20,157 | 19,140 | 16,100 | -3,040 |
| 7700.03 | Risk Allocation | 488,883 | 564,448 | 667,375 | 102,927 |
| 7870 | Maint: Motor Equip. | 7,856 | 6,380 | 8,593 | 2,213 |
| 7880 | Maint: Mach/Imp/Tools | 25,988 | 9,827 | 13,253 | 3,426 |
| 7981 | Dougherty County Jail | 130,347 | 175,000 | 125,000 | -50,000 |
| 7990 | Dues and Fees | 4,030 | 2,635 | 30,360 | 27,725 |
| 8010 | Supplies | 13,041 | 12,600 | 12,600 | 0 |
| 8016 | Small Equipment | 21,653 | 55,000 | 30,000 | -25,000 |
| 8018 | Books & Subscriptions | 2,210 | 2,550 | 3,800 | 1,250 |
| 8050 | Rent of Equipment | 54 | 0 | 0 | 0 |
| 8052 | Rent - GBI | 24,720 | 24,720 | 24,720 | 0 |
| 8110 | Motor Fuel | 4,152 | 3,452 | 8,333 | 4,881 |
| 8150 | Food/Employee Apprec. | 5,388 | 5,000 | 6,500 | 1,500 |
| | Total | 2,449,837 | 2,959,858 | 3,100,334 | 140,476 |

POLICE UNIFORM

DESCRIPTION

The Uniform Bureau is the largest of the Four (4) Bureaus which comprise the Albany Police Department. It presently patrols Three (3) districts, each with a Community Policing Center. The Uniform Bureau is committed to serving our community, to enhancing quality of life and to nurturing public trust by holding itself to the highest standards of performance and ethics. These officers are determined to serve as a deterrent to crime, develop relationships with community groups, residential and business organizations and promote an environment receptive to all who visit or live in our city. We embrace a Community Oriented Policing Philosophy and rely heavily upon community input and collaborative problem solving strategies. It is through this move of heightened community involvement in public safety matters that the Uniform Bureau will effectively address the future of policing and perception of crime in our city.

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 8,123,184 | 8,828,665 | 9,200,618 |
| OPERATING EXPENSE | 967,903 | 1,038,037 | 1,073,743 |
| TOTAL | 9,091,087 | 9,866,702 | 10,274,361 |
| FULL TIME POSITIONS | 142 | 146 | 146 |

Class Title

| | | | |
|-------------------------------|------------|------------|------------|
| Police Captain | 2 | 2 | 2 |
| Police Lieutenant | 11 | 10 | 10 |
| Police Major | 1 | 1 | 1 |
| Police Sergeant | 17 | 16 | 16 |
| Police Corporal | 26 | 26 | 26 |
| Police Officer | 74 | 77 | 77 |
| Community Safety Officers | 5 | 8 | 8 |
| Administrative Specialist | 1 | 1 | 1 |
| Animal Control Superintendent | 1 | 1 | 1 |
| Animal Control Agent | 4 | 4 | 4 |
| TOTAL | 142 | 146 | 146 |

POLICE UNIFORM

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2202 | | | | | |
| 7110 | Regular Wages | 4,705,254 | 5,309,953 | 5,757,839 | 447,886 |
| 7120 | Overtime | 676,310 | 750,000 | 750,000 | 0 |
| 7130 | Part Time | 76,963 | 110,500 | 110,500 | 0 |
| 7210 | W/C Insurance | 179,666 | 204,119 | 218,935 | 14,816 |
| 7230 | Uniforms | 41,914 | 15,000 | 15,000 | 0 |
| 7260 | FICA Matching | 394,411 | 450,040 | 484,303 | 34,263 |
| 7270 | Pension Matching | 787,219 | 828,193 | 895,376 | 67,183 |
| 7280 | Insurance Matching | 1,223,722 | 1,118,860 | 930,665 | -188,195 |
| 7290 | Contribution Matching | 37,725 | 42,000 | 38,000 | -4,000 |
| 7510 | Professional Services | 10,410 | 31,000 | 21,000 | -10,000 |
| 7550 | Communications | 15,454 | 14,450 | 14,540 | 90 |
| 7600 | Travel | 10,322 | 12,000 | 30,000 | 18,000 |
| 7630 | Train/Cont. Education | 7,655 | 15,000 | 20,000 | 5,000 |
| 7870 | Maint: Motor Equip. | 404,005 | 472,675 | 428,664 | -44,011 |
| 7880 | Maint: Mach/Imp/Tools | 141,040 | 134,176 | 133,740 | -436 |
| 7990 | Dues and Fees | 436 | 1,000 | 1,000 | 0 |
| 8010 | Supplies | 11,098 | 8,000 | 8,000 | 0 |
| 8016 | Small Equip | 77,320 | 56,500 | 41,000 | -15,500 |
| 8018 | Books & Subscriptions | 0 | 0 | 0 | 0 |
| 8050 | Rental Equipment | 21,476 | 25,000 | 25,000 | 0 |
| 8110 | Motor Fuel | 268,315 | 263,236 | 345,799 | 82,563 |
| 8150 | Food/Employee Apprec. | 374 | 5,000 | 5,000 | 0 |
| Total | | 9,091,087 | 9,866,702 | 10,274,361 | 407,659 |

POLICE SUPPORT SERVICES

DESCRIPTION

The Support Services Bureau is comprised of units that provides a "behind the scene support" to other segments for the police department. This support service includes: 1) Records Section - inputs/ manage incident reports and tickets, 2) Information Desk / Telephone Incident Reporting System (TIRS) - provides general information and assistance to citizens, vendors, media, and other government agencies. TIRS also generates incident reports for victims that walk-in or call-in to report crimes, 3) Computer System Analyst - analyzes computer problems and use computer technology to meet the needs of an organization, 4) Georgia Crime Information Center (GCIC)/National Crime Information Center (NCIC) Operator - enters and removes Hot-File information pertaining to stolen/recovered property, missing and wanted persons; provides vehicle identification numbers to local Wrecker Services; compiles, tabulates, enters, and disseminate monthly and annual crime statistics to the Georgia Crime Information Center, 5) Quartermaster/Supply Section - orders, receives, manages, and issues police duty equipment/property, 6) Vehicle Maintenance - oversees the maintenance and up-keep of all department's vehicles, 7) Animal Control Unit - rescues and impound animals, provide impound/shelter care, educate the public about the realities of pet overpopulation and responsible pet ownership, and prosecute individuals who abuse animals.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,423,626 | 1,189,132 | 1,311,755 |
| OPERATING EXPENSE | 412,180 | 390,463 | 424,344 |
| TOTAL | 1,835,806 | 1,579,595 | 1,736,099 |
| FULL TIME POSITIONS | 20 | 15 | 17 |

Class Title

| | | | |
|--------------------------------|-----------|-----------|-----------|
| Police Captain | 1 | 1 | 1 |
| Police Lieutenant | 2 | 2 | 2 |
| Police Major | 1 | 1 | 1 |
| Police Sergeant | 1 | 2 | 2 |
| Police Corporal | 2 | 0 | 2 |
| Police Officer | 3 | 0 | 0 |
| Administrative Specialist | 2 | 1 | 1 |
| Intel Analyst | 0 | 2 | 2 |
| Police Records Supervisor | 1 | 1 | 1 |
| Police Records Clerk | 4 | 2 | 2 |
| Evidence Custodian/Quartermast | 3 | 3 | 3 |
| TOTAL | 20 | 15 | 17 |

POLICE SUPPORT SERVICES

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|----------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2203 | | | | | |
| 7110 | Regular Wages | 816,316 | 701,324 | 813,191 | 111,867 |
| 7120 | Overtime | 86,760 | 65,000 | 72,000 | 7,000 |
| 7130 | Part Time | 1,896 | 0 | 0 | 0 |
| 7210 | W/C Insurance | 24,396 | 20,154 | 23,281 | 3,127 |
| 7220 | Tuition Assistance | 40 | 0 | 0 | 0 |
| 7230 | Uniforms | 115,566 | 101,900 | 25,300 | -76,600 |
| 7260 | FICA Matching | 66,149 | 58,624 | 67,717 | 9,093 |
| 7270 | Pension Matching | 127,915 | 100,749 | 132,779 | 32,030 |
| 7280 | Insurance Matching | 173,101 | 128,381 | 166,487 | 38,106 |
| 7290 | Contribution Matching | 11,487 | 13,000 | 11,000 | -2,000 |
| 7510 | Professional Services | 4,425 | 4,825 | 4,825 | 0 |
| 7550 | Communications | 121,878 | 147,769 | 147,809 | 40 |
| 7600 | Travel | 61,218 | 38,000 | 38,000 | 0 |
| 7630 | Train/Cont. Education | 18,057 | 4,000 | 4,000 | 0 |
| 7870 | Maint: Motor Equip. | 7,859 | 20,412 | 17,250 | -3,162 |
| 7880 | Maint: Mach/Imp/Tools | 46,447 | 57,635 | 67,425 | 9,790 |
| 7990 | Dues and Fees | 2,147 | 1,900 | 2,000 | 100 |
| 8010 | Supplies | 100,379 | 68,690 | 74,000 | 5,310 |
| 8016 | Small Equip | 41,898 | 39,000 | 54,791 | 15,791 |
| 8050 | Rental of Equipment | 0 | 500 | 100 | -400 |
| 8110 | Motor Fuel | 7,873 | 7,732 | 13,194 | 5,462 |
| 8150 | Food/Employee Appreciation | 0 | 0 | 950 | 950 |
| Total | | 1,835,806 | 1,579,595 | 1,736,099 | 155,554 |

POLICE INVESTIGATIVE

DESCRIPTION

The primary function of the Investigative Bureau is to identify, investigate, and prosecute individuals or groups involved in crimes against persons or property and / or participants in organized crime. This is done through identification and collection of data and evidence, assembling facts, collection of information, interviewing witnesses and suspects, engaging in the pursuit of leads and information, and through exchange of information with other police agencies. A close liaison with the other agencies involved in similar activities is maintained. We conduct security surveys and surveillance details. The Investigative Bureau assists in investigations when and wherever needed to maintain files of criminal activity and prosecute violators of all Federal, State and Local statutes. Included under this division are the Family Protection Unit, the Polygraph Unit, the Forensics Section, the Property Management Section and the Domestic Violence Response Unit.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 2,885,978 | 3,145,906 | 3,095,614 |
| OPERATING EXPENSE | 261,857 | 240,758 | 312,408 |
| TOTAL | 3,147,835 | 3,386,664 | 3,408,022 |
| FULL TIME POSITION | 42 | 43 | 41 |

Class Title

| | | | |
|---------------------------|-----------|-----------|-----------|
| Police Captain | 1 | 2 | 2 |
| Police Lieutenant | 4 | 4 | 4 |
| Police Major | 1 | 1 | 1 |
| Police Sergeant | 7 | 7 | 7 |
| Police Corporal | 20 | 20 | 18 |
| Police Officer | 7 | 5 | 5 |
| Crime Scene Technician | 0 | 2 | 2 |
| Administrative Specialist | 2 | 2 | 2 |
| TOTAL | 42 | 43 | 41 |

POLICE INVESTIGATIVE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 2204 | | | | | |
| 7110 | Regular Wages | 1,816,215 | 2,014,315 | 1,978,285 | -36,030 |
| 7120 | Overtime | 156,021 | 131,783 | 131,783 | 0 |
| 7210 | W/C Insurance | 67,575 | 73,874 | 72,634 | -1,240 |
| 7230 | Uniforms | 20,483 | 31,000 | 31,000 | 0 |
| 7260 | FICA Matching | 141,116 | 144,976 | 161,420 | 16,444 |
| 7270 | Pension Matching | 276,868 | 289,915 | 316,510 | 26,595 |
| 7280 | Insurance Matching | 396,489 | 448,043 | 390,982 | -57,061 |
| 7290 | Contribution Matching | 11,212 | 12,000 | 13,000 | 1,000 |
| 7510 | Professional Services | 5,000 | 500 | 500 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 6,323 | 6,200 | 6,200 | 0 |
| 7550 | Communications | 15,577 | 16,200 | 16,200 | 0 |
| 7600 | Travel | 10,079 | 11,856 | 19,760 | 7,904 |
| 7630 | Train/Cont. Education | 9,637 | 11,400 | 19,000 | 7,600 |
| 7870 | Maint. Motor Equip. | 95,161 | 82,284 | 104,188 | 21,904 |
| 7880 | Maint. Mach/Imp/Tools | 21,366 | 27,174 | 29,165 | 1,991 |
| 7990 | Dues and Fees | 562 | 2,000 | 2,000 | 0 |
| 7995 | Confidential Informant Pmts | 5,275 | 6,300 | 6,300 | 0 |
| 8010 | Supplies | 15,442 | 23,200 | 23,200 | 0 |
| 8016 | Small Equip | 35,991 | 13,200 | 31,080 | 17,880 |
| 8017 | Printing & Binding | 0 | 500 | 500 | 0 |
| 8110 | Motor Fuel | 39,114 | 36,244 | 50,615 | 14,371 |
| 8150 | Food/Employee Apprec. | 2,330 | 3,700 | 3,700 | 0 |
| Total | | 3,147,835 | 3,386,664 | 3,408,022 | 21,358 |

POLICE AWARDED & SEIZED FUNDS

DESCRIPTION

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| OPERATING EXPENSE | 10,686 | 0 | 0 |
| TOTAL | 10,686 | 0 | 0 |
| FULL TIME POSITION | 0 | 0 | 0 |

POLICE AWARDED & SEIZED FUNDS

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 2205 | | | | | |
| 7510 | Professional Services | 6,200 | 0 | 0 | 0 |
| 7990 | Dues and Fees | 1,786 | 0 | 0 | 0 |
| 8010 | Supplies | 2,700 | 0 | 0 | 0 |
| Total | | 10,686 | 0 | 0 | 0 |

POLICE GANG UNIT

DESCRIPTION

The primary function of the Gang Unit is to assess the nature and scope of illegal gang activities, once identified penetrate and dismantle the criminal activities with a proactive investigative effort. The unit focuses on intelligence gathering and establish/implement a database; Ensure subordinate officers are trained and expected to provide quality customer services to all citizens; Ensure that personnel provide proficient and prompt law enforcement services; Establish and communicate general and specific department rules, regulations, policies and procedures; Maintain current knowledge of changes in laws, new methods of enforcement, and other trends and development in the suppression of gang activities; Evaluate subordinate officers by completing performance appraisals; review subordinate supervisor appraisals of officers and staff personnel; Meet and coordinate with other law enforcement professionals to seek solutions to regional and statewide gang problems and issues; Maintain oversight on expenditures; Ensure that laws and ordinances are enforced; Perform special studies, research, and investigations and conducts special assignments. This unit is committed to educating the public about different types of gang activities and awareness.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 570,246 | 712,826 | 792,440 |
| OPERATING EXPENSE | 105,339 | 68,229 | 95,279 |
| TOTAL | 675,585 | 781,055 | 887,719 |
| FULL TIME POSITIONS | 14 | 14 | 14 |

Class Title

| | | | |
|-------------------|-----------|-----------|-----------|
| Police Lieutenant | 1 | 1 | 1 |
| Police Corporal | 6 | 6 | 6 |
| Police Officer | 6 | 6 | 6 |
| Police Sergeant | 1 | 1 | 1 |
| TOTAL | 14 | 14 | 14 |

POLICE GANG UNIT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2208 | | | | | |
| 7110 | Regular Wages | 352,661 | 478,324 | 500,487 | 22,163 |
| 7120 | Overtime | 37,723 | 25,000 | 45,000 | 20,000 |
| 7210 | W/C Insurance | 13,677 | 17,616 | 19,092 | 1,476 |
| 7230 | Uniforms | 3,481 | 9,500 | 15,000 | 5,500 |
| 7260 | FICA Matching | 28,293 | 30,504 | 41,730 | 11,226 |
| 7270 | Pension Matching | 57,657 | 56,499 | 81,823 | 25,324 |
| 7280 | Insurance Matching | 72,599 | 91,383 | 85,308 | -6,075 |
| 7290 | Contribution Matching | 4,153 | 4,000 | 4,000 | 0 |
| 7510 | Professional Services | 0 | 700 | 700 | 0 |
| 7550 | Communications | 6,270 | 5,850 | 9,600 | 3,750 |
| 7570 | Advertising | 0 | 1,000 | 1,000 | 0 |
| 7600 | Travel | 1,750 | 5,500 | 10,000 | 4,500 |
| 7630 | Train/Cont. Education | 4,476 | 3,000 | 5,000 | 2,000 |
| 7870 | Maint: Motor Equipment | 39,807 | 30,014 | 36,320 | 6,306 |
| 7880 | Maint: Mach/Imp/Tools | 2,267 | 1,561 | 1,545 | -16 |
| 7990 | Dues and Fees | 53 | 500 | 1,500 | 1,000 |
| 8010 | Supplies | 1,008 | 1,000 | 1,500 | 500 |
| 8016 | Small Equipment | 32,251 | 2,500 | 3,500 | 1,000 |
| 8110.01 | Gasoline | 17,459 | 16,604 | 24,614 | 8,010 |
| Total | | 675,585 | 781,055 | 887,719 | 106,664 |

POLICE ADDU

DESCRIPTION

The Albany/Dougherty Drug Unit was formed in 1989, as a joint effort of the City and County to combat the drug problem in the community. The Drug Unit is comprised of five (5) separate entities: City of Albany Police Department, Dougherty County Police Department, Dougherty County Sheriff’s Office, Dougherty County District Attorney’s Office and the Albany City Attorney’s Office.

The five (5) person advisory board set the policies for the Unit’s activities, which are administered through the Unit Commander who is appointed by the Board. The primary function of the Unit is the reduction of illegal narcotics being brought into the community, reduction of the number of drug dealers and the demand for their products as well as drug interaction with other related agencies. The Albany/Dougherty Drug Unit is jointly funded by the City of Albany and Dougherty County.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 724,302 | 689,953 | 762,697 |
| OPERATING EXPENSE | 85,317 | 59,752 | 37,040 |
| TOTAL | 809,619 | 749,705 | 799,737 |
| FULL TIME POSITIONS | 12 | 12 | 12 |

Class Title

| | | | |
|---------------------------------|-----------|-----------|-----------|
| Police Records Clerk | 1 | 1 | 1 |
| Police Lieutenant | 1 | 1 | 1 |
| Police Sergeant | 2 | 2 | 2 |
| Police Corporal | 4 | 4 | 4 |
| Police Officer | 2 | 2 | 2 |
| Police Records Clerk | 1 | 1 | 1 |
| Legal Administrative Specialist | 1 | 1 | 1 |
| TOTAL | 12 | 12 | 12 |

POLICE ADDU

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 2209 | | | | | |
| 7110 | Regular Wages | 469,773 | 428,877 | 464,738 | 35,861 |
| 7120 | Overtime | 15,418 | 34,000 | 34,000 | 0 |
| 7210 | W/C Insurance | 15,267 | 14,303 | 15,411 | 1,108 |
| 7230 | Uniforms | 3,603 | 3,000 | 3,000 | 0 |
| 7260 | FICA Matching | 34,872 | 35,410 | 38,153 | 2,743 |
| 7270 | Pension Matching | 70,105 | 69,432 | 74,811 | 5,379 |
| 7280 | Insurance Matching | 112,531 | 101,931 | 129,584 | 27,653 |
| 7290 | Contribution Matching | 2,733 | 3,000 | 3,000 | 0 |
| 7980 | Metro Drug Unit | 85,317 | 59,752 | 37,040 | -22,712 |
| Total | | 809,619 | 749,705 | 799,737 | 50,032 |

POLICE BUILDINGS

DESCRIPTION

Having adopted the Community Oriented Policing philosophy the Albany Police Department operates two Community Policing Centers, which are strategically located within our two of our three geographical Community Policing Districts. These centers give the citizens a sense of public safety presence within "their" communities and fosters positive relationships between them and their police department. The buildings serve a variety of purposes such as holding neighborhood watch meetings, town hall style meetings for City Commissioners, public access to needed law enforcement services as well as facilitating officers in the districts with functions that used to require them to commute to the main Police Department (report writing, telephone calls, investigations, etc.). Also included here are expenses for the operation of the Albany Police Department Law Enforcement Center, Forensics Building and Firearms Range facilities.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 33,345 | 32,582 | 34,568 |
| OPERATING EXPENSE | 180,981 | 177,890 | 189,880 |
| TOTAL | 214,326 | 210,472 | 224,448 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

FY 2023 Budget

| POLICE BUILDINGS | | | | | |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 2211 | | | | | |
| 7130 | Part Time | 31,809 | 30,160 | 32,000 | 1,840 |
| 7210 | W/C Insurance | 179 | 75 | 80 | 5 |
| 7260 | FICA Matching | 1,330 | 2,307 | 2,448 | 141 |
| 7280 | Insurance Matching | 26 | 40 | 40 | 0 |
| 7550 | Communications | 15,133 | 17,650 | 17,650 | 0 |
| 7860 | Maint: Building | 3,792 | 0 | 0 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 230 | 240 | 230 | -10 |
| 7900 | Utilities | 156,688 | 158,000 | 170,000 | 12,000 |
| 8010 | Supplies | 5,138 | 2,000 | 2,000 | 0 |
| | Total | 214,326 | 210,472 | 224,448 | 13,976 |



Fire

FIRE DEPARTMENT

DESCRIPTION

The Fire Department's primary function is to save lives and property by fighting and preventing fires through fire prevention efforts such as inspections, code enforcement, education, as well as arson investigation and prosecution. The Fire Department's responsibilities are defined in the City Charter and State Statutes. This department consists of seven divisions - Administration, Fire Fighting, Fire Prevention, Fire Training, Emergency Management, Public Safety Communications, and CAD 911. CAD 911's expenditures are budgeted separately and is located in the Special Funds section.

STRATEGIC PRIORITIES (SP)

- SP I: Safe, Sustainable, and Business-Friendly
- SP II: Economic Development & Jobs
- SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

- SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.
- SP II, G&O 3: Promote & Support Best Practices and Standards
- SP III, G&O 2: Be Recognized as the Regional Technology Leader

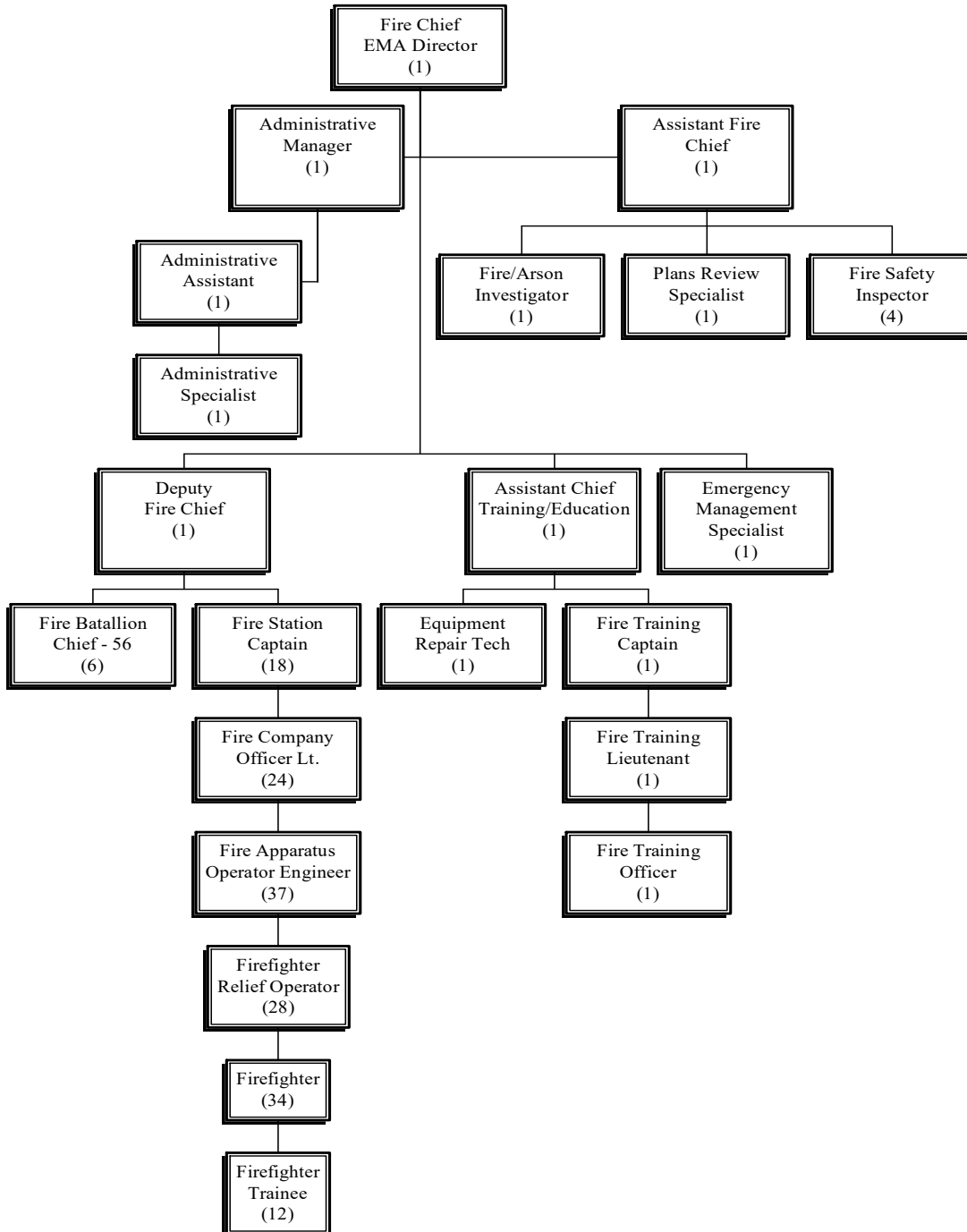
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actual | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|---------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 1, PM 1: # of Participants @ Fire & Property Safety Educational Even | 30,000 | 30,000 | 15,000 | 15,000 |
| SP I, G&O 1, PM 2: Fire Safety Blitz - # of Homes Visited | 1,300 | 1,300 | 650 | 1,300 |
| SP I, G&O 1, PM 3: "Hear the Alarm; Escape Unharmed" - Residents Educated | 30 | 30 | 15 | 140 |
| SP I, G&O 1, PM 4: "Hear the Alarm; Escape Unharmed" - Smoke Alarms Installed | 40 | 40 | 20 | 70 |
| SP I, G&O 1, PM 5: Emergency Preparedness & Resiliency Presentations | 24 | 24 | 12 | 10 |

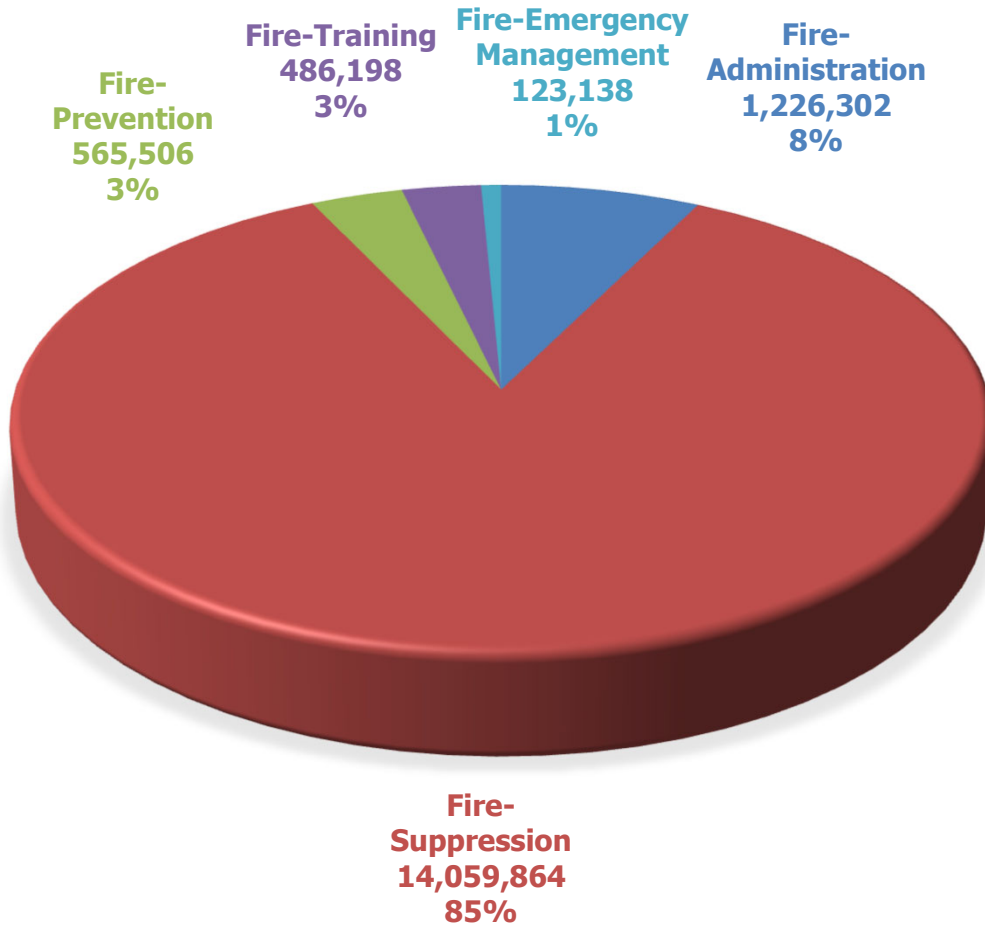
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Fire Department



City of Albany Adopted Budget FY 2023 Fire Department



Total Expenditures
\$16,461,008

FIRE DEPARTMENT SUMMARY
COMBINED SUMMARY

The Fire Department's primary function is to save lives and property by fighting and preventing fires through fire prevention efforts such as inspections, code enforcement, education, as well as arson investigation and prosecution. The Fire Department's responsibilities are defined in the City Charter and State Statutes. This department consists of seven divisions - Administration, Fire Fighting, Fire Prevention, Fire Training, Emergency Management, Public Safety Communications, and CAD 911. CAD 911's expenditures are budgeted separately and is located in the Special Funds section.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 13,468,406 | 14,522,040 | 14,979,146 |
| OPERATING EXPENSE | 1,154,330 | 1,205,773 | 1,481,862 |
| TOTAL | 14,622,736 | 15,727,813 | 16,461,008 |
| FULL TIME POSITIONS | 177 | 177 | 177 |

FIRE ADMINISTRATION

DESCRIPTION

Under the direction of the Fire Chief, the Administrative Division of the Albany Fire Department, as required by the City Charter and Code of the City Ordinances, directs the everyday operations of the department. This includes administration, personnel management, maintenance, repair, purchasing, receiving, supply, safety and fiscal affairs management.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 596,696 | 665,385 | 728,182 |
| OPERATING EXPENSE | 375,974 | 435,292 | 498,120 |
| TOTAL | 972,670 | 1,100,677 | 1,226,302 |
| FULL TIME POSITIONS | 7 | 7 | 7 |

Class Title

| | | | |
|----------------------------------|----------|----------|----------|
| Deputy Fire Chief | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Fire Equipment Repair Technician | 1 | 1 | 1 |
| Fire Chief | 1 | 1 | 1 |
| Administrative Manager | 1 | 1 | 1 |
| Administrative Specialist | 1 | 1 | 1 |
| Fire/Arson Investigator | 1 | 1 | 1 |
| TOTAL | 7 | 7 | 7 |

FIRE ADMINISTRATION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 2300 | | | | | |
| 7110 | Regular Wages | 422,093 | 462,226 | 500,145 | 37,919 |
| 7120 | Overtime | 4,143 | 7,914 | 7,914 | 0 |
| 7210 | W/C Insurance | 5,269 | 4,943 | 5,342 | 399 |
| 7260 | FICA Matching | 31,162 | 35,966 | 38,867 | 2,901 |
| 7270 | Pension Matching | 59,217 | 70,521 | 76,209 | 5,688 |
| 7280 | Insurance Matching | 68,747 | 77,815 | 93,705 | 15,890 |
| 7290 | Contribution Matching | 5,976 | 6,000 | 6,000 | 0 |
| 7510 | Professional Services | 14,839 | 15,000 | 15,000 | 0 |
| 7512 | Purchased Technical Service | 28,343 | 27,388 | 76,600 | 49,212 |
| 7550 | Communications | 26,638 | 33,329 | 23,924 | -9,405 |
| 7600 | Travel | 14,197 | 11,500 | 19,000 | 7,500 |
| 7630 | Train/Cont. Education | 1,751 | 5,450 | 7,600 | 2,150 |
| 7700 | Insurance | 216,805 | 258,447 | 299,412 | 40,965 |
| 7880 | Maint: Mach/Imp/Tools | 25,917 | 25,792 | 3,390 | -22,402 |
| 7990 | Dues and Fees | 2,448 | 3,310 | 1,620 | -1,690 |
| 8010 | Supplies | 9,283 | 8,700 | 9,900 | 1,200 |
| 8016 | Small Equip | 9,874 | 10,200 | 5,200 | -5,000 |
| 8052 | Rent | 1,175 | 2,400 | 2,400 | 0 |
| 8052.1 | Judicial Building | 23,164 | 26,776 | 26,474 | -302 |
| 8150 | Food/Employee Apprec. | 1,543 | 7,000 | 7,600 | 600 |
| Total | | 972,670 | 1,100,677 | 1,226,302 | 125,625 |

FIRE SUPPRESSION

DESCRIPTION

The Firefighting Division performs the very visible function of fire suppression, rescue and related services within the City of Albany and the rest of the County as provided for by contract. The mandates for these functions fall within the provisions of the City Charter, the Code of City Ordinances and OCGA, title 25-12. These duties are accomplished from eleven fire stations utilizing one hundred fifty-four assigned personnel.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 12,054,612 | 12,923,140 | 13,214,438 |
| OPERATING EXPENSE | 692,111 | 641,801 | 845,426 |
| TOTAL | 12,746,723 | 13,564,941 | 14,059,864 |
| FULL TIME POSITIONS | 159 | 159 | 159 |

Class Title

| | | | |
|--------------------------------|------------|------------|------------|
| Fire Apparatus Oper Eng | 45 | 45 | 39 |
| Fire Battalion Chief | 6 | 6 | 6 |
| Fire Station Officer Captain | 18 | 18 | 18 |
| Fire Company Officer Lieutenan | 24 | 24 | 24 |
| Firefighter Trainee | 0 | 10 | 10 |
| Firefighter | 38 | 28 | 34 |
| Firefighter Relief Operator | 28 | 28 | 28 |
| TOTAL | 159 | 159 | 159 |

FIRE SUPPRESSION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2301 | | | | | |
| 7110 | Regular Wages | 6,716,210 | 7,586,809 | 7,938,398 | 351,589 |
| 7120 | Overtime | 1,253,886 | 800,000 | 900,000 | 100,000 |
| 7130 | Part Time | 51,103 | 50,000 | 12,000 | -38,000 |
| 7210 | W/C Insurance | 360,881 | 379,656 | 398,268 | 18,612 |
| 7230 | Uniforms | 59,725 | 255,000 | 135,000 | -120,000 |
| 7260 | FICA Matching | 575,699 | 645,416 | 677,055 | 31,639 |
| 7270 | Pension Matching | 1,181,742 | 1,258,021 | 1,325,760 | 67,739 |
| 7280 | Insurance Matching | 1,753,223 | 1,843,238 | 1,722,957 | -120,281 |
| 7290 | Contribution Matching | 102,144 | 105,000 | 105,000 | 0 |
| 7510 | Professional Services | 1,496 | 37,300 | 38,000 | 700 |
| 7550 | Communications | 25,614 | 13,850 | 27,000 | 13,150 |
| 7600 | Travel | 2,541 | 4,800 | 11,200 | 6,400 |
| 7630 | Train/Cont. Education | 25 | 5,960 | 2,225 | -3,735 |
| 7860 | Maint: Buildings | 7,145 | 10,000 | 10,000 | 0 |
| 7870 | Maint: Motor Equipment | 357,991 | 264,240 | 377,831 | 113,591 |
| 7880 | Maint: Mach/Imp/Tools | 31,703 | 22,366 | 48,206 | 25,840 |
| 7900 | Utilities | 82,876 | 99,000 | 99,000 | 0 |
| 7990 | Dues and Fees | 17,868 | 10,900 | 4,895 | -6,005 |
| 8010 | Supplies | 27,866 | 29,300 | 25,000 | -4,300 |
| 8016 | Small Equip | 45,251 | 54,960 | 40,500 | -14,460 |
| 8060 | Laundry | 2,842 | 7,000 | 3,000 | -4,000 |
| 8110 | Motor Fuel | 88,893 | 82,125 | 158,569 | 76,444 |
| | Total | 12,746,723 | 13,564,941 | 14,059,864 | 494,923 |

FIRE PREVENTION

DESCRIPTION

This division has the overall responsibility for administering/conducting annual fire safety compliance inspections in each business in Albany/Dougherty County; additionally, its personnel performs all fire/life safety compliance inspections on new business licensing, new construction and renovations, to include plan reviews of all new construction. The division is responsible for investigating all fires of suspicious, incendiary or undetermined fires with a high dollar loss or fatality. Division personnel are also responsible for fire safety education to all the citizens of Albany/Dougherty County.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 470,466 | 509,678 | 544,245 |
| OPERATING EXPENSE | 8,969 | 20,102 | 21,261 |
| TOTAL | 479,435 | 529,780 | 565,506 |
| FULL TIME POSITIONS | 6 | 6 | 6 |

Class Title

| | | | |
|---------------------------|----------|----------|----------|
| Assistant Chief - Support | 1 | 1 | 1 |
| Plans Review Specialist | 1 | 1 | 1 |
| Fire Safety Inspector | 4 | 4 | 4 |
| TOTAL | 6 | 6 | 6 |

FIRE PREVENTION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 2302 | | | | | |
| 7110 | Regular Wages | 303,539 | 325,171 | 363,068 | 37,897 |
| 7120 | Overtime | 1,993 | 8,100 | 8,000 | -100 |
| 7210 | W/C Insurance | 13,557 | 13,328 | 14,839 | 1,511 |
| 7260 | FICA Matching | 21,339 | 25,495 | 28,387 | 2,892 |
| 7270 | Pension Matching | 45,674 | 49,991 | 55,660 | 5,669 |
| 7280 | Insurance Matching | 81,021 | 83,093 | 69,791 | -13,302 |
| 7290 | Contribution Matching | 3,343 | 4,500 | 4,500 | 0 |
| 7550 | Communications | 2,565 | 4,780 | 7,380 | 2,600 |
| 7600 | Travel | 0 | 4,450 | 3,650 | -800 |
| 7630 | Train/Cont. Education | 0 | 1,800 | 750 | -1,050 |
| 7870 | Maint: Motor Equipment | 736 | 879 | 1,077 | 198 |
| 7880 | Maint: Mach/Imp/Tools | 0 | 0 | 775 | 775 |
| 8010 | Supplies | 4,524 | 6,500 | 6,500 | 0 |
| 8110 | Gasoline | 1,144 | 1,693 | 1,129 | -564 |
| Total | | 479,435 | 529,780 | 565,506 | 35,726 |

FIRE TRAINING

DESCRIPTION

This division provides planned course content and direction for the on-going study of fire fighting responsibilities. The responsibility of training new recruits for fire fighting, rescue functions and other related tasks, as well as providing direction for increased skills and abilities through knowledge for suppression personnel is assigned to the Training Division. Testing, evaluating, and recommendations of all new hires and promotions within the department. Records and reports on all department training activities.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 302,251 | 346,983 | 412,338 |
| OPERATING EXPENSE | 58,658 | 73,095 | 73,860 |
| TOTAL | 360,910 | 420,078 | 486,198 |
| FULL TIME POSITIONS | 4 | 4 | 4 |

Class Title

| | | | |
|--------------------------------|----------|----------|----------|
| Fire Training Captain | 1 | 1 | 1 |
| Fire Lieutenant | 1 | 1 | 1 |
| Fire Training Officer | 1 | 1 | 1 |
| Assistant Fire Chief, Training | 1 | 1 | 1 |
| TOTAL | 4 | 4 | 4 |

FIRE TRAINING

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2303 | | | | | |
| 7110 | Regular Wages | 195,925 | 224,103 | 239,922 | 15,819 |
| 7120 | Overtime | 409 | 2,000 | 3,000 | 1,000 |
| 7210 | W/C Insurance | 4,394 | 3,916 | 4,207 | 291 |
| 7260 | FICA Matching | 13,736 | 17,297 | 18,584 | 1,287 |
| 7270 | Pension Matching | 29,399 | 33,915 | 36,438 | 2,523 |
| 7280 | Insurance Matching | 55,108 | 62,752 | 107,187 | 44,435 |
| 7290 | Contribution Matching | 3,279 | 3,000 | 3,000 | 0 |
| 7510 | Professional Services | 3,067 | 8,000 | 5,500 | -2,500 |
| 7550 | Communications | 2,712 | 3,500 | 3,000 | -500 |
| 7600 | Travel | 692 | 3,500 | 6,000 | 2,500 |
| 7630 | Train/Cont. Education | 977 | 650 | 3,800 | 3,150 |
| 7860 | Maint: Buildings | 0 | 1,000 | 1,000 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 5,814 | 9,500 | 13,145 | 3,645 |
| 7900 | Utilities | 27,617 | 29,000 | 29,000 | 0 |
| 7990 | Dues & Fees | 34 | 775 | 415 | -360 |
| 8010 | Supplies | 14,397 | 6,550 | 6,000 | -550 |
| 8016 | Small Equip | 3,347 | 6,000 | 6,000 | 0 |
| 8050 | Rental of Equipment | 0 | 4,620 | 0 | -4,620 |
| Total | | 360,910 | 420,078 | 486,198 | 66,120 |

FIRE/EMERGENCY MANAGEMENT

DESCRIPTION

The Emergency Management organization has the responsibility for the development and continuous review and update of plans designed to provide for the continuity of local government prior to and/or during times of high stress, emergencies, or disasters. This responsibility includes (without limitation): the necessary coordination, training, resources and guidelines needed to enable the city and county departments, volunteers or other agencies to operate as a total organization during periods of high stress or emergency/disaster situations and support such operations with manpower, supplies and equipment as economically as possible. This division has been tasked with the management of the 911 Communications Division.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 44,381 | 76,854 | 79,943 |
| OPERATING EXPENSE | 18,617 | 35,483 | 43,195 |
| TOTAL | 62,998 | 112,337 | 123,138 |
| FULL TIME POSITIONS | 1 | 1 | 1 |

Class Title

| | | | |
|----------------------------|----------|----------|----------|
| Emergency Mgmt. Specialist | 1 | 1 | 1 |
| TOTAL | 1 | 1 | 1 |

FIRE / EMERGENCY MANAGEMENT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 2305 | | | | | |
| 7110 | Regular Wages | 26,586 | 57,259 | 59,835 | 2,576 |
| 7210 | W/C Insurance | 79 | 143 | 150 | 7 |
| 7260 | FICA Matching | 3,720 | 4,380 | 4,577 | 197 |
| 7270 | Pension Matching | 6,418 | 6,871 | 7,180 | 309 |
| 7280 | Insurance Matching | 7,349 | 7,201 | 7,201 | 0 |
| 7290 | Contribution Matching | 228 | 1,000 | 1,000 | 0 |
| 7550 | Communications | 5,200 | 15,590 | 15,590 | 0 |
| 7600 | Travel | -206 | 2,000 | 5,000 | 3,000 |
| 7630 | Training & Development | 0 | 350 | 650 | 300 |
| 7870 | Maint: Motor Equipment | 1,565 | 2,518 | 0 | -2,518 |
| 7880 | Maint: Mach/Imp/Tools | 6,452 | 4,000 | 4,430 | 430 |
| 7990 | Dues and Fees | 0 | 25 | 25 | 0 |
| 8010 | Supplies | 2,165 | 2,000 | 6,500 | 4,500 |
| 8016 | Small Equip | 3,442 | 8,000 | 10,000 | 2,000 |
| 8150 | Food/Employee Apprec. | 0 | 1,000 | 1,000 | 0 |
| Total | | 62,998 | 112,337 | 123,138 | 10,801 |



Engineering

ENGINEERING

DESCRIPTION

The Engineering Department Civil and Project Management Divisions have the responsibility for providing the necessary design, inspection and project management for the City of Albany. The department is an information repository for Albany's existing infrastructure to be utilized by the private sector for future development and by the City forces for maintenance. This department provides a vital function by providing information about the infrastructures to guide and help promote development without causing undue financial or physical hardship on the taxpayers. This is accomplished by carefully reviewing, approving and inspecting development projects to ensure compliance with local, state, and federal laws, as well as sound engineering principles. The Engineering Department Traffic Division is responsible for installation and maintenance of all traffic control devices together with conducting studies for implementing necessary modifications to improve the flow of traffic. This department also coordinates activities with the utility companies, the GA D.O.T., Dougherty County, state and federal agencies, and other engineers relative to long range planning.

STRATEGIC PRIORITIES (SP)

- SP I: Safe, Sustainable & Business Friendly
- SP II: Economic Development & Jobs
- SP IV: Promotion of the City of Albany as a Great Place to Live, Work & Play

GOALS & OBJECTIVES (G&O)

- SP I, G&O 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens & assets
- SP II, G&O 1: Expand Albany Utilities infrastructure
- SP IV, G&O 3: To be recognized as a vibrant community & tourism destination

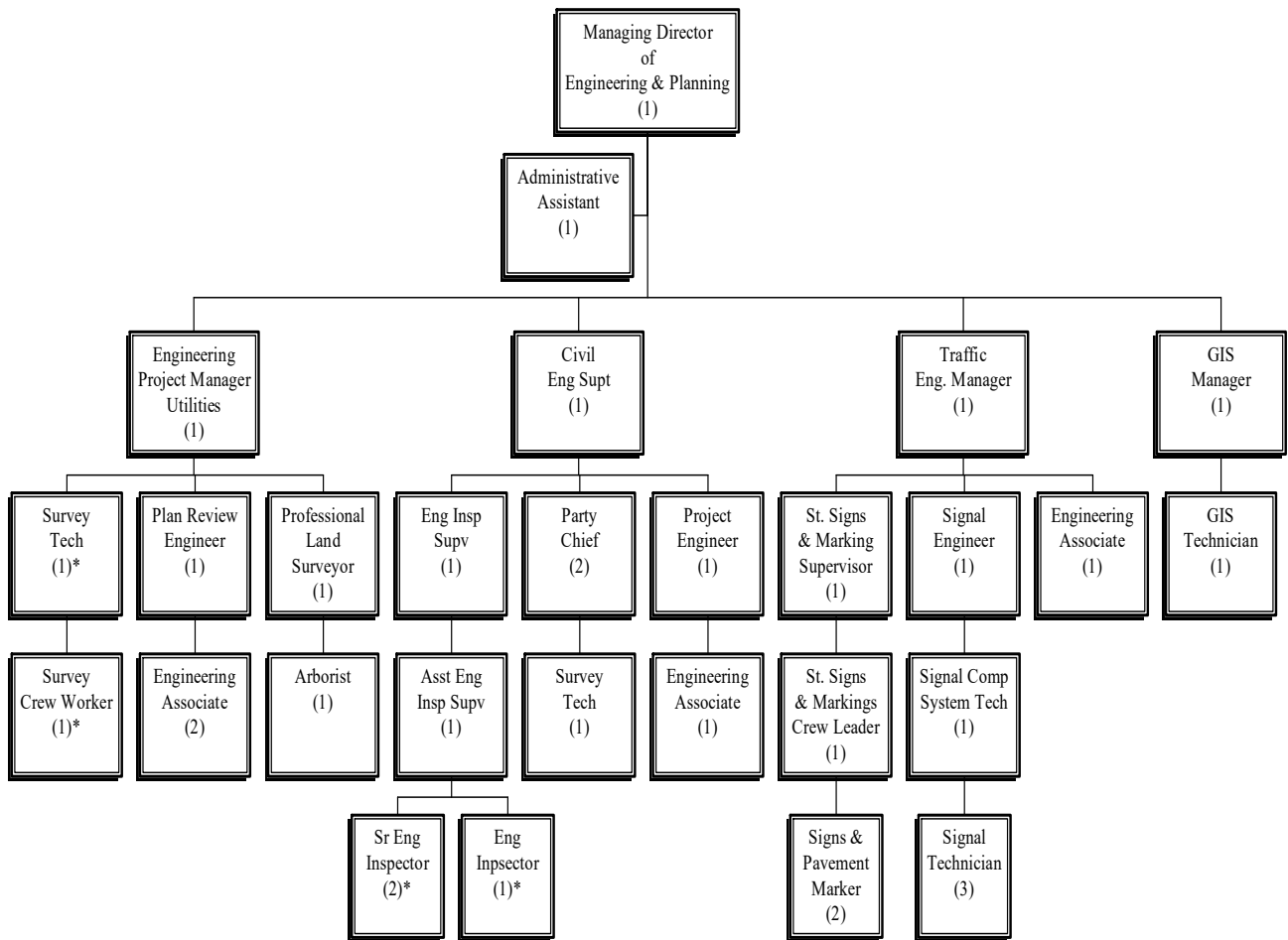
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|--|---------|---------|---------|------------|
| | Actual | Budget | Actuals | Projection |
| SP I, G&O 1, PM 1: Needs Assessment for Sidewalks - % Complete | N/A | 100% | 100% | 100% |
| SP I, G&O 1, PM 2: School Zone Cameras - % Complete | 15% | 100% | 100% | N/A |
| SP I, G&O 1, PM 3: Illuminated Street Name Signs - % Complete | 20% | 90% | 90% | N/A |
| SP III, G&O 2, PM 1: Design Rails-to-Trails Connector to Riverfront Trail - % Complete | N/A | 100% | 100% | N/A |
| SP III, G&O 1, PM 2: Design of Barkley Blvd Extention - % Complete | 100% | N/A | N/A | N/A |
| SP III, G&O 1, PM 3: Design of Widening Nottingham Way to Whispering Pines - % Complete | 20% | 75% | 75% | 100% |
| SP III, G&O 1, PM 4: Design of Nottingham Way and Whispering Pines Roundabout - % Complete | N/A | 100% | 100% | N/A |

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



Engineering Department



* Positions funded by SPLOST

ENGINEERING

DESCRIPTION

The Engineering Department Civil and Project Management Divisions have the responsibility for providing the necessary design, inspection and project management for the City of Albany. The department is an information repository for Albany's existing infrastructure to be utilized by the private sector for future development and by the City forces for maintenance. This department provides a vital function by providing information about the infrastructures to guide and help promote development without causing undue financial or physical hardship on the taxpayers. This is accomplished by carefully reviewing, approving and inspecting development projects to ensure compliance with local, state, and federal laws, as well as sound engineering principles. The Engineering Department Traffic Division is responsible for installation and maintenance of all traffic control devices together with conducting studies for implementing necessary modifications to improve the flow of traffic. This department also coordinates activities with the utility companies, the GA D.O.T., Dougherty County, state and federal agencies, and other engineers relative to long range planning.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,871,499 | 2,100,970 | 2,224,964 |
| OPERATING EXPENSE | 1,475,487 | 1,599,001 | 1,732,660 |
| TOTAL | 3,346,986 | 3,699,971 | 3,957,624 |
| FULL TIME POSITIONS | 34 | 34 | 34 |

Class Title

| | | | |
|--|-----------|-----------|-----------|
| Director of Engineering | 1 | 1 | 1 |
| Arborist | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Assistant Engineering Inspector Supervisor | 1 | 1 | 1 |
| Capital Development Supt. | 1 | 0 | 0 |
| Plan Review Engineer | 0 | 1 | 1 |
| Civil Engineer Superintendent | 1 | 1 | 1 |
| Professional Land Surveyor | 0 | 1 | 1 |
| Engineering Project Manager-Utilities | 1 | 1 | 1 |
| Project Engineer | 0 | 1 | 1 |
| Engineering Associate | 4 | 4 | 4 |
| Engineering Inspection Supervisor | 1 | 1 | 1 |
| Engineering Inspector, Senior | 2 | 2 | 2 |
| Engineering Inspector | 1 | 1 | 1 |
| GIS Analyst | 1 | 0 | 0 |
| GIS Manager | 1 | 1 | 1 |
| *GIS Technician | 1 | 1 | 1 |
| Survey Party Chief | 2 | 2 | 2 |
| Senior Engineer | 1 | 0 | 0 |
| Signal Computer System Technician | 1 | 1 | 1 |
| Signal Engineer | 1 | 1 | 1 |
| Signal Technician | 3 | 3 | 3 |
| Signs & Pavement Marker | 2 | 2 | 2 |
| St/Signs & Mark Supervisor | 1 | 1 | 1 |
| St/Signs/Mark Crew Leader | 1 | 1 | 1 |
| Survey Crew Worker | 1 | 1 | 1 |
| Surveying Technician | 2 | 2 | 2 |
| Traffic Engineering Manager | 1 | 1 | 1 |
| TOTAL | 34 | 34 | 34 |

* One GIS Technician is paid for by Dougherty County

| ENGINEERING | | | | | |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 2400 | | | | | |
| 7110 | Regular Wages | 1,240,637 | 1,420,064 | 1,542,866 | 122,802 |
| 7120 | Overtime | 16,821 | 20,000 | 20,000 | 0 |
| 7130 | Part Time | 38,029 | 35,000 | 40,000 | 5,000 |
| 7210 | W/C Insurance | 35,433 | 36,877 | 56,100 | 19,223 |
| 7230 | Uniforms | 9,430 | 10,000 | 10,000 | 0 |
| 7260 | FICA Matching | 92,223 | 112,842 | 122,619 | 9,777 |
| 7270 | Pension Matching | 145,656 | 172,808 | 187,544 | 14,736 |
| 7280 | Insurance Matching | 279,226 | 279,379 | 230,835 | (48,544) |
| 7290 | Contribution Matching | 14,044 | 14,000 | 15,000 | 1,000 |
| 7510 | Professional Services | 8,216 | 16,720 | 33,000 | 16,280 |
| 7512 | Tech.Svcs(Surveys,DP) | 1,508 | 1,500 | 3,000 | 1,500 |
| 7550 | Communications | 26,813 | 37,422 | 30,172 | (7,250) |
| 7600 | Travel | 2,055 | 8,130 | 8,635 | 505 |
| 7630 | Train/Cont. Education | 3,373 | 7,218 | 8,227 | 1,009 |
| 7700 | Risk Allocation | 20,588 | 5,341 | 45,091 | 39,750 |
| 7860 | Maint: Buildings | 94 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip | 46,608 | 60,582 | 90,622 | 30,040 |
| 7880 | Maint: Mach/Imp/Tools | 116,664 | 141,043 | 143,628 | 2,585 |
| 7900 | Utilities | 247,735 | 25,000 | 25,000 | 0 |
| 7910 | Street Lights | 719,564 | 1,022,008 | 902,008 | (120,000) |
| 7990 | Dues and Fees | 7,086 | 11,505 | 9,105 | (2,400) |
| 8009 | Licenses(CDL,CPA,Etc) | 1,165 | 2,300 | 2,605 | 305 |
| 8010 | Supplies | 148,580 | 140,900 | 291,057 | 150,157 |
| 8016 | Small Equip | 22,429 | 18,586 | 11,900 | (6,686) |
| 8017 | Printing(Not Std Forms) | 289 | 0 | 0 | 0 |
| 8018 | Books & Subscriptions | 3,914 | 4,072 | 1,722 | (2,350) |
| 8050 | Equipment Rental | 0 | 500 | 16,340 | 15,840 |
| 8052 | Rent Central Square Bldg | 68,035 | 64,808 | 75,953 | 11,145 |
| 8110 | Motor Fuel | 29,786 | 29,866 | 32,095 | 2,229 |
| 8150 | Food/Employee Apprec. | 983 | 1,500 | 2,000 | 500 |
| Total | | 3,346,986 | 3,699,971 | 3,957,624 | 257,653 |



Right-of-Way Maintenance

RIGHT-OF-WAY MAINTENANCE

DESCRIPTION

The Right-of-Way Maintenance Section is responsible for herbicide application, mowing rights of way, side parks, Dawson Rd. & Slappey Welcome Sign area, holding ponds, and City maintained ditches within the City. The department also cuts overgrown bushes in alleys and edge trimming streets. The ROW maintenance section participates in numerous projects.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

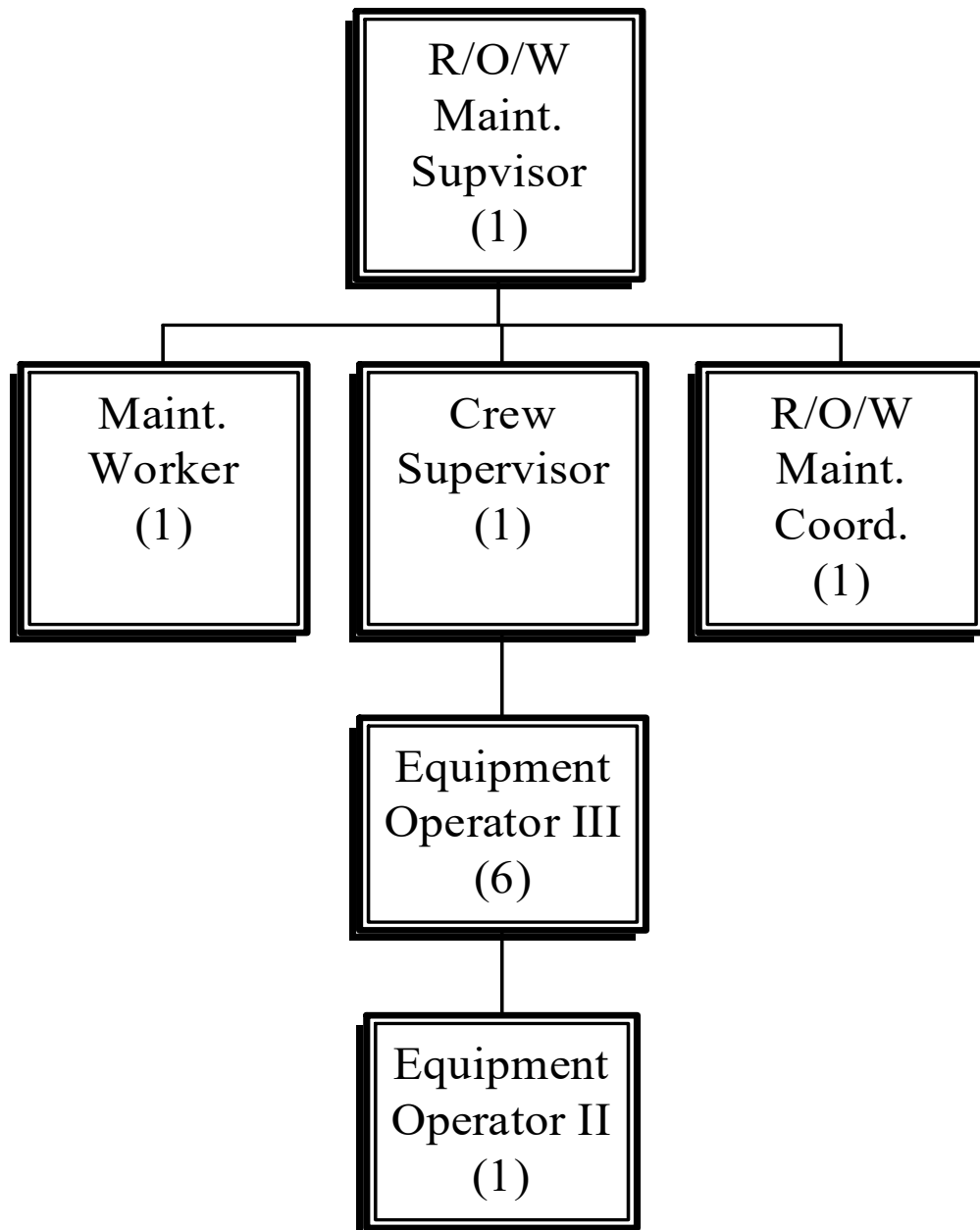
PERFORMANCE MEASURES (PM)

| Measures | FY 2019 Actual | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|---------------------------|---------------------------|----------------------------|-------------------------------|
| SP IV, G&O 2, PM 1: # of contractor litter bags pickups on By-pass | 2,420 | 2,400 | 3,604 | 3,500 |
| (Supervised by Solid Waste personnel) | | | | |
| SP IV, G&O 2, PM 2: # of litter bags picked up by Inmate labor | 10,400 | 10,400 | 10,500 | 10,500 |
| SP IV, G&O 2, PM 3: # of litter bags picked up by Community Service Workers & In-house | 2,800 | 2,800 | 2,800 | 2,800 |

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- SP VI = Fiscal Responsibility



Right-of-Way Maintenance



RIGHT-OF-WAY MAINTENANCE

DESCRIPTION

The Right-of-Way Maintenance Section is responsible for herbicide application, mowing rights of way, side parks, Dawson Rd. & Slappey Welcome Sign area, holding ponds, and City maintained ditches within the City. The department also cuts overgrown bushes in alleys and edge trimming streets. The ROW maintenance section participates in numerous projects.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONAL SERVICES | 572,840 | 624,728 | 658,021 |
| OPERATING EXPENSES | 384,862 | 365,817 | 477,204 |
| TOTAL EXPENSES | 957,702 | 990,545 | 1,135,225 |
| FULL TIME POSITIONS | 11 | 11 | 11 |

Class Title

| | | | |
|-------------------------|-----------|-----------|-----------|
| Equipment Operator III | 6 | 6 | 6 |
| Equipment Operator II | 1 | 1 | 1 |
| R/O/W Maint Supervisor | 1 | 1 | 1 |
| R/O/W Maint Coordinator | 1 | 1 | 1 |
| Crew Supervisor | 1 | 1 | 1 |
| Maintenance Worker | 1 | 1 | 1 |
| TOTAL | 11 | 11 | 11 |

RIGHT-OF-WAY MAINTENANCE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3301 | | | | | |
| 7110 | Regular Wages | 354,027 | 402,270 | 421,650 | 19,380 |
| 7120 | Overtime | 17,349 | 2,500 | 7,000 | 4,500 |
| 7210 | W/C Insurance | 19,314 | 20,279 | 22,676 | 2,397 |
| 7260 | FICA Matching | 26,168 | 30,965 | 32,792 | 1,827 |
| 7270 | Pension Matching | 44,370 | 48,572 | 51,438 | 2,866 |
| 7280 | Insurance Matching | 110,219 | 118,642 | 120,965 | 2,323 |
| 7290 | Contribution Matching | 1,393 | 1,500 | 1,500 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 70,306 | 83,200 | 75,000 | -8,200 |
| 7600 | Travel | 0 | 120 | 120 | 0 |
| 7630 | Train/Cont. Education | 0 | 360 | 360 | 0 |
| 7700 | Risk Allocation | 17,458 | 9,230 | 25,669 | 16,439 |
| 7870 | Maint: Motor Equip. | 186,462 | 150,085 | 234,014 | 83,929 |
| 7880 | Maint: Mach/Imp/Tools | 1,713 | 2,000 | 2,000 | 0 |
| 7900 | Utilites | 185 | 500 | 250 | -250 |
| 8010 | Supplies | 66,857 | 72,000 | 72,000 | 0 |
| 8016 | Small Equipment | 752 | 5,232 | 5,000 | -232 |
| 8110 | Motor Fuel | 41,128 | 43,090 | 62,791 | 19,701 |
| Total | | 957,702 | 990,545 | 1,135,225 | 144,680 |



Recreation & Parks

RECREATION DEPARTMENT

DESCRIPTION

The Recreation Department is responsible for the development, coordination, and promotion of the recreational facilities and leisure opportunities within the City of Albany. The department develops immediate and long-range plans to meet recreational needs of all age groups. The Recreational Department is comprised of the following divisions: Administration, Centers & Gyms, Athletics, Flint River Golf Course, Parks Maintenance, Cemeteries, Park Planning/Natural Resources and Health/Wellness & Community.

STRATEGIC PRIORITIES (SP)

SP IV: Promoting Albany as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To Be Recognized as a Vibrant Community & Tourist Destination

SP IV, G&O 3: To Be Recognized as a Progressive and Innovative Community

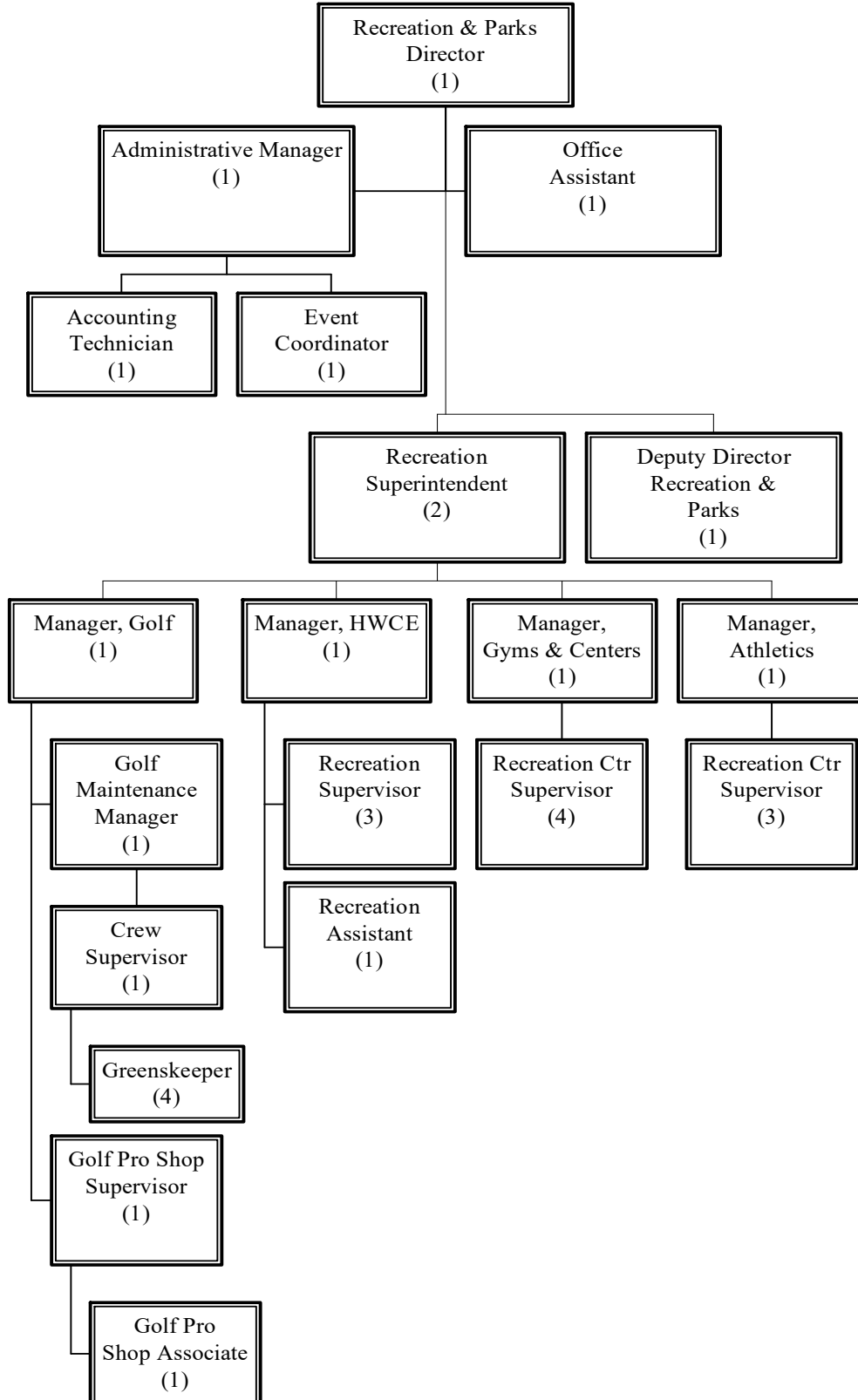
PERFORMANCE MEASURES (PM)

| | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP IV, G&O 2, PM 1: To Increase the # of Rounds Played & Grow Golf Membership | | | | |
| - Rounds Played | 16,000 | 16,000 | 12,000 | 16,000 |
| - # of Members | 150 | 150 | 135 | 150 |
| SP IV, G&O 2, PM 2: To Increase the # of Special Events & Programs | | | | |
| - # of Youth Events/Programs | 28 | 28 | 2 | 28 |
| - # of Participants | 3,000 | 3,000 | 260 | 3,000 |
| - # of Adult Events/Programs | 32 | 32 | 0 | 32 |
| - # of Participants | 2,500 | 2,500 | 0 | 2,500 |
| - # of Family Events/Programs | 5 | 5 | 0 | 5 |
| - # of Participants | 1,500 | 1,500 | 0 | 1,500 |
| - Total # of Events/Programs | 65 | 65 | 2 | 65 |
| - Total # of Participants | 7,000 | 7,000 | 260 | 7,000 |

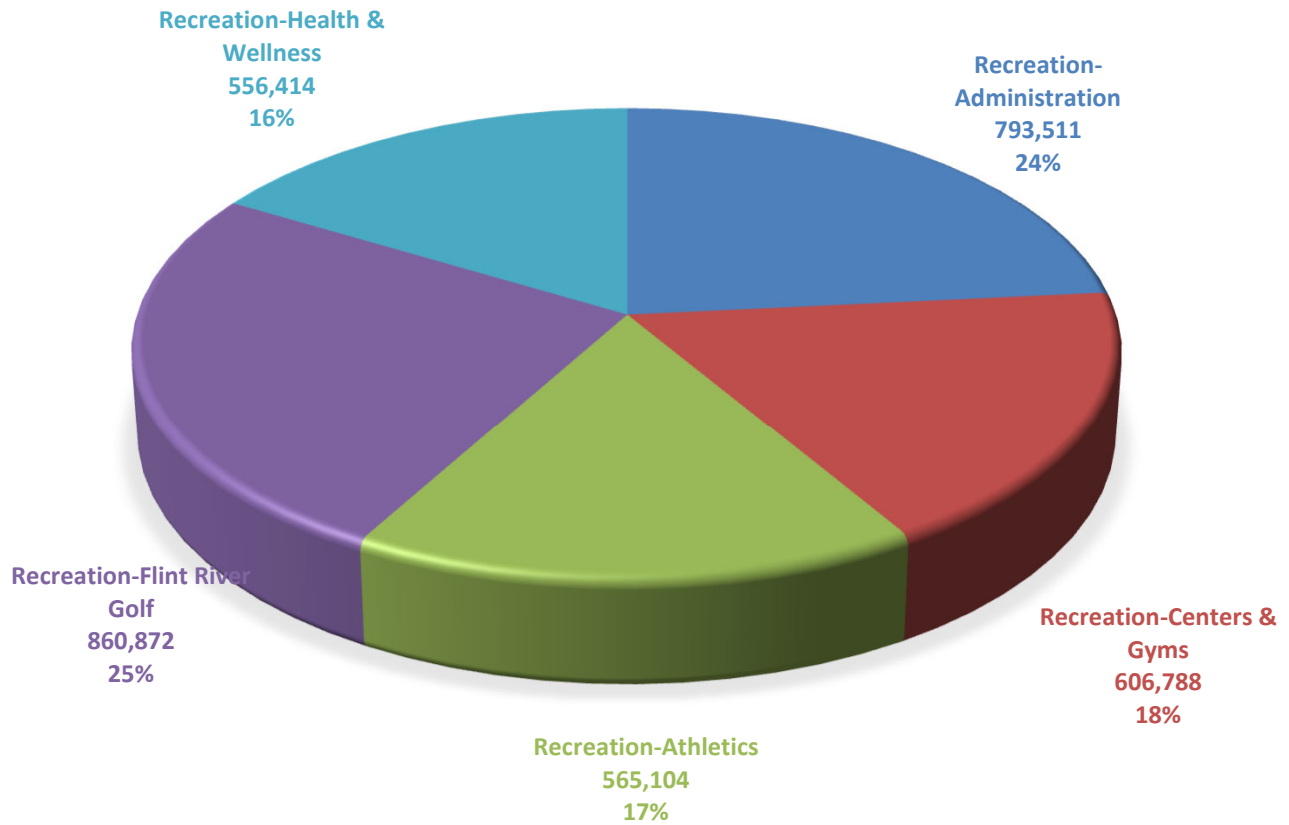
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 SP V = Effective & Excellent Service Delivery
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Recreation & Parks Department



City of Albany Adopted Budget FY 2023 Recreation Department



Total Expenditures
\$3,382,689

RECREATION DEPARTMENTAL SUMMARY

SUMMARY

The Recreation Department is responsible for the development, coordination, and promotion of the recreational facilities and leisure opportunities within the City of Albany. The department develops immediate and long-range plans to meet recreational needs of all age groups. The Recreational Department is comprised of the following divisions: Administration, Centers & Gyms, Athletics, Flint River Municipal Golf Course, and Health/Wellness & Community Events.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 278,434 | 324,500 | 369,500 |
| PERSONNEL SERVICES | 1,566,099 | 1,993,935 | 2,163,270 |
| OPERATING EXPENSE | 1,056,422 | 1,160,127 | 1,219,419 |
| TOTAL | 2,622,520 | 3,154,062 | 3,382,689 |
| FULL TIME POSITION | 31 | 31 | 31 |

RECREATION ADMINISTRATION

DESCRIPTION

The Recreation & Parks Administrative division provides administrative services for the department by serving employees, citizens, other City departments, other sports related organizations, participants (youth and adult), parents, volunteers, coaches and officials in regards to all departmental information, employment issues, fiscal reporting, and purchasing.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 355,853 | 494,062 | 604,034 |
| OPERATING EXPENSE | 160,064 | 198,834 | 189,477 |
| TOTAL | 515,917 | 692,896 | 793,511 |
| FULL TIME POSITION | 7 | 7 | 8 |

Class Title

| | | | |
|-----------------------------|----------|----------|----------|
| Accounting Technician | 1 | 1 | 1 |
| Recreation Superintendent | 2 | 2 | 2 |
| Event Coordinator | 1 | 1 | 1 |
| Office Assistant | 0 | 1 | 1 |
| Administrative Manager | 1 | 1 | 1 |
| Director, Recreation | 1 | 1 | 1 |
| Deputy Director, Recreation | 0 | 0 | 1 |
| Booking & Sales Adm. Coord. | 1 | 0 | 0 |
| TOTAL | 7 | 7 | 8 |

RECREATION ADMINISTRATION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 6100 | | | | | |
| 7110 | Regular Wages | 255,149 | 341,845 | 422,824 | 80,979 |
| 7130 | Part Time | 10,804 | 10,000 | 5,000 | -5,000 |
| 7210 | W/C Insurance | 4,453 | 5,418 | 6,588 | 1,170 |
| 7230 | Uniforms | 1,758 | 2,000 | 2,000 | 0 |
| 7260 | FICA Matching | 19,231 | 26,916 | 32,729 | 5,813 |
| 7270 | Pension Matching | 27,285 | 41,021 | 50,739 | 9,718 |
| 7280 | Insurance Matching | 34,132 | 62,362 | 79,654 | 17,292 |
| 7290 | Contribution Matching | 3,040 | 4,500 | 4,500 | 0 |
| 7550 | Communications | 8,597 | 6,880 | 9,700 | 2,820 |
| 7600 | Travel | 1,592 | 3,840 | 7,000 | 3,160 |
| 7630 | Train/Cont. Education | 934 | 2,865 | 2,200 | -665 |
| 7700 | Risk Allocation | 99,760 | 107,342 | 118,010 | 10,668 |
| 7870 | Maint: Motor Equipment | 3,547 | 5,535 | 5,075 | -460 |
| 7880 | Maint: Mach/Imp/Tools | 13,158 | 10,925 | 9,190 | -1,735 |
| 7900 | Utilities | 14,155 | 22,000 | 12,000 | -10,000 |
| 7990 | Dues and Fees | 5,696 | 12,470 | 15,000 | 2,530 |
| 8010 | Supplies | 1,619 | 7,000 | 4,000 | -3,000 |
| 8016 | Small Equip | 6,954 | 7,400 | 1,000 | -6,400 |
| 8030 | Janitorial Supplies | 1,733 | 1,000 | 1,000 | 0 |
| 8050 | Equipment Rental | 0 | 9,240 | 0 | -9,240 |
| 8110 | Motor Fuel | 2,320 | 1,837 | 3,802 | 1,965 |
| 8150 | Food/Employee Apprec. | 0 | 500 | 1,500 | 1,000 |
| | Total | 515,917 | 692,896 | 793,511 | 100,615 |

RECREATION/CENTERS AND GYMS

DESCRIPTION

The Centers and Gyms division provides citizens indoor leisure service and recreation needs through organized and supervised programs, including educational, cultural, and art for youth and adults in the community.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 304,310 | 391,811 | 457,623 |
| OPERATING EXPENSE | 157,467 | 157,150 | 149,165 |
| TOTAL | 461,777 | 548,961 | 606,788 |
| FULL TIME POSITION | 6 | 5 | 5 |

Class Title

| | | | |
|------------------------------|----------|----------|----------|
| Recreation Assistant | 1 | 0 | 0 |
| Manager, Gyms & Centers | 1 | 1 | 1 |
| Recreation Center Supervisor | 4 | 4 | 4 |
| TOTAL | 6 | 5 | 5 |

RECREATION / CENTERS AND GYMS

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 6101 | | | | | |
| 7110 | Regular Wages | 190,167 | 207,821 | 223,182 | 15,361 |
| 7120 | Overtime | 66 | 200 | 1,000 | 800 |
| 7130 | Part Time | 31,425 | 100,000 | 125,000 | 25,000 |
| 7210 | W/C Insurance | 2,937 | 2,464 | 2,793 | 329 |
| 7230 | Uniforms | 1,467 | 1,500 | 1,500 | 0 |
| 7260 | FICA Matching | 15,983 | 23,564 | 26,712 | 3,148 |
| 7270 | Pension Matching | 21,607 | 24,963 | 26,902 | 1,939 |
| 7280 | Insurance Matching | 38,476 | 29,299 | 48,534 | 19,235 |
| 7290 | Contribution Matching | 2,180 | 2,000 | 2,000 | 0 |
| 7514 | Contact Labor(Temp) | 17,464 | 35,000 | 35,000 | 0 |
| 7550 | Communications | 9,903 | 8,700 | 8,700 | 0 |
| 7600 | Travel | 0 | 300 | 1,500 | 1,200 |
| 7630 | Train/Cont. Education | 0 | 600 | 600 | 0 |
| 7870 | Maint: Motor Equip. | 2,546 | 926 | 140 | -786 |
| 7880 | Maint: Mach/Imp/Tools | 982 | 1,910 | 975 | -935 |
| 7900 | Utilities | 101,835 | 80,000 | 85,000 | 5,000 |
| 7990 | Dues and Fees | 0 | 250 | 250 | 0 |
| 8010 | Supplies | 7,208 | 3,500 | 10,000 | 6,500 |
| 8016 | Small Equip | 11,683 | 17,500 | 3,000 | -14,500 |
| 8030 | Janitorial Supplies | 642 | 5,500 | 1,000 | -4,500 |
| 8110 | Motor Fuel | 1,120 | 864 | 0 | -864 |
| 8150 | Food/Employee Apprec. | 1,258 | 2,100 | 3,000 | 900 |
| | Total | 461,777 | 548,961 | 606,788 | 57,827 |

RECREATION/ATHLETICS

DESCRIPTION

The Athletic Division plans, organizes and implements team based sports programs, leagues and activities for the citizens of our community. Additionally, the division hosts tournaments, facilitates the use of athletic facilities for use by local parent run volunteer organizations and trains volunteer coaches.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 225,812 | 254,142 | 278,949 |
| OPERATING EXPENSE | 193,256 | 286,797 | 286,155 |
| TOTAL | 419,069 | 540,939 | 565,104 |
| FULL TIME POSITION | 4 | 4 | 4 |

Class Title

| | | | |
|------------------------------|----------|----------|----------|
| Recreation Assistant | 1 | 1 | 0 |
| Manager, Athletics | 1 | 1 | 1 |
| Recreation Center Supervisor | 2 | 2 | 3 |
| TOTAL | 4 | 4 | 4 |

RECREATION / ATHLETICS

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|----------------|------------------------|------------------|-------------------|-------------------|------------------|
| 6104 | | | | | |
| 7110 | Regular Wages | 158,534 | 181,071 | 188,636 | 7,565 |
| 7120 | Overtime | 0 | 900 | 1,000 | 100 |
| 7130 | Part Time | 0 | 5,000 | 5,000 | 0 |
| 7210 | W/C Insurance | 6,077 | 7,000 | 7,287 | 287 |
| 7230 | Uniforms | 805 | 750 | 1,000 | 250 |
| 7260 | FICA Matching | 11,497 | 14,303 | 14,890 | 587 |
| 7270 | Pension Matching | 18,667 | 21,837 | 22,756 | 919 |
| 7280 | Insurance Matching | 28,140 | 20,781 | 35,880 | 15,099 |
| 7290 | Contribution Matching | 2,094 | 2,500 | 2,500 | 0 |
| 7514 | Contract Labor(Temp) | 18,708 | 40,000 | 40,000 | 0 |
| 7550 | Communications | 1,481 | 2,800 | 2,800 | 0 |
| 7600 | Travel | 908 | 300 | 3,000 | 2,700 |
| 7630 | Train/Cont. Education | 344 | 600 | 1,000 | 400 |
| 7870 | Maint: Motor Equipment | 7,200 | 7,084 | 11,091 | 4,007 |
| 7880 | Maint: Mach/Imp/Tools | 1,036 | 700 | 660 | -40 |
| 7900 | Utilities | 136,112 | 193,000 | 193,000 | 0 |
| 7990 | Dues and Fees | 0 | 3,000 | 1,500 | -1,500 |
| 8010 | Supplies | 17,332 | 35,000 | 25,000 | -10,000 |
| 8016 | Small Equip | 1,240 | 3,000 | 4,000 | 1,000 |
| 8030 | Janitorial Supplies | 3,561 | 500 | 2,000 | 1,500 |
| 8110 | Motor Fuel | 772 | 813 | 604 | -209 |
| 8150 | Food/Employee Apprec. | 56 | 0 | 0 | 0 |
| | Total | 419,069 | 540,939 | 565,104 | 24,165 |

RECREATION/FLINT RIVER GOLF COURSE

DESCRIPTION

Flint River Golf Course is a well maintained 18-hole public golf facility. Clinics, tournaments, and various special events are offered throughout the year. A Pro Shop, with various resale items, and Concessions are available for purchase. Flint River Golf Course also offers a banquet facility.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Revenues | 258,035 | 298,500 | 321,500 |
| PERSONNEL SERVICES | 390,152 | 546,222 | 517,772 |
| OPERATING EXPENSE | 382,598 | 291,786 | 343,100 |
| TOTAL EXPENSES | 772,750 | 838,008 | 860,872 |

| | | | |
|---------------------------|----------|-----------|----------|
| FULL TIME POSITION | 9 | 10 | 9 |
|---------------------------|----------|-----------|----------|

Class Title

| | | | |
|---------------------------------|----------|-----------|----------|
| Manager, Golf Course | 1 | 1 | 1 |
| Greenskeeper | 3 | 4 | 4 |
| Golf Course Maintenance Manager | 1 | 1 | 1 |
| Crew Supervisor | 1 | 1 | 1 |
| Booking & Sales Coordinator | 1 | 1 | 0 |
| Office Assistant | 1 | 1 | 0 |
| Golf Pro Shop Associate | 0 | 0 | 1 |
| Golf Pro Shop Supervisor | 1 | 1 | 1 |
| TOTAL | 9 | 10 | 9 |

RECREATION/FLINT RIVER GOLF COURSE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|----------------|------------------------|------------------|-------------------|-------------------|------------------|
| 6105 | | | | | |
| 7110 | Regular Wages | 244,671 | 328,394 | 324,966 | -3,428 |
| 7120 | Overtime | 5 | 0 | 1,000 | 1,000 |
| 7130 | Part Time | 0 | 21,000 | 21,000 | 0 |
| 7210 | W/C Insurance | 5,219 | 6,953 | 6,905 | -48 |
| 7230 | Uniforms | 3,585 | 4,000 | 3,000 | -1,000 |
| 7260 | FICA Matching | 16,804 | 26,729 | 26,543 | -186 |
| 7270 | Pension Matching | 28,343 | 39,407 | 39,116 | -291 |
| 7280 | Insurance Matching | 88,520 | 116,739 | 92,242 | -24,497 |
| 7290 | Contribution Matching | 3,005 | 3,000 | 3,000 | 0 |
| 7514 | Contract Labor(Temp) | 36,275 | 23,000 | 30,000 | 7,000 |
| 7550 | Communications | 5,765 | 7,220 | 3,280 | -3,940 |
| 7600 | Travel | 0 | 600 | 1,200 | 600 |
| 7630 | Train/Cont. Education | 535 | 300 | 500 | 200 |
| 7870 | Maint: Motor Equip | 62,948 | 37,993 | 53,513 | 15,520 |
| 7880 | Maint: Mach/Imp/Tools | 27,831 | 12,200 | 13,405 | 1,205 |
| 7900 | Utilities | 55,226 | 70,000 | 54,577 | -15,423 |
| 7990 | Dues and Fees | 12,565 | 12,000 | 12,000 | 0 |
| 8010 | Supplies | 69,025 | 50,000 | 64,000 | 14,000 |
| 8016 | Small Equip | 7,724 | 5,000 | 5,000 | 0 |
| 8030 | Janitorial Supplies | 1,694 | 1,000 | 1,000 | 0 |
| 8050 | Equipment Rental | 43,173 | 38,000 | 40,000 | 2,000 |
| 8070 | Concessions for Resale | 3,633 | 7,500 | 10,000 | 2,500 |
| 8080 | Supplies For Resale | 3,710 | 7,000 | 10,000 | 3,000 |
| 8110 | Motor Fuel | 25,758 | 17,275 | 38,625 | 21,350 |
| 8150 | Food/Employee Apprec | 273 | 2,698 | 1,000 | -1,698 |
| Total | | 772,750 | 838,008 | 860,872 | 22,864 |

RECREATION/HEALTH, WELLNESS AND COMMUNITY

DESCRIPTION

The Health, Wellness, and Community Events division includes marketing, special events, cultural arts, summer playground activities, teen and pre-teen programs, therapeutic sports programs and activities, aquatics facilities and programs, and a health and wellness facility. This division is responsible for the USDA/Bright from the Start Summer Food Service Program.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 289,972 | 307,698 | 304,892 |
| OPERATING EXPENSE | 163,036 | 225,560 | 251,522 |
| TOTAL | 453,008 | 533,258 | 556,414 |
| FULL TIME POSITION | 5 | 5 | 5 |

Class Title

| | | | |
|---------------------------------------|----------|----------|----------|
| Recreation Assistant | 1 | 1 | 1 |
| Recreation Supervisor | 3 | 3 | 3 |
| Health, Wellness, & Community Manager | 1 | 1 | 1 |
| TOTAL | 5 | 5 | 5 |

RECREATION/HEALTH, WELLNESS AND COMMUNITY

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 6111 | | | | | |
| 7110 | Regular Wages | 206,211 | 197,171 | 200,474 | 3,303 |
| 7120 | Overtime | 28 | 500 | 500 | 0 |
| 7130 | Temporary Help | 5,204 | 30,000 | 30,000 | 0 |
| 7210 | W/C Insurance | 4,387 | 5,364 | 5,442 | 78 |
| 7230 | Uniforms | 1,250 | 1,250 | 1,250 | 0 |
| 7260 | FICA Matching | 15,666 | 17,417 | 17,670 | 253 |
| 7270 | Pension Matching | 24,632 | 23,721 | 24,117 | 396 |
| 7280 | Insurance Matching | 30,591 | 30,275 | 23,439 | -6,836 |
| 7290 | Contribution Matching | 2,003 | 2,000 | 2,000 | 0 |
| 7512 | Tech Svcs (Surveys, DP) | 15,034 | 0 | 15,000 | 15,000 |
| 7514 | Contract Labor(Temp) | 22,983 | 55,000 | 70,000 | 15,000 |
| 7550 | Communications | 3,658 | 6,800 | 1,992 | -4,808 |
| 7600 | Travel | 0 | 1,500 | 1,500 | 0 |
| 7630 | Train/Cont. Education | 75 | 900 | 900 | 0 |
| 7870 | Maint: Motor Equip. | 0 | 0 | 140 | 140 |
| 7880 | Maint: Mach/Imp/Tools | 1,490 | 1,400 | 1,490 | 90 |
| 7900 | Utilities | 61,476 | 85,000 | 85,000 | 0 |
| 7990 | Dues and Fees | 450 | 3,860 | 2,500 | -1,360 |
| 8010 | Supplies | 7,578 | 10,000 | 12,000 | 2,000 |
| 8016 | Small Equip | 8,652 | 11,200 | 5,000 | -6,200 |
| 8030 | Janitorial Supplies | 913 | 5,000 | 5,000 | 0 |
| 8040 | Fireworks | 36,194 | 40,000 | 40,000 | 0 |
| 8050 | Rental of Equipment | 90 | 0 | 0 | 0 |
| 8150 | Food/Employee Apprec. | 0 | 400 | 1,000 | 600 |
| 8710 | Special Events | 4,443 | 4,500 | 10,000 | 5,500 |
| | Total | 453,008 | 533,258 | 556,414 | 23,156 |



Facilities Management

FACILITIES MANAGEMENT

SUMMARY

The Maintenance Division provides the highest quality level of service for maintaining the facilities and property of the City/Albany Utility Board, to insure that all properties meet all current state, federal and safety regulations.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

| Measures | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|--|-----------|-----------|-----------|-----------|
| SP III, G&O 1, PM 1: Percentage of Standing Infrastructure Inventoried | 90% | 90% | 90% | 90% |
| SP III, G&O 1, PM 2: Vacant Lots Maintained (% Complete) | bi-weekly | bi-weekly | bi-weekly | bi-weekly |
| SP III, G&O 1, PM 3: Compliance with Bi-weekly mowing | 90% | 90% | 90% | 90% |

Note:
Buildings Division *Percentage of Standing Infrastructure accurately inventoried and PM schedule maintenance.*
 -224 COA Buildings + 6 COA Gyms | Categories/Systems measured for facilities with applicable systems

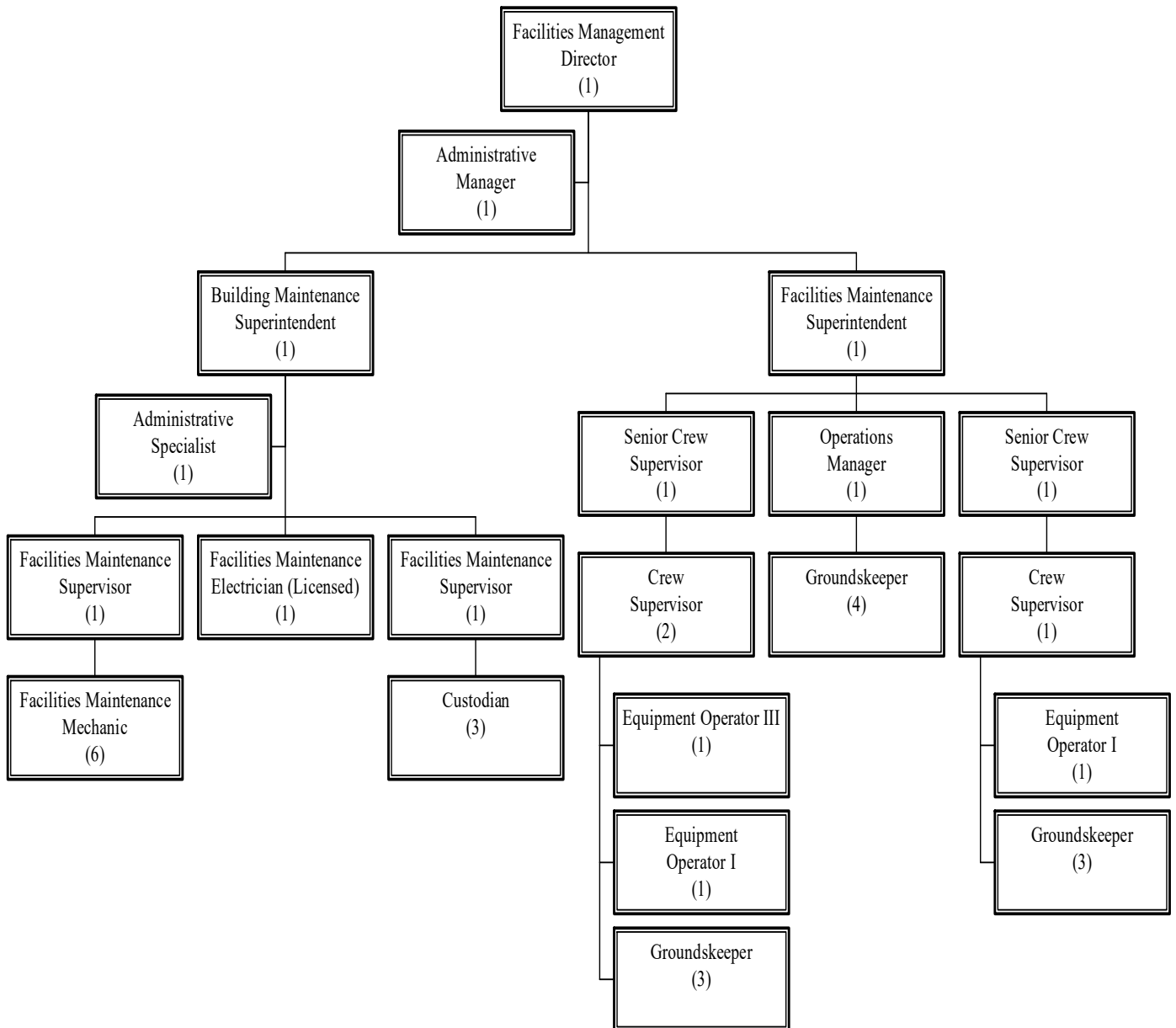
Grounds Division *Goal of 90% or better schedule adherence/accomplishment weather condition dependent*
 1 City of Albany Administration Building and 311 Call Center grounds (weekly mowing weed eating, litter pickup)
 1 City of Albany Fleet Maintenance Facility (bi-weekly mowing, weed eating, litter pick up)
 46 City Parks Maintained (bi-weekly mowing, edging, weed eating, litter pick up)
 2 City Cemeteries Maintained (bi-weekly mowing, weed eating, litter pick up)
 2 Boat Landings Maintained (bi-weekly mowing, weed eating, litter pick up)
 5 Ball Parks Maintained (bi-weekly mowing, weed eating, litter pick up & seasonal field preparation and marking)
 42 Well Sites (bi-weekly mowing, weed eating, litter pick up)
 39 Electric substations/Fiber Optic Huts (bi-weekly mowing, weed eating, litter pick up)

Operations *Goal of 90% or better schedule adherence/accomplishment weather condition dependent*
 -Maintenance of City Owned Vacant lots (bi-weekly mowing, weed eating, litter pick up)
 -Maintenance of City Owned FEMA lots (normally, bi-weekly or monthly mowing, weed eating, etc)
 -Successful response and resolution of 311 issues assigned to Facilities Management Department (track items received and resolution)

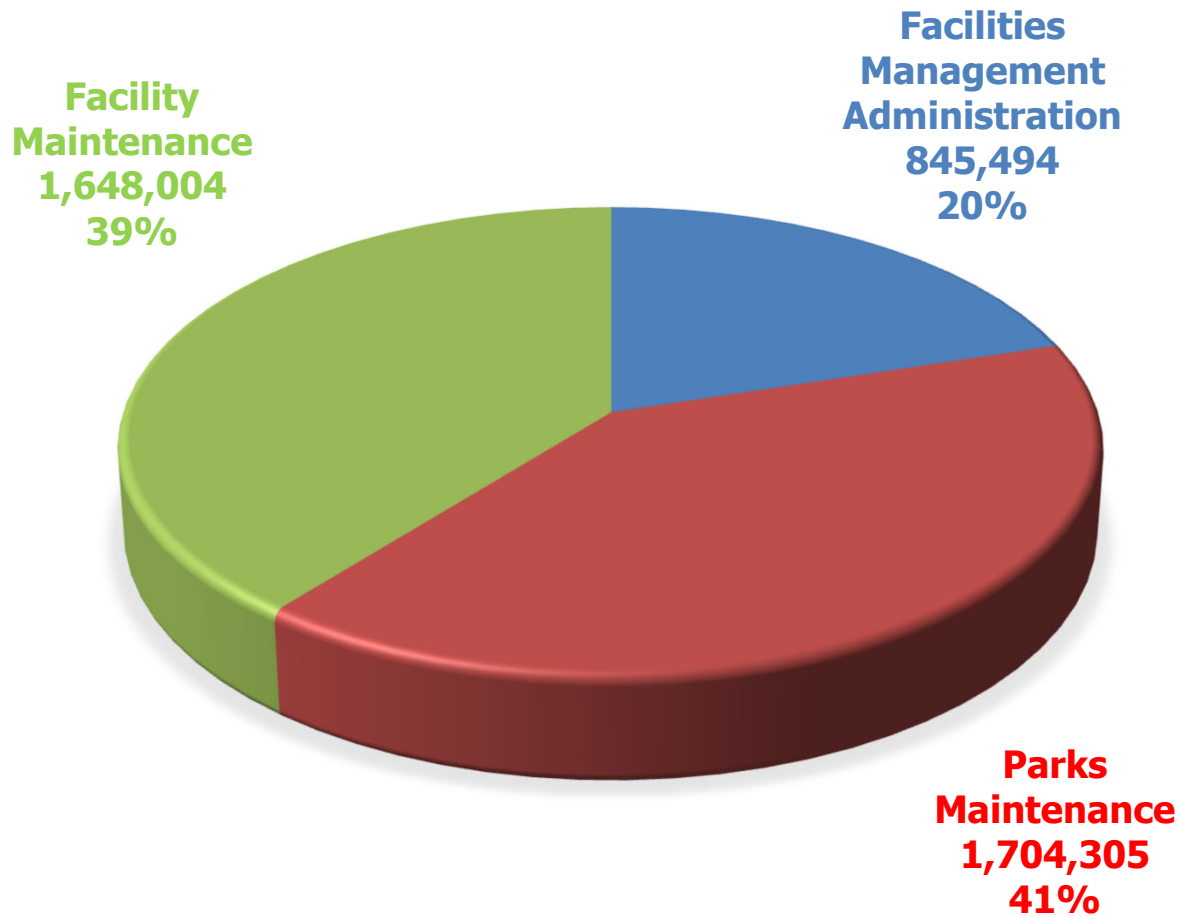
SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Facilities Management



City of Albany
Adopted Budget
FY 2023
Facilities Management



Total Expenditures
\$4,197,803

FACILITIES MANAGEMENT

SUMMARY

The Maintenance Division provides the highest quality level of service for maintaining the facilities and property of the City/Albany Utility Board, to insure that all properties meet all current state, federal and safety regulations.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 2,184,634 | 2,259,861 | 2,419,672 |
| OPERATING EXPENSE | 1,773,180 | 1,787,307 | 1,778,131 |
| TOTAL | 3,957,813 | 4,047,168 | 4,197,803 |
| FULL TIME POSITION | 36 | 36 | 36 |

MAINTENANCE ADMINISTRATION

DESCRIPTION

The Administrative Division provides general overall administrative support to the Building Maintenance and Grounds Maintenance Divisions. This division prepares a variety of reports, processes invoices, payroll, coordinates correspondence, maintains files, personnel and payroll records. All preventative maintenance contracts and monthly service agreements, such as Exterminating Services, Janitorial Services, Generator Contracts and Elevator Inspections for the City / Utility Board are maintained through this division. In addition to overseeing all budgetary expenditures, this division also orders supplies and materials, as needed. This division coordinates with all internal departments and citizens to efficiently manage preventative maintenance / repairs to all city owned facilities. Prioritization of tasks is abetted through the use of internal Departmental work orders and 311 requests to maintain public facilities and properties.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 190,935 | 195,277 | 245,265 |
| OPERATING EXPENSES | 660,133 | 597,729 | 600,229 |
| TOTAL | 851,067 | 793,006 | 845,494 |
| FULL TIME POSITIONS | 2 | 2 | 2 |

Class Title

| | | | |
|--------------------------------|----------|----------|----------|
| Facilities Management Director | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 0 |
| Administrative Manager | 0 | 0 | 1 |
| TOTAL | 2 | 2 | 2 |

MAINTENANCE ADMINISTRATION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 6112 | | | | | |
| 7110 | Regular Wages | 151,691 | 153,002 | 196,879 | 43,877 |
| 7120 | Overtime | 2,863 | 2,500 | 0 | (2,500) |
| 7210 | W/C Insurance | 307 | 389 | 370 | (19) |
| 7230 | Uniforms | 500 | 500 | 500 | 0 |
| 7260 | FICA Matching | 12,025 | 11,896 | 15,061 | 3,165 |
| 7270 | Pension Matching | 17,594 | 18,660 | 23,625 | 4,965 |
| 7280 | Insurance Matching | 5,955 | 8,330 | 8,330 | 0 |
| 7510 | Professional Services | 575,694 | 542,500 | 511,850 | (30,650) |
| 7550 | Communications | 6,126 | 5,550 | 4,674 | (876) |
| 7600 | Travel | (10) | 900 | 3,300 | 2,400 |
| 7610 | Auto Allowance | 6,025 | 6,000 | 6,000 | 0 |
| 7630 | Train/Cont. Education | 185 | 900 | 200 | (700) |
| 7700 | Risk Allocation | 42,073 | 24,729 | 54,865 | 30,136 |
| 7870 | Outside Upkeep | 65 | 0 | 0 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 5,390 | 3,150 | 6,940 | 3,790 |
| 7900 | Utilities | 3,251 | 5,000 | 5,000 | 0 |
| 7990 | Dues and Fees | 851 | 2,500 | 900 | (1,600) |
| 8010 | Supplies | 17,378 | 6,000 | 6,000 | 0 |
| 8016 | Small Equip | 1,240 | 0 | 0 | 0 |
| 8017 | Printing | 1,865 | 500 | 500 | 0 |
| Total | | 851,067 | 793,006 | 845,494 | 52,488 |

PARK MAINTENANCE

DESCRIPTION

The function of Park Maintenance/Cemetery division is to: 1) provide maintenance services to all parks, playgrounds, and to provide assistance with special events; 2) provide necessary functions for the operation of approximately 80 acres known as the Riverside and Oakview Cemeteries. This operation includes all facets of cemetery management such as lot sales, burial records, grave excavation, funeral, arrangements, and grounds maintenance.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONAL SERVICES | 1,062,088 | 1,104,774 | 1,174,605 |
| OPERATING EXPENSES | 451,392 | 468,148 | 529,700 |
| TOTAL EXPENSES | 1,513,480 | 1,572,922 | 1,704,305 |
| FULL TIME POSITIONS | 19 | 20 | 20 |

Class Title

| | | | |
|----------------------------------|-----------|-----------|-----------|
| Facilities Maint. Superintendent | 1 | 1 | 1 |
| Groundskeeper | 10 | 10 | 10 |
| Crew Supervisor, Senior | 2 | 2 | 2 |
| Crew Supervisor | 3 | 3 | 3 |
| Operations Manager | 1 | 1 | 1 |
| Equipment Operator I | 2 | 2 | 2 |
| Equipment Operator III | 0 | 1 | 1 |
| TOTAL | 19 | 20 | 20 |

PARK MAINTENANCE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 6106 | | | | | |
| 7110 | Regular Wages | 661,419 | 673,951 | 713,047 | 39,096 |
| 7120 | Overtime | 20,038 | 23,000 | 23,000 | 0 |
| 7130 | Part Time | 15,316 | 22,050 | 45,240 | 23,190 |
| 7210 | W/C Insurance | 33,536 | 33,951 | 42,440 | 8,489 |
| 7230 | Uniforms | 11,277 | 10,500 | 10,500 | 0 |
| 7260 | FICA Matching | 49,617 | 55,004 | 59,768 | 4,764 |
| 7270 | Pension Matching | 78,280 | 83,634 | 88,326 | 4,692 |
| 7280 | Insurance Matching | 188,570 | 198,684 | 188,184 | (10,500) |
| 7290 | Contribution Matching | 4,035 | 4,000 | 4,100 | 100 |
| 7510 | Professional Services | 52,784 | 57,000 | 57,000 | 0 |
| 7550 | Communications | 9,494 | 6,650 | 6,400 | (250) |
| 7600 | Travel | 0 | 300 | 300 | 0 |
| 7630 | Train/Cont. Education | 1,189 | 600 | 600 | 0 |
| 7870 | Maint: Motor Equip. | 187,803 | 170,099 | 223,124 | 53,025 |
| 7880 | Maint: Mach/Imp/Tools | 12,141 | 13,250 | 11,630 | (1,620) |
| 7900 | Utilites | 65,054 | 80,000 | 80,000 | 0 |
| 7990 | Dues and Fees | 1,117 | 2,500 | 2,500 | 0 |
| 8009 | Licenses(CDL,CPA,Etc) | 25 | 250 | 0 | (250) |
| 8010 | Supplies | 46,341 | 65,000 | 65,000 | 0 |
| 8016 | Small Equipment | 12,826 | 10,000 | 10,000 | 0 |
| 8050 | Equipment Rental | 6,328 | 7,500 | 7,500 | 0 |
| 8110 | Motor Fuel | 56,291 | 54,999 | 48,996 | (6,003) |
| | Total | 1,513,480 | 1,572,922 | 1,704,305 | 131,383 |

Building Maintenance

DESCRIPTION

The primary function of the Building Maintenance Division is to provide the highest quality level of service for maintaining all facilities owned by the City / Utility Board to insure that all properties meet current local, state, federal and safety regulations. Responsibilities include overseeing contractors for special projects, performing all preventative maintenance duties and repairs to all properties. This division performs and/or oversees all HVAC, roofing, plumbing, painting, and electrical, safety inspections, new construction and remodeling of current facilities as well as city owned parks. This division also provides support/assistance with special projects city-wide. Coordinates with all departments/divisions to insure that all work is carried out in a safe and cost efficient manner. The Building Maintenance Division responds to emergency calls twenty-four hours a day, using an on-call rotation between the Technicians.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 931,611 | 959,810 | 999,802 |
| OPERATING EXPENSES | 661,655 | 721,430 | 648,202 |
| TOTAL | 1,593,266 | 1,681,240 | 1,648,004 |
| FULL TIME POSITIONS | 15 | 14 | 14 |

Class Title

| | | | |
|--|-----------|-----------|-----------|
| Facilities Maint. Superintendent | 1 | 1 | 1 |
| Administrative Specialist | 1 | 1 | 1 |
| Facilities Maint. Supervisor | 2 | 2 | 2 |
| Facility Maintenance Electrician(Non-Licensed) | 1 | 1 | 1 |
| Facility Maintenance Mechanic | 6 | 6 | 6 |
| Equipment Operator III | 1 | 0 | 0 |
| Custodian | 3 | 3 | 3 |
| TOTAL | 15 | 14 | 14 |

Building Maintenance

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 6114 | | | | | |
| 7110 | Regular Wages | 527,857 | 544,087 | 562,978 | 18,891 |
| 7120 | Overtime | 69,954 | 70,549 | 60,549 | (10,000) |
| 7130 | Part Time | 41,803 | 42,630 | 68,720 | 26,090 |
| 7210 | W/C Insurance | 24,585 | 23,836 | 25,104 | 1,268 |
| 7230 | Uniforms | 8,245 | 7,500 | 7,500 | 0 |
| 7260 | FICA Matching | 45,690 | 50,281 | 52,957 | 2,676 |
| 7270 | Pension Matching | 68,849 | 73,756 | 74,823 | 1,067 |
| 7280 | Insurance Matching | 138,734 | 141,171 | 141,171 | 0 |
| 7290 | Contribution Matching | 5,895 | 6,000 | 6,000 | 0 |
| 7510 | Professional Services | 359 | 500 | 500 | 0 |
| 7550 | Communications | 5,866 | 9,000 | 6,550 | (2,450) |
| 7600 | Travel | 0 | 300 | 300 | 0 |
| 7630 | Train/Cont. Education | 280 | 1,500 | 1,500 | 0 |
| 7860 | Bldg Maintenance | 538,325 | 595,000 | 495,000 | (100,000) |
| 7870 | Maint: Motor Equip. | 43,690 | 30,252 | 53,741 | 23,489 |
| 7880 | Maint: Mach/Imp/Tools | 9,130 | 12,160 | 10,000 | (2,160) |
| 7990 | Dues and Fees | 655 | 500 | 500 | 0 |
| 8010 | Supplies | 12,109 | 20,000 | 28,700 | 8,700 |
| 8016 | Small Equip | 11,231 | 8,000 | 8,000 | 0 |
| 8017 | Printing | 1,378 | 2,000 | 2,000 | 0 |
| 8050 | Rental of Equipment | 6,406 | 7,500 | 7,500 | 0 |
| 8110 | Gasoline | 14,608 | 19,133 | 16,610 | (2,523) |
| 8110 | Diesel Fuel | 17,588 | 15,585 | 17,301 | 1,716 |
| | Total | 1,593,266 | 1,681,240 | 1,648,004 | (33,236) |



Independent Agencies

INDEPENDENT AGENCIES

DESCRIPTION

The Board of City Commissioners funds a number of independent agencies involved in enhancing the quality of life in Albany. The services provided by the Agencies range from the Boys' Club for youth, the Chamber of Commerce and Economic Development Commission for marketing and promotion of the City, to the Chehaw Park and the Albany Dougherty Inner City Authority (ADICA) for the development of Georgia's "Good Life City". These agencies play an integral part of involving many necessary services to our citizenry.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| OPERATING EXPENSE | 504,521 | 607,000 | 632,000 |
| TOTAL | 504,521 | 607,000 | 632,000 |
| FULL TIME POSITION | 0 | 0 | 0 |

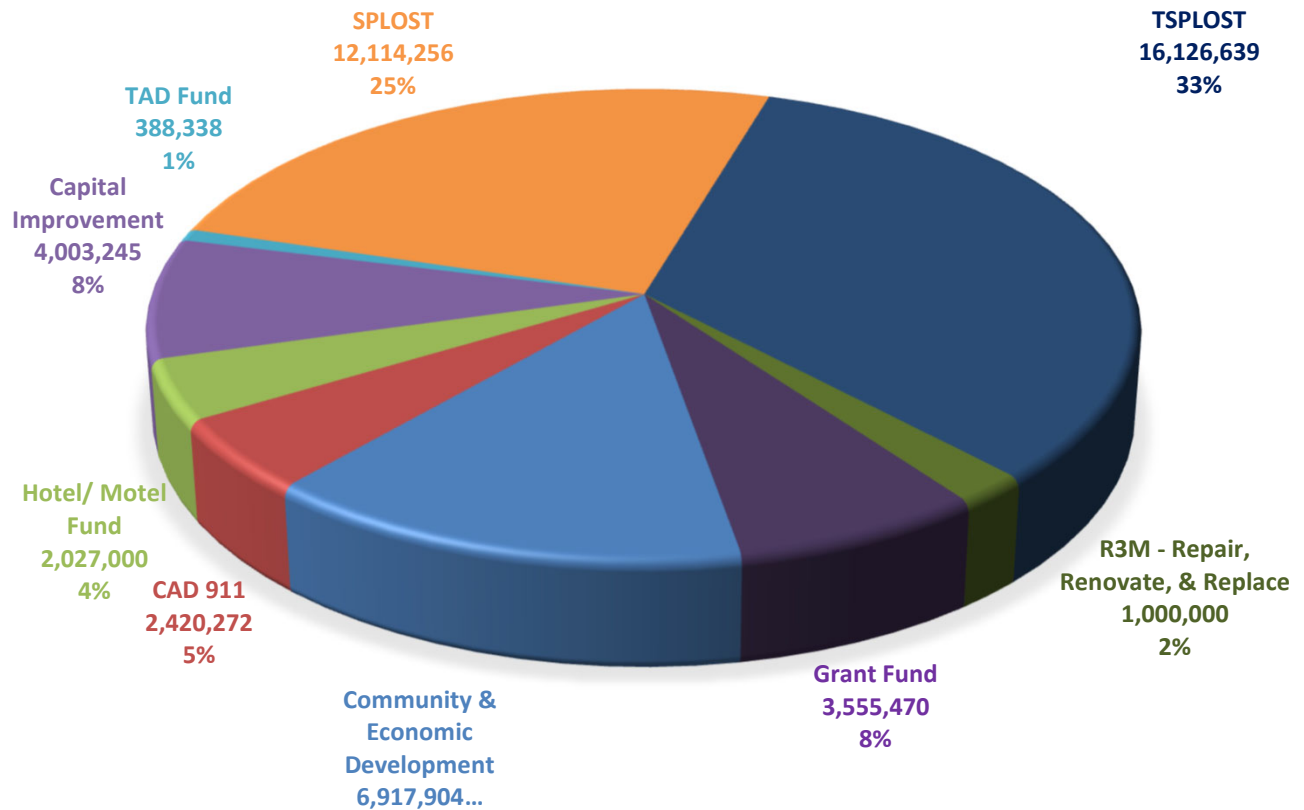
INDEPENDENT AGENCIES

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
|---------------------------|---------------------------------|-----------------------------|------------------------------|------------------------------|--------------------------|
| 7100. | | | | | |
| 7999.70 | Boys/Girls Club | 150,000 | 150,000 | 175,000 | 25,000 |
| 7999.74 | DDA | 50,000 | 50,000 | 50,000 | 0 |
| 7999.78 | Keep Albany-Dougherty Beautiful | 10,983 | 10,000 | 10,000 | 0 |
| 7999.82 | Sowega Regional Commission | 43,538 | 47,000 | 47,000 | 0 |
| 7999.92 | Albany/Do Economic Development | 250,000 | 350,000 | 350,000 | 0 |
| Total | | 504,521 | 607,000 | 632,000 | 25,000 |



Special Revenue Funds

City of Albany Adopted Budget FY 2023 Special Revenue Funds



**Total Expenditures
\$48,559,269**

Special Revenue Funds Summary

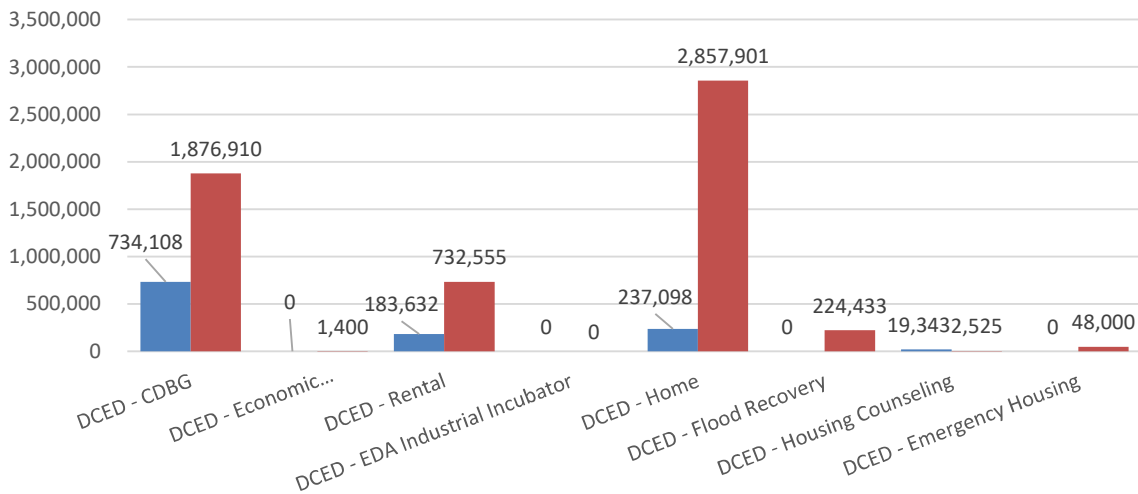
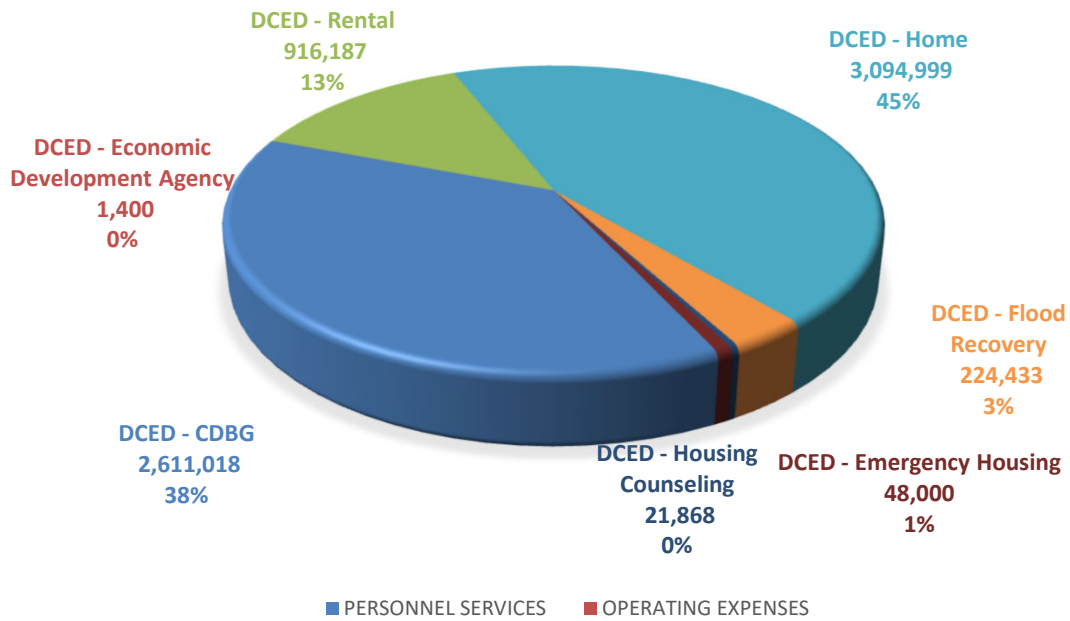
This summary contains Capital Improvement Fund, Job Investment Fund, Hotel/Motel Fund, Department of Community & Economic Development, Tax Allocation District, CAD-911 Fund, Grant Fund, R3M Fund, SPLOST, TSPLOST and Gortatowsky Fund

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Revenues | 36,868,584 | 44,352,394 | 46,685,320 |
| Transfers In | 6,055,324 | 1,564,985 | 2,173,949 |
| Transfers Out | -525,732 | 0 | -300,000 |
| Total Revenue | 42,398,177 | 45,917,379 | 48,559,269 |
| Personnel Services | 2,712,426 | 2,886,167 | 3,163,258 |
| Operating Expense | 19,190,124 | 16,941,695 | 21,499,525 |
| Capital Outlay | 8,889,134 | 26,071,232 | 23,880,339 |
| Indirect Costs | 35,648 | 11,996 | 16,147 |
| Total Expenditures | 30,827,332 | 45,917,379 | 48,559,269 |
| Net Revenues Over Expenditures | 11,570,845 | 0 | 0 |
| FULL TIME POSITIONS | 52 | 53 | 57 |



Community & Economic Development

City of Albany Adopted Budget FY 2023 Community Development Expenditures



**Total Expenditures
\$6,917,905**

COMMUNITY DEVELOPMENT

DESCRIPTION

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business Friendly

SP IV: Promotion of the City of Albany as a Great Place to Live, Work, & Play

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets

SP I, G&O 2: Create an environment that consistently encourages business development & educational opportunities

SP IV, G&O 3: Be recognized as a progressive and innovative community

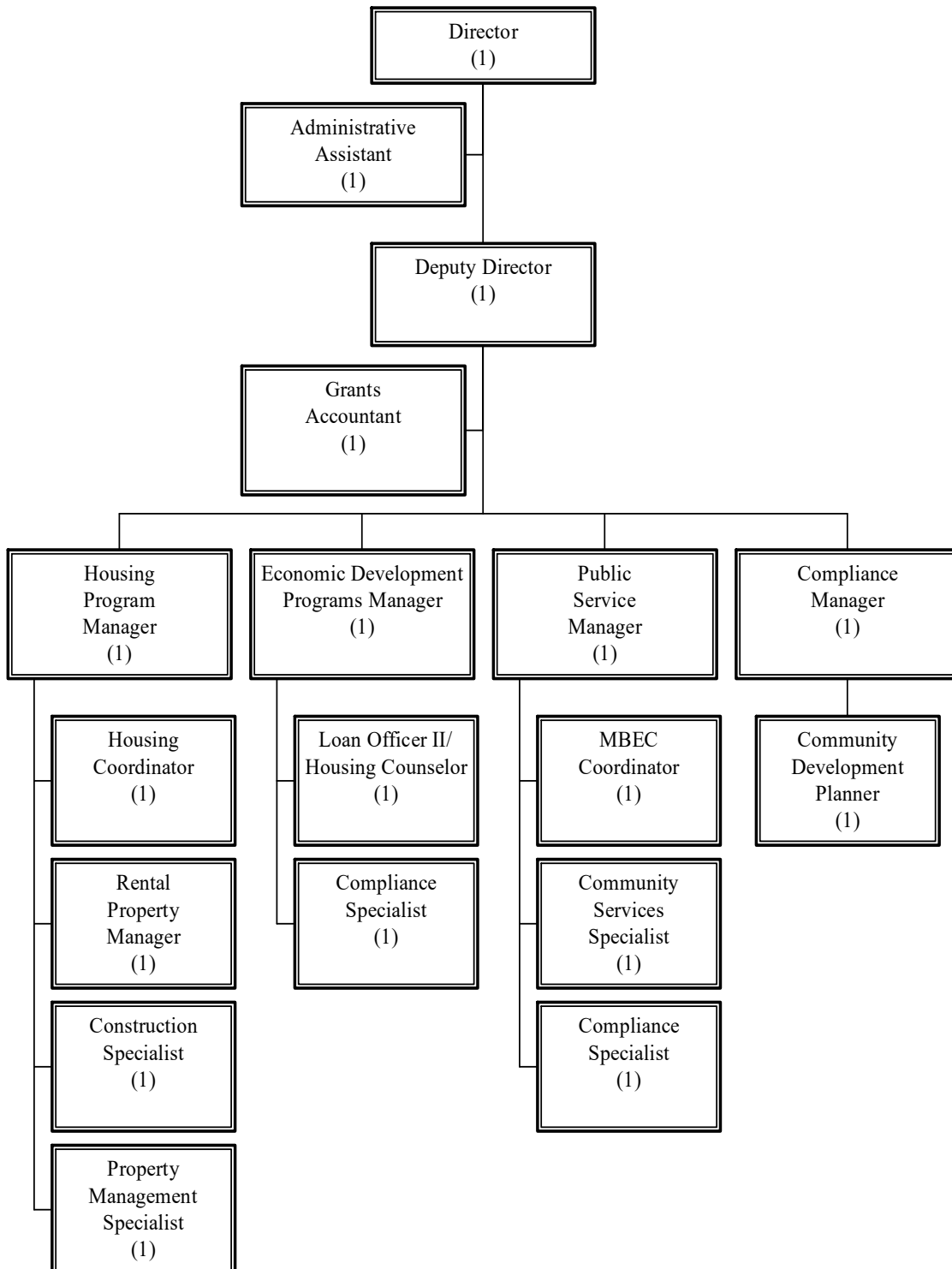
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actual | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|---------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 1, PM 1: # Housing Units Rehabilitated within NRSAs | 40 | 40 | 19 | 22 |
| SP I, G&O 1, PM 2: % Rental Property Occupancy | 79% | 90% | 82% | 90% |
| SP I, G&O 2, PM 1: # Households Assisted with Homebuyer Assistance | 3 | 3 | 3 | 3 |
| SP I, G&O 2, PM 2: # of Rental Rehab/Renovations | N/A | 35 | 35* | 5 |
| SP IV, G&O 3, PM 1: # New Business Loans Attracted | 3 | 3 | 3 | 3 |
| # On-going Maintenance & Weatherization of Existing Units | N/A | N/A | N/A | 10 |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Community & Economic Development



COMMUNITY DEVELOPMENT

SUMMARY

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 4,090,335 | 3,298,244 | 5,588,208 |
| TRANSFER IN | 389,997 | 0 | 201,000 |
| TRANSFER (TO)/FROM FUND BALANCE | (275,354) | 1,002,842 | 1,128,697 |
| TOTAL REVENUE | 4,204,978 | 4,301,086 | 6,917,905 |
| PERSONNEL SERVICES | 711,783 | 951,082 | 1,174,181 |
| OPERATING EXPENSE | 3,493,195 | 3,350,004 | 5,743,724 |
| TOTAL EXPENSES | 4,204,978 | 4,301,086 | 6,917,905 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |
| FULL TIME POSITIONS | 13 | 14 | 18 |

COMMUNITY DEVELOPMENT BLOCK GRANT

DESCRIPTION

The Community Development Program is funded through the U.S. Department of Housing and Urban Development's Community Development Block Grant Entitlement funds. The primary objectives of the program are to provide for the development of a variable urban community by providing decent housing and a suitable living environment, expanding economic opportunities, and meeting the needs of persons of low and moderate income. This program is in compliance with the Housing and Urban Rural Recovery Act of 1983. The program is responsible for the reversal of the physical deterioration and aids in the elimination of the adverse influences that now threaten the targeted areas.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 2,175,360 | 1,595,247 | 2,131,450 |
| TRANSFER (TO)/FROM FUND BALANCE | (676,135) | 361,010 | 390,158 |
| TRANSFER IN | 389,997 | 0 | 89,410 |
| TOTAL REVENUE | 1,889,222 | 1,956,257 | 2,611,018 |
| PERSONNEL SERVICES | 418,735 | 625,000 | 734,108 |
| OPERATING EXPENSE | 1,470,486 | 1,331,257 | 1,876,910 |
| TOTAL EXPENSES | 1,889,222 | 1,956,257 | 2,611,018 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |

| FULL TIME POSITIONS | 11 | 10 | 15 |
|----------------------------|-----------|-----------|-----------|
|----------------------------|-----------|-----------|-----------|

Class Title

| | | | |
|---------------------------------------|-----------|-----------|-----------|
| Community Development Manager | 1 | 1 | 0 |
| Loan Officer II/Housing Counselor | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Grants Accountant | 1 | 1 | 1 |
| Construction Specialist | 1 | 1 | 1 |
| Construction Manager | 0 | 1 | 0 |
| Compliance Manager | 0 | 0 | 1 |
| Compliance Specialist | 0 | 0 | 2 |
| MBEC Coordinator | 0 | 0 | 1 |
| Community Services Specialist | 1 | 0 | 1 |
| Public Service Manager | 0 | 0 | 1 |
| Program Manager- Economic Development | 1 | 1 | 1 |
| Community Development Planner | 0 | 1 | 1 |
| Deputy Director | 1 | 1 | 1 |
| Director, Comm & Economic Development | 1 | 1 | 1 |
| Housing Program Manager | 1 | 0 | 1 |
| Community Development Technician | 1 | 0 | 0 |
| TOTAL | 11 | 10 | 15 |

| COMMUNITY DEVELOPMENT BLOCK GRANT | | | | | |
|-----------------------------------|--------------------------------|------------------|-------------------|-------------------|------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 7603 | | | | | |
| 7110. | Regular Wages | 312,598 | 438,176 | 528,324 | 90,148 |
| 7120. | Overtime | 59 | 0 | 0 | 0 |
| 7120.8325FM | Workers Compensation | 1,584 | 5,176 | 1,058 | (4,118) |
| 7230. | Uniforms | 408 | 370 | 0 | (370) |
| 7260. | FICA Matching | 23,239 | 33,520 | 40,418 | 6,898 |
| 7270. | Pension Matching | 34,801 | 52,582 | 63,398 | 10,816 |
| 7280. | Insurance Matching | 42,946 | 89,543 | 98,587 | 9,044 |
| 7290. | Contribution Matching | 3,101 | 5,633 | 2,322 | (3,311) |
| 7510. | *Prof/Legal | 78,665 | 21,980 | 15,000 | (6,980) |
| 7510.BTC | *Prof/Legal-BTC | 845 | 1,000 | 1,350 | 350 |
| 7510.CV | *Prof/Legal | 16,030 | 0 | 87,014 | 87,014 |
| 7514. | Contract Labor(Temp) | 13,416 | 11,648 | 14,352 | 2,704 |
| 7514.BTC | Contract Labor/Temporary | 39,583 | 36,400 | 41,808 | 5,408 |
| 7520. | *Public Info Ads | 4,424 | 3,000 | 3,000 | 0 |
| 7550. | Communications | 7,393 | 6,180 | 8,000 | 1,820 |
| 7550.BTC | *Communications-BTC | 1,567 | 1,000 | 1,100 | 100 |
| 7560. | *Postage | 448 | 500 | 300 | (200) |
| 7570.BTC | *Advertising | 182 | 1,000 | 1,000 | 0 |
| 7600. | *Travel | 0 | 2,000 | 6,000 | 4,000 |
| 7610. | Auto Allowance | 0 | 0 | 1,950 | 1,950 |
| 7630. | *Train/Cont. Education | 3,437 | 2,000 | 6,000 | 4,000 |
| 7630.BTC | *Train/Cont. Education BTC | 0 | 0 | 2,000 | 2,000 |
| 7700.03 | Risk Management Services | 7,240 | 9,539 | 6,927 | (2,612) |
| 7700.03BTC | Risk Management Services BTC | 9,097 | 11,792 | 13,502 | 1,710 |
| 7860.BTC | *Maint On BTC | 51,287 | 80,500 | 70,000 | (10,500) |
| 7870.01 | *Auto-Labor | 614 | 1,800 | 392 | (1,408) |
| 7870.02 | *Auto-Maint | 1,802 | 1,500 | 1,041 | (459) |
| 7870.03 | *Auto-Parts | 1,588 | 1,700 | 443 | (1,257) |
| 7870.05 | Outside Upkeep | 229 | 0 | 1,428 | 1,428 |
| 7880. | *Maintenance:Machinery/Tools | 6,566 | 6,000 | 8,000 | 2,000 |
| 7880.BTC | *Maintenance:Machinery/Tools | 1,284 | 1,500 | 1,500 | 0 |
| 7900. | Utilities | 65,894 | 80,000 | 70,000 | (10,000) |
| 7901. | Storm Water | 697 | 1,129 | 1,345 | 216 |
| 7901.BTC | Storm Water Fees | 1,106 | 1,100 | 1,506 | 406 |
| 7990. | Dues and Fees | 1,982 | 2,500 | 3,000 | 500 |
| 7990.BTC | *Dues and Fees BTC | 13 | 695 | 900 | 205 |
| 7990.CG | Dues And Fees Cutliff Grove | 308 | 0 | 0 | 0 |
| 8009. | Licenses (CDL, CPA, etc) | 0 | 0 | 4,872 | 4,872 |
| 8010. | *Supplies | 7,495 | 9,000 | 8,032 | (968) |
| 8010.BTC | *Supplies-BTC | 313 | 1,000 | 1,000 | 0 |
| 8016. | Small Equip | 1,993 | 2,000 | 3,000 | 1,000 |
| 8016.BTC | *Small Equip BTC | 1,678 | 2,000 | 1,500 | (500) |
| 8018. | *Books & Subscriptions | 0 | 300 | 50 | (250) |
| 8030.BTC | *Janitorial Supplies-BTC | 1,285 | 2,500 | 2,000 | (500) |
| 8050. | *Equipment Rentals | 2,319 | 3,500 | 0 | (3,500) |
| 8110.01 | *Auto Fuel | 1,569 | 3,000 | 2,294 | (706) |
| 8200.02 | *CDBG Loan Servicing | 37,016 | 42,606 | 47,237 | 4,631 |
| 8210 | Housing Rehabilitation | 86,778 | 0 | 258,774 | 258,774 |
| 8211.002 | Emergency Repair | 8,294 | 217,171 | 131,225 | (85,946) |
| 8211.11 | Rehab Rental Units | 1,600 | 0 | 0 | 0 |
| 8211.13 | Rehab Multi Units | 97,763 | 120,000 | 100,000 | (20,000) |
| 8220. | *Acquistion | 0 | 30,000 | 35,000 | 5,000 |
| 8226.26 | *PS:SHP Operations Match | 6,500 | 0 | 0 | 0 |
| 8228. | *Disposition | 8,812 | 5,000 | 7,000 | 2,000 |
| 8299. | Project Cost Rehab | 21,751 | 2,000 | 13,751 | 11,751 |
| 8320. | *Public Service | 0 | 100,000 | 100,000 | 0 |
| 8320.01CV | *Public Service-Admin. | 24,251 | 0 | 230,607 | 230,607 |
| 8320.05TAG | Technical Assistance | 20,980 | 47,659 | 20,675 | (26,984) |
| 8320.06 | Economic Development | 548,372 | 0 | 0 | 0 |
| 8320.08 | *Liberty House | 20,000 | 0 | 0 | 0 |
| 8320.109 | *Fair Housing | 4,959 | 3,000 | 5,000 | 2,000 |
| 8320.12 | Rehabilitation Administration | 9,647 | 13,104 | 0 | (13,104) |
| 8320.132 | Do Co Family Literacy Council | 19,941 | 0 | 0 | 0 |
| 8320.141 | South Ga Starz ACAdeMy, inc | 19,852 | 0 | 0 | 0 |
| 8320.142 | HEROS for Success | 7,343 | 0 | 0 | 0 |
| 8320.143 | Recreation & Parks Department | 704 | 0 | 0 | 0 |
| 8320.25 | *Homeless Programs | 6,885 | 8,285 | 10,863 | 2,578 |
| 8320.42 | YMCA | 15,341 | 0 | 0 | 0 |
| 8320.59 | Housing Counseling | 3,153 | 2,500 | 4,620 | 2,120 |
| 8320.81A | COA Rental Assistance-CV | 66,338 | 0 | 0 | 0 |
| 8320.94 | *Boy's & Girl's Club | 18,304 | 0 | 0 | 0 |
| 8321.26 | ESG Suppoortive Services Match | 775 | 5,000 | 5,000 | 0 |
| 8321.27 | ESG Match Short & Med Term | 12,078 | 27,250 | 27,250 | 0 |
| 8321.28 | ESG Match Financial Assist | 2,910 | 12,750 | 12,750 | 0 |
| 8325.FM | Flood Mitigation | 8,972 | 10,000 | 0 | (10,000) |
| 8410. | Facade Loans | 0 | 5,000 | 10,000 | 5,000 |
| 8411.003EC | *Albany Community Together | 0 | 0 | 100,000 | 100,000 |
| 8420.003EC | Section 3 Program | 8,948 | 7,500 | 10,000 | 2,500 |
| 8425.108 | *Section 108 Interest Pymt | 24,871 | 18,669 | 11,552 | (7,117) |
| 8425.108N | *N/P Section 108 Loan | F-10 25,000 | 344,000 | 344,000 | 0 |
| Total | | 1,889,222 | 1,956,257 | 2,611,018 | 654,760 |

ECONOMIC DEVELOPMENT AGENCY

DESCRIPTION

The City of Albany was designated as an eligible area for Economic Development Administration (EDA) assistance in 1994 after major flooding associated with the Tropical Storm Alberto. In 1995 the EDA granted the City of Albany \$992,893 to which the City of Albany provided a match in the amount of \$650,000. With these funds, a revolving loan fund program was developed and implemented with the purpose of job creation and private sector leveraging. This fund targets small businesses and start up businesses with a minimum loan amount of \$25,000 and a maximum of \$200,000. Loans can be made to businesses both within the city limits of Albany as well as Dougherty County. Loan repayments are used to continuously fund the program.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 99,343 | 100,000 | 77,000 |
| TRANSFER (TO)/FROM FUND BALANCE | (97,956) | (41,095) | (75,600) |
| TOTAL REVENUE | 1,387 | 58,905 | 1,400 |
| PERSONNEL SERVICES | 0 | 32,215 | 0 |
| OPERATING EXPENSE | 1,387 | 26,690 | 1,400 |
| TOTAL EXPENSES | 1,387 | 58,905 | 1,400 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |

ECONOMIC DEVELOPMENT AGENCY

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 7607 | | | | | |
| 7110. | Salaries-(EDA) | 0 | 24,048 | 0 | (24,048) |
| 7210. | W/C (EDA) | 0 | 48 | 0 | (48) |
| 7260. | FICA (EDA) | 0 | 1,840 | 0 | (1,840) |
| 7270. | Pension (EDA) | 0 | 2,886 | 0 | (2,886) |
| 7280. | Insurance (EDA) | 0 | 2,893 | 0 | (2,893) |
| 7290. | Contribution Matching | 0 | 500 | 0 | (500) |
| 7860. | Office Repairs & Maint. | 0 | 1,690 | 0 | (1,690) |
| 7990. | Dues and Fees | 1,387 | 0 | 1,400 | 1,400 |
| 8409 | EDA Programs | 0 | 25,000 | 0 | (25,000) |
| Total | | 1,387 | 58,905 | 1,400 | (57,505) |

COMMUNITY DEVELOPMENT / RENTAL PROGRAM

DESCRIPTION

The rental program is funded by the rent revenues collected from occupants and rent subsidy payments from the Department of Community Affairs. The primary objectives of the program is to provide decent, safe, and affordable housing for persons of very low, low and moderate income.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 714,898 | 885,000 | 815,700 |
| TRANSFER (TO)/FROM FUND BALANCE | (9,969) | 16,626 | 100,487 |
| TRANSFER IN | 0 | 0 | 0 |
| TOTAL REVENUE | 704,929 | 901,626 | 916,187 |
| PERSONNEL SERVICES | 120,168 | 172,647 | 183,632 |
| OPERATING EXPENSE | 584,762 | 728,979 | 732,555 |
| TOTAL | 704,929 | 901,626 | 916,187 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |
| FULL TIME POSITIONS | 1 | 2 | 2 |

Class Title

| | | | |
|-----------------------------------|----------|----------|----------|
| Rental Property Manager | 0 | 0 | 1 |
| Property Management Specialist | 0 | 1 | 1 |
| Community Development Coordinator | 1 | 1 | 0 |
| TOTAL | 1 | 2 | 2 |

COMMUNITY DEVELOPMENT / RENTAL PROGRAM

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 7615 | | | | | |
| 7110. | Wages | 91,401 | 121,870 | 130,811 | 8,941 |
| 7210. | Workmen's Compensaiton | 261 | 260 | 735 | 475 |
| 7230. | Uniforms | 657 | 800 | 0 | -800 |
| 7260. | Fica/Medical | 6,892 | 9,323 | 10,007 | 684 |
| 7270. | Pension | 9,891 | 14,624 | 15,697 | 1,073 |
| 7280. | Insurance | 10,345 | 24,370 | 26,382 | 2,012 |
| 7290. | Contribution Matching | 721 | 1,400 | 0 | -1,400 |
| 7510. | Professional Services | 11,012 | 12,000 | 10,000 | -2,000 |
| 7514. | Contract Labor (Temp) | 92,764 | 105,997 | 0 | -105,997 |
| 7550. | Communication | 2,416 | 2,100 | 3,000 | 900 |
| 7560. | POSTAGE | 244 | 300 | 150 | -150 |
| 7570. | Advertisement | 0 | 0 | 0 | 0 |
| 7600. | Travel | 850 | 500 | 2,500 | 2,000 |
| 7630. | Training & Cont Education | 199 | 2,000 | 2,500 | 500 |
| 7700.03 | Risk Management Ins Services | 52,693 | 72,082 | 88,855 | 16,773 |
| 7860. | Rental Prop Maint | 225 | 0 | 0 | 0 |
| 7860.01 | Rental Prop Maint-Windsor | 94,727 | 170,000 | 100,000 | -70,000 |
| 7860.03 | Rental Prop Main-CDBG | 116,173 | 155,000 | 150,000 | -5,000 |
| 7860.04 | Rental Prop Main-The Villas | 14,621 | 15,000 | 12,000 | -3,000 |
| 7860.21 | Rental Prop Main-Broadway | 48,608 | 70,000 | 45,000 | -25,000 |
| 7860.22 | Rental Prop Main-High/Madis | 8,433 | 10,000 | 8,000 | -2,000 |
| 7860.23 | Rental Prop Main-N. Davis | 10,173 | 10,000 | 50,000 | 40,000 |
| 7860.24 | Rental Prop Main-Jefferson Pl | 44,453 | 25,000 | 85,000 | 60,000 |
| 7861.01 | Rental Prop MGMT Fees-Windsor | 0 | 0 | 27,000 | 27,000 |
| 7861.03 | Rental Prop MGMT Fees-CDBG | 0 | 0 | 41,000 | 41,000 |
| 7861.04 | Rental Prop MGMT Fees-Villas | 0 | 0 | 3,000 | 3,000 |
| 7861.21 | Rental Prop MGMT Fee-Broadway | 0 | 0 | 15,000 | 15,000 |
| 7861.22 | Rental Prop MGMT Fee-High/Madi | 0 | 0 | 4,000 | 4,000 |
| 7861.23 | Rental Prop MGMT Fee-N Davis | 0 | 0 | 2,000 | 2,000 |
| 7861.24 | Rental Prop MGMT Fee-Jefferson Pl | 0 | 0 | 8,000 | 8,000 |
| 7862 | Rental Prop Sundry-Misc | 1,158 | 1,500 | 2,500 | 1,000 |
| 7880. | Maint: Mach/Imp/Tools | 1,123 | 0 | 5,000 | 5,000 |
| 7880.01 | Maint: Software Subscription | 10,120 | 10,000 | 10,000 | 0 |
| 7900.01 | Utilities-Windsor | 16,386 | 10,000 | 10,000 | 0 |
| 7900.03 | Utilities-CDBG | 12,882 | 9,000 | 9,000 | 0 |
| 7900.04 | Utilities-The Villas | 1,962 | 1,500 | 1,500 | 0 |
| 7900.21 | Utilities-Broadway Court | 6,309 | 6,000 | 3,000 | -3,000 |
| 7900.22 | Utilities-Highland/Madison | 0 | 100 | 100 | 0 |
| 7900.23 | Utilities-N Davis/1st | 0 | 100 | 300 | 200 |
| 7900.24 | Utilities-Jefferson Pl | 10,602 | 10,000 | 10,000 | 0 |
| 7901. | Storm Water Rental | 5,845 | 4,500 | 6,000 | 1,500 |
| 7990. | Dues and Fees | 712 | 800 | 650 | -150 |
| 7999. | Reserve | 0 | 10,000 | 15,000 | 5,000 |
| 8010. | Supplies | 228 | 1,000 | 0 | -1,000 |
| 8016. | Small Equipment | 85 | 5,000 | 0 | -5,000 |
| 8016.01 | Small Equipment: Software | 1,000 | 0 | 0 | 0 |
| 8050. | Equipment Rental | 3,396 | 4,000 | 0 | -4,000 |
| 8110.01 | Gasoline | 2,666 | 3,000 | 0 | -3,000 |
| 8218. | Relocation | 12,696 | 2,500 | 2,500 | 0 |
| Total | | 704,929 | 901,626 | 916,187 | 14,561 |

COMMUNITY DEVELOPMENT / EDA INDUSTRIAL INCUBATOR

DESCRIPTION

The Industrial Incubator constructed in 1995 with funding from the Economic Development Administration is located at 1536 Dougherty Avenue in Albany, GA. The primary focus of the Incubator is job creation by providing operational space for small businesses.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| TRANSFER (TO)/FROM FUND BALANCE | 70,694 | 33,488 | 0 |
| TOTAL REVENUE | 70,694 | 33,488 | 0 |
| PERSONNEL SERVICES | 31,548 | 0 | 0 |
| OPERATING EXPENSE | 39,146 | 33,488 | 0 |
| TOTAL | 70,694 | 33,488 | 0 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / EDA INDUSTRIAL INCUBATOR

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 7617 | | | | | |
| 7110. | Regular Wages | 23,558 | 0 | 0 | 0 |
| 7210. | W/C Insurance | 47 | 0 | 0 | 0 |
| 7260. | FICA/Medi | 1,751 | 0 | 0 | 0 |
| 7270. | Pension Matching | 2,827 | 0 | 0 | 0 |
| 7280. | Insurance Matching | 2,894 | 0 | 0 | 0 |
| 7290. | Contribution Matching | 471 | 0 | 0 | 0 |
| 7510. | Professional Services | 1,777 | 0 | 0 | 0 |
| 7514 | Contract Labor (Temp) | 33,970 | 33,488 | 0 | (33,488) |
| 7700.03 | Risk Insurance | 3,399 | 0 | 0 | 0 |
| | Total | 70,694 | 33,488 | 0 | (33,488) |

COMMUNITY DEVELOPMENT / HOME PROGRAM

DESCRIPTION

The HOME Investment Partnerships Act Program is funded through the U.S. Department of Housing and Urban Development. This program was created by the National Affordable Housing Act (NAHA) of 1990.

The primary objectives of the program are to provide for the development and rehabilitation of affordable rental and owner housing for persons of low and moderate income. At least fifteen percent (15%) of the formula allocation must be spent on a certified Community Housing Development Organization (CHDO).

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 660,689 | 584,297 | 2,399,690 |
| TRANSFER (TO)/FROM FUND BALANCE | 37,735 | 492,263 | 583,720 |
| TRANSFER IN | 0 | 0 | 111,590 |
| TOTAL REVENUE | 698,424 | 1,076,560 | 3,094,999 |
| PERSONNEL SERVICES | 101,202 | 121,219 | 237,098 |
| OPERATING EXPENSE | 597,222 | 955,341 | 2,857,901 |
| TOTAL | 698,424 | 1,076,560 | 3,094,999 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |
| FULL TIME POSITIONS | 1 | 2 | 1 |

Class Title

| | | | |
|-----------------------------------|----------|----------|----------|
| Community Development Manager | 1 | 1 | 0 |
| Community Development Coordinator | 0 | 1 | 0 |
| Housing Coordinator | 0 | 0 | 1 |
| TOTAL | 1 | 2 | 1 |

COMMUNITY DEVELOPMENT / HOME PROGRAM

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|------------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 7620 | | | | | |
| 7110. | Regular Wages | 37,890 | 46,467 | 36,652 | (9,815) |
| 7110.8411 | Wages - TBRA | 41,114 | 43,939 | 52,170 | 8,231 |
| 7110.GF | Wages - General Fund Portion | 0 | 0 | 89,116 | 89,116 |
| 7210. | W/C Insurance | 76 | 93 | 75 | (18) |
| 7210.8411 | W/C (TBRA) | 81 | 88 | 105 | 17 |
| 7210.GF | W/C (General Fund Portion) | 0 | 0 | 180 | 180 |
| 7260. | Fica/Medi | 2,850 | 3,555 | 2,804 | (751) |
| 7260.8411 | FICA - (TBRA) | 3,035 | 3,361 | 3,991 | 630 |
| 7260.ARP | FICA - (ARP) | 0 | 0 | 0 | 0 |
| 7260.GF | FICA - (GF) | 0 | 0 | 6,817 | 6,817 |
| 7270. | Pension Matching | 3,400 | 5,576 | 4,398 | (1,178) |
| 7270.8411 | Pension - (TBRA) | 4,864 | 5,273 | 6,260 | 987 |
| 7270.GF | Pension - (GF) | 0 | 0 | 10,694 | 10,694 |
| 7280. | Insurance Matching | 3,527 | 7,998 | 10,163 | 2,165 |
| 7280.8411 | Insurance - (TBRA) | 3,908 | 3,944 | 8,903 | 4,959 |
| 7280.GF | Insurance - (GF) | 0 | 0 | 4,070 | 4,070 |
| 7290. | Contribution Matching | 256 | 600 | 0 | (600) |
| 7290.8411 | Contribution Matching | 199 | 325 | 162 | (163) |
| 7290.GF | Contribution Matching (GF) | 0 | 0 | 538 | 538 |
| 7510.ARP | Prof/Legal (ARP) | 0 | 0 | 17,000 | 17,000 |
| 7610. | Auto Allowance | 0 | 0 | 1,950 | 1,950 |
| 8211. | Rehab-Single Family | -163 | 105,000 | 50,000 | (55,000) |
| 8218.ARP | Homeless Housing Construction | 0 | 0 | 1,528,645 | 1,528,645 |
| 8221 | Acquisitions/Rehab Rental Property | 58,886 | 0 | 0 | 0 |
| 8222 | Acq/Rehab Home Owner SFU | 58,606 | 150,000 | 180,000 | 30,000 |
| 8320.ARP | ARP-Services | 0 | 0 | 70,000 | 70,000 |
| 8321.ARP | ARP-Operations | 0 | 0 | 182,748 | 182,748 |
| 8410. | Affordable Home Ownership | 109,500 | 165,000 | 57,217 | (107,783) |
| 8410.3 | Downpayment Assistance | 14,123 | 15,000 | 7,500 | (7,500) |
| 8411. | Tenant Based Rental Asst-TBRA | 197,831 | 300,854 | 289,021 | (11,833) |
| 8411.CV | TBRA-COVID-19 | 158,440 | 0 | 0 | 0 |
| 8412 | New Construction | 0 | 120,000 | 275,140 | 155,140 |
| 8450. | Comm Hous Dev Organ(CHDO) | 0 | 74,505 | 149,010 | 74,505 |
| 8450.02 | CHDO Operating | 0 | 24,982 | 49,670 | 24,688 |
| Total | | 698,424 | 1,076,560 | 3,094,999 | 2,018,439 |

Neighborhood Stabilization Program

DESCRIPTION

Congress established the Neighborhood Stabilization Program (NSP) in 2008 for the purpose of stabilizing communities that have suffered from foreclosures and abandonment ment. NSP is Title III of the Housing and Economic Recovery Act of 2008, H. R. 3221. The goal of this program is being realized through the purchase and redevelopment of forclosed and abandoned homes and residential properties.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 43,356 | 12,000 | 12,000 |
| TRANSFER (TO)/FROM FUND BALANCE | (43,356) | (12,000) | (12,000) |
| TOTAL REVENUE | 0 | 0 | 0 |
| OPERATING EXPENSE | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

Neighborhood Stabilization Program

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 7621 | | | | | |
| 8211. | Rehabilitation | 0 | 0 | 0 | 0 |
| | Total | 0 | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / CHIP PROGRAM

DESCRIPTION

The purpose of the community HOME Investment Program (CHIP) is to provide safe, decent, and affordable housing in Georgia by granting fund to city and county governments, public housing authorities, and nonprofits to rehabilitate owner-occupied and build and renovate affordable single family homes for sale to eligible homebuyers. The CHIP program is funded with US Dept. of Housing and Urban Development HOME Investment Partnership Program funds.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 119,787 | 200 | 0 |
| TRANSFER (TO)/FROM FUND BALANCE | 135,479 | (200) | 0 |
| TOTAL REVENUE | 255,266 | 0 | 0 |
| PERSONNEL SERVICES | 14,747 | 0 | 0 |
| OPERATING EXPENSE | 240,518 | 0 | 0 |
| TOTAL | 255,266 | 0 | 0 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / CHIP PROGRAM

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 7622 | | | | | |
| 7110. | Regular Wages | 10,218 | 0 | 0 | 0 |
| 7210. | W/C Insurance | 497 | 0 | 0 | 0 |
| 7260. | FICA Matching | 746 | 0 | 0 | 0 |
| 7270. | Pension Matching | 1,149 | 0 | 0 | 0 |
| 7280. | Insurance Matching | 2,137 | 0 | 0 | 0 |
| 7510. | Professional Services | 299 | 0 | 0 | 0 |
| 8211. | Rehab-Single Family | 240,219 | 0 | 0 | 0 |
| | Total | 255,266 | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / NON GRANT

DESCRIPTION

The flood of 1994 brought millions of dollars to the City of Albany to address a community that found itself severely devastated by Tropical Storm Alberto. This funding was used for many purposes to include providing decent safe and affordable housing, opportunities for businesses to rebuild to create and retain jobs, invest in infrastructure, etc. The many purposes of this funding created several accounts in which to keep the funding separate. More than fifteen years after the flood, the decision was made to consolidate any and all remaining balances in these accounts. These funds were repurposed to support economic development activities in the form of a Capital Access Loan Program or the Community Development Block Grant Revolving Loan Fund (CDBG-RLF) program. Proceeds from earlier and new business loans sustains this program as they are reinvested to continue assisting small business. Approximately 15-20% of this funding also provides a means of supporting activities that are not eligible under HUD guidelines or covering unexpected overages in program activities.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 94,046 | 76,500 | 85,500 |
| TRANSFER (TO)/FROM FUND BALANCE | 451,455 | 152,750 | 138,933 |
| TOTAL REVENUE | 545,501 | 229,250 | 224,433 |
| PERSONNEL SERVICES | 4,982 | 0 | 0 |
| OPERATING EXPENSE | 540,519 | 229,250 | 224,433 |
| TOTAL EXPENSE | 545,501 | 229,250 | 224,433 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / NON GRANT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 7635 | | | | | |
| 7110. | Regular Wages | 4,096 | 0 | 0 | 0 |
| 7210. | W/C Insurance | 23 | 0 | 0 | 0 |
| 7260. | FICA Matching | 311 | 0 | 0 | 0 |
| 7270. | Pension Matching | 434 | 0 | 0 | 0 |
| 7280. | Insurance Matching | 115 | 0 | 0 | 0 |
| 7290. | Contribution Matching | 3 | 0 | 0 | 0 |
| 7510. | Professional Services | 5,126 | 21,750 | 0 | (21,750) |
| 7630. | Training/Cont.Education | 700 | 0 | 0 | 0 |
| 7700. | Risk Allocation | 0 | 0 | 13,783 | 13,783 |
| 7990. | Dues and Fees | 91 | 0 | 150 | 150 |
| 8010. | Supplies | 140 | 0 | 5,000 | 5,000 |
| 8150. | Food | 2,090 | 2,500 | 3,000 | 500 |
| 8200. | Operations | 2,372 | 5,000 | 2,500 | (2,500) |
| 8320 | Economic Development | 340,000 | 0 | 0 | 0 |
| 8410. | Loan Made from revolving loan | 190,000 | 200,000 | 200,000 | 0 |
| | Total | 545,501 | 229,250 | 224,433 | (4,817) |

COMMUNITY DEVELOPMENT / HOUSING COUNSELING

DESCRIPTION

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 0 | 0 | 21,725 |
| TRANSFER FROM FUND BALANCE | 23,292 | 0 | 143 |
| TOTAL REVENUE | 23,292 | 0 | 21,868 |
| PERSONNEL SERVICES | 20,401 | 0 | 19,343 |
| OPERATING EXPENSE | 2,891 | 0 | 2,525 |
| TOTAL | 23,292 | 0 | 21,868 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / HOUSING COUNSELING

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 7670 | | | | | |
| 7110. | Regular Wages | 13,102 | 0 | 12,757 | 12,757 |
| 7210. | W/C Insurance | 26 | 0 | 27 | 27 |
| 7260. | FICA/Medicare | 890 | 0 | 976 | 976 |
| 7270. | Pension Matching | 1,572 | 0 | 1,135 | 1,135 |
| 7280. | Insurance Matching | 4,548 | 0 | 4,243 | 4,243 |
| 7290. | Contribution Matching | 262 | 0 | 205 | 205 |
| 7570. | Advertising | 1,206 | 0 | 2,525 | 2,525 |
| 7630. | Train/Cont. Education | 365 | 0 | 0 | 0 |
| 8010. | Supplies | 177 | 0 | 0 | 0 |
| 8016. | Small Equip | 1,143 | 0 | 0 | 0 |
| | Total | 23,292 | 0 | 21,868 | 21,868 |

COMMUNITY DEVELOPMENT / EMERGENCY HOUSING

DESCRIPTION

The City of Albany Department of Community and Economic Development is in receipt of Emergency Solutions Grant (ESG) funds through the Georgia Department of Community Affairs. The broad purpose of the ESG program is to provide outreach, shelter, rapid re-housing, homelessness prevention and related services to persons experiencing homelessness, or for persons in danger of becoming homeless.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 31,962 | 45,000 | 45,000 |
| TRANSFER (TO)/FROM FUND BALANCE | (15,699) | 0 | 3,000 |
| TOTAL REVENUE | 16,263 | 45,000 | 48,000 |
| OPERATING EXPENSE | 16,263 | 45,000 | 48,000 |
| TOTAL | 16,263 | 45,000 | 48,000 |
| TOTAL NET INCOME/(LOSS) | 0 | 0 | 0 |

COMMUNITY DEVELOPMENT / EMERGENCY HOUSING

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|--------------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 7681 | | | | | |
| 8320.25 | *ESG-Services | 1,475 | 5,000 | 5,000 | 0 |
| 8320.28 | Resource Fair | 0 | 0 | 3,000 | 3,000 |
| 8320.29 | ESG Rapid Re-Housing Rental | 12,658 | 27,250 | 27,250 | 0 |
| 8320.30 | ESG Rapid Re Housing Financial | 2,130 | 12,750 | 12,750 | 0 |
| | Total | 16,263 | 45,000 | 48,000 | 3,000 |



Computer-Aided Dispatch 911

FIRE-PUBLIC SAFETY COMMUNICATIONS DIVISION CAD 9-1-1

DESCRIPTION

The CAD 9-1-1 Fund consists of moneys collected from the citizens of Albany/Dougherty County via telephone charges (\$1.50 per wired line per month and \$1.50 per cellular phone line per month). This collection was approved by the citizens by referendum. These funds are collected and controlled by the Albany Public Safety Communications Division of the Albany Fire Department. This fund is used solely for the upgrade and enhancement of the Albany Public Safety Communications Division. Some of the enhancements to date are the addition of the computer aided dispatch (CAD) system, upgrades to the 911 Call Center to provide dispatching for Dougherty County Police, training for the 911 dispatchers to dispatch the EMS Teams, the purchase of uninterruptible power supply equipment of the 911 Call Center and the purchase of a replacement system for Enhanced 911 call handling.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

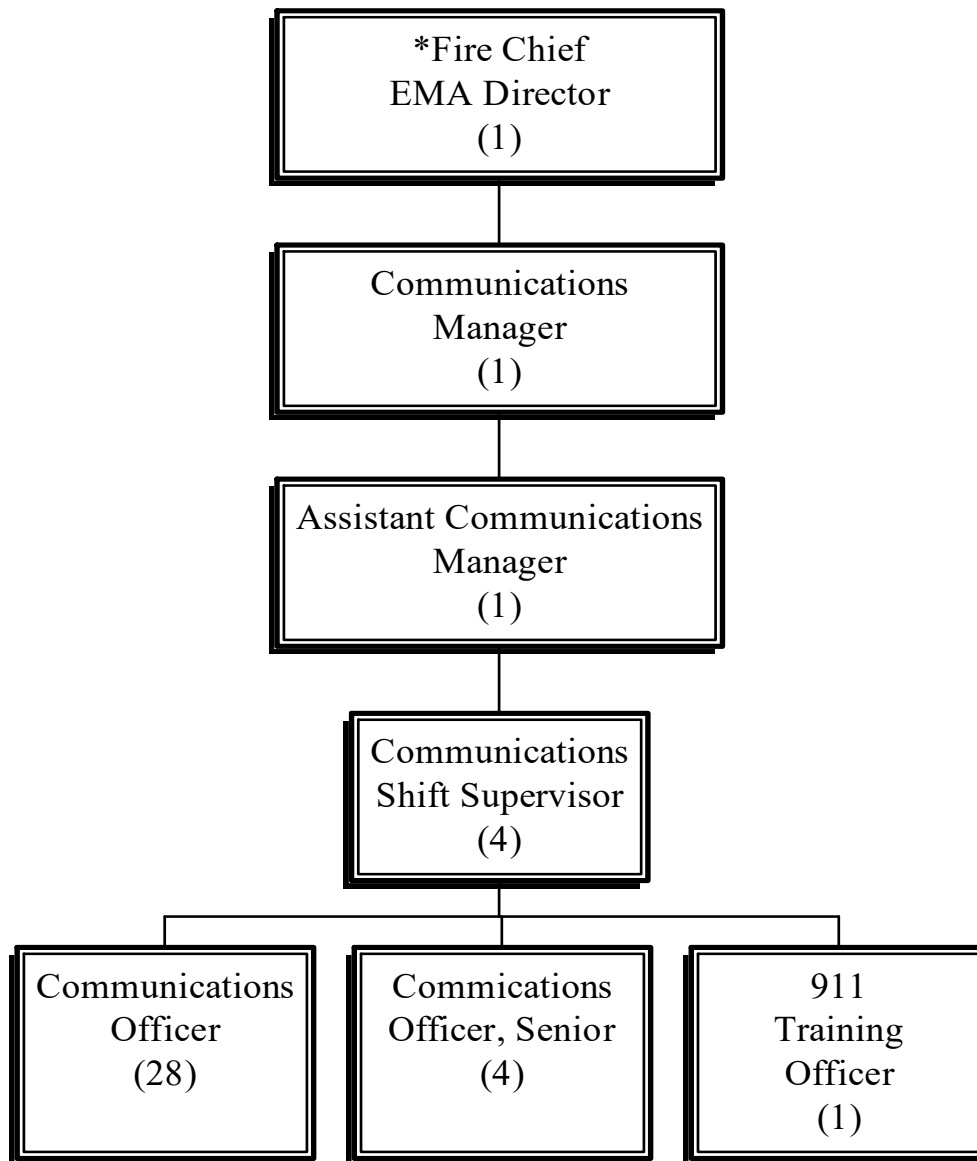
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP I, G&O 1, PM 1: % of Calls Answered within 2 Minutes | 98% | 98% | 98% | 98% |
| SP I, G&O 1, PM 1: % of Dispatched Calls within 2 Minutes | 90% | 90% | 90% | 90% |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



CAD-911 Department



* Position housed under General Fund (Fire Department)

FIRE-PUBLIC SAFETY COMMUNICATIONS DIVISION CAD 9-1-1

DESCRIPTION

The CAD 9-1-1 Fund consists of moneys collected from the citizens of Albany/Dougherty County via telephone charges (\$1.50 per wired line per month and \$1.50 per cellular phone line per month). This collection was approved by the citizens by referendum. These funds are collected and controlled by the Albany Public Safety Communications Division of the Albany Fire Department. This fund is used solely for the upgrade and enhancement of the Albany Public Safety Communications Division. Some of the enhancements to date are the addition of the computer aided dispatch (CAD) system, upgrades to the 911 Call Center to provide dispatching for Dougherty County Police, training for the 911 dispatchers to dispatch the EMS Teams, the purchase of uninterruptible power supply equipment of the 911 Call Center and the purchase of a replacement system for Enhanced 911 call handling.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 1,917,483 | 1,989,183 | 1,987,970 |
| TRANSFER TO/(FROM) FUND BALANCE | 0 | 471,978 | 432,302 |
| TOTAL REVENUES | 1,917,483 | 2,461,161 | 2,420,272 |
| PERSONNEL SERVICES | 1,458,037 | 1,736,662 | 1,790,654 |
| OPERATING EXPENSE | 663,126 | 724,499 | 629,618 |
| TOTAL | 2,121,164 | 2,461,161 | 2,420,272 |
| NET INCOME (LOSS) | (203,681) | 0 | 0 |
| TRANSFER IN | 211,195 | 0 | 0 |
| FULL TIME POSITIONS | 39 | 39 | 39 |

Class Title

| | | | |
|------------------------------|-----------|-----------|-----------|
| Communications Manager | 1 | 1 | 1 |
| Assistant Communications Mgr | 1 | 1 | 1 |
| 911 Training Officer | 1 | 1 | 1 |
| Communications Shift Supv | 4 | 4 | 4 |
| Communications Officer, Sr | 4 | 4 | 4 |
| Communications Officer | 28 | 28 | 28 |
| TOTAL | 39 | 39 | 39 |

FIRE-PUBLIC SAFETY COMMUNICATIONS - CAD 9-1-1

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|----------------|-------------------------|------------------|-------------------|-------------------|------------------|
| 22 | | | | | |
| 7110 | Regular Wages | 761,243 | 1,064,034 | 1,091,800 | 27,766 |
| 7120 | Overtime | 200,255 | 144,200 | 165,000 | 20,800 |
| 7130 | Part Time | 33,412 | 40,000 | 40,000 | 0 |
| 7210 | W/C Insurance | 1,857 | 2,496 | 2,594 | 98 |
| 7260 | FICA Matching | 71,791 | 95,490 | 99,205 | 3,715 |
| 7270 | Pension Matching | 140,748 | 181,235 | 188,520 | 7,285 |
| 7280 | Insurance Matching | 243,949 | 203,207 | 197,535 | -5,672 |
| 7290 | Contribution Matching | 4,784 | 6,000 | 6,000 | 0 |
| 7510 | Professional Services | 3,106 | 3,300 | 3,300 | 0 |
| 7550 | Communications | 101,442 | 125,516 | 90,133 | -35,383 |
| 7600 | Travel | 307 | 4,800 | 4,800 | 0 |
| 7630 | Train/Cont. Education | 128 | 3,600 | 3,600 | 0 |
| 7700 | Risk Allocation | 37,790 | 38,488 | 53,984 | 15,496 |
| 7880 | Maint: Mach/Imp/Tools | 466,756 | 475,738 | 400,683 | -75,055 |
| 7900 | Utilities | 11,057 | 15,000 | 15,000 | 0 |
| 7990 | Dues and Fees | 378 | 1,400 | 1,400 | 0 |
| 8010 | Supplies | 5,892 | 8,000 | 8,000 | 0 |
| 8016 | Small Equip | 1,759 | 8,500 | 8,500 | 0 |
| 8017 | Printing(Not Std Forms) | 301 | 100 | 100 | 0 |
| 8018 | Books & Subscriptions | 0 | 200 | 200 | 0 |
| 8052 | Judicial Building | 33,615 | 38,857 | 38,418 | -439 |
| 8110 | Diesel Fuel | 0 | 0 | 0 | 0 |
| 8150 | Food/Employee Apprec. | 0 | 1,000 | 1,500 | 500 |
| | Total | 2,121,164 | 2,461,161 | 2,420,272 | -40,889 |



Hotel/Motel Fund

HOTEL/MOTEL FUND

DESCRIPTION

Under the provisions of the Local Hotel/Motel Tax O.C.G.A. s 48-13-51(5.1), municipalities may elect to levy a tax at the rate of eight percent for supporting Conference center facilities owned/operated by local government for convention/trade show purposes. This is the election made by the City of Albany. All proceeds of the hotel/motel tax which exceed 3.5 percent are required to be spent to promote tourism, conventions and trade shows. The Albany Convention and Visitors Bureau is granted these funds annually to promote tourism, conventions and trade shows.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 2,081,407 | 2,027,000 | 2,327,000 |
| OPERATING EXPENSE | 2,027,000 | 2,027,000 | 2,027,000 |
| TOTAL EXPENSES | 2,027,000 | 2,027,000 | 2,027,000 |
| NET INCOME/(LOSS) | 54,407 | 0 | 300,000 |
| TRANSFER OUT | 54,407 | 0 | (300,000) |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| HOTEL/MOTEL FUND | | | | | |
|-------------------------|-------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 2902 | | | | | |
| 7999.77 | Convention & Visitor's Bureau | 800,000 | 800,000 | 800,000 | 0 |
| 7999.80 | Wayfinding Signage | 0 | 0 | 0 | 0 |
| 7999.74 | Riverquarium | 200,000 | 200,000 | 200,000 | 0 |
| | Albany Civil Rights Institute | 100,000 | 100,000 | 100,000 | 0 |
| 7999.75 | Albany Area Arts Council | 45,000 | 45,000 | 45,000 | 0 |
| 7999.96 | Cehaw Park | 882,000 | 882,000 | 882,000 | 0 |
| | Total | 2,027,000 | 2,027,000 | 2,027,000 | 0 |



Capital Improvement Fund

PUBLIC/CAPITAL IMPROVEMENT FUND

DESCRIPTION

Each year, a portion of the City of Albany's overall budget is allocated for capital, equipment, and system improvements. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify needed capital projects. CIP accounts for expenditures that exceed \$5,000 and have a useful life of one year or more. The General/Special Funds CIP is funded from 15% sales tax revenue.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 5,108,922 | 1,470,388 | 1,878,352 |
| TRANSFER (TO)/FROM FUND BALANCE | 0 | 3,376,223 | 2,124,893 |
| TOTAL REVENUE | 5,108,922 | 4,846,611 | 4,003,245 |
| | | | |
| CAPITAL OUTLAY | 4,854,314 | 4,834,324 | 3,991,569 |
| INDIRECT COSTS | 31,741 | 12,287 | 11,676 |
| TOTAL | 4,886,055 | 4,846,611 | 4,003,245 |
| | | | |
| NET GAIN/(LOSS) | 222,867 | 0 | 0 |

PUBLIC/CAPITAL IMPROVEMENT FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
|-----------------------|----------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| 32 | | | | | |
| 7950 | Interest Expense | 485,491 | 0 | 0 | 0 |
| 7990 | Dues & Fees | 813 | 0 | 0 | 0 |
| 8016 | Small Equipment | 153,918 | 0 | 0 | 0 |
| 8511 | Cap. O/Lay Computer Equip | 10,345 | 0 | 30,000 | 30,000 |
| 8520 | Cap. O/Lay Motor | 3,638,173 | 4,003,211 | 2,051,861 | (1,951,350) |
| 8530 | Cap O/L: Bldg & Improvemer | 245,696 | 604,972 | 1,699,567 | 1,094,595 |
| 8535 | Cap O/L: Infrastructure | 40,600 | 0 | 0 | 0 |
| 8540 | Cap. O/L: Tools | 279,278 | 226,141 | 210,141 | (16,000) |
| 8951 | Indirect Cost | 31,741 | 12,287 | 11,676 | (611) |
| | Total | 4,886,055 | 4,846,611 | 4,003,245 | (843,366) |



R3M Fund

R3M Fund

DESCRIPTION

The City will establish a prioritized list of items that are necessary to improve the maintenance and long-term care of City-Owned buildings and infrastructure. The goal is to maintain the assets that we have in order to increase their usefulness as well as longevity for which the City will be able to utilize them.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | (2,180) | 1,000,000 | 1,000,000 |
| OPERATING EXPENSES | 869,624 | 1,000,000 | 1,000,000 |
| TOTAL | 869,624 | 1,000,000 | 1,000,000 |
| NET GAIN/(LOSS) | (871,804) | 0 | 0 |
| TRANSFER IN | 297,268 | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| | | R3M Fund | | | |
|-----------------------|-----------------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
| 26 | | | | | |
| 7860 | R3M Fund Projects | 0 | 549,734 | 579,387 | 29,653 |
| 7860.100 | City Clerk | 58,707 | 25,000 | 0 | (25,000) |
| 7860.300 | City Attorney | 47,894 | 25,000 | 0 | (25,000) |
| 7860.400 | Municipal Court | 2,386 | 0 | 0 | 0 |
| 7860.1000 | Human Resources | 52,639 | 0 | 38,500 | 38,500 |
| 7860.1003 | Risk Management | 0 | 35,000 | 0 | (35,000) |
| 7860.1100 | Procurement | 5,102 | 0 | 0 | 0 |
| 7860.2206 | Code Enforcement | 0 | 7,000 | 0 | (7,000) |
| 7860.2301 | Fire | 40,492 | 12,000 | 32,000 | 20,000 |
| 7860.3198 | Sewer | 77,179 | 100,000 | 35,000 | (65,000) |
| 7860.4300 | Storm Water | 53,381 | 57,500 | 100,000 | 42,500 |
| 7860.4400 | Water | 49,473 | 37,000 | 0 | (37,000) |
| 7860.4500 | Gas | 0 | 20,000 | 0 | (20,000) |
| 7860.4800 | UISF | 10,112 | 0 | 0 | 0 |
| 7860.4870 | Customer Service | 3,792 | 0 | 0 | 0 |
| 7860.6100 | Recreation (Admin) | 10,777 | 0 | 7,000 | 7,000 |
| 7860.6114 | Facilities Maintenance | 77,156 | 0 | 0 | 0 |
| 7860.65 | Fleet | 3,792 | 125,768 | 203,642 | 77,874 |
| 7860.7303 | Flint River Entertainment Comple: | 56,423 | 0 | 0 | 0 |
| 7860.76 | DCED | 316,412 | 0 | 0 | 0 |
| 8951 | Indirect Costs | 3,907 | 5,998 | 4,471 | (1,527) |
| | Total | 869,624 | 1,000,000 | 1,000,000 | 0 |



Tax Allocation District Fund

TAX ALLOCATION DISTRICT (TAD)

DESCRIPTION

The creation of the Albany Riverfront and Gateway TAD will allow the City to encourage the private redevelopment of key parcels which are currently a detriment to the perception of the area and are incompatible with the City's vision for the area. In addition, the TAD will leverage this private investment to provide public funds to address, update, improve the area's infrastructure, enhance public amenities and create additional streetscaping to assist the City in achieving the Albany Riverfront and Gateway vision.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|--|-----------------------------|------------------------------|------------------------------|
| REVENUE | 392,990 | 394,765 | 388,338 |
| OPERATING EXPENSE | 337,100 | 339,143 | 340,463 |
| CAPITAL OUTLAY | 19,886 | 55,622 | 47,875 |
| TOTAL EXPENSES | 356,986 | 394,765 | 388,338 |
| NET GAIN/(LOSS) | 36,004 | 0 | 0 |
| TRANSFER FROM/(TO) FUND BALANCE | (36,004) | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| TAX ALLOCATION DISTRICT (TAD) | | | | | |
|--------------------------------------|----------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
| 4202 | | | | | |
| 7950 | Interest Expense 2012 Bond | 36,550 | 28,593 | 19,913 | (8,680) |
| 7950.01 | 2012 Bond Principal Exp | 300,000 | 310,000 | 320,000 | 10,000 |
| 7950 | Revolving Loan Expense | 19,886 | 55,622 | 47,875 | (7,747) |
| 7990 | Dues and Fees | 550 | 550 | 550 | 0 |
| Total | | 356,986 | 394,765 | 388,338 | (6,427) |



Gortatowsky Fund

GORTATOWSKY PARK

DESCRIPTION

A testamentary gift presented to the City of Albany from Henry K. Gortatowsky to be used for the purpose of a municipal park and/or recreation center in the form of permanent improvements. The park was presented to the City on March 26, 1991. The park shall be known and designated as Gortatowsky Park.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2020/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 180 | 0 | 6,145 |
| OPERATING EXPENSE | 10,697 | 0 | 6,145 |
| NET GAIN/(LOSS) | (10,517) | 0 | 0 |
| FULL TIME POSITION | 0 | 0 | 0 |

GORTATOWSKY PARK

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2020/2023 |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|
| 7402 | | | | |
| 7510 | Professional Services | 0 | 0 | 6,145 |
| | Total | 0 | 0 | 6,145 |



Grant Fund

SUMMARY OF SPONSORED OPERATIONS

DESCRIPTION

The Grants Fund is a special revenue fund that provides for the administrative accounting of funds received from State and Federal sources for some entitlement programs and discretionary projects. The Grants Fund consists of Federal, State and local funding. Local funding includes contracts for reimbursed services, which are considered sponsored operations. The Police Department is the primary recipient of reimbursed services.

This budget is used to account for grant programs awarded to the City. The appropriations for some grant projects do not lapse at the end of each fiscal year, but remain in force for the life of the grant by means of re-appropriations contained in this budget unit.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Planning | 331,114 | 1,327,989 | 1,327,989 |
| APD | 270,392 | 527,481 | 527,481 |
| Brownfields | 24,016 | 1,300,000 | 1,300,000 |
| Community Court | 2,520 | 400,000 | 400,000 |
| TOTAL | 628,042 | 3,555,470 | 3,555,470 |
| FULL TIME POSITIONS | 2 | 2 | 2 |

GRANT SYNOPSIS

PL Grant (Planning)

The Metropolitan Transportation Planning Services contract (or PL Grant) is an agreement between the City of Albany's Planning & Development Services department, the Georgia Department of Transportation (GDOT) and the U. S. Department of Transportation (DOT) to provide cooperative, comprehensive, and continuing transportation planning in carrying out the provisions of the Intermodal Surface Transportation Efficiency Act of 1991. The Federal government reimburses the City for work done according to the agreement at 80%. The City of Albany provides 20% of the funding for projects outlined in the agreement.

FTA Grant (Transit)

The City of Albany's Planning & Development Services department has entered into an agreement with the Georgia Department of Transportation (GDOT) and the Federal Transit Administration (FTA) to assist in transportation planning that has a profound impact upon the development of the total organized transportation services in the State of Georgia. Both state and federal governments reimburse the City for work done according to the agreement-80% federal and 10% state. The City of Albany provides 10% of the funding for assisting these two entities in transportation planning.

BVP (APD & Airport)

The Bulletproof Vest Partnership (BVP), created by the Bulletproof Vest Partnership Grant Act of 1998 is a unique U. S. Department of Justice initiative designed to provide bullet proof vests to state and local law enforcement. Jurisdictions have participated in the BVP Program, with \$277 million in federal funds committed to support the purchase of an estimated 800,000 vests.

JAG Grants (APD)

The Edward Byrne Memorial Justice Assistance Grant Program (JAG) allows states and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. JAG replaces the Byrne Formula and Local Law Enforcement Block Grant (LLEBG) programs with a single funding mechanism that will simplify the administration process for grantees.

GEMA Bomb Dog (APD)

GEMA has been given federal funding in order to establish a network of EOD bomb dogs for "on call" contact purposes involving various events (airshows, presidential visits, etc.). The goal is having a bomb dog available within one hour anywhere in the State. While a feasible network has already been established partially within the Atlanta & Savannah regions, funding has been given to the City of Albany for the development of the SWGA network.

Brownfields Assessment and Cleanup Cooperative Agreements (Planning)

This award is to inventory, characterize, assess, and conduct cleanup planning and community involvement related activities for Brownfield sites in the Albany former rail corridor. The project will consist of Phase I and Phase II Environmental Site Assessments, cleanup, reuse, planning for the priority sites, and community engagement within the former rail corridor.

SUMMARY OF SPONSORED OPERATIONS REVENUE

| ACCOUNT NUMBER | ACCOUNT NAME | ADOPTED 2022/2023 |
|-----------------------|---|--------------------------|
| 2702 | | |
| 5806 | PL Grant | 310,792 |
| 5807 | Sect #8 FTA Grant | 67,600 |
| 5991 | Local Grant Match (City's match for PL and FTA) | 94,597 |
| 5819.48 | Bullet ProofVest | 41,412 |
| 5010A271007 | JAG Grants | 443,069 |
| 5819.40 | CJCC 2020 PSN Grant | 40,000 |
| 5820.2831 | Court BJA Grant | 400,000 |
| 5820.21 | CDBG Disaster Recovery | 855,000 |
| 5819.70A280704 | GEMA Bomb Dog | 3,000 |
| 5821.2810 | Brownfield RLF | 1,300,000 |
| | Total | 3,555,470 |

SUMMARY OF SPONSORED OPERATIONS EXPENSES

| ACCOUNT NUMBER | ACCOUNT NAME | ADOPTED 2022/2023 |
|-----------------------|------------------------|--------------------------|
| 2741 | PL Grant | 388,489 |
| 2742 | Sect #8 FTA Grant | 84,500 |
| 2748 | Bullet ProofVest | 41,412 |
| 2710 | JAG Grants | 443,069 |
| 2831 | Court BJA Grant | 400,000 |
| 2782 | CDBG Disaster Recovery | 855,000 |
| 2830 | CJCC 2020 PSN Grant | 40,000 |
| 2807 | GEMA Bomb Dog | 3,000 |
| 2810 | Brownfield RLF | 1,300,000 |
| | Total | 3,555,470 |



SPLOST Funds

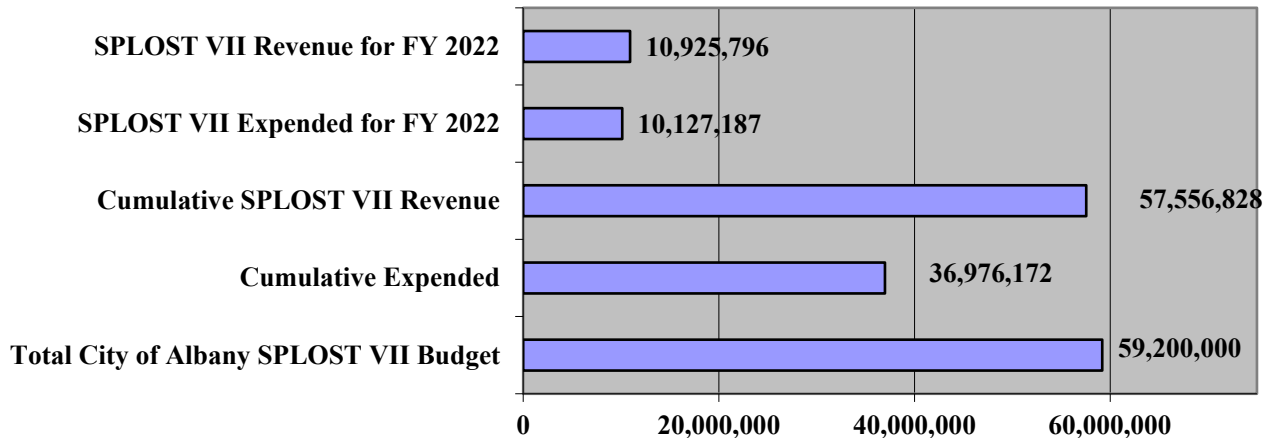
SPECIAL PURPOSE LOCAL OPTION SALES TAX VII PROJECTS

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany’s allocation of SPLOST proceeds is below:

| | | |
|-----|---|------------|
| 1. | Roadway, Traffic, Sidewalk & Bridge | 24,080,000 |
| 2. | Underground Utility & Street Light Upgrades | 6,000,000 |
| 3. | Information Technology Upgrades | 5,895,000 |
| 4. | Sanitary & Storm Drainage | 5,850,000 |
| 5. | P25 Radio Project | 4,600,000 |
| 6. | Recreation Improvements | 3,900,000 |
| 7. | Transportation Center | 2,500,000 |
| 8. | New General Aviation Terminal Building | 2,300,000 |
| 9. | Pool Improvements | 1,400,000 |
| 10. | Fire Station Relocation | 1,250,000 |
| 11. | Chehaw Park Improvements | 1,000,000 |
| 12. | Thornateeska Heritage Center Improvements | 425,000 |

The information below exhibits how much of these funds have been expended as of June 30, 2022:



Please see Website for additional information:

<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2>

SPLOST VII

DESCRIPTION

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 13,087,657 | 10,300,000 | 10,300,000 |
| TRANSFER FROM FUND BALANCE | 0 | 6,681,392 | 1,814,256 |
| TOTAL REVENUE | 13,087,657 | 16,981,392 | 12,114,256 |
| PERSONNEL SERVICES | 233,536 | 0 | 0 |
| OPERATING EXPENSES | 7,292,249 | 0 | 0 |
| CAPITAL OUTLAY | 1,434,957 | 16,981,392 | 12,114,256 |
| TOTAL | 8,960,742 | 16,981,392 | 12,114,256 |
| NET GAIN/(LOSS) | 4,126,915 | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| SPLOST VII | | | | | |
|----------------------|----------------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| BUSINESS UNIT | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
| 5760 | P25 Radio | 1,331,206 | 0 | 0 | 0 |
| 5761 | Fire Station #2 | 0 | 1,250,000 | 0 | (1,250,000) |
| 5762 | Recreation Improvements | 181,395 | 4,160,202 | 3,846,550 | (313,652) |
| 5763 | Carver Pool | 0 | 750,000 | 750,000 | 0 |
| 5764 | Street Resurfacing | 2,198,048 | 0 | 0 | 0 |
| 5765 | Barkley Extension | 7,730 | 969,381 | 969,354 | (27) |
| 5766 | Railroad Crossing Improvements | 0 | 0 | 0 | 0 |
| 5767 | Alley Paving | 483,724 | 400,000 | 891,984 | 491,984 |
| 5768 | Alley Reconstruction | 9,514 | 0 | 0 | 0 |
| 5769 | Alley Crushed Asphalt | 208,460 | 89,765 | 379,483 | 289,718 |
| 5770 | Sidewalks | 166,821 | 0 | 140,000 | 140,000 |
| 5770 | Streetscapes Downtown | 155,581 | 170,000 | 0 | (170,000) |
| 5771 | North Washington Extension | 2,221 | 0 | 250,000 | 250,000 |
| 5772 | Chehaw Improvements | 58,461 | 390,699 | 330,930 | (59,769) |
| 5773 | Jefferson Street Pool | 27,338 | 0 | 0 | 0 |
| 5774 | Airport Building | 0 | 0 | 1,000,000 | 1,000,000 |
| 5775 | Traffic Signal Upgrades | 212 | 0 | 316,947 | 316,947 |
| 5776 | Sign Upgrades | 0 | 0 | 300,000 | 300,000 |
| 5777 | GPS/GIS Infrastructure Mapping | 108,970 | 200,000 | 200,000 | 0 |
| 5778 | SCADA System Upgrades | 0 | 0 | 0 | 0 |
| 5779 | IT Hardware Upgrade | 497,028 | 500,000 | 0 | (500,000) |
| 5780 | IT Software Upgrade | 1,635,651 | 2,200,000 | 500,000 | (1,700,000) |
| 5781 | Storm Sewer Outfall Improvemen | 0 | 3,381,000 | 530,000 | (2,851,000) |
| 5782 | Storm Pumping Station | 4,768 | 0 | 209,008 | 209,008 |
| 5783 | Holloway-Mercer Drainage | 0 | 0 | 0 | 0 |
| 5784 | Interceptor Sewer Improvements | 0 | 0 | 0 | 0 |
| 5785 | Underground Utility Installation | 251,892 | 1,310,000 | 1,500,000 | 190,000 |
| 5786 | Street Light Upgrades | 554,867 | 450,000 | 0 | (450,000) |
| 5787 | Thronateeska Heritage Improverr | 41,594 | 56,380 | 0 | (56,380) |
| 5788 | New Transportation Center | 53,600 | 703,965 | 0 | (703,965) |
| 5790 | Other Reimbursements | 981,659 | 0 | 0 | 0 |
| Total | | 8,960,740 | 16,981,392 | 12,114,256 | (4,867,136) |

SPLOST VI

DESCRIPTION

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 2,765,563 | 0 | 0 |
| PERSONNEL SERVICES | 48,585 | 0 | 0 |
| OPERATING EXPENSES | 653,069 | 0 | 0 |
| CAPITAL OUTLAY | 2,379,324 | 0 | 0 |
| TOTAL | 3,080,978 | 0 | 0 |
| NET GAIN/(LOSS) | (315,415) | 0 | 0 |
| TRANSFER IN | 0 | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| SPLOST VI | | | | | |
|----------------------|-------------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| BUSINESS UNIT | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
| 5660 | Fire | 0 | 0 | 0 | 0 |
| 5661 | Civic Center | 74,912 | 0 | 0 | 0 |
| 5662 | Recreation | 129,864 | 0 | 0 | 0 |
| 5664 | Public Works | 314,772 | 0 | 0 | 0 |
| 5665 | Engineering | 10,980 | 0 | 0 | 0 |
| 5666 | Police | 238,326 | 0 | 0 | 0 |
| 5669 | Transit | 1,340 | 0 | 0 | 0 |
| 566EX | SPLOST Administrative Expense | 322,681 | 0 | 0 | 0 |
| 5674 | Historical / Cultural | 0 | 0 | 0 | 0 |
| 5676 | Other Reimbursements | 1,988,104 | 0 | 0 | 0 |
| Total | | 3,080,979 | 0 | 0 | 0 |

SPLOST V

DESCRIPTION

In November 2016, Dougherty County voters approved the SPLOST (Special Purpose Local Option Sales Tax) VII referendum that allowed for the continuation of a one-cent sales tax to fund a diverse list of community projects.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 68,556 | 0 | 0 |
| PERSONNEL SERVICES | 5,567 | 0 | 0 |
| OPERATING EXPENSES | 1,649 | 0 | 0 |
| CAPITAL OUTLAY | 248,517 | 0 | 0 |
| TOTAL | 255,733 | 0 | 0 |
| NET GAIN/(LOSS) | (187,177) | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| | | SPLOST V | | | |
|----------------------|-----------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| BUSINESS UNIT | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
| 5555 | Engineering | 253,932 | 0 | 0 | 0 |
| 5559 | ATI | 1,752 | 0 | 0 | 0 |
| 555EX | Administrative Expenditures | 49 | 0 | 0 | 0 |
| Total | | 255,733 | 0 | 0 | 0 |



TSPLOST Fund

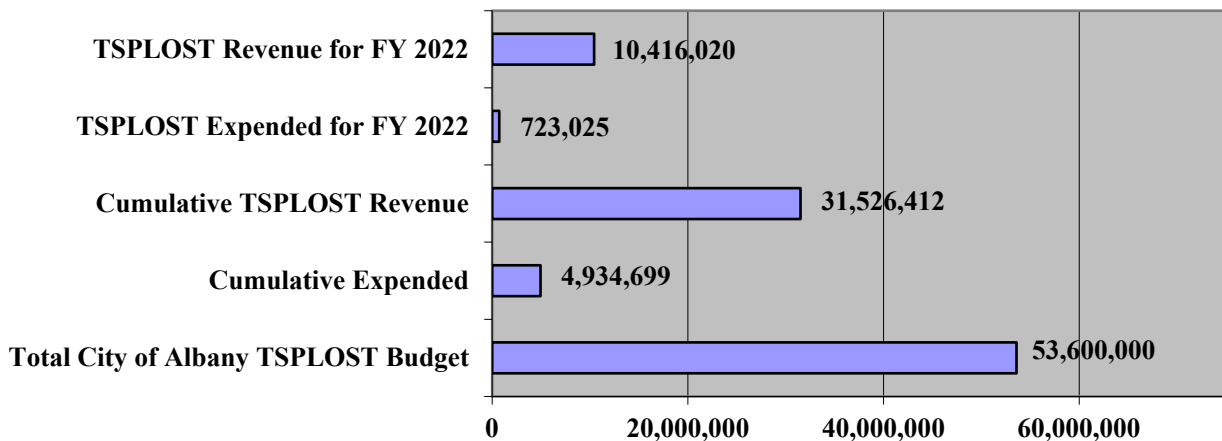
**TRANSPORTATION SPECIAL PURPOSE
LOCAL OPTION SALES TAX PROJECTS**

In March 2019, Dougherty County voters approved the TSPLOST (Transportation Special Purpose Local Option Sales Tax) referendum that allowed for the addition of a one-cent sales tax to fund a diverse list of community projects.

A listing of projects being funded through the City of Albany’s allocation of TSPLOST proceeds is below:

| | | |
|-----|---------------------------------------|------------|
| 1. | Roadway Improvements | 20,949,000 |
| 2. | Sidewalk Installation | 5,000,000 |
| 3. | Alley Paving | 5,000,000 |
| 4. | Multi-Purpose Trails | 4,200,000 |
| 5. | Airport Improvements | 3,500,000 |
| 6. | Street Paving-Unpaved Streets | 700,000 |
| 7. | Railroad Crossing Improvements | 265,000 |
| 8. | Intersection Improvements | 5,000,000 |
| 9. | Roadway Widening | 2,250,000 |
| 10. | Traffic Calming Devices | 500,000 |
| 11. | Traffic Signals & Pedestrian Upgrades | 4,686,000 |
| 12. | Traffic Control Center Upgrades | 550,000 |
| 13. | Downtown Sidewalk Improvements | 1,000,000 |

The information below exhibits how much of these funds have been expended as of June 30, 2022:



Please see Website for additional information:

<https://www.albanyga.gov/about-us/city-manager-s-office/splost-2/t-splost>

TSPLOST

DESCRIPTION

In March 2019, Dougherty County voters approved the TSPLOST (Transportation Special Purpose Local Option Sales Tax) referendum that allowed for the addition of a one-cent tax to fund a diverse list of community projects.

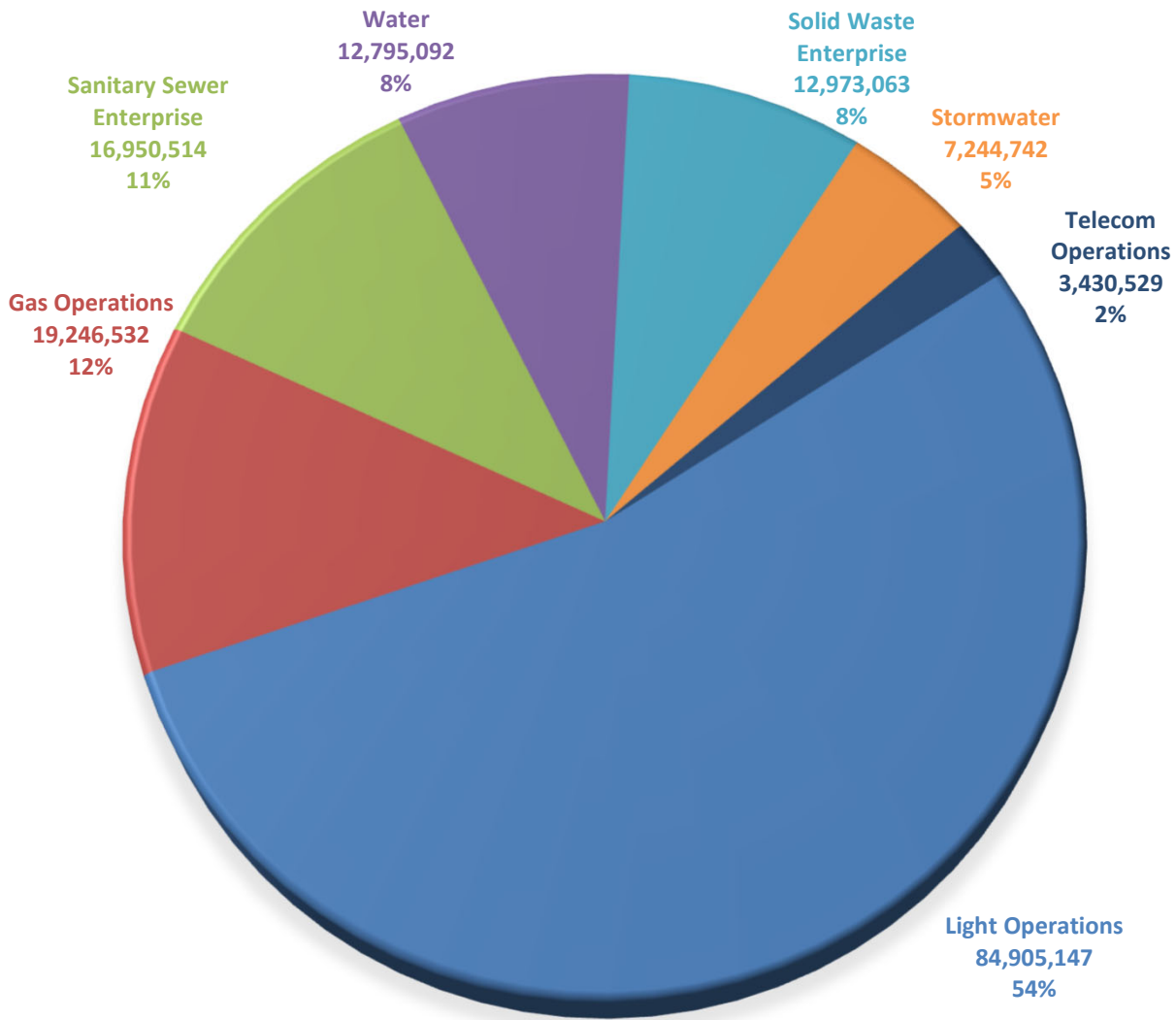
| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 11,196,292 | 10,500,000 | 10,500,000 |
| TRANSFER FROM FUND BALANCE | 0 | (150,106) | 5,626,639 |
| TOTAL REVENUE | 11,196,292 | 10,349,894 | 16,126,639 |
| PERSONNEL EXPENSES | 48,293 | 0 | 0 |
| OPERATING EXPENSES | 2,724,531 | 6,150,000 | 8,400,000 |
| CAPITAL OUTLAY | 452,511 | 4,199,894 | 7,726,639 |
| TOTAL | 3,225,335 | 10,349,894 | 16,126,639 |
| NET GAIN/(LOSS) | 7,970,957 | 0 | 0 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

| | | TSPLOST | | | |
|----------------------|------------------------------------|-------------------------|--------------------------|--------------------------|----------------------|
| BUSINESS UNIT | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE +(-) |
| 7101 | Roadway Improvements | 2,707,731 | 6,150,000 | 8,400,000 | 2,250,000 |
| 7102 | Sidewalk Installation | 0 | 1,200,000 | 0 | (1,200,000) |
| 7103 | Alley Paving | 0 | 1,000,000 | 1,500,000 | 500,000 |
| 7104 | Multi-Purpose Trails | 20,360 | 50,000 | 30,000 | (20,000) |
| 7105 | Airport Improvements | 0 | 0 | 3,500,000 | 3,500,000 |
| 7106 | Street Paving-Unpaved Streets | 42,454 | 700,000 | 591,745 | (108,255) |
| 7107 | Railroad Crossing Improvements | 0 | 144,894 | 179,894 | 35,000 |
| 7108 | Intersection Improvements | 0 | 500,000 | 500,000 | 0 |
| 7109 | Roadway Widening | 4,674 | 0 | 0 | 0 |
| 7110 | Traffic Calming Devices | 79,815 | 100,000 | 0 | (100,000) |
| 7111 | Traffic Signals & Pedestrian Upgra | 370,300 | 505,000 | 725,000 | 220,000 |
| 7112 | Traffic Control Center Upgrade | 0 | 0 | 200,000 | 200,000 |
| 7113 | Downtown Sidewalk Improvemen | 0 | 0 | 500,000 | 500,000 |
| Total | | 3,225,334 | 10,349,894 | 16,126,639 | 5,776,745 |



Utility Funds

City of Albany Adopted Budget FY 2023 Utility Funds



Total Expenses
\$157,545,619

UTILITY FUNDS SUMMARY

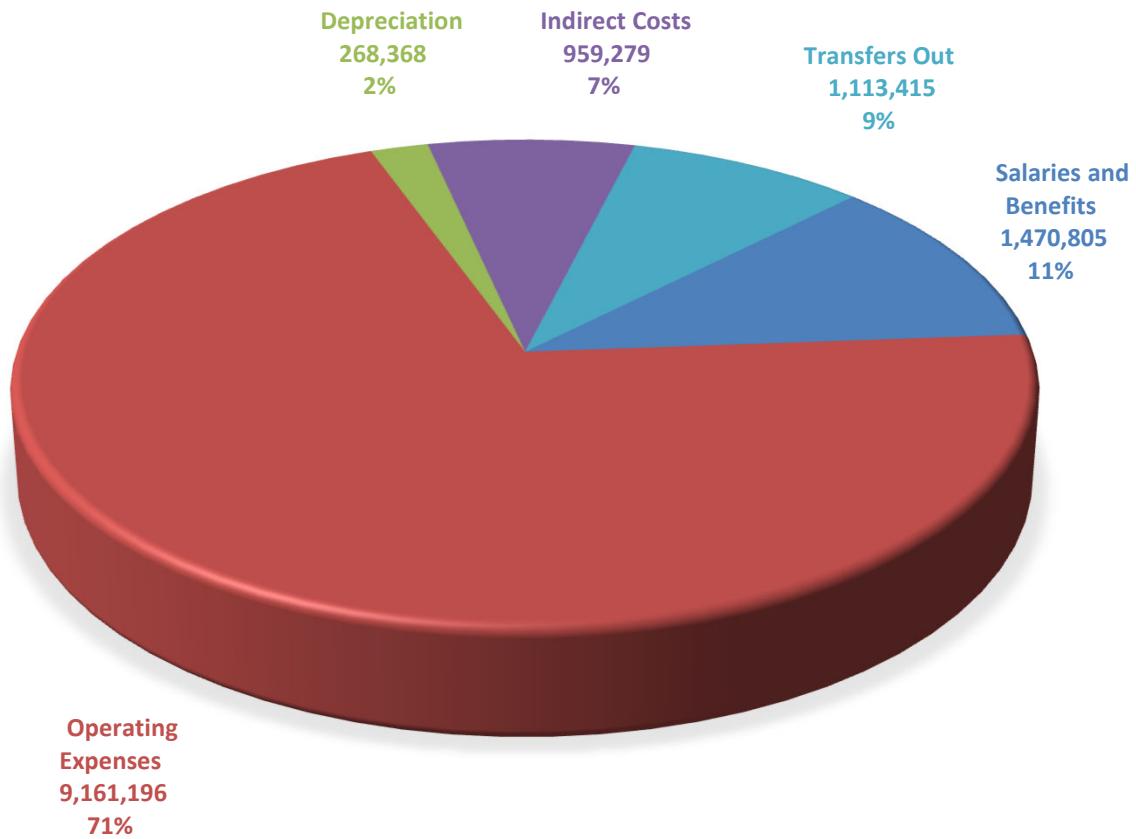
This Summary contains all Utility Funds that provide services to the community. This includes Solid Waste, Sewer, Storm Water, Light, Gas, Water, and Telecommunications.

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|---|-----------------------------|------------------------------|------------------------------|
| Revenues | 157,771,708 | 163,756,724 | 166,867,838 |
| Transfers In | 1,756,473 | 1,260,740 | 1,260,740 |
| Total Revenue | 159,528,181 | 165,017,464 | 168,128,578 |
| Cost of Goods Sold | 75,901,905 | 75,250,070 | 74,229,499 |
| Personnel Services | 13,622,254 | 15,178,564 | 15,978,065 |
| Operating Expense | 20,421,533 | 21,160,146 | 22,931,351 |
| Depreciation Expense | 9,313,749 | 9,396,954 | 9,332,158 |
| Indirect Costs | 15,736,028 | 17,225,959 | 17,105,088 |
| Utility Transfers Out | 16,847,559 | 17,448,260 | 17,969,458 |
| Total Expenditures | 151,843,028 | 155,659,953 | 157,545,619 |
| Net Operating Revenues Over Expenses | 7,685,153 | 9,357,511 | 10,582,959 |
| Non-Operating Revenues/(Expenses) | 13,571,880 | 11,475,000 | 375,000 |
| Net Revenues Over Expenditures | 21,257,033 | 20,832,511 | 10,957,959 |
| FULL TIME POSITIONS | 370 | 352 | 349 |



Solid Waste

City of Albany Adopted Budget FY 2023 Solid Waste Department



Total Expenses
\$12,973,063

SOLID WASTE SUMMARY

DESCRIPTION

The Solid Waste Division ensures that solid waste generated by both residential and commercial customers is collected and disposed of properly. The division also performs special clean-up projects, removing garbage, trash and litter from public property, streets and rights-of-way. In addition, the division provides support for neighborhood clean-up projects. The division is comprised of five sections - Administration, Residential East, Residential West, Commercial, and Special Services.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets

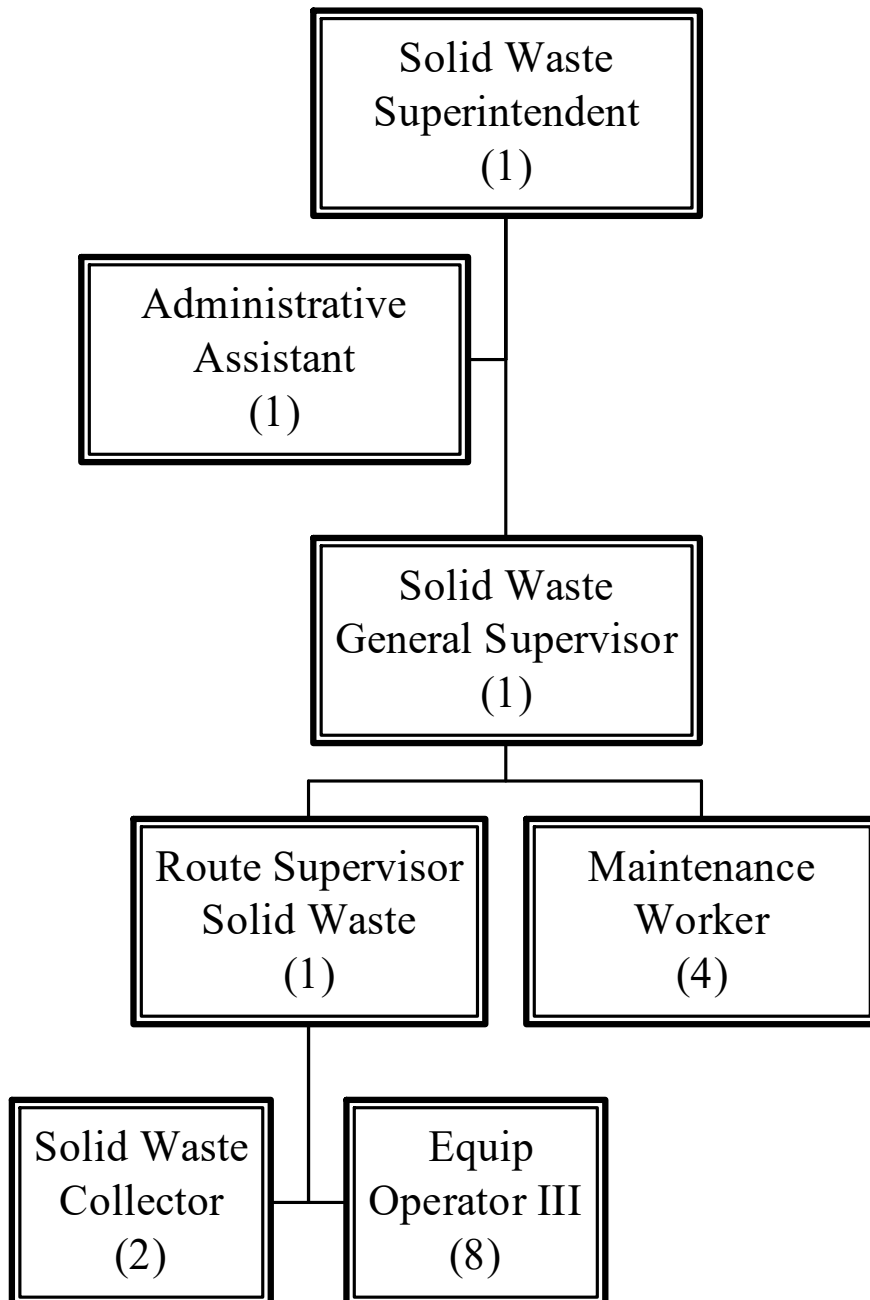
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|----------------|----------------|----------------|-------------------|
| | Actuals | Budget | Actuals | Projection |
| Performance Measure 1: % On-Time Collection on Residential Pick U | 80% | 90% | 90% | 99% |
| Performance Measure 2: # of New Commercial Customers (and Customer Retention) | 134 | 100 | 100 | 100 |
| Performance Measure 3: % of Residential Barrels Audited | 25% | 30% | 50% | 100% |
| Performance Measure 4: # of Community Events Assisted | 8 | 12 | 12 | 12 |
| Performance Measure 5: % of Commercial Accounts Audited | N/A | N/A | N/A | 100% |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Solid Waste Fund



SOLID WASTE SUMMARY

DESCRIPTION

The Solid Waste Division ensures that solid waste generated by both residential and commercial customers is collected and disposed of properly. The division also performs special clean-up projects, removing garbage, trash and litter from public property, streets and rights-of-way. In addition, the division provides support for neighborhood clean-up projects. The division is comprised of five sections - Administration, Residential East, Residential West, Commercial, and Special Services.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 11,589,171 | 12,334,705 | 13,099,000 |
| PERSONNEL EXPENSES | 1,729,572 | 1,316,878 | 1,470,805 |
| OPERATING EXPENSES | 6,929,466 | 8,295,071 | 9,166,637 |
| DEPRECIATION EXPENSE | 420,786 | 248,980 | 262,926 |
| INDIRECT COSTS | 936,506 | 991,019 | 959,279 |
| TRANSFER TO GENERAL FUND | 979,693 | 1,048,450 | 1,113,415 |
| TOTAL EXPENSES | 10,996,024 | 11,900,398 | 12,973,062 |
| NET INCOME/ (LOSS) | 593,148 | 434,307 | 125,938 |
| Capital Projects Summary | | | |
| Requested Total | 3,030,000 | 585,000 | 870,583 |
| FULL TIME POSITIONS | 34 | 18 | 18 |

SOLID WASTE ADMINISTRATION

DESCRIPTION

The Solid Waste Administration section provides administrative support for the other sections and ensures that all functions of the Division are coordinated and carried to completion. This section prepares and tracks correspondence, receives and resolves customer complaints, tracks the division budget, prepares the payroll, and performs many other administrative duties as required.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES * | 208,963 | 328,890 | 316,444 |
| OPERATING EXPENSES | 208,367 | 108,849 | 276,750 |
| DEPRECIATION EXPENSE | 35,539 | 35,539 | 35,539 |
| INDIRECT COSTS | 936,506 | 991,019 | 959,279 |
| TRANSFER TO GENERAL FUND | 979,693 | 1,048,450 | 1,113,415 |
| TOTAL EXPENSES | 2,369,069 | 2,512,747 | 2,701,427 |

| | | | |
|----------------------------|----------|----------|----------|
| FULL TIME POSITIONS | 6 | 3 | 3 |
|----------------------------|----------|----------|----------|

Class Title

| | | | |
|-----------------------------|----------|----------|----------|
| Administrative Assistant | 1 | 1 | 1 |
| General Supervisor | 2 | 1 | 1 |
| Superintendent, Solid Waste | 1 | 1 | 1 |
| Maintenance Worker | 2 | 0 | 0 |
| TOTAL | 6 | 3 | 3 |

SOLID WASTE ADMINISTRATION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 3902 | | | | | |
| 7110 | Regular Wages | 275,765 | 215,567 | 220,155 | 4,588 |
| 7120 | Overtime Wages | 18,775 | 2,000 | 0 | (2,000) |
| 7210 | W/C Insurance | 33,626 | 20,271 | 12,879 | (7,392) |
| 7230 | Uniforms | 10,353 | 7,500 | 8,367 | 867 |
| 7260 | FICA Matching | 26,270 | 16,644 | 16,842 | 198 |
| 7270 | Pension Matching | (211,728) | 26,108 | 26,419 | 311 |
| 7280 | Insurance Matching | 52,220 | 35,800 | 26,782 | (9,018) |
| 7290 | Contribution Matching | 3,683 | 5,000 | 5,000 | 0 |
| 7550 | Communications | 5,579 | 4,000 | 4,000 | 0 |
| 7600 | Travel | 0 | 960 | 660 | (300) |
| 7630 | Train/Cont. Education | 0 | 1,140 | 1,140 | 0 |
| 7700 | Risk Allocation | 55,804 | 27,902 | 79,435 | 51,533 |
| 7870 | Maint: Motor Equip. | 3,578 | 8,256 | 5,308 | (2,948) |
| 7880 | Maint: Mach/Imp/Tools | 2,533 | 4,363 | 2,732 | (1,631) |
| 7900 | Utilities | 4,015 | 5,000 | 5,000 | 0 |
| 7990 | Dues and Fees | 1,758 | 800 | 3,150 | 2,350 |
| 8010 | Supplies | 1,643 | 2,600 | 2,000 | (600) |
| 8016 | Small Equip | 110 | 2,000 | 2,100 | 100 |
| 8110 | Motor Fuel | 4,713 | 11,128 | 5,525 | (5,603) |
| 8150 | Food | 565 | 700 | 700 | 0 |
| 8971 | Bad Debt Allowance | 128,070 | 40,000 | 165,000 | 125,000 |
| 8900 | Depreciation | 35,539 | 35,539 | 35,539 | 0 |
| 8951 | Indirect Cost | 936,506 | 991,019 | 959,279 | (31,740) |
| 5992 | Operating Transfers Out | 979,693 | 1,048,450 | 1,113,415 | 64,965 |
| | Total | 2,369,069 | 2,512,747 | 2,701,427 | 188,680 |

SOLID WASTE/RESIDENTIAL

DESCRIPTION

The Solid Waste Residential West Section ensures the health and well-being of citizens west of Slaphey Blvd. of the City of Albany by collecting and properly disposing solid waste generated by residential customers.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,011,984 | 0 | 0 |
| OPERATING EXPENSES | 5,699,657 | 7,054,272 | 7,411,655 |
| DEPRECIATION EXPENSE | 189,057 | 0 | 0 |
| TOTAL EXPENSES | 6,900,697 | 7,054,272 | 7,411,655 |
| FULL TIME POSITIONS | 22 | 0 | 0 |

Class Title

| | | | |
|------------------------------|-----------|----------|----------|
| Maintenance Worker | 2 | 0 | 0 |
| Equipment Operator III | 15 | 0 | 0 |
| Solid Waste Collector | 3 | 0 | 0 |
| Solid Waste Route Supervisor | 2 | 0 | 0 |
| TOTAL | 22 | 0 | 0 |

SOLID WASTE/RESIDENTIAL

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3904 | | | | | |
| 7110 | Regular Wages | 566,096 | 0 | 0 | 0 |
| 7120 | Overtime | 96,832 | 0 | 0 | 0 |
| 7210 | W/C Insurance | 35,449 | 0 | 0 | 0 |
| 7260 | FICA Matching | 47,352 | 0 | 0 | 0 |
| 7270 | Pension Matching | 79,356 | 0 | 0 | 0 |
| 7280 | Insurance Matching | 181,702 | 0 | 0 | 0 |
| 7290 | Contribution Matching | 5,197 | 0 | 0 | 0 |
| 7510 | Professional Services | 3,740,367 | 7,054,272 | 7,411,655 | 357,383 |
| 7512 | Tech.Svcs(Surveys,DP) | 634,064 | 0 | 0 | 0 |
| 7514 | Contract Labor(Temp) | 426,250 | 0 | 0 | 0 |
| 7870 | Labor | 209,320 | 0 | 0 | 0 |
| 7870 | Maintenance | 317,989 | 0 | 0 | 0 |
| 7870 | Parts | 183,802 | 0 | 0 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 240 | 0 | 0 | 0 |
| 8010 | Supplies | 11,323 | 0 | 0 | 0 |
| 8016 | Small Equip | 30,326 | 0 | 0 | 0 |
| 8110 | Gasoline | 16,550 | 0 | 0 | 0 |
| 8110 | Diesel | 129,426 | 0 | 0 | 0 |
| 8900 | Depreciation | 189,057 | 0 | 0 | 0 |
| | Total | 6,900,697 | 7,054,272 | 7,411,655 | 357,383 |

SOLID WASTE/COMMERCIAL

DESCRIPTION

The Solid Waste Commercial Section collects and disposes of solid waste generated by commercial customers.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 421,214 | 607,713 | 649,291 |
| OPERATING EXPENSES | 1,021,424 | 1,032,900 | 1,348,857 |
| DEPRECIATION EXPENSE | 196,191 | 213,441 | 227,387 |
| TOTAL EXPENSES | 1,638,829 | 1,854,054 | 2,225,535 |

| | | | |
|----------------------------|----------|----------|----------|
| FULL TIME POSITIONS | 6 | 9 | 9 |
|----------------------------|----------|----------|----------|

Class Title

| | | | |
|------------------------------|----------|----------|----------|
| Equipment Operator III | 3 | 8 | 8 |
| Solid Waste Collector | 2 | 0 | 0 |
| Solid Waste Route Supervisor | 1 | 1 | 1 |
| TOTAL | 6 | 9 | 9 |

SOLID WASTE/COMMERCIAL

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 3905 | | | | | |
| 7110 | Regular Wages | 224,964 | 354,972 | 357,265 | 2,293 |
| 7120 | Overtime | 47,655 | 53,000 | 80,000 | 27,000 |
| 7210 | W/C Insurance | 18,851 | 29,292 | 31,396 | 2,104 |
| 7260 | FICA Matching | 18,696 | 31,210 | 33,451 | 2,241 |
| 7270 | Pension Matching | 32,155 | 48,957 | 52,472 | 3,515 |
| 7280 | Insurance Matching | 77,071 | 88,282 | 90,707 | 2,425 |
| 7290 | Contribution Matching | 1,822 | 2,000 | 4,000 | 2,000 |
| 7512 | Tech.Svcs(Surveys,DP) | 486,049 | 427,000 | 730,901 | 303,901 |
| 7514 | Contract Labor (Temp) | 0 | 13,750 | 42,000 | 28,250 |
| 7870 | Maint: Motor Equip. | 351,631 | 396,500 | 304,523 | (91,977) |
| 7880 | Maint: Mach/Imp/Tools | 16,435 | 13,000 | 25,000 | 12,000 |
| 8010 | Supplies | 9,796 | 5,000 | 7,258 | 2,258 |
| 8016 | Small Equip | 61,585 | 62,000 | 64,100 | 2,100 |
| 8110 | Motor Fuel | 95,927 | 115,650 | 175,075 | 59,425 |
| 8900 | Depreciation | 196,191 | 213,441 | 227,387 | 13,946 |
| Total | | 1,638,829 | 1,854,054 | 2,225,535 | 371,481 |

SOLID WASTE/SPECIAL SERVICES

DESCRIPTION

The Solid Waste Special Services section is responsible for the enforcement of the Solid Waste Ordinance.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 87,411 | 380,275 | 505,070 |
| OPERATING EXPENSES | 18 | 99,050 | 129,376 |
| TOTAL EXPENSES | 87,429 | 479,325 | 634,446 |
| FULL TIME POSITIONS | 0 | 6 | 6 |

Class Title

| | | | |
|---------------------------------|----------|----------|----------|
| * Code Enforcement Inspector I | 0 | 0 | 0 |
| * Code Enforcement Ofcr (Sworn) | 0 | 0 | 0 |
| Solid Waste Collector | 0 | 2 | 2 |
| Maintenance Workers | 0 | 4 | 4 |
| TOTAL | 0 | 6 | 6 |

* Headcount for 1 Code Enforcement Inspector & 1 Code Enforcement Officer are located in Code Enforcement Budget

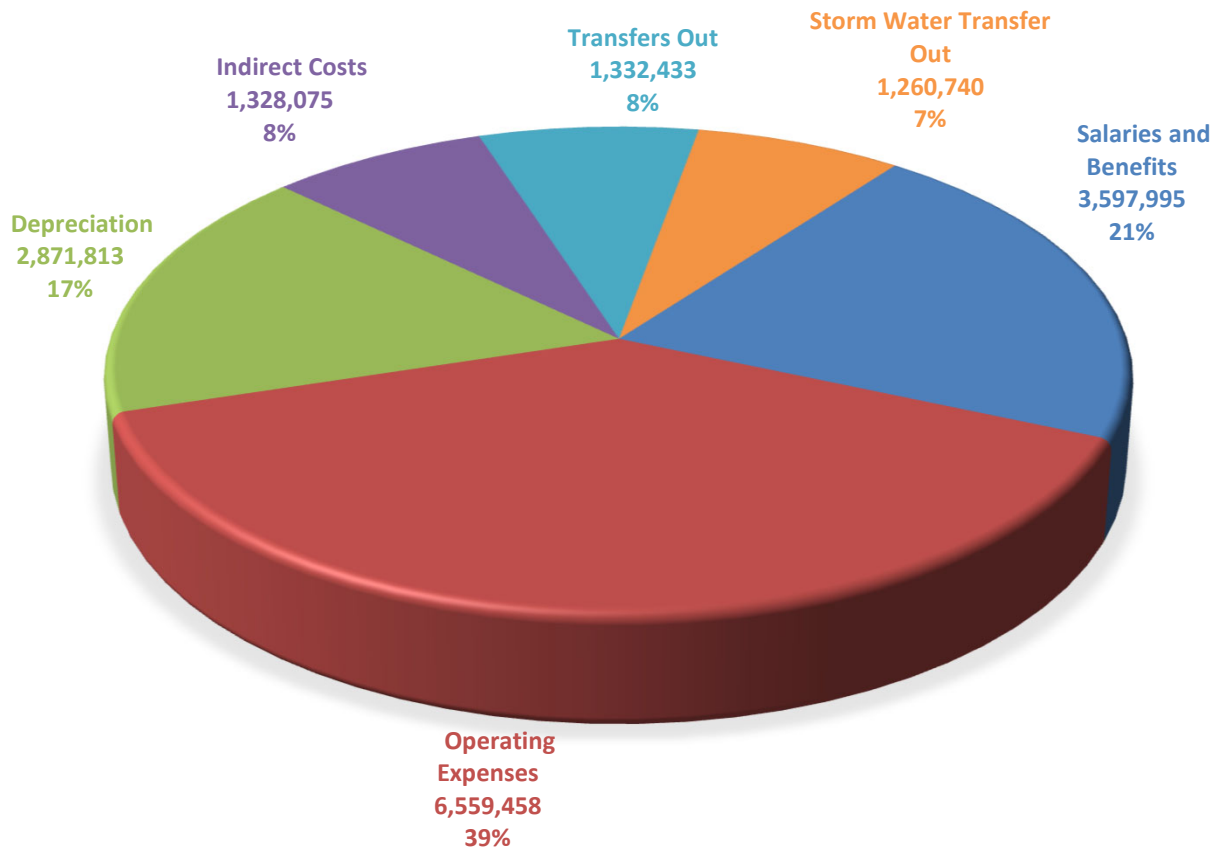
SOLID WASTE/SPECIAL SERVICES

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 3906 | | | | | |
| 7110 | Regular Wages | 64,271 | 256,095 | 264,732 | 8,637 |
| 7120 | Overtime | 392 | 10,000 | 70,000 | 60,000 |
| 7210 | W/C Insurance | 3,121 | 12,062 | 28,563 | 16,501 |
| 7260 | FICA Matching | 4,813 | 20,356 | 25,607 | 5,251 |
| 7270 | Pension Matching | 8,640 | 31,931 | 40,168 | 8,237 |
| 7280 | Insurance Matching | 4,891 | 47,831 | 72,000 | 24,169 |
| 7290 | Contribution Matching | 1,282 | 2,000 | 4,000 | 2,000 |
| 7514 | Contract Labor | 0 | 96,250 | 119,434 | 23,184 |
| 7600 | Travel | 0 | 1,400 | 1,400 | 0 |
| 7630 | Training and Development | 0 | 900 | 900 | 0 |
| 8010 | Supplies | 18 | 500 | 2,200 | 1,700 |
| 8900 | Depreciation | 0 | 0 | 5,442 | 5,442 |
| Total | | 87,429 | 479,325 | 634,446 | 155,121 |



Sanitary Sewer

City of Albany Adopted Budget FY 2023 Sewer Department



Total Expenses
\$16,950,514

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS DIVISION SUMMARY**

DESCRIPTION

The Sewer Systems Division operates and maintains the Wastewater Treatment Plant, Sanitary Sewer Lift Stations, Wastewater Sampling Program, Utility Locates, and the Sanitary Sewer Maintenance and Construction Sections. The Sewer Systems Division, which is a part of the Public Works Department, is responsible for the maintenance of all Sanitary Sewers within the City of Albany Sewer System and for the operation of the main Water Pollution Control Plant and 86 Pump/Lift Stations.

STRATEGIC PRIORITIES (SP)

SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP I, G&O 3: Revenue Enhancements

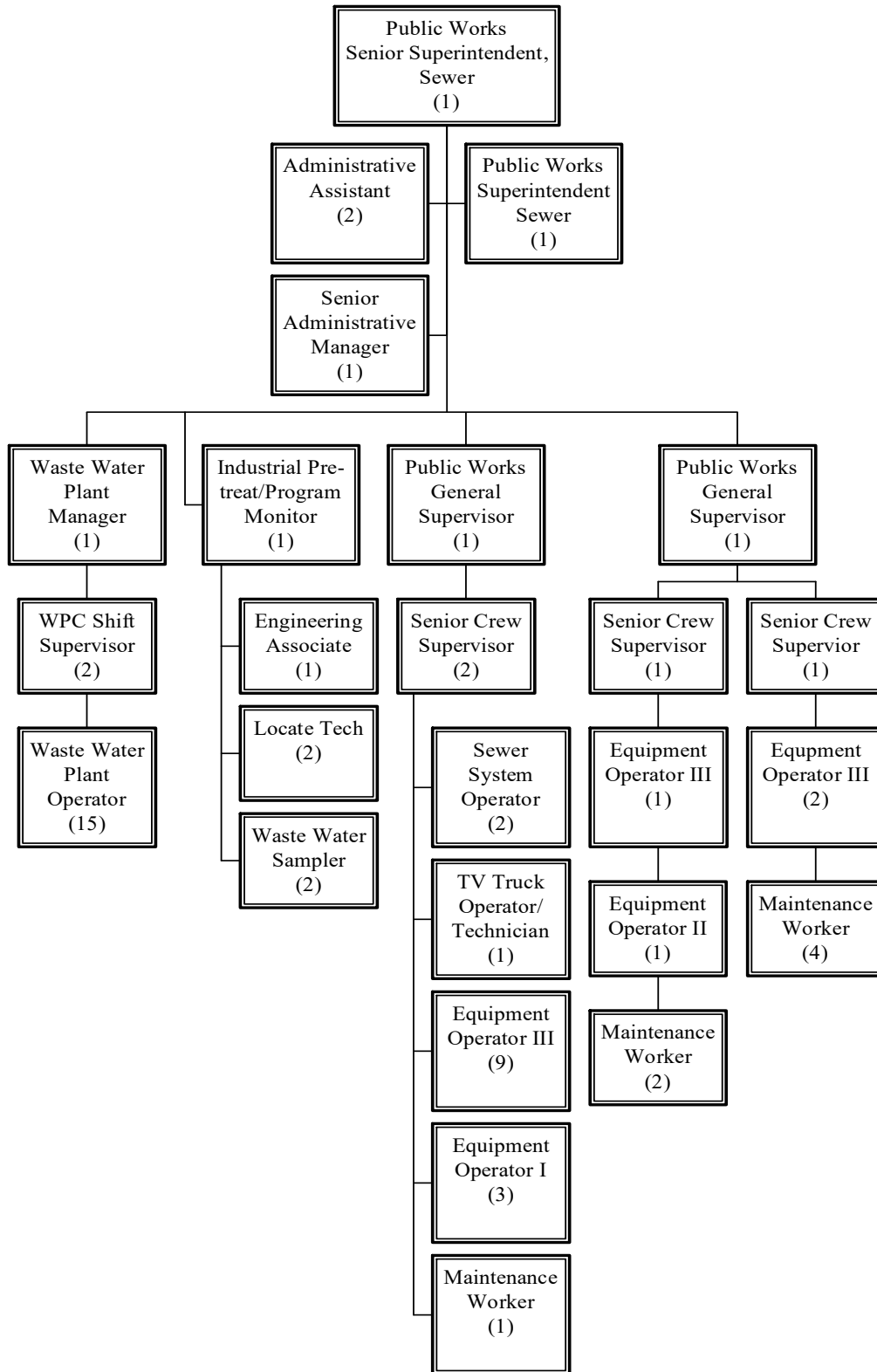
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP VI, G&O 3, PM 1: # New Customers | 16 | 30 | 25 | 30 |
| Completion of Year 1 of the 10 Year plan | N/A | N/A | N/A | 60% |

| |
|--|
| SP I = Safe, Sustainable, & Business Friendly SP II = Economic Development & Jobs SP III = Infrastructure & Asset Management SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play SP V = Effective & Excellent Service Delivery SP VI = Fiscal Responsibility |
|--|



Sanitary Sewer Fund



**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS DIVISION SUMMARY**

DESCRIPTION

The Sewer Systems Division operates and maintains the Wastewater Treatment Plant, Sanitary Sewer Lift Stations, Wastewater Sampling Program, Utility Locates, and the Sanitary Sewer Maintenance and Construction Sections. The Sewer Systems Division, which is a part of the Public Works Department, is responsible for the maintenance of all Sanitary Sewers within the City of Albany Sewer System and for the operation of the main Water Pollution Control Plant and 86 Pump/Lift Stations.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 15,679,108 | 15,693,681 | 16,936,418 |
| PERSONNEL SERVICES | 3,182,058 | 3,504,100 | 3,597,995 |
| OPERATING EXPENSES | 6,173,431 | 6,103,150 | 6,559,458 |
| DEPRECIATION EXPENSE | 2,749,739 | 2,896,530 | 2,871,813 |
| INDIRECT COSTS | 1,174,804 | 1,275,046 | 1,328,075 |
| TRANSFER OUT STORM WATER | 1,256,473 | 1,260,740 | 1,260,740 |
| TRANSFER OUT GENERAL FUND | 1,226,084 | 1,226,800 | 1,332,433 |
| TOTAL EXPENSES | 15,762,589 | 16,266,366 | 16,950,514 |
| PLUS: CAPITAL CONTRIBUTION | 1,988,104 | 11,100,000 | 0 |
| NET INCOME (LOSS) | 1,904,623 | 10,527,315 | (14,096) |
| <u>Debt Service Summary</u> | | | |
| Series 2001 Principal Payment | 745,000 | 770,000 | 0 |
| Total Debt Service Payments | 745,000 | 770,000 | 0 |
| Capital Projects Summary | 3,178,156 | 18,485,000 | 24,938,042 |
| FULL TIME POSITIONS | 61 | 61 | 61 |

**SANITARY SEWER ENTERPRISE FUND
WATERWASTE TREATMENT**

DESCRIPTION

The 32 MGD Joshua Street Wastewater Treatment Plant provides treatment of the municipal wastewater to ensure that all State and Federal Pollution guidelines and discharge permit limits are met. The process ensures that the treated wastewater which is discharged into the receiving stream will not pose any threat to users of those waters. Proper, efficient wastewater treatment includes physical and biological treatment of sewage and proper disinfection of the final effluent prior to its discharge into the receiving stream to prevent the possible spread and multiplication of potential life threatening, disease causing bacteria. As better water pollution control is achieved, public health protection is improved.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,110,801 | 1,146,432 | 1,179,924 |
| OPERATING EXPENSES | 3,870,298 | 3,594,588 | 4,177,797 |
| DEPRECIATION EXPENSE | 1,595,255 | 1,460,316 | 1,760,053 |
| TOTAL | 6,576,354 | 6,201,336 | 7,117,774 |
| FULL TIME POSITIONS | 19 | 19 | 19 |

Class Title

| | | | |
|-----------------------------|-----------|-----------|-----------|
| Maintenance Worker | 1 | 0 | 0 |
| Administrative Assistant | 0 | 1 | 1 |
| Wastewater Plant Manager | 1 | 1 | 1 |
| Wastewater Plant Operator I | 15 | 15 | 15 |
| WPC Shift Supervisor | 2 | 2 | 2 |
| Total | 19 | 19 | 19 |

SANITARY SEWER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3200 | | | | | |
| 7110 | Regular Wages | 611,029 | 737,057 | 768,682 | 31,625 |
| 7120 | Overtime | 39,914 | 25,000 | 43,000 | 18,000 |
| 7210 | W/C Insurance | 25,397 | 28,958 | 30,195 | 1,237 |
| 7230 | Uniforms | 4,876 | 5,000 | 5,500 | 500 |
| 7260 | FICA Matching | 48,447 | 58,297 | 62,094 | 3,797 |
| 7270 | Pension Matching | 167,893 | 91,447 | 97,402 | 5,955 |
| 7280 | Insurance Matching | 204,372 | 190,673 | 164,051 | (26,622) |
| 7290 | Contribution Matching | 8,874 | 10,000 | 9,000 | (1,000) |
| 7510 | Professional Services | 4,830 | 5,000 | 8,000 | 3,000 |
| 7512 | Tech.Svcs(Surveys,DP) | 1,858,602 | 1,873,373 | 2,375,664 | 502,291 |
| 7550 | Communications | 17,997 | 28,060 | 28,060 | 0 |
| 7600 | Travel | 1,285 | 2,400 | 2,400 | 0 |
| 7630 | Train/Cont. Education | 1,222 | 1,800 | 1,800 | 0 |
| 7860 | Maint: Buildings | 938 | 5,000 | 3,000 | (2,000) |
| 7870 | Maint: Motor Equipment | 13,925 | 21,367 | 15,476 | (5,891) |
| 7880 | Maint: Mach/Imp/Tools | 725,715 | 485,643 | 475,143 | (10,500) |
| 7900 | Utilities | 875,763 | 903,000 | 900,000 | (3,000) |
| 7990 | Dues & Fees | 7,278 | 7,600 | 6,000 | (1,600) |
| 8010 | Supplies | 195,948 | 232,400 | 331,150 | 98,750 |
| 8016 | Small Equip | 1,395 | 2,000 | 2,500 | 500 |
| 8017 | Printing(Not Std Forms) | 275 | 250 | 300 | 50 |
| 8050 | Rental of Equipment | 10,684 | 25,000 | 25,000 | 0 |
| 8110 | Motor Fuel | 1,765 | 1,695 | 2,004 | 309 |
| 8970 | Bad Debt | 126,572 | 0 | 0 | 0 |
| 8900 | Depreciation | 1,583,778 | 1,460,316 | 1,760,053 | 299,737 |
| 8905 | Amortized Bond Cost | 11,477 | 0 | 0 | 0 |
| 8706 | Interest Expense 2011 Bonds | 26,103 | 0 | 0 | 0 |
| Total | | 6,576,354 | 6,201,336 | 7,117,774 | 916,438 |

**SAINTARY SEWER ENTERPRISE FUND
WASTEWATER TREATMENT/LIFT STATIONS**

DESCRIPTION

Operates and maintains (85) combination and sanitary sewer lift stations located throughout the City that provide a means of moving wastewater to the Treatment Plant.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| OPERATING EXPENSES | 914,772 | 883,500 | 709,000 |
| DEPRECIATION EXPENSE | 687,083 | 658,582 | 715,539 |
| TOTAL | 1,601,855 | 1,542,082 | 1,424,539 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

SAINTARY SEWER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3201 | | | | | |
| 7550 | Communications | 2,314 | 67,000 | 60,000 | (7,000) |
| 7860 | Maint: Buildings | 369 | 0 | 0 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 356,073 | 307,000 | 220,000 | (87,000) |
| 7900 | Utilities | 536,315 | 460,000 | 379,000 | (81,000) |
| 8010 | Supplies | 14,971 | 9,500 | 10,000 | 500 |
| 8050 | Rental of Equipment | 4,730 | 40,000 | 40,000 | 0 |
| 8900 | Depreciation | 687,083 | 658,582 | 715,539 | 56,957 |
| Total | | 1,601,855 | 1,542,082 | 1,424,539 | (117,543) |

**SANITARY SEWER ENTERPRISE FUND
WASTEWATER TREATMENT/ADMINISTRATION**

DESCRIPTION

The Sewer Systems Administration Section is responsible for scheduling all work tasks for the Division, monitoring expenditures, preparing and administering the budget, preparing weekly and monthly reports, maintaining permit compliance, scheduling training programs and completing all other administrative duties as necessary. Debt service and GMA payments for maintenance and construction equipment are also included within this cost center.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 469,032 | 588,411 | 670,330 |
| OPERATING EXPENSES | 508,964 | 784,256 | 745,267 |
| DEPRECIATION | 115,077 | 414,296 | 116,077 |
| INDIRECT COSTS | 1,174,804 | 1,275,046 | 1,328,075 |
| TRANSFER OUT | 2,482,557 | 2,487,540 | 2,593,173 |
| TOTAL | 4,750,434 | 5,549,549 | 5,452,922 |
| FULL TIME POSITIONS | 6 | 6 | 6 |

Class Title

| | | | |
|------------------------------------|----------|----------|----------|
| Administrative Assistant | 1 | 1 | 1 |
| Public Works General Supervisor | 2 | 2 | 2 |
| Public Works Supt., Sewer | 1 | 1 | 1 |
| Sewer Maintenance Engineer | 1 | 1 | 0 |
| Public Works Senior Superintendent | 0 | 0 | 1 |
| Senior Administrative Manager | 1 | 1 | 1 |
| TOTAL | 6 | 6 | 6 |

SANITARY SEWER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 3400 | | | | | |
| 7110 | Regular Wages | 332,408 | 410,361 | 424,497 | 14,136 |
| 7120 | Overtime | 2,060 | 1,500 | 1,500 | 0 |
| 7130 | Part Time | 0 | 0 | 76,000 | 76,000 |
| 7210 | W/C Insurance | 10,868 | 12,191 | 14,859 | 2,668 |
| 7230 | Uniforms | 11,400 | 19,000 | 19,000 | 0 |
| 7260 | FICA Matching | 23,825 | 31,507 | 38,403 | 6,896 |
| 7270 | Pension Matching | 35,099 | 49,423 | 51,120 | 1,697 |
| 7280 | Insurance Matching | 48,625 | 58,929 | 39,951 | (18,978) |
| 7290 | Contribution Matching | 4,747 | 5,500 | 5,000 | (500) |
| 7510 | Professional Services | 97,988 | 30,000 | 35,000 | 5,000 |
| 7512 | Tech.Svcs(Surveys,DP) | 325 | 1,000 | 0 | (1,000) |
| 7550 | Communications | 29,748 | 13,940 | 13,940 | 0 |
| 7630 | Train/Cont. Education | 0 | 1,000 | 1,000 | 0 |
| 7700 | Insurance | 454,611 | 559,116 | 532,339 | (26,777) |
| 7870 | Maint: Motor Equipment | 16,559 | 25,098 | 14,140 | (10,958) |
| 7880 | Maint: Mach/Imp/Tools | 48,482 | 10,163 | 10,163 | 0 |
| 7900 | Utilities | 30,174 | 38,400 | 35,000 | (3,400) |
| 7990 | Dues and Fees | 1,106 | 1,000 | 0 | (1,000) |
| 8010 | Supplies | 2,960 | 8,050 | 9,100 | 1,050 |
| 8016 | Small Equip | 716 | 6,500 | 0 | (6,500) |
| 8017 | Printing(Not Std Forms) | 1,515 | 250 | 300 | 50 |
| 8110 | Motor Fuel | 7,863 | 8,692 | 11,299 | 2,607 |
| 8110 | Diesel Fuel | 4,310 | 5,347 | 6,486 | 1,139 |
| 8150 | Food | 565 | 700 | 750 | 50 |
| 8971 | Bad Debt | (187,960) | 75,000 | 75,000 | 0 |
| 8900 | Depreciation | 115,077 | 414,296 | 116,077 | (298,219) |
| 8951 | Indirect Costs | 1,174,804 | 1,275,046 | 1,328,075 | 53,029 |
| 5992 | Operating Transfers Out | 2,482,557 | 2,487,540 | 2,593,173 | 105,633 |
| | Total | 4,750,434 | 5,549,549 | 5,452,922 | (96,627) |

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS - MAINTENANCE**

DESCRIPTION

The Maintenance Section is responsible for general sewer system maintenance including: installing and repairing taps; repairing WG&L cuts; repairing breaks in small sewer lines; repairing catch basins; cleaning and removing grease, roots, and sand from sewer structures and pipes; televising lines to locate problems; and providing 24-hr trouble truck assistance for City infrastructure problems or overflows.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 876,664 | 1,040,360 | 988,626 |
| OPERATING EXPENSES | 491,503 | 503,627 | 516,443 |
| DEPRECIATION EXPENSE | 243,452 | 248,667 | 166,032 |
| TOTAL | 1,611,619 | 1,792,654 | 1,671,101 |
| FULL TIME POSITIONS | 18 | 18 | 18 |

Class Title

| | | | |
|------------------------------|-----------|-----------|-----------|
| Maintenance Worker | 1 | 1 | 1 |
| Equipment Operator I | 3 | 3 | 3 |
| General Supervisor | 0 | 0 | 0 |
| Crew Supervisor, Senior | 2 | 2 | 2 |
| TV Truck Operator/Technician | 1 | 1 | 1 |
| Sewer System Operator | 2 | 2 | 2 |
| Equipment Operator III | 9 | 9 | 9 |
| TOTAL | 18 | 18 | 18 |

SANITARY SEWER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3404 | | | | | |
| 7110 | Regular Wages | 488,509 | 630,652 | 613,088 | (17,564) |
| 7120 | Overtime | 58,771 | 40,000 | 58,000 | 18,000 |
| 7210 | W/C Insurance | 35,542 | 45,910 | 41,144 | (4,766) |
| 7260 | FICA Matching | 39,579 | 51,305 | 51,338 | 33 |
| 7270 | Pension Matching | 64,923 | 80,478 | 80,531 | 53 |
| 7280 | Insurance Matching | 182,433 | 184,015 | 135,525 | (48,490) |
| 7290 | Contribution Matching | 6,908 | 8,000 | 9,000 | 1,000 |
| 7512 | Tech.Svcs(Surveys,DP) | 67,932 | 100,000 | 75,000 | (25,000) |
| 7550 | Communications | 20 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equipment | 307,285 | 250,213 | 247,532 | (2,681) |
| 7880 | Maint: Mach/Imp/Tools | 4,907 | 10,000 | 10,000 | 0 |
| 8010 | Supplies | 57,719 | 83,000 | 83,000 | 0 |
| 8016 | Small Equip | 359 | 10,000 | 6,000 | (4,000) |
| 8110 | Motor Fuel | 53,281 | 50,414 | 94,911 | 44,497 |
| 8900 | Depreciation | 243,452 | 248,667 | 166,032 | (82,635) |
| | Total | 1,611,619 | 1,792,654 | 1,671,101 | (121,553) |

**SANITARY SEWER ENTERPRISE FUND
SEWER SYSTEMS -CONSTRUCTION**

DESCRIPTION

The Construction Section is responsible for installing and repairing the larger sanitary, combination and storm sewer lines located throughout the City. This section is also responsible for the clearing and grading of large ditch sections and the maintenance of sewer right-of-ways.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 381,817 | 389,962 | 407,397 |
| OPERATING EXPENSES | 188,760 | 206,711 | 229,362 |
| DEPREIATION EXPENSE | 97,941 | 97,941 | 97,845 |
| TOTAL | 668,518 | 694,614 | 734,604 |
| FULL TIME POSITIONS | 12 | 12 | 12 |

Class Title

| | | | |
|-------------------------|-----------|-----------|-----------|
| Equipment Operator III | 3 | 3 | 3 |
| Equipment Operator II | 1 | 1 | 1 |
| Maintenance Worker | 6 | 6 | 6 |
| Crew Supervisor, Senior | 2 | 2 | 2 |
| TOTAL | 12 | 12 | 12 |

SANITARY SEWER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3408 | | | | | |
| 7110 | Regular Wages | 212,678 | 243,962 | 252,198 | 8,236 |
| 7120 | Overtime | 3,204 | 1,000 | 5,000 | 4,000 |
| 7210 | W/C Insurance | 10,437 | 11,293 | 11,857 | 564 |
| 7260 | FICA Matching | 15,265 | 18,740 | 19,676 | 936 |
| 7270 | Pension Matching | 25,221 | 29,395 | 30,864 | 1,469 |
| 7280 | Insurance Matching | 113,974 | 83,572 | 86,802 | 3,230 |
| 7290 | Contribution Matching | 1,037 | 2,000 | 1,000 | -1,000 |
| 7870 | Maint: Motor Equipment | 105,233 | 104,851 | 120,764 | 15,913 |
| 7880 | Maint: Mach/Imp/Tools | 0 | 1,000 | 0 | -1,000 |
| 8010 | Supplies | 61,946 | 70,000 | 70,000 | 0 |
| 8016 | Small Equip | 0 | 4,500 | 2,500 | -2,000 |
| 8050 | Rental of Equipment | 0 | 5,000 | 5,000 | 0 |
| 8110 | Motor Fuel | 21,581 | 21,360 | 31,098 | 9,738 |
| 8900 | Depreciation | 97,941 | 97,941 | 97,845 | -96 |
| Total | | 668,518 | 694,614 | 734,604 | 39,990 |

**SANITARY SEWER ENTERPRISE FUND
WASTEWATER SAMPLING & UTILITY LOCATION**

DESCRIPTION

The Industrial Wastewater Sampling and Utility Location Section monitors industry to insure compliance with the City's Comprehensive Solid Waste, Wastewater and Sewer Pretreatment Ordinance and takes necessary action to correct violations. The Section also checks on reported violations, inspects each Industry to insure all reported chemicals are stored properly to protect City collection and treatment systems, and monitors POTW for priority pollutants as required by EPD. This Section has also handles the grease monitoring program, CSO inspections, the Watershed Protection program as required by the State and all sewer utility "locates" within the City of Albany as required by the Utility Protection Center.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 343,744 | 338,935 | 351,718 |
| OPERATING EXPENSES | 198,892 | 130,468 | 181,589 |
| DEPRECIATION EXPENSE | 10,931 | 16,728 | 16,267 |
| TOTAL | 553,567 | 486,131 | 549,574 |
| FULL TIME POSITIONS | 6 | 6 | 6 |

Class Title

| | | | |
|-------------------------------------|----------|----------|----------|
| Indust. Pre-Treatment Monitor,Supv. | 1 | 1 | 1 |
| Engineering Associate | 1 | 1 | 1 |
| Wastewater Sampler | 2 | 2 | 2 |
| Locate Technician | 2 | 2 | 2 |
| TOTAL | 6 | 6 | 6 |

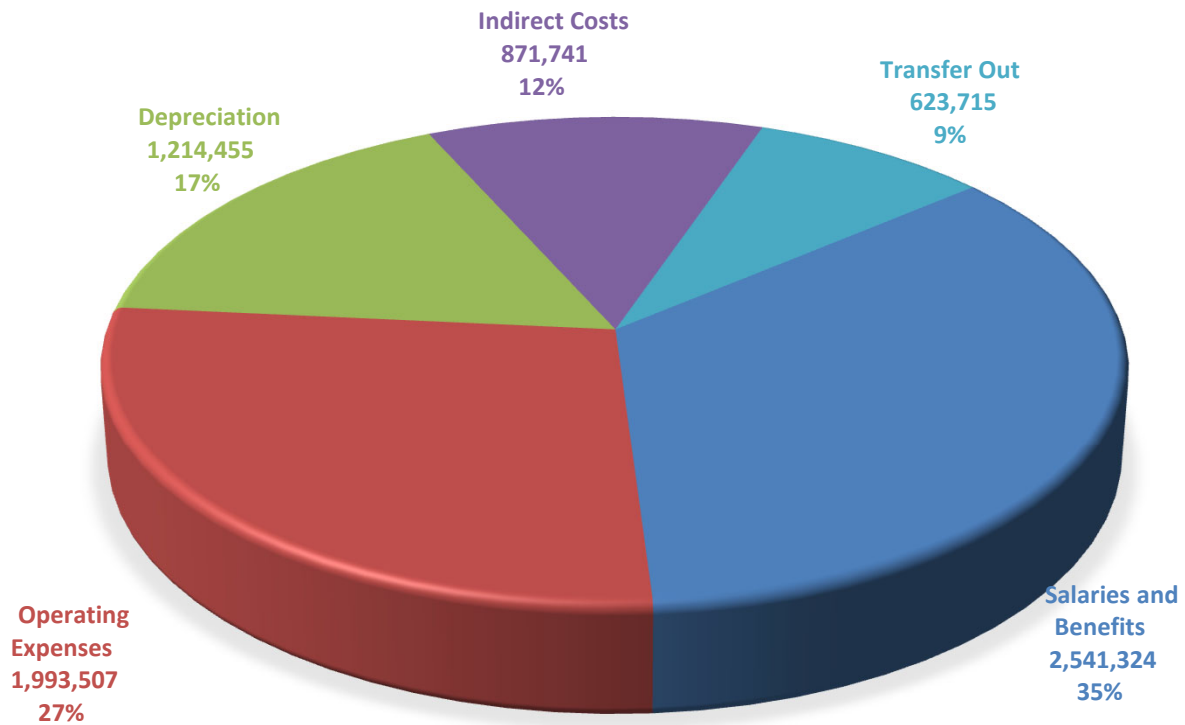
SANITARY SEWER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 3600 | | | | | |
| 7110 | Regular Wages | 244,878 | 238,497 | 248,924 | 10,427 |
| 7120 | Overtime | 493 | 500 | 500 | 0 |
| 7210 | W/C Insurance | 9,219 | 9,261 | 9,665 | 404 |
| 7260 | FICA Matching | 17,310 | 18,283 | 19,081 | 798 |
| 7270 | Pension Matching | 28,491 | 28,680 | 29,931 | 1,251 |
| 7280 | Insurance Matching | 41,214 | 41,214 | 41,117 | (97) |
| 7290 | Contribution Matching | 2,139 | 2,500 | 2,500 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 104,261 | 92,250 | 111,900 | 19,650 |
| 7870 | Maint: Motor Equipment | 32,401 | 9,701 | 18,373 | 8,672 |
| 7880 | Maint: Mach/Imp/Tools | 3,440 | 4,000 | 11,500 | 7,500 |
| 8010 | Supplies | 14,699 | 6,400 | 6,500 | 100 |
| 8016 | Small Equip | 37,459 | 12,600 | 20,000 | 7,400 |
| 8110 | Motor Fuel | 6,542 | 5,517 | 13,316 | 7,799 |
| 8900 | Depreciation | 10,931 | 16,728 | 16,267 | (461) |
| | Total | 553,567 | 486,131 | 549,574 | 63,443 |



Stormwater

City of Albany
Adopted Budget
FY 2023
Storm Water Department



Total Expenses
\$7,244,742

**STORM WATER ENTERPRISE FUND
STORM WATER DIVISION SUMMARY**

DESCRIPTION

The Storm Water Management consists of the following:

Engineering for reporting and record keeping for the Federal Clean Water Act. Street Sweeping for keeping gutters free from debris that can inhibit the functions of storm water management system. Asphalt/Paving for keeping the paved roadways in a condition allowing for appropriate drainage. Grading/Construction for maintaining ditches, holding ponds, and installs driveways and pipes. Storm Water maintenance for maintaining all storm pumps stations and infrastructures along with City flood control structures.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, and Business-Friendly

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

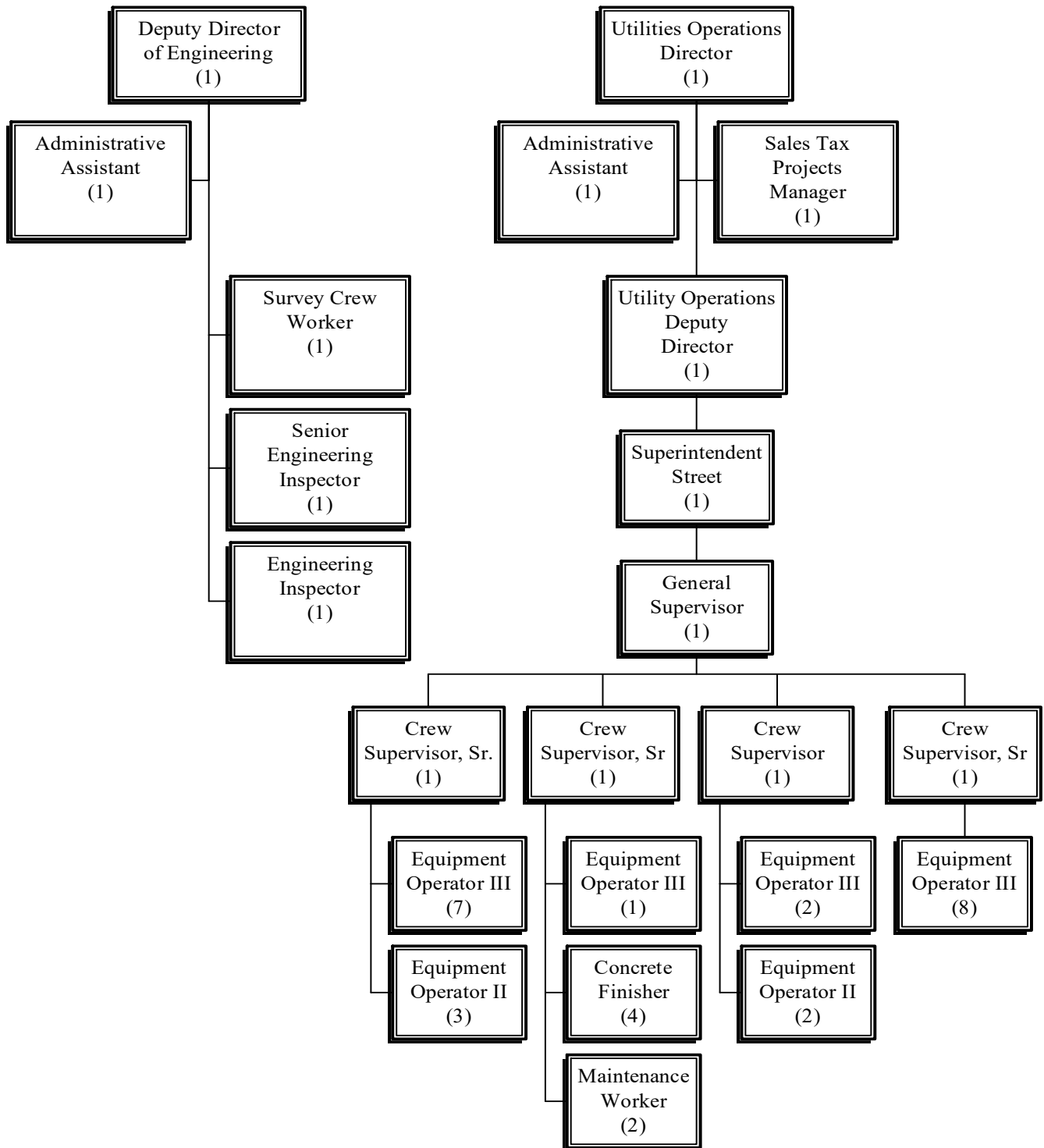
| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|--|---------|---------|---------|------------|
| | Actuals | Budget | Actuals | Projection |
| SP I, G&O 1, PM 1: Length of Sidewalk Added Near Schools (in Feet) | 5,280 | 5,280 | 5,280 | 5,280 |
| SP I, G&O 1, PM 2: Miles of Streets Swept | 47,000 | 47,000 | 42,000 | 47,000 |
| SP I, G&O 1, PM 3: % of City Streets Swept | 90 | 90 | 80 | 90 |
| SP I, G&O 1, PM 4: Road Miles Resurfaced | 32 | 32 | 24 | 21 |
| SP I, G&O 1, PM 5: # of Miles in Very Poor Condition ** | 114 | 114 | 114 | 62 |
| SP I, G&O 1, PM 6: # of Miles in Poor Condition ** | 237 | 237 | 237 | 237 |
| SP I, G&O 1, PM 7: % Complete - Assessment of Paved Alleys | N/A | 100% | 100% | N/A |
| SP III, G&O 1, PM 1: Design of Three Oaks Pond | 100% | 100% | 100% | N/A |
| SP III, G&O 1, PM 2: Design Storm Mitigation of Bellingham Pond | 100% | 100% | 100% | N/A |
| SP III, G&O 1, PM 3: Design Storm Mitigation of Shannon Pond | 95% | 100% | 100% | N/A |
| SP III, G&O 1, PM 4: Design of Camp Lane Pond | 95% | 100% | 100% | N/A |
| SP III, G&O 1, PM 5: Design Storm Mitigation of 20 Acre Pond | 50% | 100% | 100% | N/A |
| SP III, G&O 1, PM 6: Design Storm Mitigation of Mitchell Pond | 100% | 100% | 100% | N/A |
| SP III, G&O 1, PM 7: Design of Pump Station #50 | N/A | 50% | 50% | 100% |
| SP III, G&O 1, PM 8: Design of E. Broad Ave - Clark Ave Sewer Separation | 90% | 100% | 100% | N/A |
| SP III, G&O 1, PM 9: Design of Booker Ave Sewer Separation | 75% | 100% | 75% | 100% |
| SP III, G&O 1, PM 10: Construction Three Oaks Pond Phase I | N/A | N/A | N/A | 100% |
| SP III, G&O 1, PM 11: Construction Storm Mitigation of Bellingham Pond | N/A | N/A | N/A | 100% |
| SP III, G&O 1, PM 12: Construction Storm Mitigation of Shannon Pond | N/A | N/A | N/A | 100% |
| SP III, G&O 1, PM 13: Construction E. Broad Ave - Clark Ave Sewer Separation | N/A | N/A | N/A | 100% |
| SP III, G&O 1, PM 14: CSO 10-Year Mitigation Plan Design | N/A | N/A | N/A | 75% |

** Assessment was based on 2017 figures. This will be reevaluated in FY 2020. The resurfacing plan addresses the Very Poor Conditions first.

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



Storm Water Fund



**STORM WATER ENTERPRISE FUND
STORM WATER DIVISION SUMMARY**

DESCRIPTION

The Storm Water Management consists of the following:

Engineering for reporting and record keeping for the Federal Clean Water Act. Street Sweeping for keeping gutters free from debris that can inhibit the functions of storm water management system. Asphalt/Paving for keeping the paved roadways in a condition allowing for appropriate drainage. Grading/Construction for maintaining ditches, holding ponds, and installs driveways and pipes. Storm Water maintenance for maintaining all storm pumps stations and infrastructures along with City flood control structures.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 4,216,106 | 5,871,583 | 6,077,088 |
| PERSONAL SERVICES | 1,862,400 | 2,404,625 | 2,541,324 |
| OPERATING EXPENSES | 2,229,684 | 1,782,309 | 1,993,507 |
| DEPRECIATION | 1,184,543 | 1,243,648 | 1,214,455 |
| INDIRECT COSTS | 596,400 | 754,440 | 871,741 |
| TRANSFER OUT | 465,169 | 606,247 | 623,715 |
| TOTAL EXPENSES | 6,338,196 | 6,791,269 | 7,244,742 |
| TRANSFERS IN | 1,256,473 | 1,260,740 | 1,260,740 |
| MISCELLANEOUS REVENUE | 2,414,024 | 0 | 0 |
| CAPITAL CONTRIBUTIONS | (15,996) | 0 | 0 |
| NET INCOME/ (LOSS) | 1,532,411 | 341,054 | 93,086 |
| Capital Projects Summary | 1,672,500 | 1,407,166 | 712,976 |
| FULL TIME POSITIONS | 44 | 44 | 44 |

**STORM WATER ENTERPRISE FUND
ENGINEERING**

DESCRIPTION

The Engineering Department Stormwater Division is a new division that is proposed to comply with the Federal Clean Water Act requirements that have been passed on to the Georgia Environmental Protection Division for enforcement in the state. The initial startup funds for this division will come from the Sewer Enterprise Fund to fund the new positions and equipment. It is proposed at this time for the division to be comprised of five (5) new employees with existing Engineering staff providing assistance as needed to meet these new regulations.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL EXPENSES | 380,100 | 351,232 | 377,075 |
| OPERATING EXPENSES | 63,748 | 38,837 | 46,386 |
| DEPRECIATION EXPENSE | 3,727 | 0 | 0 |
| TOTAL | 447,575 | 390,069 | 423,461 |
| FULL TIME POSITIONS | 5 | 5 | 5 |

Class Title

| | | | |
|-------------------------------|----------|----------|----------|
| Deputy Director, Engineering | 1 | 1 | 1 |
| Engineering Inspector | 1 | 1 | 1 |
| Engineering Inspector, Senior | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Survey Crew Worker | 1 | 1 | 1 |
| Total | 5 | 5 | 5 |

STORM WATER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4302 | | | | | |
| 7110 | Regular Wages | 210,975 | 242,331 | 260,680 | 18,349 |
| 7210 | W/C Insurance | 13,539 | 15,752 | 16,944 | 1,192 |
| 7230 | Uniforms | 1,851 | 2,500 | 2,500 | 0 |
| 7260 | FICA Matching | 15,382 | 18,538 | 19,942 | 1,404 |
| 7270 | Pension Matching | 104,331 | 26,414 | 31,282 | 4,868 |
| 7280 | Insurance Matching | 32,361 | 43,697 | 43,727 | 30 |
| 7290 | Contribution Matching | 1,660 | 2,000 | 2,000 | 0 |
| 7550 | Communication | 1,680 | 2,900 | 2,500 | (400) |
| 7600 | Travel | 0 | 1,000 | 1,000 | 0 |
| 7630 | Train/Cont. Education | 0 | 1,294 | 1,294 | 0 |
| 7870 | Maint:Motor Equip | 10,960 | 3,858 | 8,144 | 4,286 |
| 7880 | Maint: Mach/Imp/Tools | 5,156 | 7,736 | 7,926 | 190 |
| 8010 | Supplies | 519 | 2,000 | 2,000 | 0 |
| 8016 | Small Equip | 11,812 | 4,494 | 6,499 | 2,005 |
| 8110 | Motor Fuel | 6,205 | 5,555 | 7,023 | 1,468 |
| 8900 | Depreciation | 3,727 | 0 | 0 | 0 |
| 8970 | Bad Debt | 27,416 | 10,000 | 10,000 | (0) |
| | Total | 447,575 | 390,069 | 423,461 | 33,392 |

**STORM WATER ENTERPRISE FUND
STREET SWEEPING**

DESCRIPTION

The Street Sweeping Section is responsible for sweeping all publicly owned curbed streets within Dougherty County / Albany city limits. The Sweeper Section is also responsible for street sweeping the Marine Corp Base monthly. The purpose is to ensure public safety and facilitate removal of debris to prevent entry into storm sewer system.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 539,919 | 832,692 | 961,561 |
| OPERATING EXPENSES | 933,840 | 633,442 | 728,961 |
| DEPRECIATION EXPENSE | 414,800 | 426,117 | 448,140 |
| INDIRECT COSTS | 596,400 | 754,440 | 871,741 |
| TRANSFER OUT | 468,058 | 606,247 | 623,715 |
| TOTAL | 2,953,017 | 3,252,938 | 3,634,118 |
| FULL TIME POSITIONS | 14 | 14 | 14 |

Class Title

| | | | |
|-------------------------------------|-----------|-----------|-----------|
| Equipment Operator III | 8 | 8 | 8 |
| Crew Supervisor, Senior | 1 | 1 | 1 |
| Project Manager | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Public Works Superintendent, Street | 1 | 1 | 1 |
| Deputy Utility Operations Director | 1 | 1 | 1 |
| Utilities Operations Director | 1 | 1 | 1 |
| TOTAL | 14 | 14 | 14 |

STORM WATER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|------------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4303 | | | | | |
| 7110 | Regular Wages | 344,615 | 532,724 | 631,213 | 98,489 |
| 7120 | Overtime | 4,257 | 5,000 | 5,000 | 0 |
| 7210 | W/C Insurance | 22,901 | 36,350 | 43,008 | 6,658 |
| 7230 | Uniforms | 13,075 | 15,000 | 15,000 | 0 |
| 7260 | FICA Matching | 24,286 | 41,136 | 48,670 | 7,534 |
| 7270 | Pension Matching | 40,811 | 58,612 | 76,346 | 17,734 |
| 7280 | Insurance Matching | 87,978 | 141,170 | 139,624 | (1,546) |
| 7290 | Contribution Matching | 1,996 | 2,700 | 2,700 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 127,644 | 185,000 | 185,000 | 0 |
| 7550 | Communication | 6,230 | 6,500 | 8,696 | 2,196 |
| 7600 | Travel | 0 | 3,500 | 3,500 | 0 |
| 7630 | Train/Cont. Education | 0 | 4,000 | 4,000 | 0 |
| 7700 | Risk | 59,358 | 64,143 | 0 | (64,143) |
| 7860 | Maint:Buildings & Other Structures | 10,112 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip. | 270,941 | 257,452 | 361,251 | 103,799 |
| 7880 | Maint: Mach/Imp/Tools | 9,173 | 13,874 | 13,818 | (56) |
| 7900 | Utilities | 8,849 | 12,982 | 10,000 | (2,982) |
| 7990 | Dues and Fees | 2,366 | 0 | 2,190 | 2,190 |
| 8009 | LICENSES | 87 | 0 | 0 | 0 |
| 8010 | Supplies | 4,320 | 4,000 | 4,000 | 0 |
| 8016 | Small Equip | 110 | 2,000 | 2,000 | 0 |
| 8018 | Books & Subscriptions | 0 | 0 | 200 | 200 |
| 8110 | Motor Fuel | 56,274 | 54,991 | 108,606 | 53,615 |
| 8150 | Food | 565 | 0 | 700 | 700 |
| 8970 | Bad Debt | 377,813 | 25,000 | 25,000 | 0 |
| 8900 | Depreciation | 414,800 | 426,117 | 448,140 | 22,023 |
| 8951 | Indirect Cost | 596,400 | 754,440 | 871,741 | 117,301 |
| 5992 | Operating Transfer Out | 468,058 | 606,247 | 623,715 | 17,468 |
| Total | | 2,953,017 | 3,252,938 | 3,634,118 | 381,180 |

STORM WATER ENTERPRISE FUND

ASPHALT/CONCRETE

DESCRIPTION

The Asphalt Section is responsible for pothole repairs, asphalt overlays, utility cut repairs, and shoulder repairs on paved streets. The Concrete Section is responsible for excavating and repairing utility cuts, sidewalk, curb & gutter, driveway installation, and maintenance.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 303,723 | 351,074 | 359,998 |
| OPERATING EXPENSES | 171,050 | 140,779 | 169,077 |
| DEPRECIATION EXPENSE | 14,071 | 28,272 | 14,886 |
| TOTAL | 488,844 | 520,125 | 543,961 |
| FULL TIME POSITIONS | 8 | 8 | 8 |

Class Title

| | | | |
|-------------------------|----------|----------|----------|
| Concrete Finisher | 4 | 4 | 4 |
| Equipment Operator, III | 1 | 1 | 1 |
| Crew Supervisor, Senior | 1 | 1 | 1 |
| Maintenance Worker | 2 | 2 | 2 |
| TOTAL | 8 | 8 | 8 |

STORM WATER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4304 | | | | | |
| 7110 | Regular Wages | 175,775 | 220,501 | 228,474 | 7,973 |
| 7120 | Overtime | 1,182 | 1,500 | 1,500 | 0 |
| 7210 | W/C Insurance | 16,892 | 20,462 | 21,224 | 762 |
| 7260 | FICA Matching | 12,991 | 16,983 | 17,593 | 610 |
| 7270 | Pension Matching | 20,569 | 24,198 | 27,597 | 3,399 |
| 7280 | Insurance Matching | 74,678 | 65,730 | 61,910 | (3,820) |
| 7290 | Contribution Matching | 1,636 | 1,700 | 1,700 | 0 |
| 7630 | Training/Cont. Education | 295 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip. | 91,304 | 68,384 | 83,307 | 14,923 |
| 7880 | Maint: Mach/Imp/Tools | 572 | 2,500 | 2,500 | 0 |
| 8010 | Supplies | 59,282 | 50,000 | 50,000 | 0 |
| 8016 | Small Equip | 1,080 | 2,000 | 2,000 | 0 |
| 8050 | Rental of Equipment | 190 | 0 | 0 | 0 |
| 8110 | Motor Fuel | 18,327 | 17,895 | 31,270 | 13,375 |
| 8900 | Depreciation | 14,071 | 28,272 | 14,886 | (13,386) |
| Total | | 488,844 | 520,125 | 543,961 | 23,836 |

STORM WATER ENTERPRISE FUND

GRADING/CONSTRUCTION

DESCRIPTION

The Grading/Construction Section is responsible for the construction and maintenance of dirt alleys, ditches, holding ponds, shoulders and easements within the city. This section maintains and installs driveways and storm pipes. This section provides a key support role for the entire local government with loaders, dump trucks, motor graders, dozers, and other equipment.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 587,676 | 743,515 | 717,204 |
| OPERATING EXPENSES | 308,172 | 297,558 | 331,464 |
| DEPRECIATION EXPENSE | 127,297 | 164,609 | 126,780 |
| TOTAL | 1,023,145 | 1,205,682 | 1,175,448 |
| FULL TIME POSITIONS | 12 | 12 | 12 |

Class Title

| | | | |
|---------------------------------|-----------|-----------|-----------|
| Public Works General Supervisor | 1 | 1 | 1 |
| Equipment Operator, III | 7 | 7 | 7 |
| Equipment Operator, II | 3 | 3 | 3 |
| Crew Supervisor, Sr. | 1 | 1 | 1 |
| Total | 12 | 12 | 12 |

STORM WATER ENTERPRISE FUND

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4305 | | | | | |
| 7110 | Regular Wages | 354,713 | 468,961 | 458,156 | (10,805) |
| 7120 | Overtime | 22,199 | 20,000 | 25,000 | 5,000 |
| 7210 | W/C Insurance | 25,155 | 38,837 | 29,074 | (9,763) |
| 7260 | FICA Matching | 29,163 | 37,406 | 36,961 | (445) |
| 7270 | Pension Matching | 44,840 | 53,297 | 57,979 | 4,682 |
| 7280 | Insurance Matching | 110,891 | 124,014 | 109,034 | (14,980) |
| 7290 | Contribution Matching | 715 | 1,000 | 1,000 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 806 | 25,000 | 25,000 | 0 |
| 7860 | Maint: Blgs. | 195 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip. | 185,858 | 158,653 | 192,559 | 33,906 |
| 8010 | Supplies | 71,544 | 65,000 | 65,000 | 0 |
| 8016 | Small Equip | 0 | 0 | 0 | 0 |
| 8110 | Motor Fuel | 49,770 | 48,905 | 48,905 | 0 |
| 8900 | Depreciation | 127,297 | 164,609 | 126,780 | (37,829) |
| Total | | 1,023,145 | 1,205,682 | 1,175,448 | (30,234) |

STORM WATER ENTERPRISE FUND

STORM MAINTENANCE

DESCRIPTION

The Storm Maintenance Section maintains all storm pump stations and flood control structures under the review of the City. During storm events, Sewer System Division employees assist Public Works and Emergency personnel to protect citizens from flash flooding. The maintenance staff also provides assistance to the Street and Solid Waste Divisions with cleaning, removing of storm debris and the hauling of dirt and sand in conjunction with the various work programs.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 50,982 | 126,112 | 125,486 |
| OPERATING EXPENSES | 752,873 | 671,693 | 717,619 |
| DEPRECIATION EXPENSE | 624,650 | 624,650 | 624,649 |
| TOTAL | 1,428,505 | 1,422,455 | 1,467,754 |
| FULL TIME POSITIONS | 5 | 5 | 5 |

Class Title

| | | | |
|------------------------|----------|----------|----------|
| Crew Supervisor | 1 | 1 | 1 |
| Equipment Operator II | 2 | 2 | 2 |
| Equipment Operator III | 2 | 2 | 2 |
| Total | 5 | 5 | 5 |

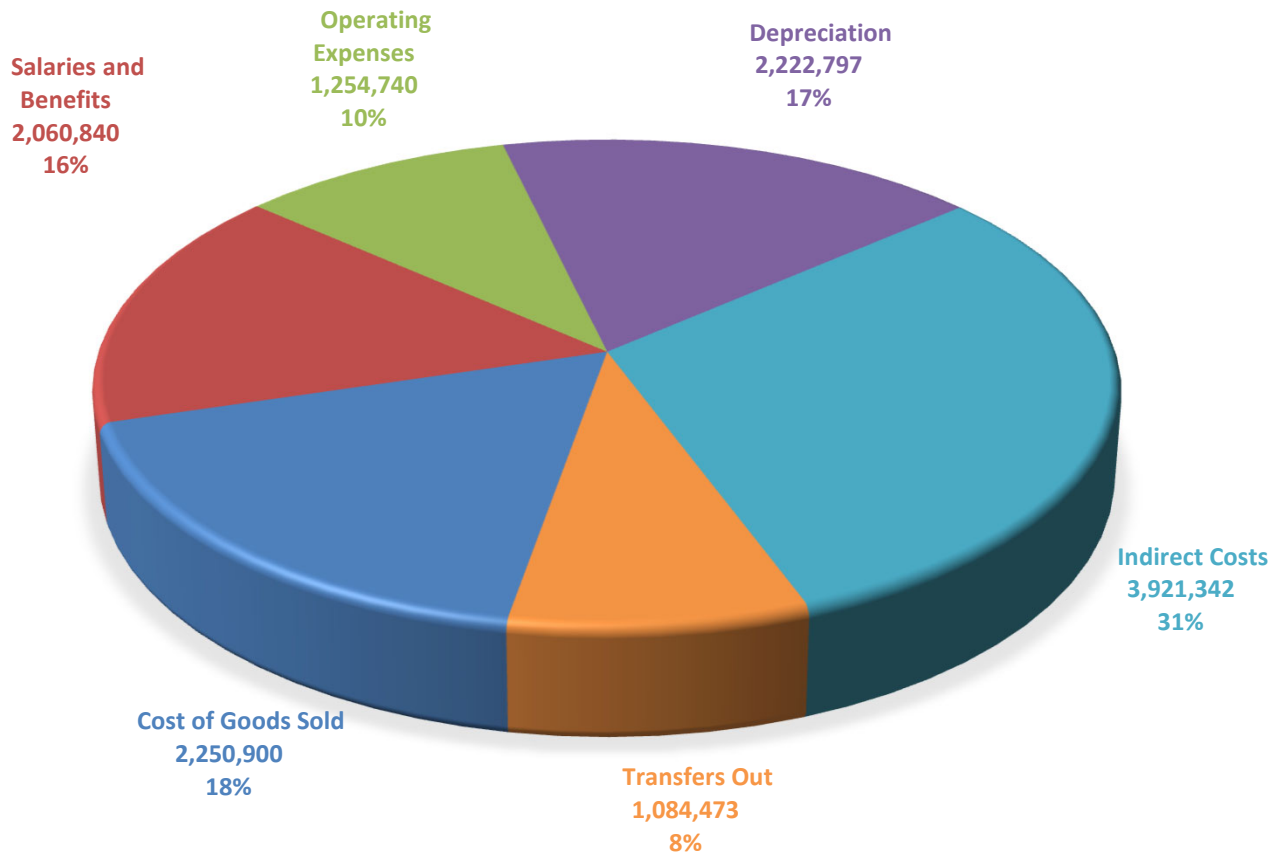
STORM MAINTENANCE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4306 | | | | | |
| 7110 | Regular Wages | 1,092 | 77,439 | 78,950 | 1,511 |
| 7120 | Overtime | 0 | 1,000 | 0 | (1,000) |
| 7210 | W/C Insurance | 44 | 4,572 | 4,572 | 0 |
| 7230 | Uniforms | 0 | 2,100 | 0 | (2,100) |
| 7260 | FICA Matching | 96 | 6,001 | 6,040 | 39 |
| 7270 | Pension Matching | 0 | 8,550 | 9,474 | 924 |
| 7280 | Insurance Matching | 49,750 | 26,250 | 26,250 | 0 |
| 7290 | Contribution Matching | 0 | 200 | 200 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 394,027 | 467,611 | 503,108 | 35,497 |
| 7550 | Communications | 0 | 552 | 10,000 | 9,448 |
| 7870 | Maint: Motor Equipment | 1,671 | 4,296 | 1,831 | (2,465) |
| 7880 | Maint: Mach/Imp/Tools | 237,601 | 60,000 | 60,000 | 0 |
| 7900 | Utilities | 112,570 | 120,000 | 120,000 | 0 |
| 8010 | Supplies | 1,794 | 10,000 | 10,000 | 0 |
| 8016 | Small Equip | 0 | 5,000 | 5,000 | 0 |
| 8050 | Rental of Equipment | 888 | 0 | 5,000 | 5,000 |
| 8110 | Motor Fuel | 4,320 | 4,234 | 2,680 | (1,554) |
| 8900 | Depreciation | 624,650 | 624,650 | 624,649 | (1) |
| Total | | 1,428,505 | 1,422,455 | 1,467,754 | 45,299 |



Water

City of Albany Adopted Budget FY 2023 Water Department



Total Expenses
\$12,795,092

WATER DEPARTMENT

DESCRIPTION

The water department of the Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,023 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

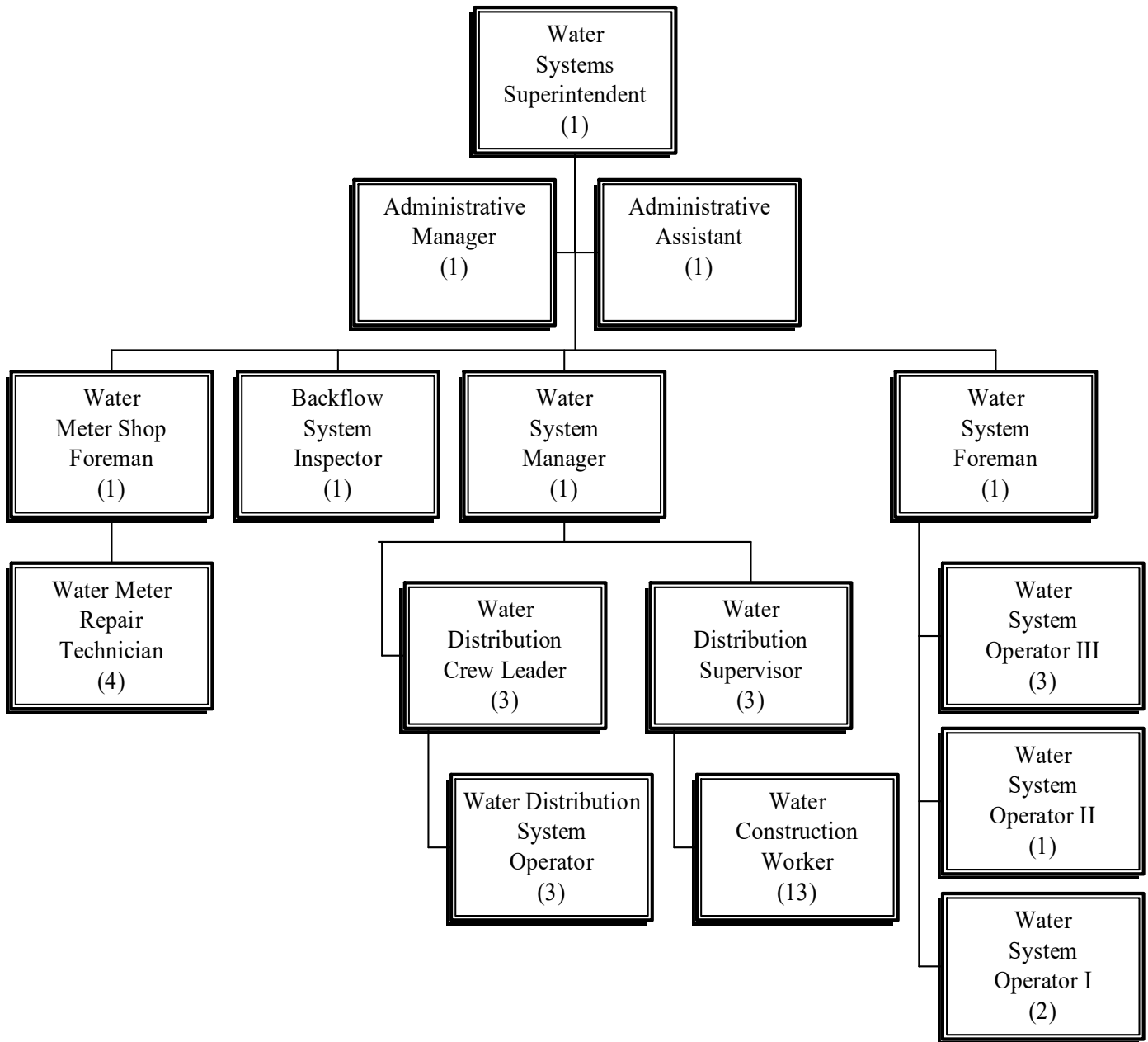
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP III, G&O 1, PM 1: % of Tanks Maintained | | | | |
| - Interior Renovation | 2 | 3 | 3 | 1 |
| - Exterior Renovation | 1 | 2 | 0 | 2 |
| SP III, G&O 1, PM 2: % of Water Wells Rehabilitated | 2 | 2 | 3 | 2 |
| SP III, G&O 1, PM 3: Water Loss Recovered through leak detection (Million Gallons) | 56 | 97 | 97 | 97 |
| SP III, G&O 1, PM 4: # of Gallons Treated (in Thousands) | 3,950,000 | 3,950,000 | 3,950,000 | 3,950,000 |
| SP III, G&O 1, PM 5: % of AMI System Pilot Complete | N/A | N/A | 9% | 100% |
| SP III, G&O 1, PM 6: # of Meters on the AMI system | 20% | 20% | 1% | 5% |
| SP III, G&O 1, PM 7: Existing Wells adding alternative power (generators) | 0 | 11 | 11 | 10 |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



WATER FUND



WATER DEPARTMENT

DESCRIPTION

The water distribution division of the Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,023 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|--|-----------------------------|------------------------------|------------------------------|
| REVENUE | 11,974,271 | 12,718,369 | 12,758,500 |
| COST OF GOODS SOLD | 1,719,477 | 1,898,876 | 2,250,900 |
| PERSONNEL EXPENSES | 1,742,219 | 2,203,363 | 2,060,840 |
| OPERATING EXPENSES | 1,466,966 | 1,257,075 | 1,254,740 |
| DEPRECIATION EXPENSE | 2,212,549 | 2,274,645 | 2,222,797 |
| INDIRECT EXPENSES | 3,532,358 | 3,956,711 | 3,921,342 |
| TRANSFER TO GENERAL FUND | 1,013,284 | 1,081,061 | 1,084,473 |
| TOTAL EXPENSES | 11,686,853 | 12,671,731 | 12,795,092 |
| NET INCOME / (LOSS) | 287,418 | 46,638 | (36,592) |
| <u>Debt Service Summary</u> | | | |
| GEFA Principal Payment (Water Tank) | 77,407 | 79,604 | 80,726 |
| Series 2005 Principal Payment | <u>440,000</u> | <u>460,000</u> | <u>485,000</u> |
| Total Debt Service Payments | 517,407 | 539,604 | 565,726 |
| <u>Capital Projects Summary</u> | | | |
| Total | 1,370,500 | 1,502,445 | 838,000 |
| FULL TIME POSITIONS | 38 | 39 | 39 |

WATER OPERATION & MAINTENANCE

DESCRIPTION

The water distribution division of Albany Utility Board provides clean, reliable water services and hydrants for fire protection to City of Albany residents and some residents in Dougherty County. The water system provides approximately 14 million gallons per day to 35,521 customers and maintains hundreds of miles of water main and services. Even though this vital service is taken for granted by most of us, it is the necessary component for any economic development initiative in Albany and Dougherty County.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 1,742,219 | 2,203,363 | 2,060,840 |
| OPERATING EXPENSES | 1,466,966 | 1,257,075 | 1,254,740 |
| INDIRECT EXPENSES | 3,532,358 | 3,956,711 | 3,921,342 |
| DEPRECIATION EXPENSE | 2,212,549 | 2,274,645 | 2,222,797 |
| TRANSFER TO GENERAL FUND | 1,013,284 | 1,081,061 | 1,084,473 |
| TOTAL EXPENSES | 9,967,377 | 10,772,855 | 10,544,192 |
| FULL TIME POSITIONS | 34 | 35 | 31 |

Class Title

| | | | |
|------------------------------------|-----------|-----------|-----------|
| Administrative Assistant | 1 | 1 | 1 |
| Administrative Manager | 0 | 0 | 1 |
| Backflow Systems Inspector | 1 | 1 | 1 |
| Utility General Supervisor | 1 | 0 | 0 |
| Meter Repair Technician, Water | 4 | 4 | 4 |
| Water Distribution Crew Leader | 3 | 3 | 3 |
| Water Distribution Superintendent | 1 | 1 | 0 |
| Water System Manager | 0 | 0 | 1 |
| Water Distribution Supervisor | 3 | 3 | 3 |
| Deputy Utility Oper Dir, Utili | 1 | 1 | 0 |
| Water Meter Shop Foreman | 1 | 1 | 1 |
| Water Distribution System Operator | 3 | 3 | 3 |
| Water Construction Worker | 5 | 13 | 13 |
| Water Construction Apprentice | 6 | 0 | 0 |
| Water System Operator III | 3 | 3 | 0 |
| Water System Operator II | 1 | 1 | 0 |
| TOTAL | 34 | 35 | 31 |

WATER OPERATION & MAINTENANCE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4420 | | | | | |
| 7110 | Regular Wages | 1,045,050 | 1,369,835 | 1,347,878 | (21,957) |
| 7120 | Overtime | 81,485 | 100,000 | 100,000 | 0 |
| 7210 | W/C Insurance | 35,718 | 45,807 | 43,708 | (2,099) |
| 7230 | Uniforms | 13,712 | 25,950 | 25,100 | (850) |
| 7260 | FICA Matching | 80,917 | 112,442 | 110,763 | (1,679) |
| 7270 | Pension Matching | 139,757 | 176,380 | 173,745 | (2,635) |
| 7280 | Insurance Matching | 332,575 | 359,949 | 246,646 | (113,303) |
| 7290 | Contribution Matching | 13,005 | 13,000 | 13,000 | 0 |
| 7510 | Professional Services | 4,953 | 6,585 | 6,960 | 375 |
| 7512 | Tech.Svcs(Surveys,DP) | 340,431 | 363,900 | 329,000 | (34,900) |
| 7514 | Contract Labor(Temp) | 30,333 | 0 | 30,000 | 30,000 |
| 7550 | Communications | 14,434 | 14,680 | 14,680 | 0 |
| 7570 | Advertising | 0 | 0 | 1,500 | 1,500 |
| 7600 | Travel | 989 | 4,920 | 5,000 | 80 |
| 7610 | Auto Allowance | 1,596 | 990 | 990 | 0 |
| 7630 | Train/Cont. Education | 5,868 | 5,460 | 8,800 | 3,340 |
| 7700 | Risk Allocation | 100,996 | 135,554 | 136,733 | 1,179 |
| 7870 | Maint: Motor Equip. | 165,970 | 112,362 | 156,525 | 44,163 |
| 7880 | Maint: Mach/Imp/Tools | 10,110 | 18,350 | 16,140 | (2,210) |
| 7900 | Utilities | 14,195 | 18,100 | 18,100 | 0 |
| 7990 | Dues and Fees | 1,056 | 2,678 | 2,400 | (278) |
| 8004 | Materials | 557,455 | 264,100 | 237,496 | (26,604) |
| 8009 | Licenses(CDL,CPA,Etc) | 2,245 | 1,390 | 2,725 | 1,335 |
| 8010 | Supplies | 123,675 | 85,000 | 83,000 | (2,000) |
| 8016 | Small Equip | 19,033 | 48,115 | 29,000 | (19,115) |
| 8017 | Printing(Not Std Forms) | 866 | 700 | 700 | 0 |
| 8050 | Rental of Equipment | 19,390 | 8,000 | 8,000 | 0 |
| 8110 | Motor Fuel | 48,231 | 69,906 | 69,906 | 0 |
| 8150 | Food | 675 | 1,200 | 2,000 | 800 |
| 8705 | Interest Expense | 19,523 | 18,417 | 18,417 | 0 |
| 8970 | Bad Debt | (15,059) | 76,668 | 76,668 | 0 |
| 8900 | Depreciation | 2,212,549 | 2,274,645 | 2,222,797 | (51,848) |
| 8951 | Indirect Costs | 3,532,358 | 3,956,711 | 3,921,342 | (35,369) |
| 5992. | Operating Transfers Out | 1,013,284 | 1,081,061 | 1,084,473 | 3,412 |
| Total | | 9,967,377 | 10,772,855 | 10,544,192 | (342,438) |

WATER PRODUCTION

DESCRIPTION

The Water Production division of the Albany Utility Board produces a clean, reliable source of water to the Water Distribution system for delivery to Albany and Dougherty County citizens. The Water Production division is capable of producing approximately 36 million gallons of water per day from 39 wells. The economic development of this system capacity is an enormous benefit to the community for future economic development.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 277,311 | 383,701 | 692,977 |
| OPERATING EXPENSES | 1,398,500 | 1,494,762 | 1,511,057 |
| DEPRECIATION EXPENSE | 43,666 | 20,413 | 46,866 |
| TOTAL | 1,719,477 | 1,898,876 | 2,250,900 |
| FULL TIME POSITIONS | 4 | 4 | 8 |

Class Title

| | | | |
|------------------------------|----------|----------|----------|
| Water System Foreman | 1 | 1 | 1 |
| Water Systems Superintendent | 1 | 1 | 1 |
| Water System Operator III | 0 | 0 | 3 |
| Water System Operator II | 0 | 0 | 1 |
| Water System Operator I | 2 | 2 | 2 |
| TOTAL | 4 | 4 | 8 |

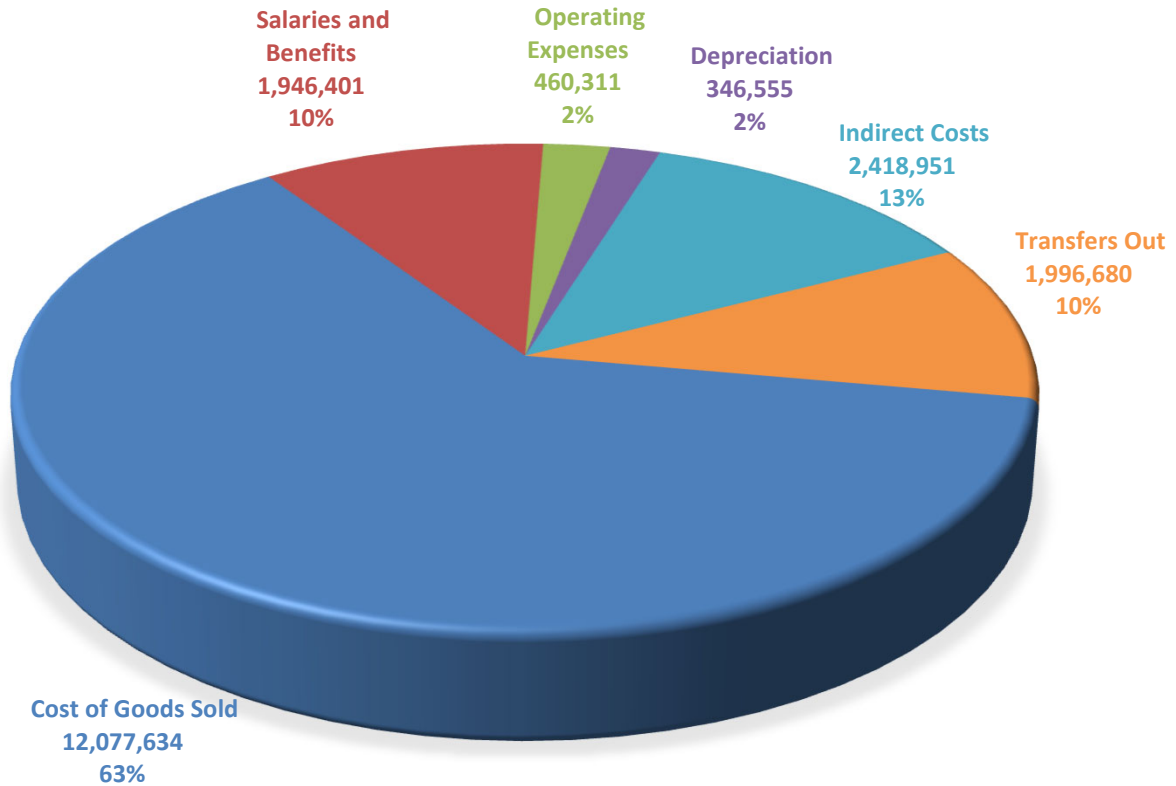
WATER PRODUCTION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| 4430 | | | | | |
| 7110 | Regular Wages | 164,408 | 251,269 | 466,044 | 214,775 |
| 7120 | Overtime | 13,953 | 12,000 | 23,000 | 11,000 |
| 7210 | W/C Insurance | 5,249 | 7,372 | 13,693 | 6,321 |
| 7230 | Uniforms | 1,761 | 1,959 | 2,200 | 241 |
| 7260 | FICA Matching | 12,081 | 20,140 | 37,412 | 17,272 |
| 7270 | Pension Matching | 20,381 | 31,592 | 58,685 | 27,093 |
| 7280 | Insurance Matching | 58,327 | 57,869 | 90,443 | 32,574 |
| 7290 | Contribution Matching | 1,151 | 1,500 | 1,500 | 0 |
| 7510 | Professional Services | 96,039 | 65,000 | 65,000 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 93,926 | 85,300 | 77,000 | (8,300) |
| 7550 | Communications | 78,244 | 76,590 | 76,590 | 0 |
| 7600 | Travel | 744 | 3,300 | 3,300 | 0 |
| 7630 | Train/Cont. Education | 2,687 | 3,300 | 3,300 | 0 |
| 7870 | Maint: Motor Equip. | 6,718 | 24,678 | 8,535 | (16,143) |
| 7880 | Maint: Mach/Imp/Tools | 8,138 | 20,574 | 20,360 | (214) |
| 7900 | Utilities | 793,088 | 925,000 | 925,000 | 0 |
| 7990 | Dues and Fees | 0 | 600 | 1,700 | 1,100 |
| 8004 | Materials | 127,668 | 116,700 | 170,971 | 54,271 |
| 8009 | Licenses(CDL,CPA,Etc) | 455 | 160 | 600 | 440 |
| 8010 | Supplies | 42,813 | 40,500 | 45,500 | 5,000 |
| 8016 | Small Equip | 32,883 | 33,100 | 33,100 | 0 |
| 8017 | Printing(Not Std Forms) | 977 | 1,000 | 1,000 | 0 |
| 8018 | Books & Subscriptions | 0 | 500 | 0 | (500) |
| 8110 | Motor Fuel | 6,599 | 6,148 | 6,148 | 0 |
| 8150 | Food | 0 | 1,200 | 600 | (600) |
| 8705 | Interest Expense | 107,522 | 91,112 | 72,353 | (18,759) |
| 8900 | Depreciation | 43,666 | 20,413 | 46,866 | 26,453 |
| | Total | 1,719,477 | 1,898,876 | 2,250,900 | 352,024 |



Gas Fund

City of Albany Adopted Budget FY 2023 Gas Department



Total Expenses
\$19,246,532

GAS FUND
DESCRIPTION

The natural gas division of the Albany Utility Board provides natural gas services to 13,198 customers in Dougherty and Lee Counties. The system is estimated to sell 1,926,070 MCF (1000 cubic feet) of natural gas to homes, businesses and industry in its service territory during the 2022 fiscal year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development and Jobs
SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure
SP III, G&O 1: Develop an efficient and sustainable infrastructure management program

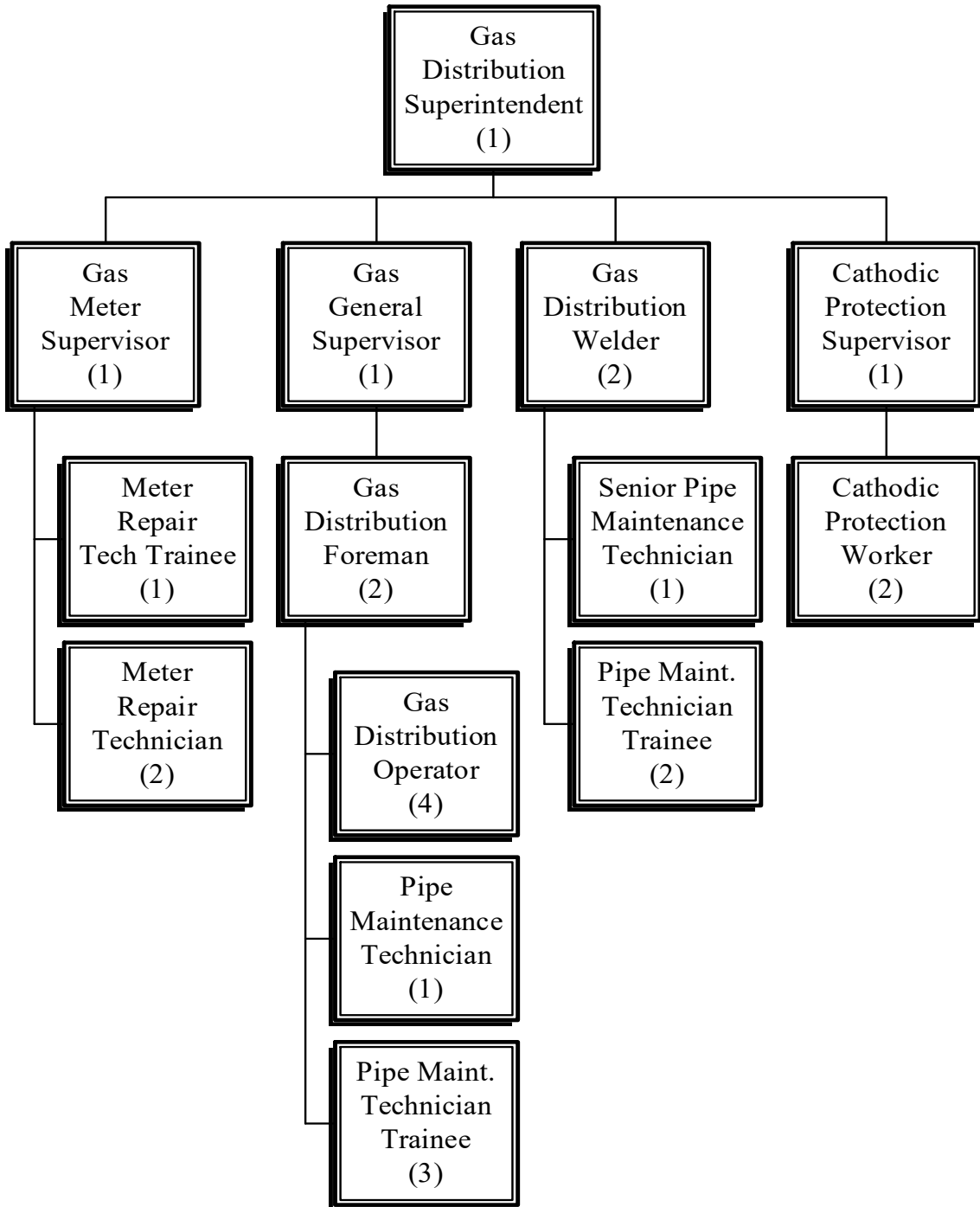
PERFORMANCE MEASURES (PM)

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|----------------|----------------|-------------------|----------------|
| Performance Measures | Actuals | Budget | Projection | Goals |
| SP II, G&O 1, PM 1: # of Services for Gas Customers | 16,880 | 16,900 | 16,920 | 16,940 |
| SP II, G&O 1, PM 2: # of Miles Utility Pipe Lines Maintained | 419 | 420 | 420 | 421 |
| SP II, G&O 1, PM 3: % of City that has Access to Gas Line | 75% | 76% | 77% | 77% |
| SP III G&O 1, PM 1: Leak Detection PM | Zone 1 | N/A | Zone 2 | Zone 3 |
| SP III G&O 1, PM 2: Manufactured Gas Plant Remediation % Complete | N/A | N/A | N/A | 30% |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



GAS FUND



Gas Fund

DESCRIPTION

The natural gas division of the Albany Utility Board provides natural gas services to 13,198 customers in Dougherty and Lee Counties. The system is estimated to sell 1,926,070 MCF (1000 cubic feet) of natural gas to homes, businesses and industry in its service territory during the 2022 fiscal year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 16,870,529 | 17,092,700 | 19,016,000 |
| COST OF GOODS SOLD | 8,743,567 | 8,767,614 | 12,077,634 |
| PERSONNEL SERVICES | 1,539,420 | 1,620,838 | 1,946,401 |
| OPERATING EXPENSES | 525,122 | 477,542 | 460,311 |
| DEPRECIATION EXPENSE | 338,959 | 344,176 | 346,555 |
| INDIRECT COSTS | 2,268,483 | 2,541,575 | 2,418,951 |
| TRANSFER TO GENERAL FUND | 1,681,089 | 1,794,734 | 1,996,680 |
| TOTAL EXPENSES | 15,096,640 | 15,546,479 | 19,246,532 |
| TOTAL NET INCOME/(LOSS) | 1,773,889 | 1,546,221 | (230,532) |

| | | | |
|---------------------------------|---------|---------|---------|
| Capital Projects Summary | 148,000 | 564,000 | 185,000 |
|---------------------------------|---------|---------|---------|

| | | | |
|----------------------------|-----------|-----------|-----------|
| FULL TIME POSITIONS | 24 | 24 | 24 |
|----------------------------|-----------|-----------|-----------|

Class Title

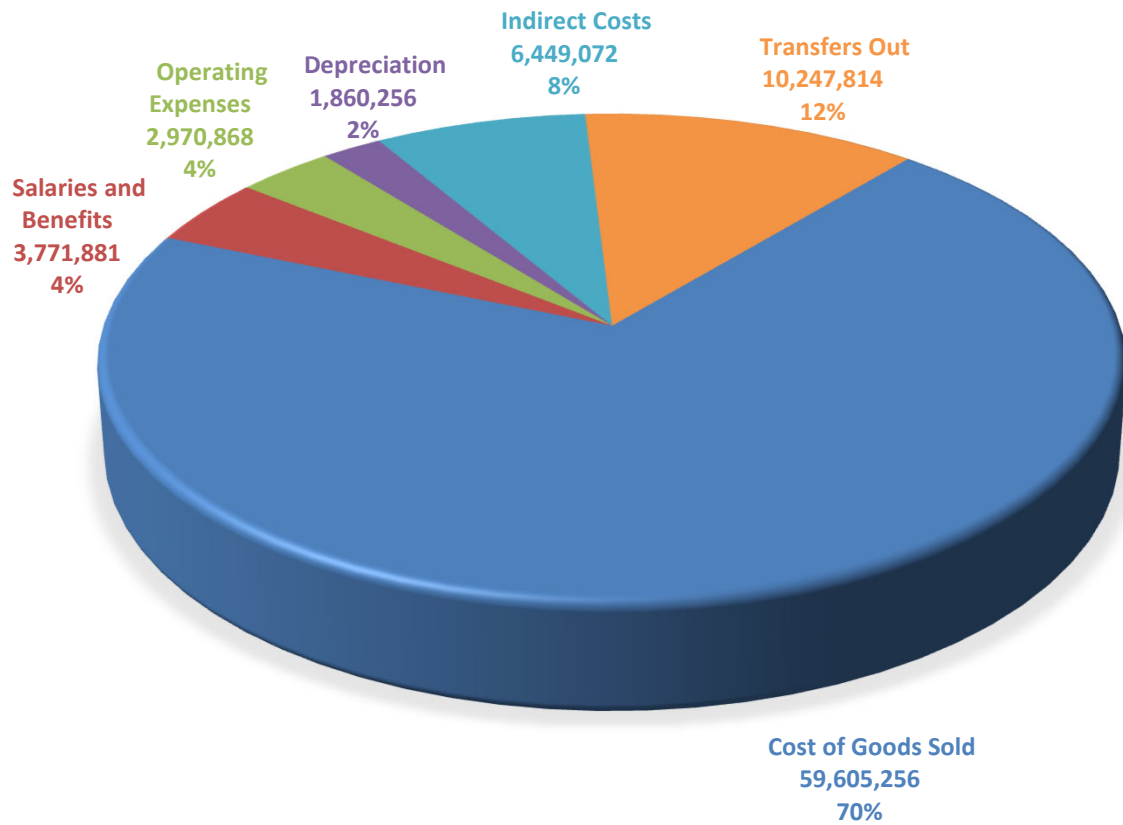
| | | | |
|-------------------------------------|-----------|-----------|-----------|
| Gas Distribution Superintendent | 1 | 1 | 1 |
| Gas Distribution Supervisor | 3 | 3 | 0 |
| Gas Distribution Foreman | 0 | 0 | 2 |
| Gas Metering Supervisor | 1 | 1 | 1 |
| Pipe Line Welder | 1 | 1 | 2 |
| Utility General Supervisor | 1 | 1 | 1 |
| Meter Repair Technician Trainee | 0 | 1 | 1 |
| Meter Repair Technician, Gas | 3 | 2 | 2 |
| Gas Distribution Operator | 0 | 0 | 4 |
| Pipe Maintenance Technician, Senior | 0 | 0 | 1 |
| Pipe Maintenance Technician | 6 | 7 | 1 |
| Pipe Maintenance Tech Trainee | 5 | 4 | 5 |
| Cathodic Protection Supervisor | 1 | 1 | 1 |
| Cathodic Protection Worker | 2 | 2 | 2 |
| TOTAL | 24 | 24 | 24 |

| Gas Fund | | | | | |
|-----------------------|------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 4520 | | | | | |
| 8002 | Materials Purchased for Res: | 8,743,567 | 8,767,614 | 12,077,634 | 3,310,020 |
| 7110 | Regular Wages | 897,617 | 1,080,631 | 1,344,605 | 263,974 |
| 7120 | Overtime | 15,506 | 35,000 | 35,000 | 0 |
| 7210 | W/C Insurance | 28,475 | 35,589 | 44,009 | 8,420 |
| 7230 | Uniforms | 16,440 | 16,500 | 18,300 | 1,800 |
| 7260 | FICA Matching | 64,451 | 85,346 | 105,540 | 20,194 |
| 7270 | Pension Matching | 282,801 | 133,876 | 165,553 | 31,677 |
| 7280 | Insurance Matching | 222,148 | 218,976 | 220,394 | 1,418 |
| 7290 | Contribution Matching | 11,983 | 13,000 | 13,000 | 0 |
| 7510 | Professional Services | 29,613 | 37,355 | 37,508 | 153 |
| 7512 | Tech.Svcs(Surveys,DP) | 8,487 | 21,533 | 9,000 | (12,533) |
| 7550 | Communications | 28,017 | 23,561 | 27,443 | 3,882 |
| 7570 | Advertising | 0 | 2,000 | 85 | (1,915) |
| 7580 | Customer Incentive Program | 0 | 2,000 | 0 | (2,000) |
| 7600 | Travel | 0 | 5,627 | 3,500 | (2,127) |
| 7610 | Auto Allowance | 1,597 | 990 | 990 | 0 |
| 7630 | Train/Cont. Education | 29,073 | 30,120 | 40,700 | 16,280 |
| 7700.03 | Risk Allocation | 21,331 | 28,951 | 39,715 | 10,764 |
| 7870 | Maint: Motor Equip. | 75,950 | 61,504 | 77,708 | 16,204 |
| 7880 | Maint: Mach/Imp/Tools | 8,473 | 7,520 | 7,520 | 0 |
| 7900 | Utilities | 18,521 | 17,500 | 17,500 | 0 |
| 7990 | Dues and Fees | 740 | 5,200 | 5,200 | 4,200 |
| 8004 | Materials | 86,075 | 89,000 | 50,000 | (39,000) |
| 8010 | Supplies | 57,606 | 47,080 | 50,000 | 500 |
| 8016 | Small Equip | 38,591 | 32,329 | 22,170 | (15,359) |
| 8017 | Printing(Not Std Forms) | 0 | 0 | 1,000 | 1,000 |
| 8050 | Rental of Equipment | 28,644 | 0 | 5,000 | 5,000 |
| 8110 | Motor Fuel | 29,789 | 40,272 | 40,272 | 0 |
| 8970 | Bad Debt Write-off | 46,726 | 0 | 0 | 0 |
| 8971 | Bad Debt Allowance | 12,099 | 25,000 | 25,000 | 0 |
| 8900 | Depreciation | 338,959 | 344,176 | 346,555 | 2,379 |
| 8951 | Indirect Costs | 2,268,483 | 2,541,575 | 2,418,951 | (122,624) |
| 5992 | Operating Transfers Out | 1,681,089 | 1,794,734 | 1,996,680 | 201,946 |
| | Total | 15,096,639 | 15,546,479 | 19,246,532 | 3,704,253 |



Light Fund

City of Albany Adopted Budget FY 2023 Light Department



Total Expenses
\$84,905,147

LIGHT FUND

DESCRIPTION

The electric division of the Albany Utility Board has proudly provided electric utility service to citizens of Albany, Ga for over 100 years. Through the Municipal Electric Authority of Georgia (MEAG) and the Southeastern Power Administration Agency (SEPA), Albany Utility Board has purchased power contracts totaling 233 megawatts of capacity. This capacity, generated from numerous power plants powered by natural gas, coal and nuclear energy, provides electric power to 37,891 homes, businesses and industry in the City of Albany. The utility board maintains the hundreds of miles of power line and 12 substations with employees who are dedicated to serving customers 24 hours per day 365 days per year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure and Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient and Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

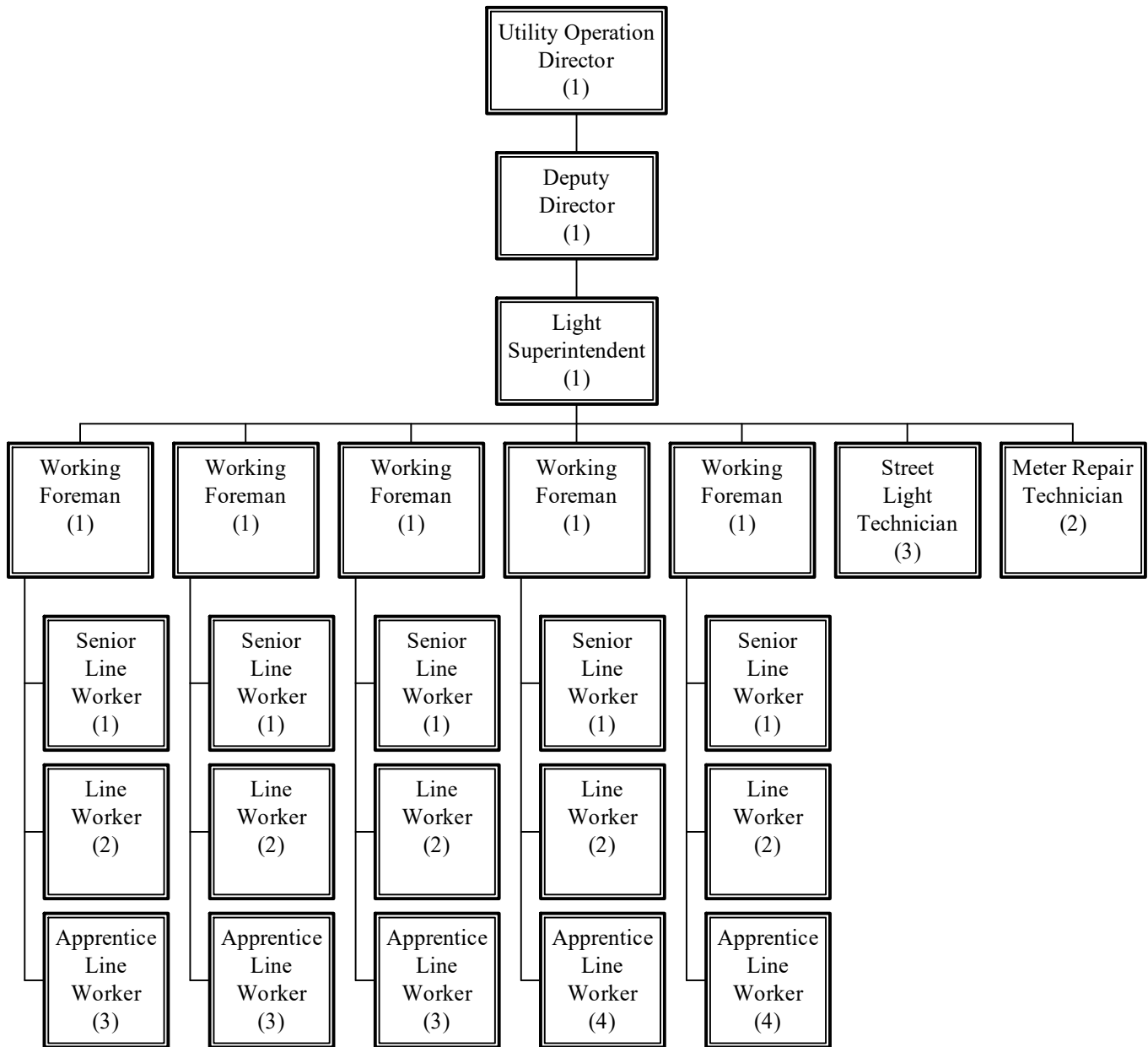
| Performance Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Projection | FY 2022 Goals |
|---|------------------------|-----------------------|---------------------------|----------------------|
| SP III, G&O 1, PM 1: % of AMI system Pilot Complete | 10% | 100% | 10% | 100% |
| SP III, G&O 1, PM 2: % of AMI system Complete | 1% | 10% | 10% | 30% |
| SP III, G&O 1, PM 3: Average Outage Time per Incident (In Minutes) | N/A | 90 | 76 | 83 |
| SP III, G&O 1, PM 4: # of days to respond to streetlight compliants | N/A | 1-3 | 1-3 | 1-3 |
| SP III, G&O 1, PM 5: % of Security lights that are LED | N/A | N/A | N/A | 20% |

* Per contract, the contractor has 24 hours to respond to an outage report. If the contractor notes that the issue is not related to the fixture, the City will be responsible to respond with a goal of 3 days.

- SP I = Safe, Sustainable, & Business Friendly
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- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



Light Fund



LIGHT

DESCRIPTION

The electric division of the Albany Utility Board has proudly provided electric utility service to citizens of Albany, Ga for over 100 years. Through the Municipal Electric Authority of Georgia (MEAG) and the Southeastern Power Administration Agency (SEPA), Albany Utility Board has purchased power contracts totaling 233 megawatts of capacity. This capacity, generated from numerous power plants powered by natural gas, coal and nuclear energy, provides electric power to 37,891 homes, businesses and industry in the City of Albany. The utility board maintains the hundreds of miles of power line and 12 substations with employees who are dedicated to serving customers 24 hours per day 365 days per year. This department along with the other city utility departments are important catalysts for the economic development of the City of Albany and the surrounding area.

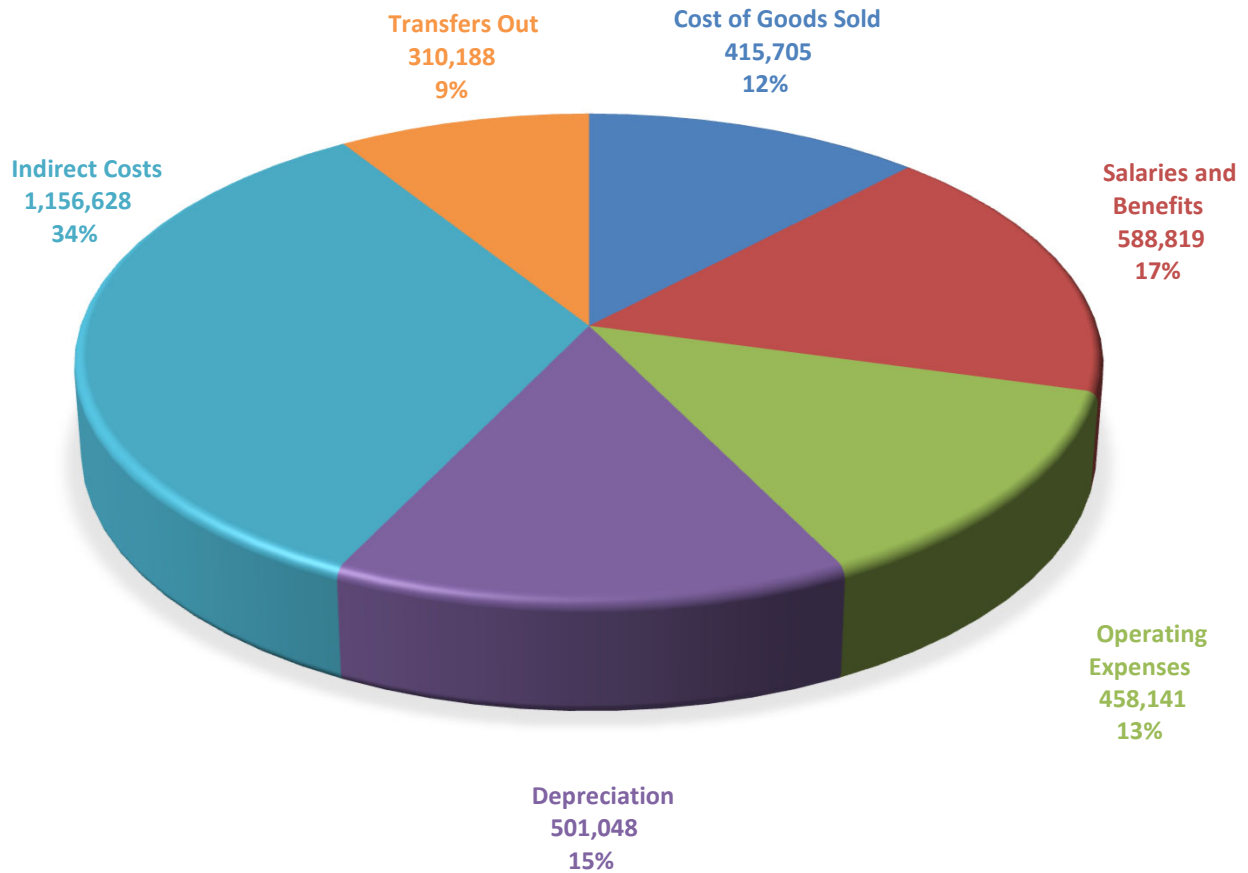
| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE* | 103,556,882 | 96,692,216 | 95,706,562 |
| COST OF GOODS SOLD | 65,216,667 | 64,287,600 | 59,605,256 |
| PERSONNEL SERVICES | 3,116,679 | 3,675,808 | 3,771,881 |
| OPERATING EXPENSE | 2,576,238 | 2,704,587 | 2,970,868 |
| DEPRECIATION EXPENSE | 1,859,729 | 1,859,643 | 1,860,256 |
| INDIRECT COST | 5,931,118 | 6,358,555 | 6,449,072 |
| TRANSFER TO GENERAL FUND | 9,966,234 | 10,113,308 | 10,247,814 |
| TOTAL EXPENSES | 88,666,664 | 88,999,501 | 84,905,147 |
| TOTAL NET INCOME/(LOSS) | 14,890,218 | 7,692,715 | 10,801,415 |
| <u>Debt Service Summary</u> | | | |
| AMI Principal Payment | 2,620,000 | 2,955,000 | 3,043,000 |
| Capital Projects Summary | 1,434,255 | 225,000 | 1,694,686 |
| Vogle Reserve | 0 | 0 | 5,000,000 |
| FULL TIME POSITIONS | 46 | 45 | 45 |
| <u>Class Title</u> | | | |
| Utility Operations Director | 1 | 1 | 1 |
| Utility General Supervisor | 1 | 1 | 0 |
| Deputy Director | 0 | 1 | 1 |
| Light Distribution Superintendent | 1 | 0 | 1 |
| Apprentice Line Worker | 17 | 17 | 16 |
| Line Worker | 10 | 10 | 10 |
| Line Worker, Senior | 5 | 5 | 5 |
| Working Foreman | 5 | 5 | 5 |
| Meter Repair Technician, Light | 2 | 2 | 2 |
| Senior Administrative Manager | 1 | 0 | 0 |
| Street Light Maint Technician | 3 | 3 | 4 |
| TOTAL | G-75 46 | 45 | 45 |

| | | LIGHT | | | |
|----------------|--------------------------------|-------------------|-------------------|-------------------|--------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 4620 | | | | | |
| 8002 | Materials Purchased for Resale | 65,216,667 | 64,287,600 | 59,605,256 | (4,682,344) |
| 7110 | Regular Wages | 1,671,476 | 2,352,358 | 2,367,010 | 14,652 |
| 7120 | Overtime | 384,683 | 275,000 | 275,000 | 0 |
| 7210 | W/C Insurance | 42,912 | 58,590 | 55,797 | (2,793) |
| 7230 | Uniforms | 22,125 | 50,000 | 33,700 | (16,300) |
| 7260 | FICA Matching | 153,426 | 200,993 | 203,261 | 2,268 |
| 7270 | Pension Matching | 388,235 | 315,283 | 317,041 | 1,758 |
| 7280 | Insurance Matching | 429,339 | 401,584 | 480,072 | 78,488 |
| 7290 | Contribution Matching | 24,483 | 22,000 | 25,000 | 3,000 |
| 7510 | Professional Services | 83,808 | 0 | 151,000 | 151,000 |
| 7512 | Tech.Svcs(Surveys,DP) | 262,214 | 243,000 | 243,000 | 0 |
| 7550 | Communications | 66,278 | 59,190 | 59,190 | 0 |
| 7600 | Travel | 20,138 | 4,200 | 30,000 | 25,800 |
| 7610 | Auto Allowance | 4,970 | 1,000 | 1,000 | 0 |
| 7630 | Train/Cont. Education | 115,630 | 98,841 | 120,000 | 21,159 |
| 7860 | Maint: Bldgs. | 3,791 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip. | 359,541 | 285,361 | 349,098 | 63,737 |
| 7880 | Maint: Mach/Imp/Tools | 72,870 | 46,453 | 46,453 | 0 |
| 7900 | Utilities | 95,916 | 60,000 | 60,000 | 0 |
| 7990 | Dues and Fees | 17,315 | 30,900 | 30,900 | 0 |
| 8004 | Materials | 900,744 | 775,000 | 775,000 | 0 |
| 8009 | Licenses(CDL,CPA,Etc) | 0 | 0 | 1,000 | 1,000 |
| 8010 | Supplies | 90,213 | 75,000 | 100,000 | 25,000 |
| 8016 | Small Equip | 37,982 | 76,000 | 68,000 | (8,000) |
| 8050 | Rental of Equipment | 32,917 | 20,000 | 10,000 | (10,000) |
| 8110 | Motor Fuel | 91,619 | 104,109 | 183,343 | 79,234 |
| 8150 | Food/Employee Apprec. | 1,478 | 4,700 | 5,100 | 400 |
| 8705 | Interest Expense | 416,133 | 320,833 | 237,784 | (83,049) |
| 8970 | Bad Debt Write-off | 683,087 | 100,000 | 100,000 | 0 |
| 8971 | Bad Debt Allowance | (780,407) | 400,000 | 400,000 | 0 |
| 8900 | Depreciation | 1,859,729 | 1,859,643 | 1,860,256 | 613 |
| 8951 | Indirect Costs | 5,931,118 | 6,358,555 | 6,449,072 | 90,517 |
| 5992 | Operating Transfers out | 9,966,234 | 10,113,308 | 10,247,814 | 134,506 |
| | Total | 88,666,664 | 88,999,501 | 84,905,147 | (4,094,354) |



Telecommunications Fund

City of Albany Adopted Budget FY 2023 Telecom Department



Total Expenses
\$3,430,529

TELECOMMUNICATION

DESCRIPTION

The Telecommunications division of the Albany Utility Board is the newest city utility. The telecom system presently provides excellent, low cost, fiber optic based services to business in Albany and Dougherty County. New offerings this fiscal year will enable business customers to have access to a menu of services not available outside metro Atlanta. The existence of business level telecommunication services of this magnitude will be a major advantage to the Albany community in the competitive economic development arena.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

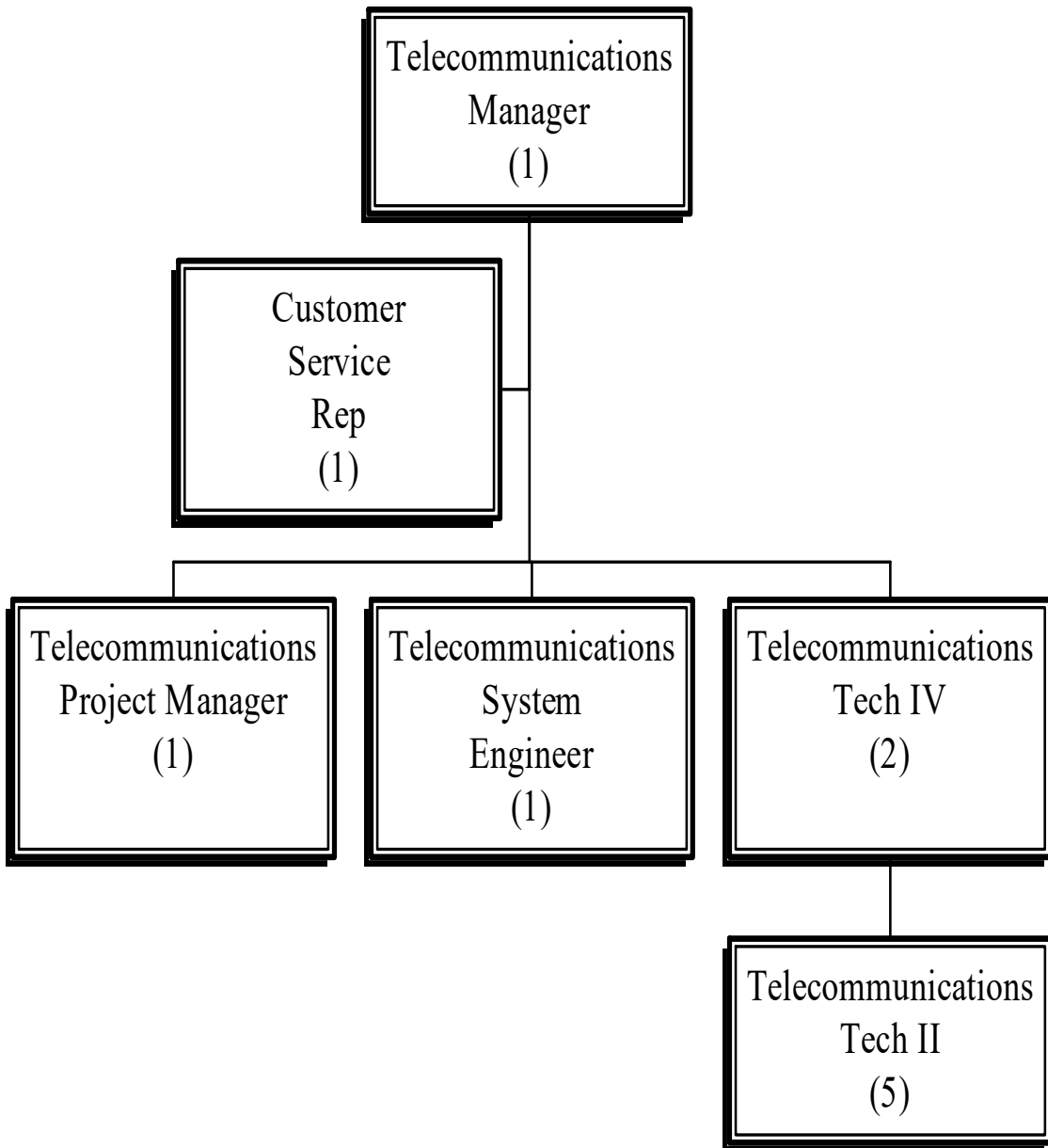
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|---------|---------|------------|---------|
| | Actuals | Budget | Projection | Goals |
| SP II, G&O 1, PM 1: # of New Customers | 95 | 100 | 7,500 | 125 |
| SP II, G&O 1, PM 2: Miles of Fiber Run | 11 | 12 | 9 | 15 |
| SP II, G&O 1, PM 3: % of Fiber Edge Out Strategy Implementation | 0 | 20% | 20% | 20% |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Telecommunications



TELECOMMUNICATION

DESCRIPTION

The Telecommunications division of the Albany Utility Board is the newest city utility. This division is committed to providing high-speed internet, cutting-edge infrastructure, and services to residential, commercial, and governmental entities in and around the City of Albany. Our team of professionals operate with integrity and character while focusing on delivering timely, quality customer service. The continually maintained enhanced robust fiber optic network spans over 300 miles within and beyond our service area.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUE | 3,571,390 | 3,728,471 | 3,649,270 |
| COST OF GOODS SOLD | 373,417 | 401,505 | 415,705 |
| PERSONNEL SERVICES | 449,905 | 454,872 | 588,819 |
| OPERATING EXPENSES | 413,071 | 453,380 | 458,141 |
| DEPRECIATION EXPENSE | 503,777 | 508,919 | 501,048 |
| INDIRECT COSTS | 1,296,360 | 1,348,613 | 1,156,628 |
| TRANSFER TO GENERAL FUND | 259,533 | 316,920 | 310,188 |
| TOTAL EXPENSES | 3,296,063 | 3,484,209 | 3,430,529 |
| TOTAL NET INCOME/(LOSS) | 275,327 | 244,262 | 218,741 |
| Capital Projects Summary | 144,814 | 40,000 | 297,397 |
| FULL TIME POSITIONS | 8 | 8 | 11 |

| | | | |
|-------------------------------------|----------|----------|-----------|
| Telecommunications Manager | 1 | 1 | 1 |
| Telecommunications, Project Manager | 1 | 1 | 1 |
| Telecommunications System Engineer | 1 | 1 | 1 |
| Customer Service Representative | 1 | 1 | 1 |
| Telecommunications, System Tech IV | 1 | 1 | 2 |
| Telecommunications, System Tech II | 3 | 3 | 5 |
| TOTAL | 8 | 8 | 11 |

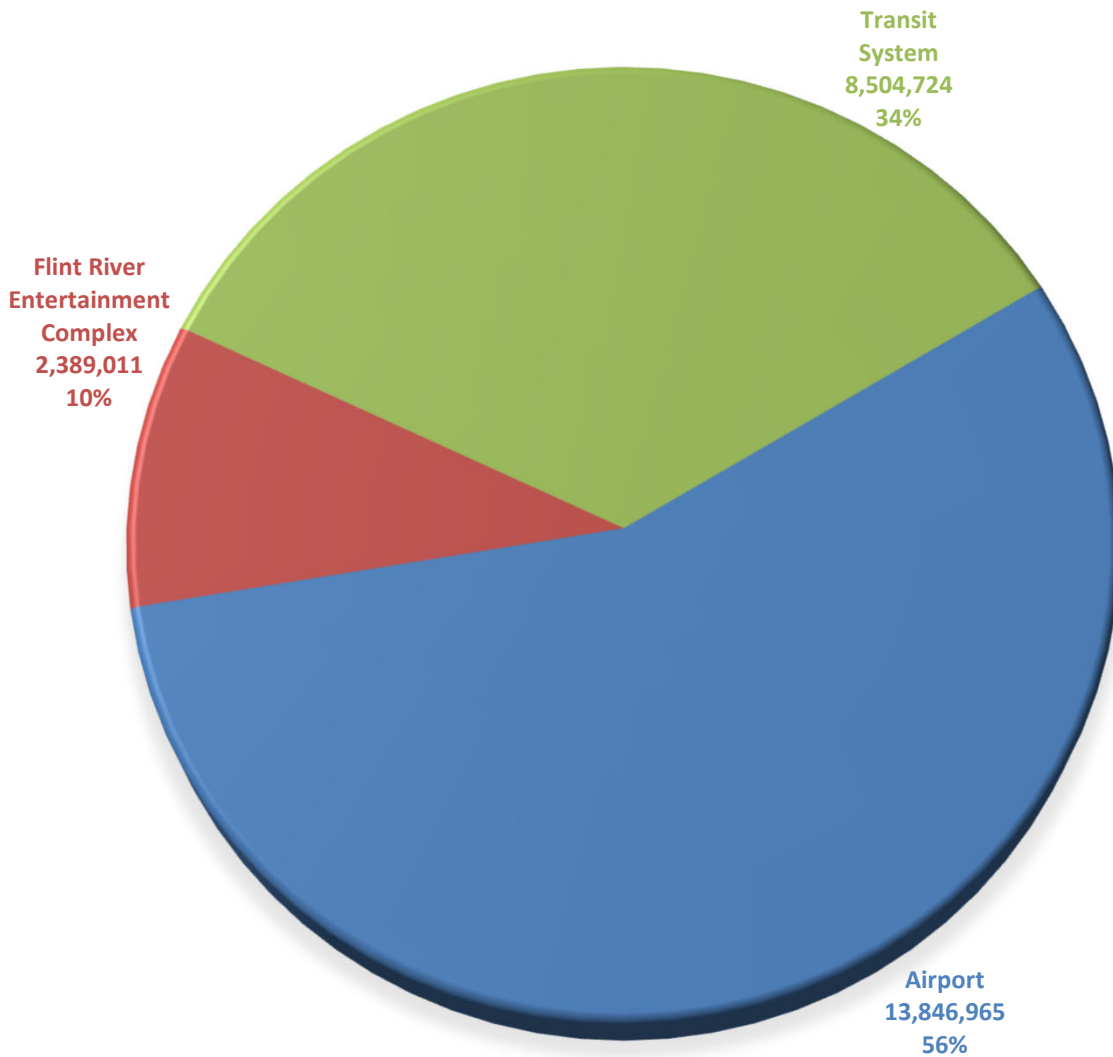
TELECOMMUNICATION

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4720 | | | | | |
| 8002 | Materials Purchased for Resale | 373,417 | 407,505 | 415,705 | 8,200 |
| 7110 | Regular Wages | 279,686 | 303,044 | 392,226 | 89,182 |
| 7120 | Overtime | 11,447 | 15,000 | 25,000 | 10,000 |
| 7210 | W/C Insurance | 6,653 | 4,408 | 5,783 | 1,375 |
| 7230 | Uniforms | 2,812 | 4,000 | 4,250 | 250 |
| 7260 | FICA Matching | 20,990 | 24,330 | 31,918 | 7,588 |
| 7270 | Pension Matching | 66,318 | 38,165 | 50,067 | 11,902 |
| 7280 | Insurance Matching | 58,931 | 61,925 | 75,575 | 13,650 |
| 7290 | Contribution Matching | 3,068 | 4,000 | 4,000 | 0 |
| 7510 | Professional Services | 1,382 | 30,000 | 25,000 | (5,000) |
| 7512 | Tech.Svcs(Surveys,DP) | 164,369 | 179,404 | 197,090 | 17,686 |
| 7550 | Communications | 10,494 | 16,800 | 16,500 | (300) |
| 7600 | Travel | 886 | 8,750 | 8,750 | 0 |
| 7630 | Train/Cont. Education | 2,496 | 10,440 | 10,500 | 60 |
| 7700 | Risk Allocation | 35,399 | 36,521 | 25,456 | (11,065) |
| 7860 | Maint: Bldgs. | 0 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip. | 13,361 | 12,500 | 20,490 | 7,990 |
| 7880 | Maint: Mach/Imp/Tools | 6,471 | 3,500 | 1,500 | (2,000) |
| 7900 | Utilities | 64,311 | 65,000 | 65,000 | 0 |
| 7990 | Dues and Fees | 6,614 | 7,400 | 9,790 | 2,390 |
| 8004 | Materials | 69,779 | 46,000 | 47,000 | 1,000 |
| 8010 | Supplies | 7,507 | 4,500 | 4,500 | 0 |
| 8016 | Small Equip | 10,829 | 8,500 | 8,500 | 0 |
| 8110 | Motor Fuel | 7,817 | 8,065 | 8,065 | 0 |
| 8970 | Bad Debt Writeoff | 6,601 | 0 | 0 | 0 |
| 8971 | Bad Debt Allowance | 4,754 | 10,000 | 10,000 | 0 |
| 8900 | Depreciation | 503,777 | 508,919 | 501,048 | (7,871) |
| 8951 | Indirect Costs | 1,296,360 | 1,348,613 | 1,156,628 | (191,985) |
| 5992 | Operating Transfers Out | 259,533 | 316,920 | 310,188 | (6,732) |
| Total | | 3,296,063 | 3,484,209 | 3,430,529 | (53,680) |



Supplemented Enterprise Funds

City of Albany
Adopted Budget
FY 2023
Supplemented Enterprise Funds



Total Expenses
\$24,740,700

Supplemented Enterprise Funds Summary

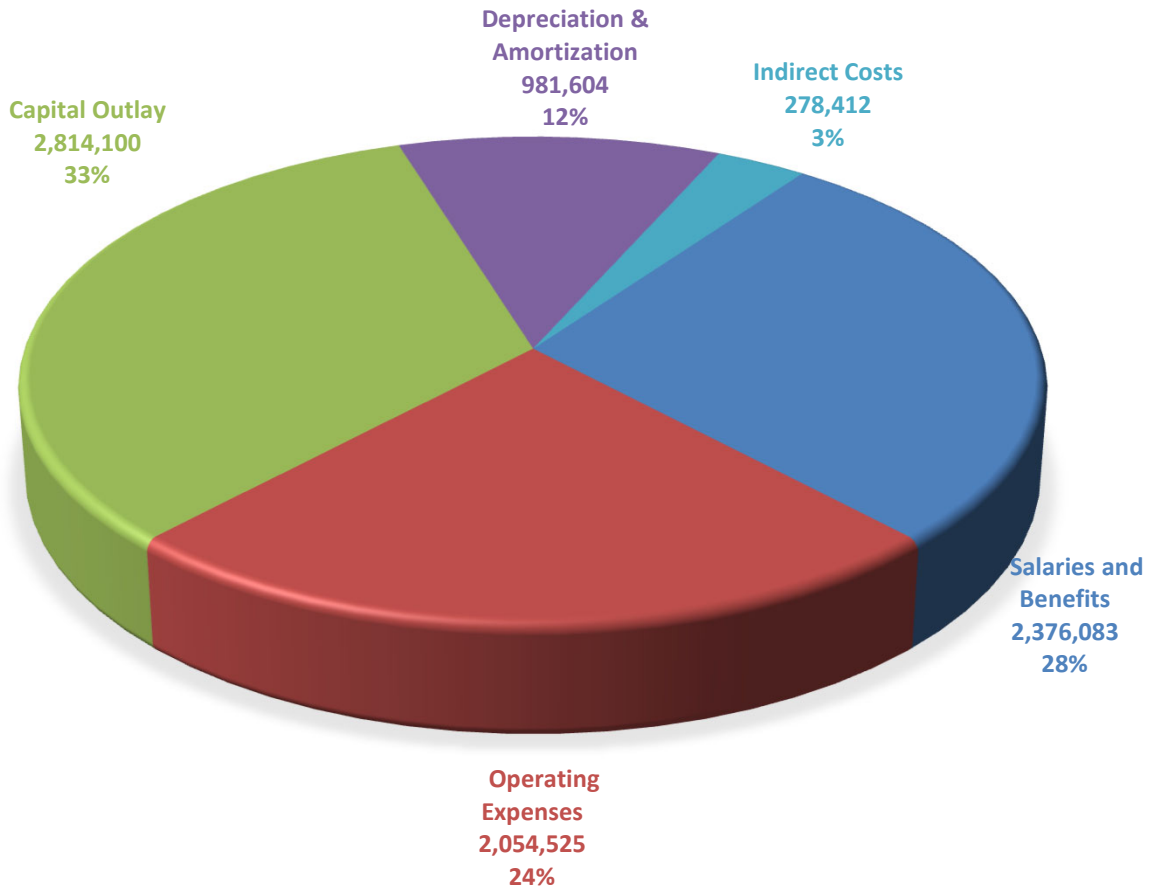
This summary contains Transit, Flint River Entertainment Complex,
and Airport Funds for the City of Albany.

| MAJOR OBJECT OF EXPENDITURE | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Revenues | 7,329,005 | 20,024,690 | 19,870,401 |
| Transfers In | 2,026,173 | 2,283,920 | 2,490,767 |
| Total Revenue | 9,355,178 | 22,308,610 | 22,361,168 |
| Personnel Services | 4,300,971 | 3,543,564 | 3,777,162 |
| Operating Expense | 5,545,334 | 4,382,236 | 5,788,593 |
| Capital Outlay | 0 | 13,081,036 | 11,506,259 |
| Depreciation Expense | 3,366,545 | 3,516,775 | 3,229,230 |
| Indirect Costs | 501,627 | 517,684 | 439,456 |
| Total Expenditures | 13,714,476 | 25,041,295 | 24,740,700 |
| Net Revenues Over Expenditures | -4,359,298 | -2,732,685 | -2,379,532 |
| FULL TIME POSITIONS | 53 | 53 | 56 |



Albany Transit System

City of Albany Adopted Budget FY 2023 Transit Department



Total Expenses
\$8,504,724

TRANSIT DEPARTMENT

DESCRIPTION

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs
 SP III: Infrastructure & Asset Management
 SP VI: Fiscal Responsibility

GOALS & OBJECTIVES (G&O)

SP II, G&O 2: Enhance Aviation and Transit to Improve Customer Experience
 SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program
 SP III, G&O 2: Be Recognized as the Regional Technology Leader
 SP VI, G&O 1: To Have Effective & Consistent Processes Throughout the Organization

PERFORMANCE MEASURES (PM)

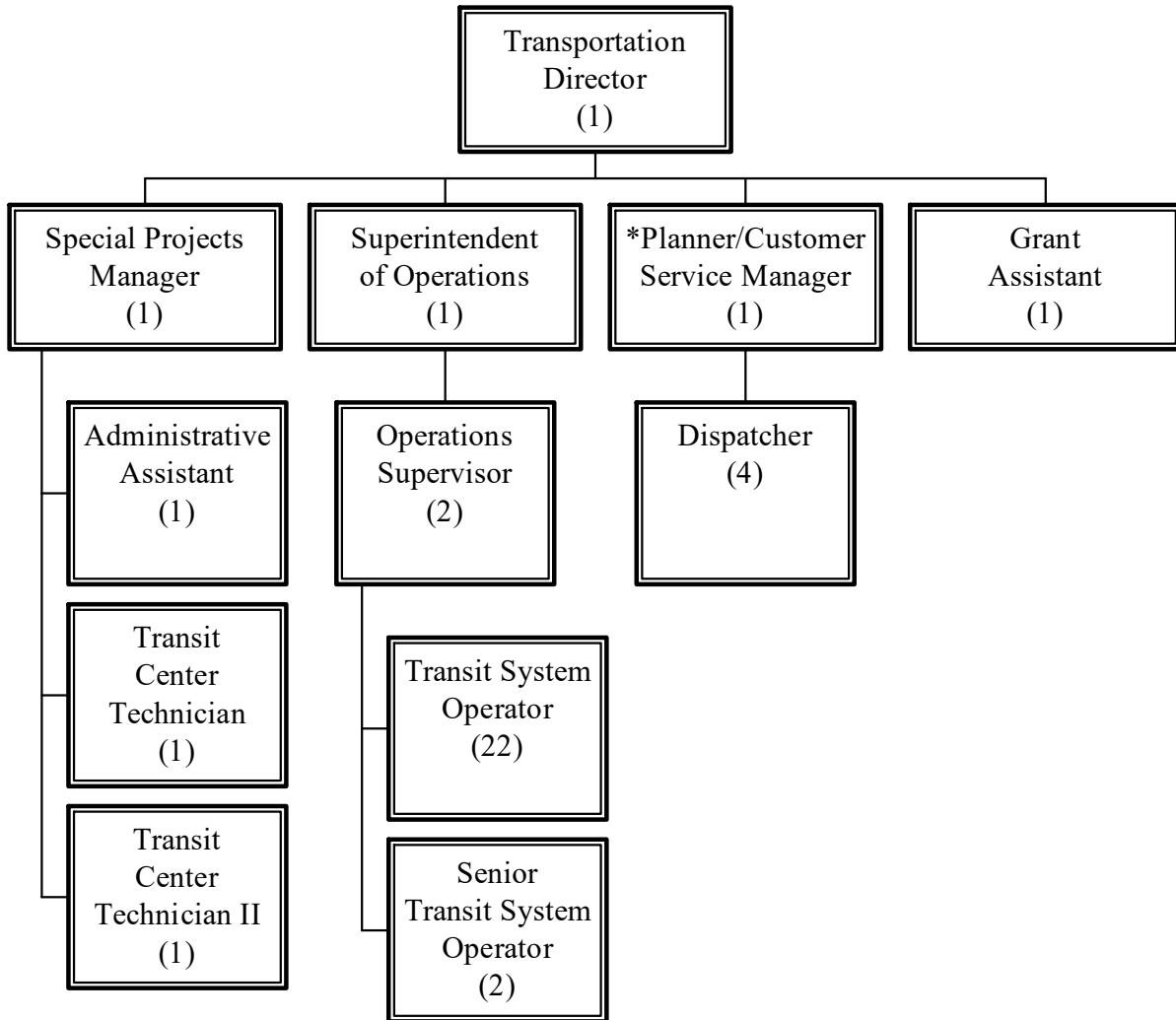
| Measures | FY 2020 Actual | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|---------------------------|---------------------------|----------------------------|-------------------------------|
| SP III, G&O 1, PM 1: # of Transit Shelters Replaced* | 5 | 5 | 8 | 8 |
| SP III, G&O 1, PM 1: # of New Transit Shelters* | 3 | 3 | 3 | 3 |
| SP III, G&O 1, PM 2: # of Users of "real-time tracking" for Albany Transit | 250,000 | 250,000 | 237,500 | 250,000 |
| SP II, G&O 2, PM 1: # of Rides on the ASU Ram Route | 187,000 | 250,000 | 24,900 | 160,820 |
| SP III, G&O 2, PM 2: % of Buses that have Wi-Fi Capabilities | 100% | 100% | 100% | 100% |
| SP VI, G&O 2, PM 3: % of Design Albany Transportation Center | 25% | 100% | 100% | N/A |
| SP VI, G&O 2, PM 3: % of Construction of Albany Transportation Ce | N/A | N/A | 5% | 100% |

***Note:** # of Shelters as of July 2020 was 73 & by the end of FY 21 should have 76 sheltered stops
 Bus stop facility plan (bus shelter PM changes)

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Albany Transit System



* GDOT Funded Position

TRANSIT SYSTEM SUMMARY

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 3,490,530 | 5,526,285 | 5,908,157 |
| PERSONNEL SERVICES | 3,101,457 | 2,362,352 | 2,376,083 |
| OPERATING EXPENSE | 2,876,130 | 1,995,715 | 2,332,937 |
| CAPITAL OUTLAY | 0 | 2,541,800 | 2,814,100 |
| DEPRECIATION | 1,182,145 | 1,304,864 | 981,604 |
| TOTAL EXPENSES | 7,159,732 | 8,204,731 | 8,504,724 |
| TOTAL NET INCOME/(LOSS) | (3,669,202) | (2,678,446) | (2,596,567) |
| TRANSFER IN | 1,100,000 | 1,378,068 | 1,614,963 |
| FULL TIME POSITIONS | 36 | 37 | 38 |

Capital Projects Summary

| | | | |
|--------------------------------|----------------|------------------|------------------|
| Motor Equipment | 0 | 2,162,000 | 2,162,000 |
| Tools | 0 | 454,000 | 454,000 |
| Buildings | <u>154,689</u> | <u>198,100</u> | <u>198,100</u> |
| Total Capital Additions | 154,689 | 2,814,100 | 2,814,100 |

TRANSIT

DESCRIPTION

It is the responsibility of the Albany Transit System (AT) to provide safe, reliable and economical transportation to the citizens of Albany. AT will provide this service at the least possible cost to the city without sacrificing quality of service. AT provides fixed route transit and paratransit services.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 3,342,162 | 2,200,899 | 2,159,563 |
| PERSONNEL SERVICES | 3,101,457 | 2,362,352 | 2,376,083 |
| OPERATING EXPENSE | 1,062,547 | 1,100,764 | 1,218,043 |
| DEPRECIATION | 1,182,145 | 1,304,864 | 981,604 |
| TOTAL EXPENSES | 5,346,149 | 4,767,980 | 4,575,730 |
| TOTAL NET INCOME/(LOSS) | (2,003,987) | (2,567,081) | (2,416,167) |
| TRANSFER IN | 1,372,321 | 1,262,217 | 1,434,563 |
| FULL TIME POSITIONS | 36 | 37 | 38 |

Class Title

| | | | |
|---|-----------|-----------|-----------|
| Transit System Operator | 24 | 22 | 22 |
| Transit System Operator, Senior | 0 | 2 | 2 |
| Dispatcher - Transit | 4 | 4 | 4 |
| Transit Operations Supervisor | 2 | 2 | 2 |
| Transit Operations Senior Supervisor | 0 | 0 | 0 |
| Transit Center Technician | 0 | 1 | 1 |
| Transit Center Technician II | 0 | 0 | 1 |
| Grants Assistant | 1 | 1 | 1 |
| Multi-Modal Transportation Dir | 1 | 1 | 1 |
| Superintendent of Transit Operations | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Special Projects Manager | 1 | 1 | 1 |
| <i>Planner/Customer Service Manager *</i> | <i>1</i> | <i>1</i> | <i>1</i> |
| TOTAL | 36 | 37 | 38 |

** Grant funded position*

| | | TRANSIT | | | |
|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 7702 | | | | | |
| 7110. | Regular Wages | 1,137,997 | 1,204,247 | 1,379,343 | 175,096 |
| 7120. | Overtime | 242,613 | 167,506 | 122,506 | (45,000) |
| 7130. | Part Time | 261,352 | 264,503 | 100,000 | (164,503) |
| 7210. | W/C Insurance | 80,968 | 83,433 | 72,083 | (11,350) |
| 7230. | Uniforms | 19,159 | 16,710 | 14,450 | (2,260) |
| 7260. | FICA Matching | 119,733 | 125,174 | 122,541 | (2,633) |
| 7270. | Pension Matching | 966,169 | 164,610 | 180,222 | 15,612 |
| 7280. | Insurance Matching | 264,009 | 324,169 | 372,938 | 48,769 |
| 7290. | Contribution Matching | 9,458 | 12,000 | 12,000 | 0 |
| 7510. | Prof.Svcs(Archit,Attny) | 3,317 | 8,356 | 5,000 | (3,356) |
| 7513. | Adm.Svcs(Finance,Mgt) | 44,408 | 47,000 | 65,000 | 18,000 |
| 7514. | Contract Labor(Temp) | 37,117 | 0 | 45,000 | 45,000 |
| 7550. | Communications | 20,703 | 18,948 | 23,238 | 4,290 |
| 7570. | Advertising | 0 | 2,395 | 3,000 | 605 |
| 7700.03 | Risk Allocation | 9,278 | 31,763 | 62,941 | 31,178 |
| 7860. | Maint: Buildings | 13,512 | 16,382 | 16,382 | 0 |
| 7870. | Maint: Motor Equipment | 0 | 25,700 | 25,700 | 0 |
| 7880. | Maint: Mach/Imp/Tools | 44,598 | 38,565 | 36,730 | (1,835) |
| 7900. | Utilities | 63,483 | 70,800 | 128,168 | 57,368 |
| 7990. | Dues and Fees | 2,910 | 3,120 | 3,120 | 0 |
| 8010. | Supplies | 7,026 | 5,811 | 7,811 | 2,000 |
| 8016. | Small Equip | 1,330 | 800 | 800 | 0 |
| 8017. | Printing(Not Std Forms) | 90 | 230 | 230 | 0 |
| 8018. | 8018. - Books & Subscriptic | 171 | 200 | 200 | 0 |
| 8030. | Janitorial Supplies | 6,107 | 6,500 | 10,000 | 3,500 |
| 8110.01 | Gasoline | 11,737 | 17,615 | 21,198 | 3,583 |
| 8110.03 | CNG | 460,126 | 480,808 | 465,683 | (15,125) |
| 8150. | Food/Employee Apprec. | 562 | 2,200 | 5,000 | 2,800 |
| 8900. | Depreciation | 1,182,145 | 1,304,864 | 981,604 | (323,260) |
| 8951. | Indirect Cost | 336,021 | 323,571 | 278,412 | (45,159) |
| Total | | 5,346,149 | 4,767,980 | 4,575,730 | (192,250) |

TRANSIT SYSTEM - GRANT SUMMARY

DESCRIPTION

The Federal Transit Administration (FTA) Section 5307 Capital & Operation Grant will provide funding assistance to ATS in delivering safe, affordable and reliable transportation services to the citizens of Albany. The grant assistance is 90% reimbursable.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 148,368 | 3,325,386 | 3,748,594 |
| OPERATING EXPENSE | 1,813,583 | 894,951 | 1,114,894 |
| CAPITAL OUTLAY | 0 | 2,541,800 | 2,814,100 |
| TOTAL EXPENSES | 1,813,583 | 3,436,751 | 3,928,994 |
| TOTAL NET INCOME/(LOSS) | (1,665,215) | (111,365) | (180,400) |
| TRANSFER IN | 0 | 111,365 | 180,400 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

Capital Projects Summary

| | | | |
|--------------------------------|------------------|------------------|------------------|
| Motor Equipment | 0 | 2,162,000 | 2,162,000 |
| Tools | 0 | 454,000 | 454,000 |
| Buildings | 154,689 | 198,100 | 198,100 |
| Total Capital Additions | 6,008,969 | 2,814,100 | 2,814,100 |

TRANSIT SYSTEM - GRANT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 7703 | | | | | |
| 7510. | Professional Services | 20,650 | 6,750 | 37,000 | 30,250 |
| 7512. | Tech.Svcs (Surveys,DP) | 769,918 | 90,918 | 90,918 | 0 |
| 7550. | Communications | 15,816 | 24,500 | 18,500 | -6,000 |
| 7600. | Travel | 0 | 8,385 | 9,497 | 1,112 |
| 7630. | Train/Cont. Education | 943 | 8,097 | 3,297 | -4,800 |
| 7860. | Maint: Buildings | 60,161 | 63,050 | 125,500 | 62,450 |
| 7870.01 | Labor | 275,251 | 245,208 | 211,000 | -34,208 |
| 7870.02 | Maintenance | 92,896 | 68,431 | 111,000 | 42,569 |
| 7870.03 | Parts | 513,362 | 343,763 | 462,000 | 118,237 |
| 7870.05 | Upkeep | 5,022 | 6,720 | 6,582 | -138 |
| 7880. | Maint: Mach/Imp/Tools | 4,011 | 9,500 | 9,500 | 0 |
| 7990. | Dues and Fees | 0 | 1,000 | 1,000 | 0 |
| 8010. | Supplies | 923 | 1,200 | 1,200 | 0 |
| 8016. | Small Equip | 47,962 | 7,429 | 21,900 | 14,471 |
| 8017. | Printing(Not Std Forms) | 6,668 | 10,000 | 6,000 | -4,000 |
| 8510. | Cap. O/Lay: Furn & Fixture | 0 | 154,000 | 154,000 | 0 |
| 8511. | Cap. O/Lay: Computer Equipment | 0 | 39,500 | 300,000 | 260,500 |
| 8520. | Cap. O/Lay: Motor | 0 | 2,162,000 | 2,162,000 | 0 |
| 8530. | Cap. O/Lay: Bldg & Improvement | 0 | 186,300 | 198,100 | 11,800 |
| Total | | 1,813,583 | 3,436,751 | 3,928,994 | 492,243 |



Flint River
Entertainment
Complex Fund

Flint River Entertainment Complex

SUMMARY

The Civic Center is responsible for entering into promotion agreements and/or contracts with groups, individuals, and firms for the presentation of performances in a manner that promotes the interest of the City from a financial and marketing/public standpoint

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City of Albany as a great place to live, work, & play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: Be recognized as a vibrant community and a tourist destination

PERFORMANCE MEASURES (PM)

| Measures | FY 2019 Actuals | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|--|----------------------------|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP IV, G&O 2, PM 1: # of Events | 137 | 82 | 128 | 85 | 109 |
| SP IV, G&O 2, PM 2: Attendance - Paid | 25,133 | 19,711 | 43,575 | 21,788 | 40,975 |
| SP IV, G&O 2, PM 3: Average Ticket Price | 38.09 | 43.88 | 44.43 | 44.43 | 47.46 |
| SP IV, G&O 2, PM 4: General Attendance | 105,963 | 59,031 | 131,621 | 65,811 | 101,319 |

SP I = Safe, Sustainable, & Business Friendly
 SP II = Economic Development & Jobs
 SP III = Infrastructure & Asset Management
 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility

Flint River Entertainment Complex

SUMMARY

The Civic Center is responsible for entering into promotion agreements and/or contracts with groups, individuals, and firms for the presentation of performances in a manner that promotes the interest of the City from a financial and marketing/public standpoint

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 544,808 | 818,326 | 946,068 |
| OPERATING EXPENSE | 2,312,570 | 1,802,057 | 1,909,046 |
| DEPRECIATION EXPENSE | 486,650 | 493,035 | 479,965 |
| TOTAL EXPENSES | 2,799,221 | 2,295,092 | 2,389,011 |
| NET OPERATING INCOME/(LOSS) | (2,254,412) | (1,476,766) | (1,442,943) |
| TRANSFER IN | 926,173 | 905,852 | 875,804 |
| FULL TIME POSITIONS | 0 | 0 | 0 |

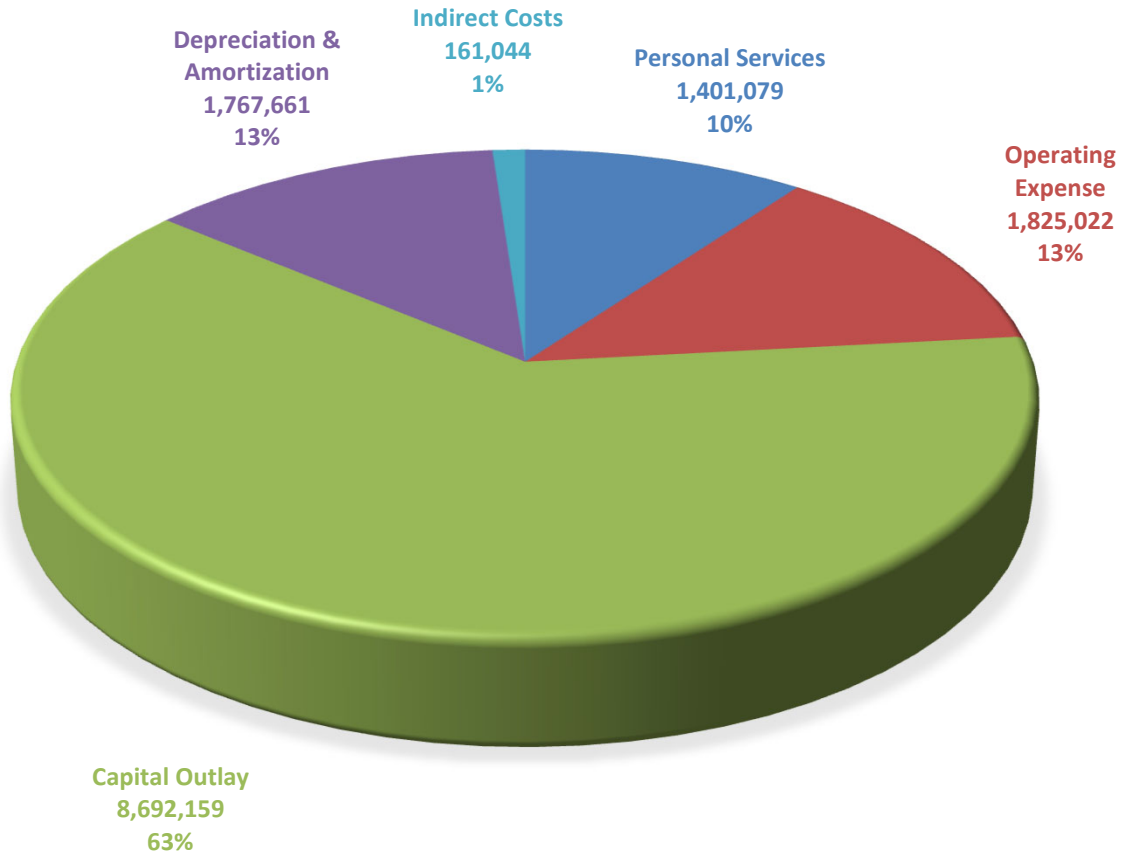
Flint River Entertainment Complex

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 7303 | | | | | |
| 7510 | Professional Services | 2,248,122 | 1,724,177 | 1,821,872 | 97,695 |
| 7700 | Risk Allocation | 60,078 | 77,880 | 87,174 | 9,294 |
| 7880 | Maint: Mach/Imp/Tools | 670 | 0 | 0 | 0 |
| 8030 | Janitorial Supplies | 3,424 | 0 | 0 | 0 |
| 8900 | Depreciation | 486,650 | 493,035 | 479,965 | -13,070 |
| | Total | 2,799,221 | 2,295,092 | 2,389,011 | 93,919 |



Airport

City of Albany Adopted Budget FY 2023 Airport Department



Total Expenses
\$13,846,965

AIRPORT DEPARTMENT

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 2: Enhance Aviation & Transit to Improve Customer Experience

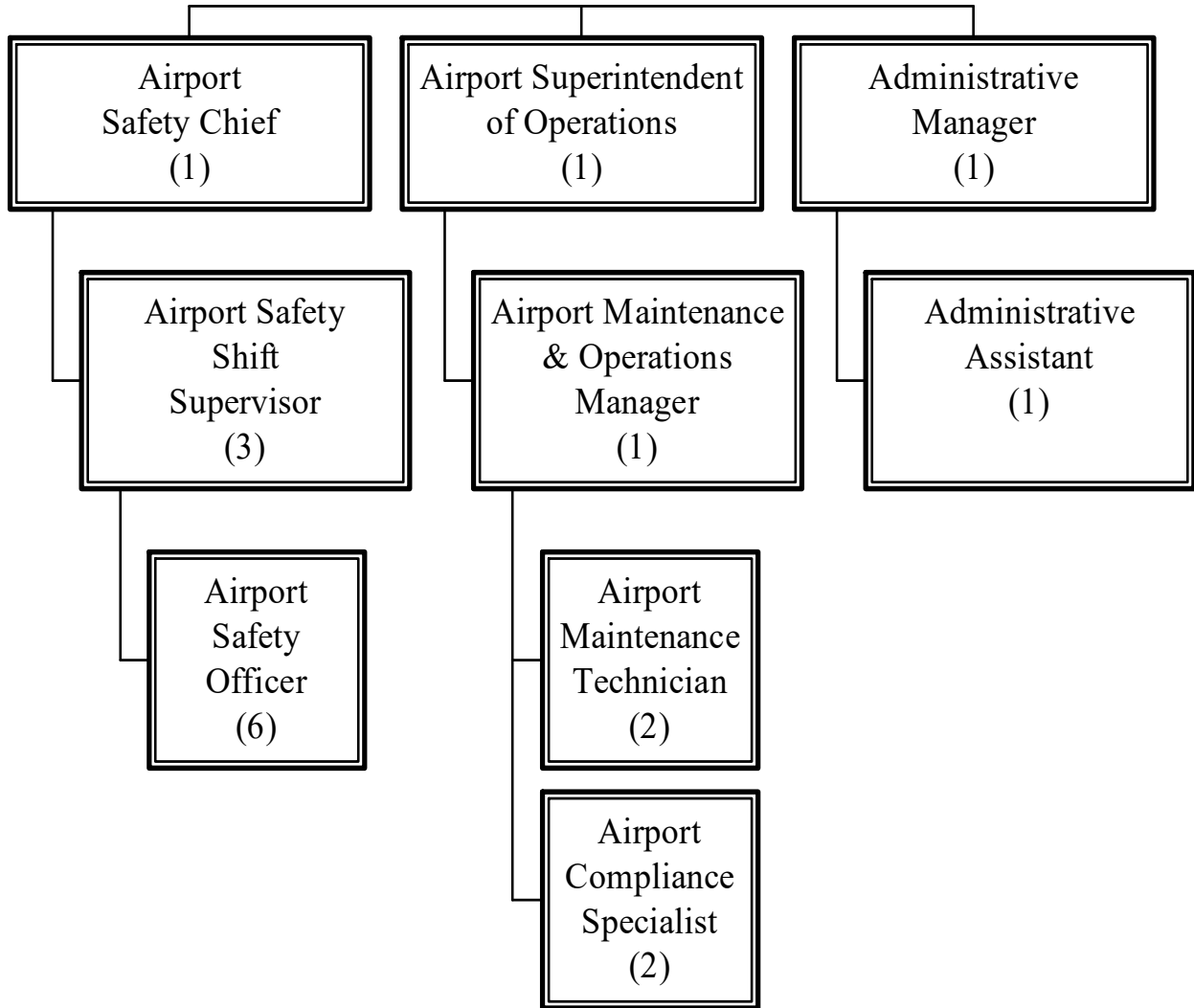
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Projection | FY 2022 Goal |
|---|----------------------------|---------------------------|-------------------------------|-------------------------|
| SP II, G&O 2, PM 1 - # of Enplanement | 42,212 | 56,392 | 17,481 | 25,049 |
| SP II, G&O 2, PM 2 - # of Deplanements | 41,322 | 55,062 | 16,759 | 23,618 |
| SP II, G&O 2, PM 3 - New Passenger Boarding Bridge % Complete | 100% | 100% | 100% | N/A |
| SP II, G&O 2, PM 4 - Gross Receipts from Parking Collected at the Airport | 234,287 | 370,000 | 131,817 | 185,768 |
| General Aviation Terminal & Hangar Construction - % Complete | | | | |
| Phase I - Storage Hangar | N/A | N/A | N/A | 100% |
| Phase II - General Aviation Terminal | N/A | N/A | N/A | 10% |

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Airport Department



AIRPORT DEPARTMENT SUMMARY

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 3,293,666 | 13,680,079 | 13,016,176 |
| PERSONNEL SERVICES | 1,199,514 | 1,181,212 | 1,401,079 |
| OPERATING EXPENSE | 858,260 | 1,102,148 | 1,986,066 |
| CAPITAL OUTLAY | 0 | 10,539,236 | 8,692,159 |
| DEPRECIATION | 1,697,749 | 1,718,876 | 1,767,661 |
| TOTAL EXPENSES | 3,755,523 | 14,541,472 | 13,846,965 |
| TOTAL NET INCOME/(LOSS) | (461,857) | (861,393) | (830,789) |
| TRANSFER IN | 0 | 0 | 0 |
| FULL TIME POSITIONS | 16 | 16 | 18 |

Capital Projects Summary

| | | | |
|---------------------------|------------------|-------------------|------------------|
| Storage Hangar | 0 | 9,276,083 | 2,000,000 |
| General Aviation Terminal | 0 | 1,126,153 | 6,453,623 |
| Runway 16-34 Rehab | 3,066,405 | 0 | 0 |
| Other Capital Outlay | 33,374 | 137,000 | 238,536 |
| Rolling Stock | 29,069 | 967,500 | 0 |
| | 3,128,848 | 11,506,736 | 8,692,159 |

AIRPORT DEPARTMENT SUMMARY

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 2,859,065 | 13,410,079 | 3,926,645 |
| PERSONNEL SERVICES | 1,199,514 | 1,181,212 | 1,401,079 |
| OPERATING EXPENSE | 841,375 | 969,148 | 1,029,716 |
| DEPRECIATION | 1,697,749 | 1,718,876 | 1,767,661 |
| TOTAL EXPENSES | 3,738,638 | 3,869,236 | 4,198,456 |
| TOTAL NET INCOME/(LOSS) | (879,572) | 9,540,843 | (271,811) |
| TRANSFER IN | 0 | (11,259,719) | 0 |
| FULL TIME POSITIONS | 16 | 16 | 18 |

Class Title

| | | | |
|---------------------------------------|-----------|-----------|-----------|
| Administrative Assistant | 1 | 1 | 1 |
| Airport Compliance Specialist | 0 | 0 | 2 |
| Airport Maint. & Operat. Mgr. | 1 | 1 | 1 |
| Airport Safety Chief | 1 | 1 | 1 |
| Airport Safety Officer | 6 | 6 | 6 |
| Airport Superintendent of Operations | 1 | 1 | 1 |
| Airport Safety Shift Supv | 3 | 3 | 3 |
| Airport Operations & Maint Specialist | 2 | 2 | 2 |
| Administrative Manager, Airpor | 1 | 1 | 1 |
| Multi-Modal Transportation Director * | 0 | 0 | 0 |
| TOTALS | 16 | 16 | 18 |

**Half of the Director's Salary is budgeted in this cost center*

| AIRPORT | | | | | |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 7003 | | | | | |
| 7110 | Regular Wages | 662,381 | 770,765 | 891,249 | 120,484 |
| 7120 | Overtime Wages | 72,711 | 60,000 | 70,000 | 10,000 |
| 7210 | W/C Insurance | 18,765 | 22,613 | 26,165 | 3,552 |
| 7230 | Uniforms | 6,285 | 9,185 | 14,620 | 5,435 |
| 7260 | FICA Matching | 51,929 | 63,554 | 73,536 | 9,982 |
| 7270 | Pension Matching | 243,691 | 111,861 | 127,819 | 15,958 |
| 7280 | Insurance Matching | 136,280 | 135,234 | 189,690 | 54,456 |
| 7290 | Contribution Matching | 7,471 | 8,000 | 8,000 | 0 |
| 7510 | Professional Services | 13,391 | 10,490 | 33,950 | 23,460 |
| 7550 | Communications | 13,542 | 10,373 | 14,062 | 3,689 |
| 7570 | Advertising | 2,155 | 0 | 5,000 | 5,000 |
| 7600 | Travel | 8,931 | 11,400 | 19,000 | 7,600 |
| 7630 | Train/Cont. Education | 13,429 | 19,790 | 27,330 | 7,540 |
| 7700 | Insurance | 32,030 | 35,450 | 33,000 | (2,450) |
| 7700.03 | Risk Allocation | 44,317 | 54,217 | 70,973 | 16,756 |
| 7860 | Maint: Buildings | 149,850 | 151,444 | 187,050 | 35,606 |
| 7870.01 | Labor | 20,286 | 10,869 | 12,891 | 2,022 |
| 7870.02 | Maintenance | 28,107 | 26,493 | 25,065 | (1,428) |
| 7870.03 | Parts | 12,613 | 7,578 | 10,508 | 2,930 |
| 7870.05 | Upkeep | 25 | 0 | 3,885 | 3,885 |
| 7880 | Maint: Mach/Imp/Tools | 69,504 | 71,645 | 71,134 | (511) |
| 7900 | Utilities | 222,132 | 307,000 | 280,000 | (27,000) |
| 7990 | Dues and Fees | 12,099 | 18,375 | 22,970 | 4,595 |
| 8010 | Supplies | 11,750 | 14,300 | 18,550 | 4,250 |
| 8016 | Small Equip | 4,376 | 4,700 | 4,000 | (700) |
| 8018 | Books &Subscriptions | 112 | 113 | 269 | 156 |
| 8030 | Janitorial Supplies | 2,410 | 2,150 | 2,500 | 350 |
| 8050 | Rental of Equipment | 263 | 2,500 | 1,500 | (1,000) |
| 8110.02 | Motor Fuel | 13,807 | 14,648 | 23,535 | 8,887 |
| 8150 | Food/Employee Apprec. | 639 | 1,500 | 1,500 | 0 |
| 8495 | Cash Over/Short | 2 | 0 | 0 | 0 |
| 8900 | Depreciation | 1,697,749 | 1,718,876 | 1,767,661 | 48,785 |
| 8951 | Indirect Cost | 165,606 | 194,113 | 161,044 | (33,069) |
| Total | | 3,738,638 | 3,869,236 | 4,198,456 | 329,220 |

AIRPORT DEPARTMENT SUMMARY

DESCRIPTION

The Airport Division of the Albany Multimodal Transportation Department is charged with the responsibility for planning, directing, and controlling the operation, maintenance, and capital improvements of Southwest Georgia Regional Airport. Airport staff coordinates capital improvements through the FAA and Georgia DOT for grant-in-aid assistance for eligible projects; based upon FAA approved Airport Master Plan.

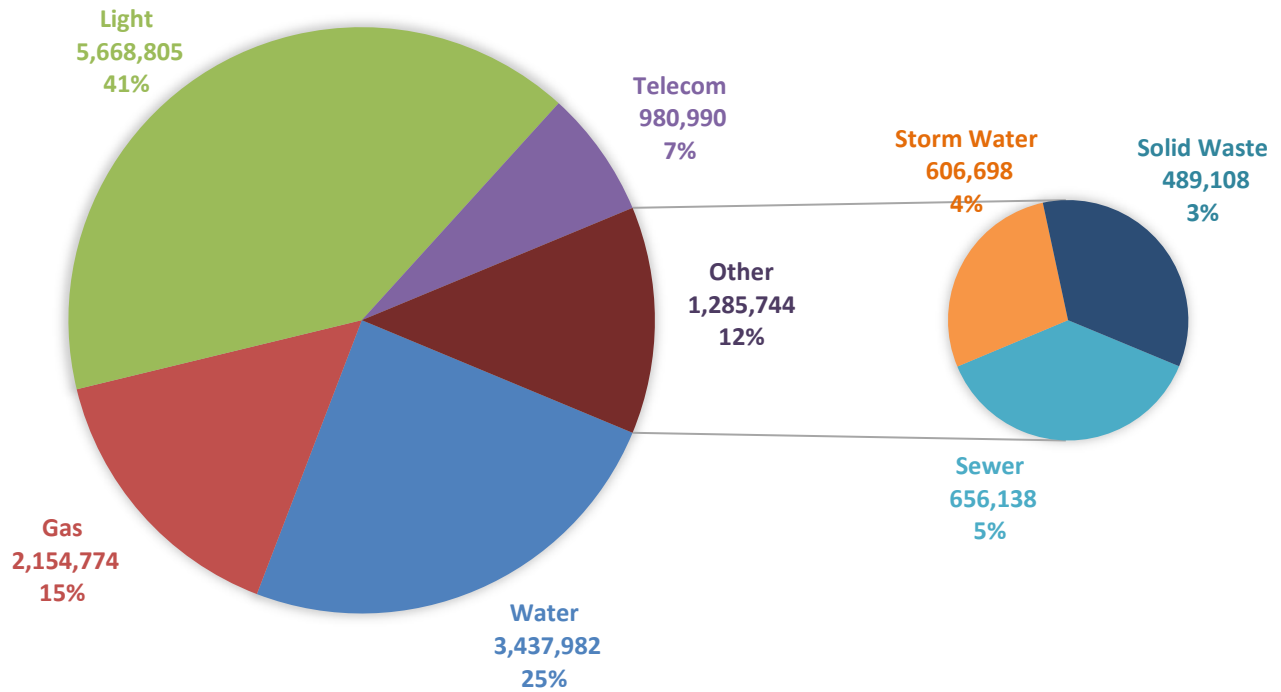
| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| CFC & PFC REVENUES | 312,166 | 270,000 | 464,886 |
| FEDERAL GRANTS | 122,424 | 0 | 4,040,645 |
| STATE GRANT | 11 | 0 | 84,000 |
| OTHER REVENUE | 0 | 0 | 4,500,000 |
| TOTAL REVENUE | 434,601 | 270,000 | 9,089,531 |
| | | | |
| OPERATING EXPENSE | 16,885 | 133,000 | 956,350 |
| CAPITAL OUTLAY | 0 | 10,539,236 | 8,692,159 |
| TOTAL EXPENSES | 16,885 | 10,672,236 | 9,648,509 |
| | | | |
| SOURCE/(USE) OF OTHER FUNDING | 417,716 | (10,402,236) | (558,978) |
| | | | |
| PFC Deferred Revenue | 372,897 | 350,397 | 367,547 |
| CFC Deferred Revenue | 731,986 | 972,986 | 1,418,522 |

| AIRPORT | | | | | |
|---------------------------|--------------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 7004 | | | | | |
| 7510 | Professional Services | 13,140 | 66,500 | 922,500 | 856,000 |
| 7860 | Maint: Buildings | 0 | 27,500 | 0 | (27,500) |
| 7990 | Dues and Fees | 1,995 | 0 | 1,150 | 1,150 |
| 8010 | Supplies | 225 | 0 | 0 | 0 |
| 8016 | Small Equip | 1,525 | 39,000 | 12,000 | (27,000) |
| 8500 | Cap. O/Lay: | 0 | 137,000 | 217,036 | 80,036 |
| 8550 | Cap. O/Lay: Land & Improvement | 0 | 10,402,236 | 8,453,623 | (1,948,613) |
| Total | | 16,885 | 10,672,236 | 9,648,509 | (1,023,727) |



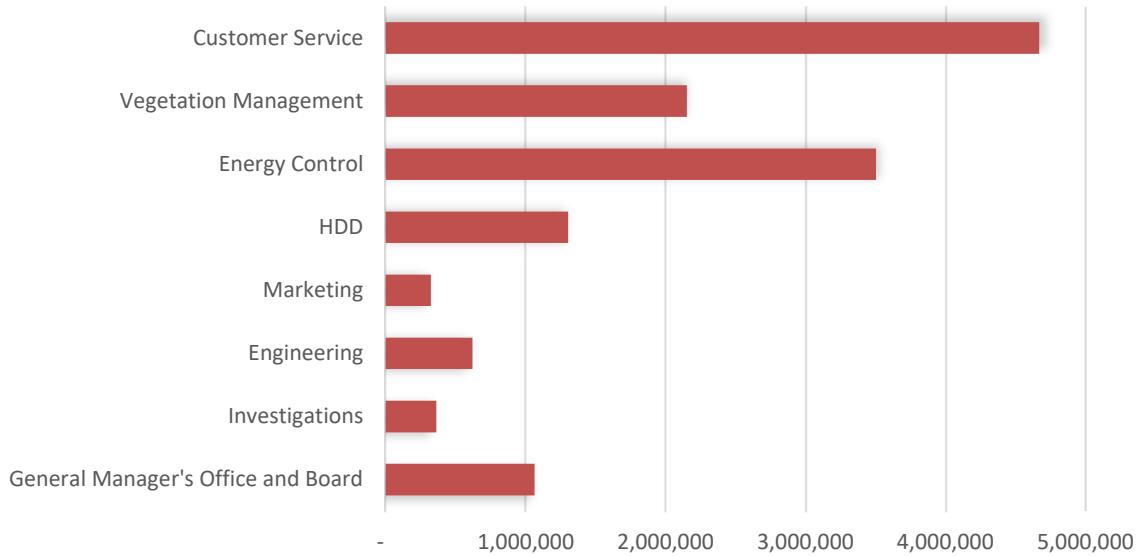
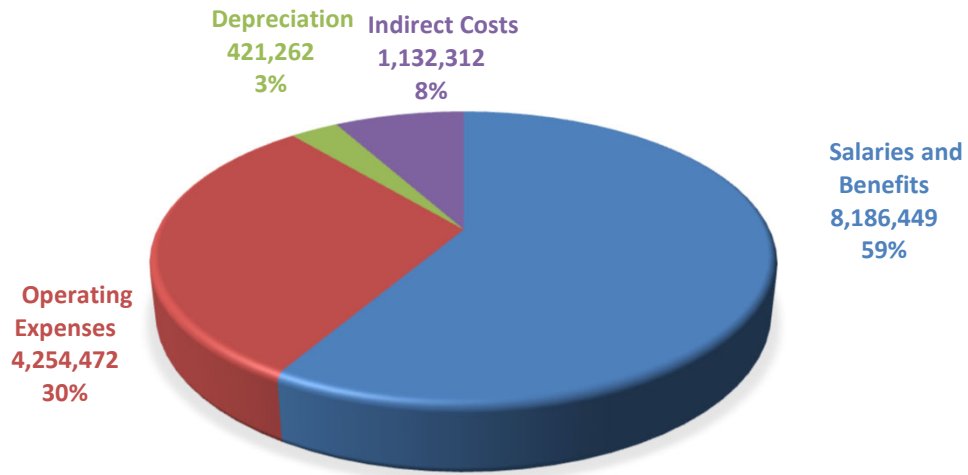
Utility Internal
Service Fund

City of Albany Adopted Budget FY 2023 Utility Internal Service Fund (UISF)



Total Revenue
\$13,994,495

City of Albany Adopted Budget FY 2023 Utility Internal Service Fund (UISF)



**Total Expenditures
\$13,994,495**



Utility Management

UTILITY MANAGEMENT

DESCRIPTION

The Utility Management and Board is an internal service fund that will provide management services and support to all components of the Albany Utility Board.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

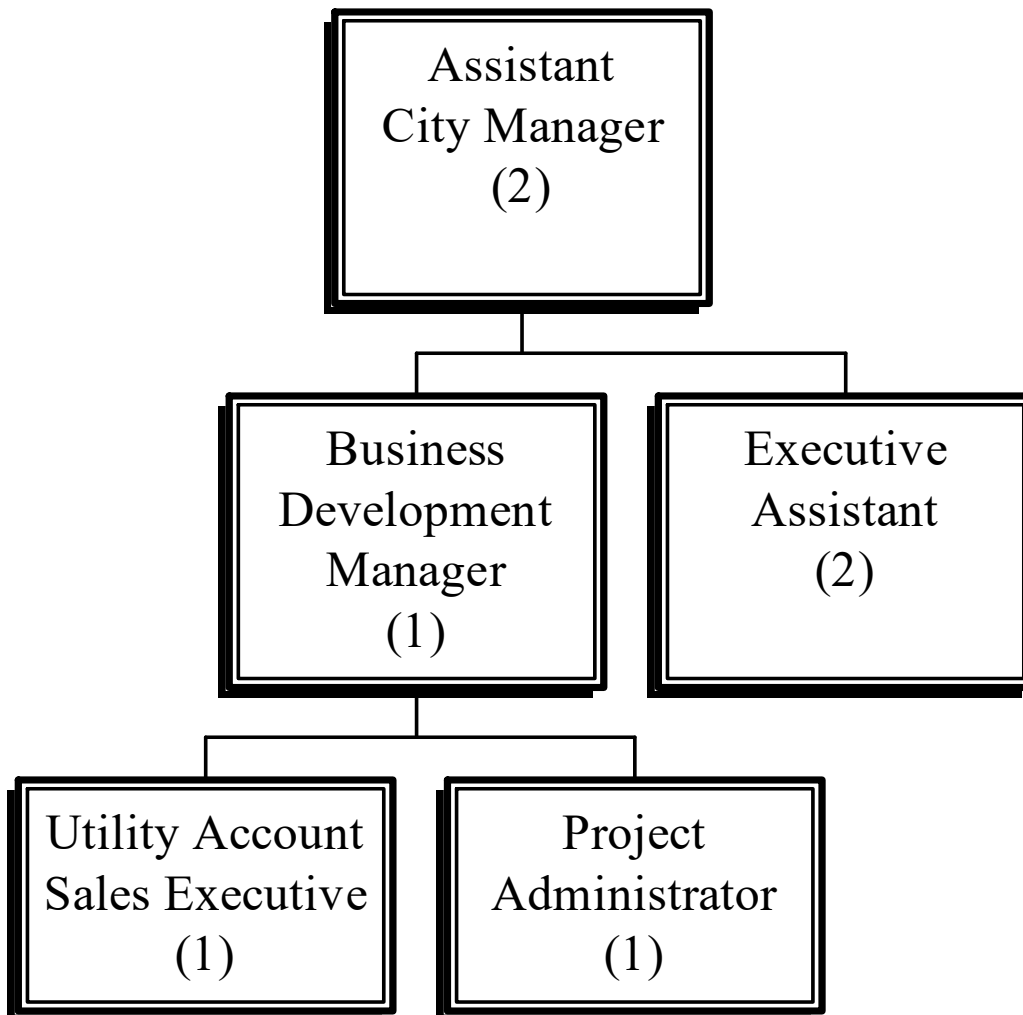
PERFORMANCE MEASURES

| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP III, G&O 1, PM 1: % Street Lighting Converted to LED | | | | |
| - RFP & Coordination | 100% | 100% | 100% | 100% |
| - Installation of LED | 90% | 100% | 100% | 100% |
| SP III, G&O 1, PM 2: % AMI Project Complete | | | | |
| - RFP | 100% | 100% | 100% | 100% |
| - Contract Negotiations | 80% | 100% | 100% | 100% |
| - Software Installations | 50% | 100% | 100% | 100% |
| - Water Meters | 0% | 20% | 9% | 50% |
| - Gas Meters | 0% | 20.0% | 4.5% | 50% |
| - Light Meters | 1% | 10.0% | 7.5% | 50% |

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 SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Utility Management



UTILITY MANAGEMENT

DESCRIPTION

The Utility Management and Board is an internal service fund that will provide management services and support to all components of the Albany Utility Board.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 708,018 | 709,913 | 895,708 |
| OPERATING EXPENSES | 49,106 | 76,057 | 92,685 |
| DEPRECIATION EXPENSE | 0 | 0 | 3,299 |
| INDIRECT COST | 53,579 | 56,064 | 72,717 |
| TOTAL EXPENSES | 810,703 | 842,034 | 1,064,409 |
| FULL TIME POSITIONS | 5 | 5 | 7 |

Class Title

| | | | |
|--------------------------------|----------|----------|----------|
| Assistant City Manager | 2 | 2 | 2 |
| Executive Assistant | 2 | 2 | 2 |
| Project Administrator | 0 | 0 | 1 |
| Utility Account Sales Executiv | 0 | 0 | 1 |
| Business Development Manager | 1 | 1 | 1 |
| TOTAL | 5 | 5 | 7 |

| UTILITY MANAGEMENT | | | | | |
|--------------------|------------------------|------------------|-------------------|-------------------|------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 4815 | | | | | |
| 7110 | Regular Wages | 502,117 | 519,699 | 664,912 | 145,213 |
| 7210 | W/C Insurance | 1,112 | 1,039 | 1,330 | 291 |
| 7230 | Uniforms | 800 | 1,000 | 1,500 | 500 |
| 7260 | FICA Matching | 35,802 | 39,757 | 50,866 | 11,109 |
| 7270 | Pension Matching | 83,068 | 62,364 | 79,789 | 17,425 |
| 7280 | Insurance Matching | 71,097 | 76,054 | 87,311 | 11,257 |
| 7290 | Contribution Matching | 14,022 | 10,000 | 10,000 | 0 |
| 7513 | Adm.Svcs(Finance,Mgt) | 12,000 | 12,000 | 12,000 | 0 |
| 7550 | Communications | 5,636 | 7,500 | 6,300 | (1,200) |
| 7600 | Travel | 481 | 17,199 | 35,065 | 17,866 |
| 7610 | Auto Allowance | 12,180 | 13,200 | 6,000 | (7,200) |
| 7630 | Train/Cont. Education | 3,564 | 6,585 | 10,225 | 3,640 |
| 7700 | Risk Allocation | 5,372 | 6,266 | 5,556 | (710) |
| 7870 | Maint: Motor Equip. | 0 | 0 | 1,865 | 1,865 |
| 7880 | Manint: Mach/Imp/Tools | 4,421 | 6,307 | 6,116 | (191) |
| 7990 | Dues and Fees | 125 | 1,500 | 80 | (1,420) |
| 8010 | Supplies | 3,278 | 2,500 | 5,000 | 2,500 |
| 8016 | Small Equip | 1,688 | 2,700 | 3,500 | 800 |
| 8017 | Printing | 35 | 0 | 0 | 0 |
| 8018 | Books & Subscriptions | 267 | 300 | 345 | 45 |
| 8110 | Motor Fuel | 0 | 0 | 333 | 333 |
| 8150 | Food/Employee Apprec. | 59 | 0 | 300 | 300 |
| 8900 | Depreciation | 0 | 0 | 3,299 | 3,299 |
| 8951 | Indirect | 53,579 | 56,064 | 72,717 | 16,653 |
| Total | | 810,703 | 842,034 | 1,064,409 | 222,375 |



Investigations

INVESTIGATIONS

DESCRIPTION

The Investigations Division provides physical security for the Albany Utilities and Board when in session. This division monitors, evaluate, and maintain security cameras, access control, burglar and fire alarms. Also perform criminal investigation of theft, fraud, meter tampering, identity misrepresentation cases. Participate with other Law Enforcement agencies on combined initiatives. In addition a full time Security Officer is posted at the main collection point for Administration Department of the Albany Utility.

STRATEGIC PRIORITIES (SP)

SP I: Safe, Sustainable, & Business Friendly

GOALS & OBJECTIVES (G&O)

SP I, G&O 1: Create a Safe Community to Live, Work, and Play that Encourages the Well-Being of Albany's Citizens and Assets.

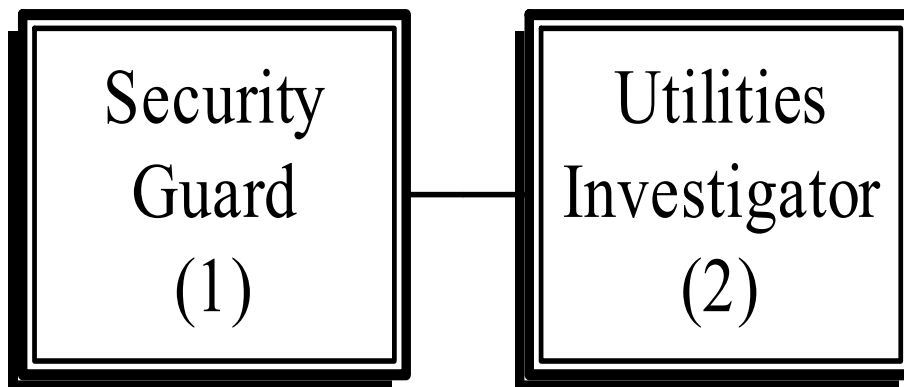
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|--|----------------|----------------|----------------|-------------------|
| | Actual | Budget | Actuals | Projection |
| SP I, G&O 1, PM 1: # of Network Camera's Monitored on City Security System | 165 | 190 | 218 | 218 |

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INVESTIGATIONS



INVESTIGATIONS

DESCRIPTION

The Investigations Division provides physical security for the Albany Utilities and Board when in session. This division monitors, evaluate, and maintain security cameras, access control, burglar and fire alarms. Also perform criminal investigation of theft, fraud, meter tampering, and identity misrepresentation cases. Participate with other Law Enforcement agencies on combined initiatives. In addition a full time Security Officer is posted at the main collection point for Administration Department of the Albany Utility.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 229,163 | 212,992 | 220,233 |
| OPERATING EXPENSE | 91,969 | 93,759 | 91,633 |
| DEPRECIATION | 9,484 | 14,500 | 17,458 |
| INDIRECT COST | 32,147 | 33,638 | 31,165 |
| TOTAL | 362,764 | 354,889 | 360,489 |

| | | | |
|----------------------------|----------|----------|----------|
| FULL TIME POSITIONS | 3 | 3 | 3 |
|----------------------------|----------|----------|----------|

| | | | |
|--------------------------|--------|---|---|
| Capital Purchases | 86,740 | 0 | 0 |
|--------------------------|--------|---|---|

| Class Title | | | |
|------------------------|----------|----------|----------|
| Utilities Investigator | 2 | 2 | 2 |
| Security Guard | 1 | 1 | 1 |
| TOTAL | 3 | 3 | 3 |

| INVESTIGATIONS | | | | | |
|----------------|-----------------------|------------------|-------------------|-------------------|------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 4825 | | | | | |
| 7110 | Regular Wages | 138,180 | 140,516 | 146,838 | 6,322 |
| 7120 | Overtime | 4,189 | 5,000 | 5,000 | 0 |
| 7210 | W/C Insurance | 5,150 | 6,505 | 6,787 | 282 |
| 7230 | Uniforms | 1,732 | 2,000 | 2,000 | 0 |
| 7260 | FICA Matching | 10,180 | 11,132 | 11,616 | 484 |
| 7270 | Pension Matching | 39,413 | 18,176 | 18,176 | 0 |
| 7280 | Insurance Matching | 28,415 | 27,663 | 27,816 | 153 |
| 7290 | Contribution Matching | 1,904 | 2,000 | 2,000 | 0 |
| 7510 | Professional Services | 22,896 | 24,000 | 24,000 | 0 |
| 7550 | Communications | 33,533 | 34,100 | 31,602 | -2,498 |
| 7600 | Travel | 1,117 | 600 | 1,000 | 400 |
| 7630 | Train/Cont. Education | -315 | 600 | 1,000 | 400 |
| 7700 | Risk Allocation | 3,466 | 3,955 | 2,679 | -1,276 |
| 7860 | Maint: Bldgs. | 175 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip. | 9,827 | 2,582 | 7,472 | 4,890 |
| 7870.05 | Upkeep | 240 | 0 | 0 | 0 |
| 7880 | Maint: Mach/Imp/Tools | 10,781 | 15,898 | 11,666 | -4,232 |
| 8010 | Supplies | 1,385 | 1,000 | 1,000 | 0 |
| 8016 | Small Equip | 8,233 | 8,500 | 8,500 | 0 |
| 8110 | Gasoline | 631 | 2,524 | 2,714 | 190 |
| 8900 | Depreciation | 9,484 | 14,500 | 17,458 | 2,958 |
| 8951 | Indirect Cost | 32,147 | 33,638 | 31,165 | -2,473 |
| Total | | 362,764 | 354,889 | 360,489 | 5,600 |



Utility Engineering

ENGINEERING

DESCRIPTION

Engineering is a support department for all departments (Water, Gas, Light, Telecommunications, maintenance and downtown administration). The primary objectives of the engineering department are to review all plans approved by Albany/Dougherty Planning and Zoning, make first contacts with developers and outside engineering firms concerning developments, calculate electrical loads and size transformers and switches, calculate water and gas loads for line size, compose work orders and drawings for the installation of all utilities for residential and commercial developments and maintain postings to all water, gas, electrical and telecommunication maps and valve drawings. Other duties of the engineering department include checking overhead electrical lines for respecification, department of transportation permitting, relocation of utilities on highway widening projects, meet customers about complaints, EPD permitting, security lights and street lights, etc.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

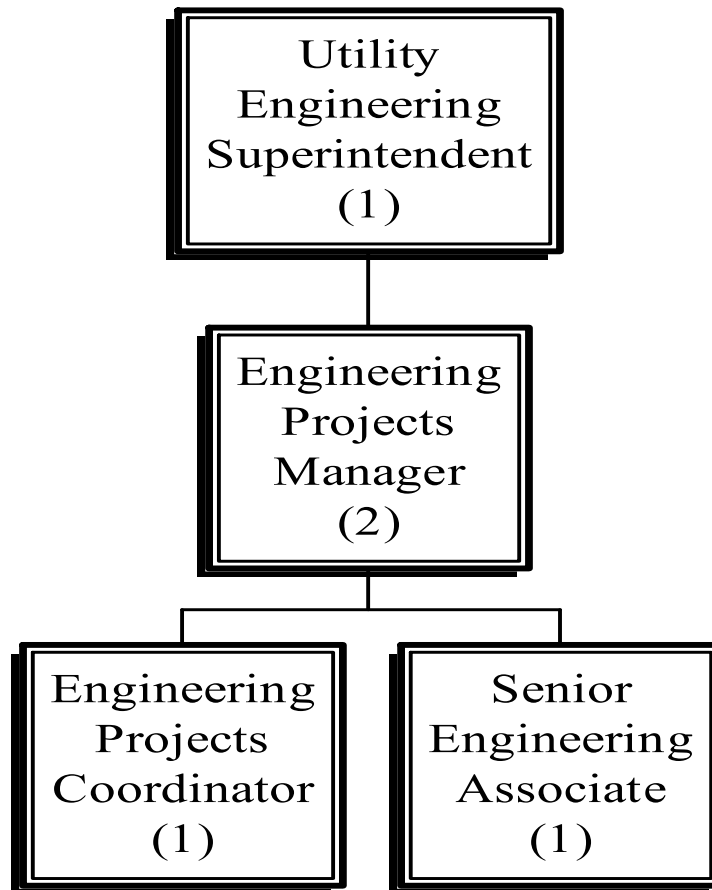
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|--|----------------|----------------|----------------|----------------|
| SP III, G&O 1, PM 1: % Complete on the Manufactured Gas Plant Clean-up Project | 20% | 40% | 60% | 90% |

Note: Estimated completion date for the project is 2023.

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
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- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



ENGINEERING



UTILITY ENGINEERING

DESCRIPTION

Engineering is a support department for all departments (water, gas, light, telecommunications, maintenance and downtown administration). The primary objectives of the engineering department are to review all plans approved by Albany/Dougherty Planning and Zoning, make first contacts with developers and outside engineering firms concerning developments, calculate electrical loads and size transformers and switches, calculate water and gas loads for line size, compose work orders and drawings for the installation of all utilities for residential and commercial developments and maintain postings to all water, gas, electrical and telecommunication maps and valve drawings. Other duties of the engineering department include checking overhead electrical lines for respect, department of transportation permitting, relocation of utilities on highway widening projects, meet customers about complaints, EPD permitting, security lights and street lights, etc.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONAL SERVICES | 478,987 | 469,249 | 489,920 |
| OPERATING EXPENSE | 49,678 | 62,380 | 67,071 |
| DEPRECIATION | 11,423 | 11,423 | 11,422 |
| INDIRECT COST | 53,579 | 56,064 | 51,941 |
| TOTAL | 593,666 | 599,116 | 620,354 |

Capital Projects Summary

| | | | |
|-----------------|---|---|--------|
| Projects Totals | 0 | 0 | 35,064 |
|-----------------|---|---|--------|

| | | | |
|----------------------------|----------|----------|----------|
| FULL TIME POSITIONS | 5 | 5 | 5 |
|----------------------------|----------|----------|----------|

Class Title

| | | | |
|------------------------------------|----------|----------|----------|
| Engineering Project Manager | 2 | 2 | 2 |
| Engineering Associate, Senior | 2 | 2 | 2 |
| Utility Engineering Superintendent | 1 | 1 | 1 |
| TOTAL | 5 | 5 | 5 |

| UTILITY ENGINEERING | | | | | |
|----------------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 4830 | | | | | |
| 7110 | Regular Wages | 331,073 | 348,507 | 365,083 | 16,576 |
| 7210 | W/C Insurance | 673 | 697 | 730 | 33 |
| 7230 | Uniforms | 1,139 | 1,500 | 1,500 | 0 |
| 7260 | FICA Matching | 24,296 | 26,661 | 27,929 | 1,268 |
| 7270 | Pension Matching | 71,824 | 41,821 | 43,810 | 1,989 |
| 7280 | Insurance Matching | 44,414 | 44,063 | 44,868 | 805 |
| 7290 | Contribution Matching | 5,569 | 6,000 | 6,000 | 0 |
| 7510 | Professional Services | 9,443 | 10,992 | 10,992 | 0 |
| 7550 | Communications | 3,435 | 7,200 | 6,000 | (1,200) |
| 7630 | Train/Cont. Education | 320 | 0 | 0 | 0 |
| 7700 | Risk Allocation | 5,938 | 6,808 | 8,607 | 1,799 |
| 7870 | Maint: Motor Equip. | 4,211 | 4,637 | 7,172 | 2,535 |
| 7880 | Maint: Mach/Imp/Tools | 14,751 | 15,622 | 16,322 | 700 |
| 7900 | Utilities | 4,129 | 3,500 | 4,500 | 1,000 |
| 8009 | Licenses(CDL,CPA,Etc) | 0 | 500 | 500 | 0 |
| 8010 | Supplies | 2,145 | 2,500 | 2,500 | 0 |
| 8016 | Small Equip | 2,523 | 7,000 | 7,000 | 0 |
| 8110 | Motor Fuel | 2,783 | 3,621 | 3,478 | (143) |
| 8900 | Depreciation | 11,423 | 11,423 | 11,422 | (1) |
| 8951 | Indirect Costs | 53,579 | 56,064 | 51,941 | (4,123) |
| | Total | 593,666 | 599,116 | 620,354 | 21,238 |



Marketing

Marketing/Sales

DESCRIPTION

The Marketing/Sales Department is responsible for all marketing and sales for the various departments of the Albany Utility Board. Those departments are water, gas, light, solid waste, and telecommunications. The department is responsible for all aspects of the various other programs designed to inform and educate the community about public utilities and safety.

STRATEGIC PRIORITIES (SP)

SP IV: Promotion of the City as a Great Place to Live, Work, and Play

GOALS & OBJECTIVES (G&O)

SP IV, G&O 2: To be recognized as a vibrant community & tourism destination

SP IV, G&O 3: To be recognized as a progressive & innovative community

PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|---------|---------|---------|------------|
| | Actuals | Budget | Actuals | Projection |
| SP IV, G&O 2, PM 1: # of Followers on Social Media sites (Facebook, c | 6,806 | 10,000 | 12,717 | 15,000 |
| SP IV, G&O 2, PM 2: # of Press Releases/Media Advisory provided | 70 | 130 | 96 | 100 |
| SP IV, G&O 3, PM 1: # of Sponsorships Promoting the City and/or Utility | 20 | 20 | 16 | 20 |

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- SP VI = Fiscal Responsibility



Marketing

Public
Information
Officer
(1)

Assistant to
Public
Information Officer
(1)

Marketing/Sales

DESCRIPTION

The Marketing/Sales Department is responsible for all marketing and sales for the various departments of the Albany Utility Board. Those departments are water, gas, light and telecommunications. The department is responsible for all aspects of the various other programs designed to inform and educate the community about public utilities and safety.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 333,294 | 315,400 | 177,697 |
| OPERATING EXPENSES | 274,274 | 268,493 | 121,573 |
| DEPRECIATION EXPENSE | 3,299 | 3,299 | 1,649 |
| INDIRECT COST | 42,863 | 44,851 | 20,776 |
| TOTAL EXPENSES | 653,730 | 632,043 | 321,695 |

| | | | |
|----------------------------|----------|----------|----------|
| FULL TIME POSITIONS | 5 | 4 | 2 |
|----------------------------|----------|----------|----------|

Class Title

| | | | |
|---------------------------------|----------|----------|----------|
| Public Information Officer | 1 | 1 | 1 |
| Asst. to PIO/Graphic Designer | 1 | 1 | 1 |
| Utility Account Sales Executive | 2 | 1 | 0 |
| Customer Service Representative | 1 | 1 | 0 |
| TOTAL | 5 | 4 | 2 |

| Marketing/Sales | | | | | |
|---------------------------|-------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
| 4835 | | | | | |
| 7110 | Regular Wages | 209,845 | 207,415 | 121,671 | (85,744) |
| 7120 | Overtime | 5,736 | 2,000 | 2,000 | 0 |
| 7130 | Part Time | 13,213 | 15,000 | 0 | (15,000) |
| 7210 | W/C Insurance | 571 | 449 | 247 | (202) |
| 7230 | Uniforms | 124 | 1,200 | 600 | (600) |
| 7260 | FICA Matching | 17,352 | 17,168 | 9,461 | (7,707) |
| 7270 | Pension Matching | 50,316 | 25,130 | 14,841 | (10,289) |
| 7280 | Insurance Matching | 33,553 | 44,038 | 25,877 | (18,161) |
| 7290 | Contribution Matching | 2,584 | 3,000 | 3,000 | 0 |
| 7510 | Professional Services | 146,210 | 154,500 | 40,000 | (114,500) |
| 7514 | Contract Labor (Temp) | 95 | 5,000 | 0 | (5,000) |
| 7550 | Communications | 5,811 | 5,337 | 5,421 | 84 |
| 7570 | Advertising | 76,807 | 62,500 | 50,000 | (12,500) |
| 7600 | Travel | 0 | 500 | 2,000 | 1,500 |
| 7630 | Train/Cont. Education | 395 | 2,000 | 500 | (1,500) |
| 7700 | Risk Allocation | 3,863 | 4,892 | 4,976 | 84 |
| 7870 | Maint: Motor Equip | 1,582 | 420 | 621 | 201 |
| 7880 | Maint: Mach/Imp/Tools | 6,778 | 6,387 | 5,105 | (1,282) |
| 7990 | Dues and Fees | 752 | 690 | 2,000 | 1,310 |
| 8010 | Supplies | 24,674 | 17,500 | 2,500 | (15,000) |
| 8016 | Small Equip | 146 | 3,600 | 3,000 | (600) |
| 8017 | Printing(Not Std Forms) | 4,960 | 4,500 | 4,500 | 0 |
| 8018 | Books and Subscriptions | 80 | 180 | 150 | (30) |
| 8050 | Rental of Equipment | 2,084 | 0 | 0 | 0 |
| 8110 | Motor Fuel | 37 | 487 | 300 | (187) |
| 8150 | Food | 0 | 0 | 500 | 500 |
| 8900 | Depreciation | 3,299 | 3,299 | 1,649 | (1,650) |
| 8951 | Indirect Cost | 42,863 | 44,851 | 20,776 | (24,075) |
| Total | | 653,730 | 632,043 | 321,695 | (310,348) |



HDD/URD
Protection

HDD/URD Protection

DESCRIPTION

The department is responsible for locating and protecting existing utility systems. HDD also performs excavating and horizontal directional drilling to install utilities for all departments.

STRATEGIC PRIORITIES (SP)

SP II: Economic Development & Jobs

GOALS & OBJECTIVES (G&O)

SP II, G&O 1: Expand Albany Utilities Infrastructure

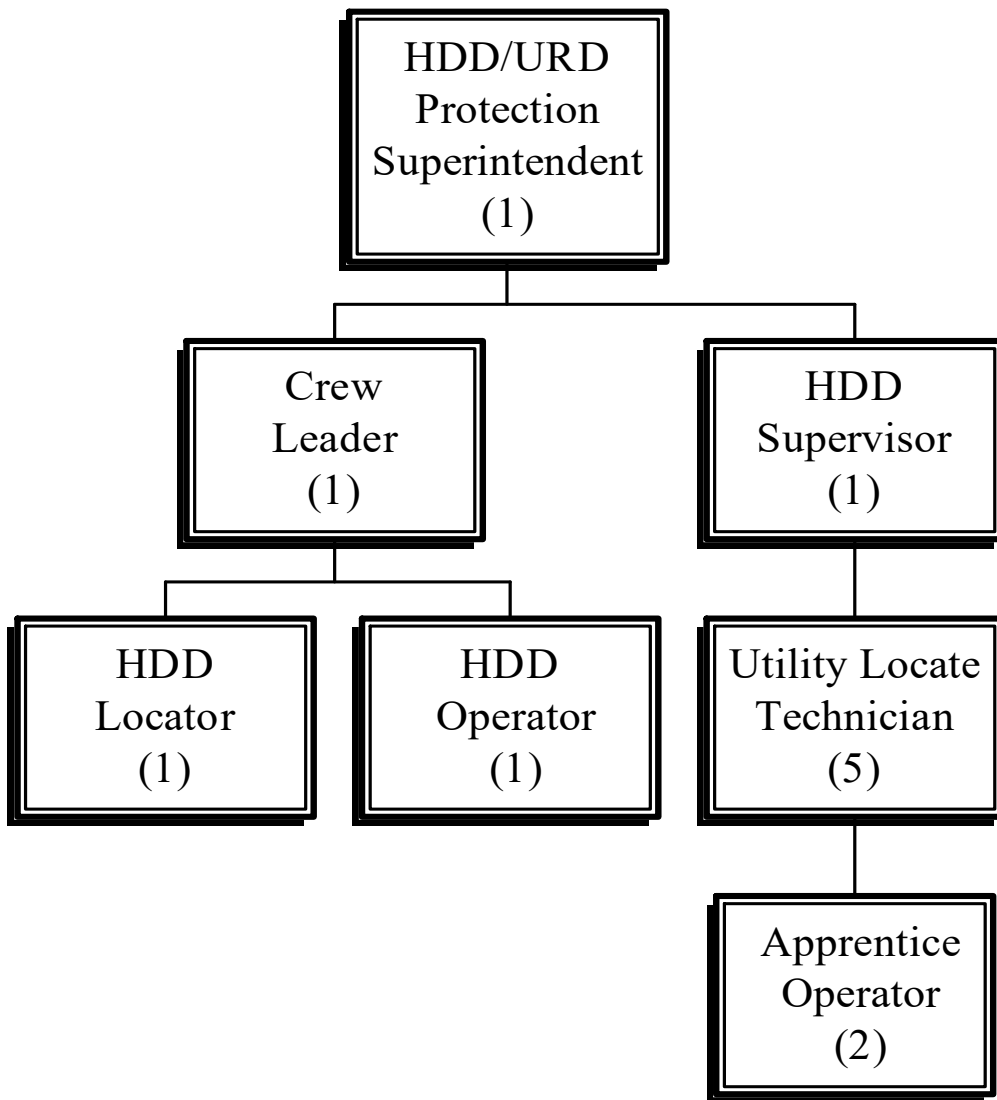
PERFORMANCE MEASURES (PM)

| Measures | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|---------|---------|---------|------------|
| | Actuals | Budget | Actuals | Projection |
| SP II, G&O 1, PM 1: # of Linear Feet Drilled for Utility Lines (Telecom, other departments work completed) | 7,500' | 9,000' | 7,000 | 9,000' |
| SP II, G&O 1, PM 2: % Utility damages per total locates completed | 2.54% | 1.75% | 1.75% | 1.75% |

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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



HDD/URD PROTECTION



HDD/URD Protection

DESCRIPTION

The department is responsible for locating and protecting existing utility systems. HDD also performs excavating and horizontal directional drilling to install utilities for all departments.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 990,233 | 903,154 | 839,877 |
| OPERATION EXPENSES | 225,850 | 182,774 | 270,149 |
| DEPRECIATION EXPENSE | 64,151 | 87,652 | 68,252 |
| INDIRECT COSTS | 171,453 | 179,404 | 124,658 |
| TOTAL EXPENSES | 1,451,686 | 1,352,984 | 1,302,936 |

Capital Projects Summary

| | | | |
|----------------|-----------|---------|---------|
| Project Totals | 1,110,000 | 195,000 | 841,002 |
|----------------|-----------|---------|---------|

| | | | |
|----------------------------|-----------|-----------|-----------|
| FULL TIME POSITIONS | 16 | 16 | 12 |
|----------------------------|-----------|-----------|-----------|

Class Title

| | | | |
|-----------------------------------|-----------|-----------|-----------|
| HDD/URD Protection Superintendent | 1 | 1 | 1 |
| URD Technician | 2 | 0 | 0 |
| HDD Operator | 3 | 3 | 1 |
| HDD Working Foreman | 1 | 1 | 1 |
| Apprentice Operator | 0 | 0 | 2 |
| HDD Locator | 3 | 3 | 1 |
| HDD Crew Leader | 1 | 1 | 1 |
| Utility Locate Technician | 5 | 5 | 5 |
| Maintenance Worker | 0 | 2 | 0 |
| TOTAL | 16 | 16 | 12 |

HDD/URD Protection

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-----------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4840 | | | | | |
| 7110 | Regular Wages | 582,966 | 593,772 | 547,912 | (45,860) |
| 7120 | Overtime | 14,367 | 25,000 | 20,000 | (5,000) |
| 7210 | W/C Insurance | 20,918 | 20,481 | 18,798 | (1,683) |
| 7230 | Uniforms | 9,900 | 10,000 | 8,992 | (1,008) |
| 7260 | FICA Matching | 46,133 | 47,336 | 43,445 | (3,891) |
| 7270 | Pension Matching | 172,136 | 74,253 | 68,149 | (6,104) |
| 7280 | Insurance Matching | 137,091 | 125,312 | 125,581 | 269 |
| 7290 | Contribution Matching | 6,722 | 7,000 | 7,000 | 0 |
| 7550 | Communications | 8,694 | 10,980 | 3,673 | (7,307) |
| 7600 | Travel | 180 | 1,200 | 2,000 | 800 |
| 7630 | Train/Cont. Education | 0 | 4,500 | 7,500 | 3,000 |
| 7700 | Risk Allocation | 13,983 | 16,187 | 36,038 | 19,851 |
| 7870 | Maint: Motor Equip. | 115,078 | 53,097 | 113,560 | 60,463 |
| 7880 | Maint: Mach/Imp/Tools | 8,187 | 8,530 | 8,530 | 0 |
| 7900 | Utilities | 219 | 360 | 300 | (60) |
| 7990 | Dues and Fees | 12,053 | 13,000 | 13,000 | 0 |
| 8010 | Supplies | 42,688 | 40,000 | 35,700 | (4,300) |
| 8016 | Small Equip | 4,601 | 15,700 | 6,500 | (9,200) |
| 8110 | Motor Fuel | 20,168 | 19,220 | 42,148 | 22,928 |
| 8150 | Food/Employee Apprec. | 0 | 0 | 1,200 | 1,200 |
| 8900 | Depreciation | 64,151 | 87,652 | 68,252 | (19,400) |
| 8951 | General Fund | 171,453 | 179,404 | 124,658 | (54,746) |
| Total | | 1,451,686 | 1,352,984 | 1,302,936 | (50,048) |



Energy
Control/
Service Techs

ENERGY CONTROL/SCADA

DESCRIPTION

The Energy Control internal service fund will provide support to all utility divisions. This fund will provide 24 hour monitoring and control of all utility systems through a Supervisory Control and Data Acquisition (SCADA) system. This fund will also provide afterhours response for customer needs. Electric substation relay maintenance and other technical substation activities will also be performed by this internal service fund. The service department performs work functions associated with meter reading, connecting services for new customers, disconnects utility services for nonpayment, closed accounts and reconnect once account is paid. Other work functions such as detecting gas leaks, tampered meters, water leaks, locating meters and delivering written notices for final bill payments, returned checks, delinquent priority accounts to customer sites as appropriate. There are 20 billing cycles and those cycles help determine meter reading dates, cut off dates, due dates and days of service for the year which plays a major factor with the customer receiving their bill on time. The audit control department send rereads, audit control trouble tickets and off showing consumption work orders after they audit the meter reading report and the service department go get physical reads before billing and investigate any reason for consumption being shown. The service department is essential to the company and other departments in many ways and also we strive to display great customer service because our customers makes us.

STRATEGIC PRIORITIES (SP)

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

G&O 2: Provide customer satisfaction, not only customer service

PERFORMANCE MEASURES (PM)

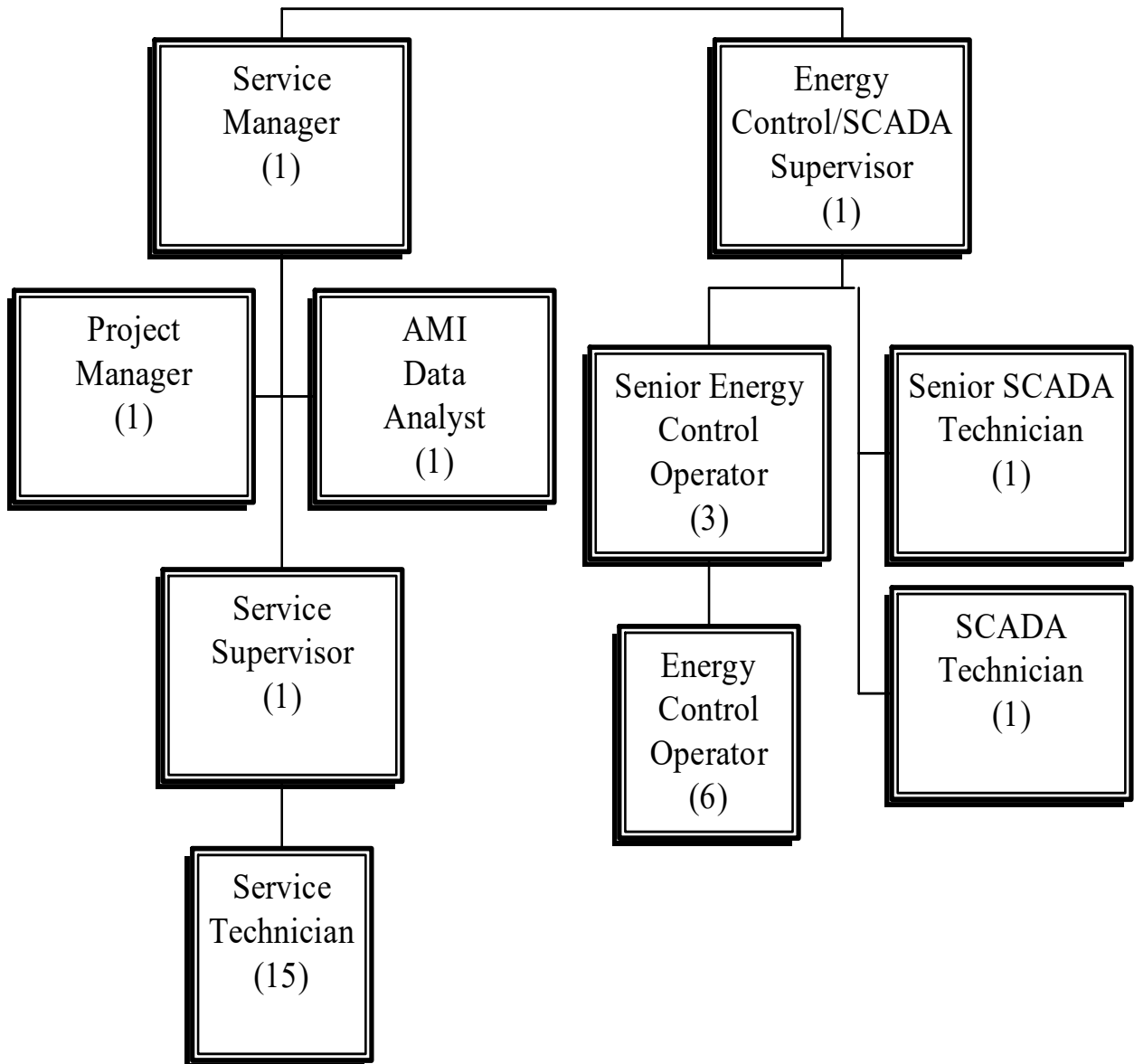
| Measures | FY 2020 Actuals | FY 2021 Budget | FY 2021 Actuals | FY 2022 Projection |
|---|----------------------------|---------------------------|----------------------------|-------------------------------|
| SP V, G&O 2, PM 1: Open Tickets (Average per day) | 28.4 | 15.1 | 19.1 | 19 |
| SP V, G&O 2, PM 2: Closed Tickets (Average per day) | 35.9 | 21.2 | 118 | 118 |
| SP V, G&O 2, PM 3: # of Meters Read Remotely | N/A | 5,000 | N/A | 5,000 |
| SP V, G&O 2, PM 4: Reduction in Rereads | N/A | 20% | N/A | 20% |

Closed Tickets: Move In, Move Outs, etc.

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ENERGY CONTROL



ENERGY CONTROL/SCADA

DESCRIPTION

The Energy Control internal service fund will provide support to all utility divisions. This fund will provide 24 hour monitoring and control of all utility systems through a Supervisory Control and Data Acquisition (SCADA) system. This fund will also provide afterhours response for customer needs. Electric substation relay maintenance and other technical substation activities will also be performed by this internal service fund. The service department performs work functions associated with meter reading, connecting services for new customers, disconnects utility services for nonpayment, closed accounts and reconnect once account is paid. Other work functions such as detecting gas leaks, tampered meters, water leaks, locating meters and delivering written notices for final bill payments, returned checks, delinquent priority accounts to customer sites as appropriate. There are 20 billing cycles and those cycles help determine meter reading dates, cut off dates, due dates and days of service for the year which plays a major factor with the customer receiving their bill on time.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 2,370,653 | 2,228,379 | 2,255,835 |
| OPERATING EXPENSE | 418,537 | 868,241 | 836,055 |
| DEPRECIATION EXPENSE | 63,676 | 38,701 | 88,646 |
| INDIRECT COST | 332,190 | 347,595 | 322,034 |
| TOTAL EXPENSES | 3,185,056 | 3,482,916 | 3,502,570 |

Capital Projects Summary

| | | | |
|----------------------------|-----------|-----------|-----------|
| Projects Total | 284,218 | 419,800 | 273,498 |
| FULL TIME POSITIONS | 31 | 31 | 31 |

Class Title

| | | | |
|---------------------------------|-----------|-----------|-----------|
| Energy Cntrl/SCADA Manager | 1 | 1 | 1 |
| AMI Data Analyst | 1 | 1 | 1 |
| Projects Manager - Utilities | 1 | 1 | 1 |
| Energy Control Operator | 8 | 8 | 6 |
| Energy Control Operator, Senior | 0 | 0 | 3 |
| SCADA Technician | 2 | 2 | 1 |
| SCADA Technician, Senior | 0 | 0 | 1 |
| Service Manager | 1 | 1 | 1 |
| Dispatcher, Senior | 1 | 1 | 0 |
| Service Supervisor | 1 | 1 | 1 |
| Service Technician | 15 | 15 | 15 |
| TOTAL | 31 | 31 | 31 |

Energy Control/SCADA

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|--------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4850 | | | | | |
| 7110 | Regular Wages | 1,307,264 | 1,368,237 | 1,422,687 | 54,450 |
| 7120 | Overtime | 136,998 | 100,000 | 100,000 | 0 |
| 7210 | W/C Insurance | 23,958 | 23,492 | 24,668 | 1,176 |
| 7230 | Uniforms | 16,309 | 17,850 | 21,850 | 4,000 |
| 7260 | FICA Matching | 102,326 | 112,320 | 116,486 | 4,166 |
| 7270 | Pension Matching | 366,920 | 176,188 | 182,722 | 6,534 |
| 7280 | Insurance Matching | 403,775 | 416,292 | 373,422 | (42,870) |
| 7290 | Contribution Matching | 13,102 | 14,000 | 14,000 | 0 |
| 7512 | Tech.Svcs(Surveys,DP) | 82,767 | 492,531 | 300,322 | (192,209) |
| 7514 | Contract Labor | 72,106 | 95,000 | 163,430 | 68,430 |
| 7550 | Communications | 20,462 | 26,378 | 26,378 | 0 |
| 7600 | Travel | 516 | 3,600 | 22,500 | 18,900 |
| 7630 | Train/Cont. Education | 3,796 | 15,000 | 8,000 | (7,000) |
| 7700 | Risk Allocation | 40,248 | 44,862 | 52,285 | 7,423 |
| 7870 | Maint: Motor Equip. | 108,639 | 82,658 | 118,171 | 35,513 |
| 7880 | Maint: Mach/Imp/Tools | 10,126 | 9,790 | 10,790 | 1,000 |
| 7900 | Utilities | 6,030 | 6,250 | 6,250 | 0 |
| 7990 | Dues and Fees | 0 | 450 | 600 | 150 |
| 8009 | Licenses (CDL, CPA, etc) | 502 | 765 | 1,080 | 315 |
| 8010 | Supplies | 33,665 | 30,000 | 30,000 | 0 |
| 8016 | Small Equip | 5,247 | 18,335 | 18,335 | 0 |
| 8110 | Motor Fuel | 33,759 | 40,622 | 74,314 | 33,692 |
| 8150 | Food/Employee Apprec. | 675 | 1,500 | 3,100 | 1,600 |
| 8900 | Depreciation | 63,676 | 38,701 | 88,646 | 49,945 |
| 8915 | Indirect Cost | 332,190 | 347,595 | 322,034 | (25,561) |
| | Total | 3,185,056 | 3,482,916 | 3,502,570 | 19,654 |



Vegetation Management

Vegetation Management

DESCRIPTION

Vegetation Management is an internal service fund providing tree and right of way maintenance services to the City of Albany.

STRATEGIC PRIORITIES (SP)

SP III: Infrastructure & Asset Management

GOALS & OBJECTIVES (G&O)

SP III, G&O 1: Develop an Efficient & Sustainable Infrastructure Management Program

PERFORMANCE MEASURES (PM)

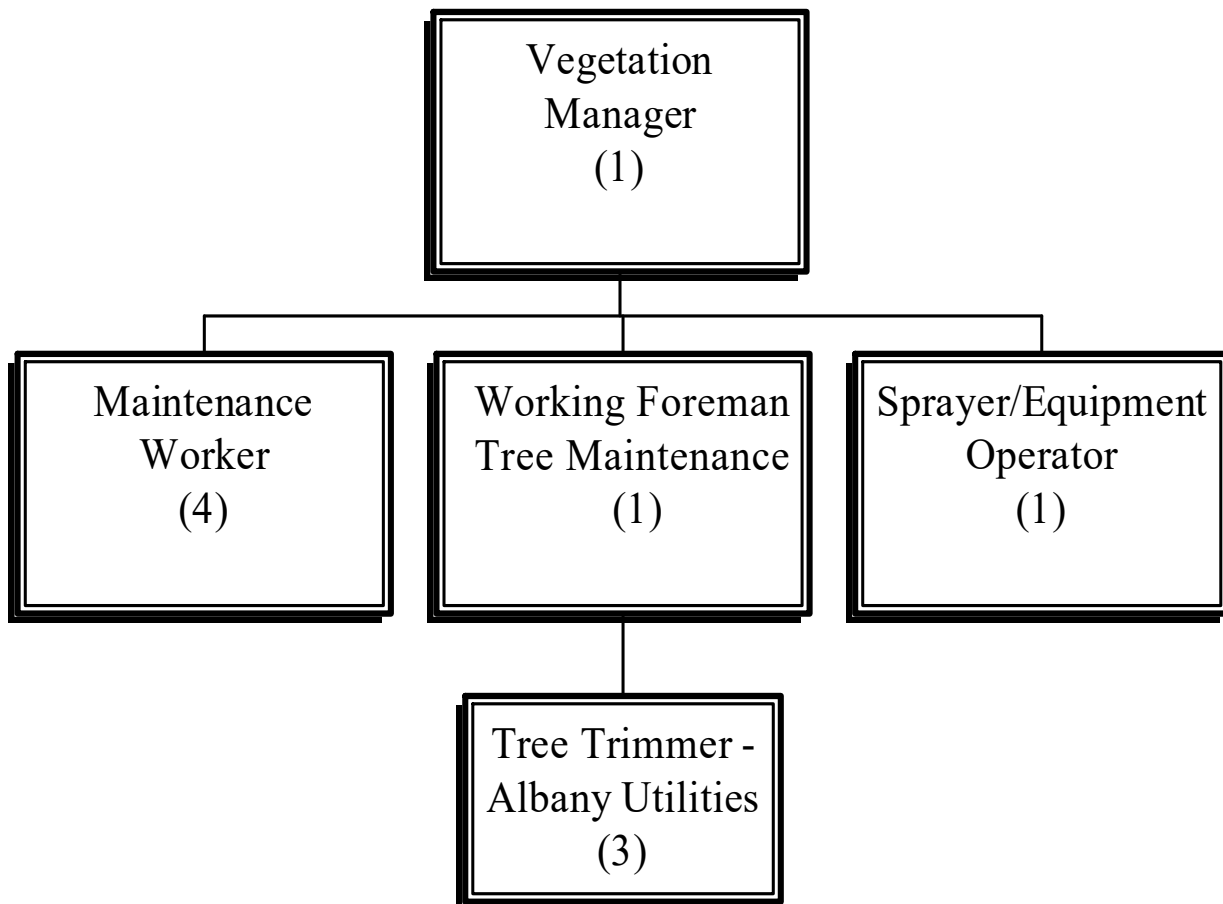
| | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|----------------|----------------|----------------|-------------------|
| | Actuals | Budget | Actuals | Projection |
| SP III, G&O 1, PM 1: % of Lines Trimmed ** | 10.00% | 12.25% | 11.00% | 13.00% |
| SP III, G&O 1, PM 2: Average # of Crews Trimming (Line Loss trimming) | 4 | 3 | 3 | 4 |
| SP III, G&O 1, PM 2: Average # of Crews Trimming (In-House) | 2 | 1 | 2 | 2 |
| SP III, G&O 1, PM 3: # of Risk Trees Responded to | 171 | 200 | 200 | 145 |
| SP III, G&O 1, PM 4: Miles of Street ROW Trees Trimmed | N/A | N/A | 12.2 | 12.2 |

** There are approximately 600 miles of Lines that Vegetation Management is responsible for trimming around

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 SP V = Effective & Excellent Service Delivery
 SP VI = Fiscal Responsibility



Vegetation Management



Vegetation Management

DESCRIPTION

Vegetation Management is an internal service fund providing tree and right of way maintenance services to the City of Albany.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONAL SERVICES | 531,764 | 640,942 | 682,479 |
| OPERATING EXPENSES | 1,243,184 | 1,225,990 | 1,244,652 |
| DEPRECIATION EXPENSE | 84,604 | 172,620 | 120,243 |
| INDIRECT COSTS | 107,158 | 112,127 | 103,882 |
| TOTAL EXPENSES | 1,966,709 | 2,151,679 | 2,151,256 |

Capital Projects Summary

| | | | |
|----------------|---------|---------|--------|
| Project Totals | 608,000 | 128,000 | 90,000 |
|----------------|---------|---------|--------|

| | | | |
|----------------------------|-----------|-----------|-----------|
| FULL TIME POSITIONS | 10 | 10 | 10 |
|----------------------------|-----------|-----------|-----------|

Class Title

| | | | |
|-------------------------------------|-----------|-----------|-----------|
| Vegetation Manager | 1 | 1 | 1 |
| Tree Trimmer | 3 | 3 | 3 |
| Working Foreman Tree Maintenance | 0 | 0 | 1 |
| Tree Maint. Crew Supervisor, Senior | 1 | 1 | 0 |
| Maintenance Worker | 4 | 4 | 4 |
| Sprayer/Equipment Operator | 1 | 1 | 1 |
| TOTAL | 10 | 10 | 10 |

Vegetation Management

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|---------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4860 | | | | | |
| 7110 | Regular Wages | 286,037 | 376,671 | 436,251 | 59,580 |
| 7120 | Overtime | 10,868 | 23,250 | 23,250 | 0 |
| 7210 | W/C Insurance | 9,364 | 15,611 | 15,306 | (305) |
| 7230 | Uniforms | 6,068 | 12,900 | 7,400 | (5,500) |
| 7260 | FICA Matching | 20,684 | 30,594 | 35,152 | 4,558 |
| 7270 | Pension Matching | 97,887 | 47,991 | 55,140 | 7,149 |
| 7280 | Insurance Matching | 97,851 | 129,925 | 105,980 | (23,945) |
| 7290 | Contribution Matching | 3,005 | 4,000 | 4,000 | 0 |
| 7510 | Professional Services | 6,137 | 15,000 | 10,000 | (5,000) |
| 7512 | Tech.Svcs (Surveys,DP) | 937,436 | 950,757 | 911,057 | (39,700) |
| 7550 | Communications | 4,239 | 7,183 | 5,000 | (2,183) |
| 7600 | Travel | 498 | 3,366 | 6,500 | 3,134 |
| 7630 | Train/Cont. Education | 258 | 2,445 | 5,575 | 3,130 |
| 7700 | Risk Allocation | 16,787 | 0 | 26,533 | 26,533 |
| 7870 | Maint: Motor Equip. | 145,828 | 113,897 | 108,554 | (5,343) |
| 7880 | Maint: Mach/Imp/Tools | 1,129 | 4,290 | 4,290 | 0 |
| 7990 | Dues and Fees | 2,229 | 3,455 | 3,845 | 390 |
| 8004 | Materials | 87,448 | 88,264 | 88,264 | 0 |
| 8009 | Licenses(CDL,CPA,Etc) | 0 | 0 | 130 | 130 |
| 8010 | Supplies | 4,141 | 4,650 | 4,650 | 0 |
| 8016 | Small Equip | 12,170 | 10,500 | 9,500 | (1,000) |
| 8017 | Printing (Not Std. Forms) | 195 | 0 | 0 | 0 |
| 8110 | Motor Fuel | 24,688 | 22,183 | 59,754 | 37,571 |
| 8150 | Employee Appreciation | 0 | 0 | 1,000 | 1,000 |
| 8900 | Depreciation | 84,604 | 172,620 | 120,243 | (52,377) |
| 8951 | Indirect Costs | 107,158 | 112,127 | 103,882 | (8,245) |
| | Total | 1,966,709 | 2,151,679 | 2,151,256 | (423) |



Customer Service

CUSTOMER SERVICE

DESCRIPTION

The Customer Service Department is responsible for providing external and internal customer service support to citizens and city departments. The department investigates and resolves customer complaints and concerns as well as collects and posts customer payments for utilities. Customer Service Department also provides free non-emergency information to the public with quick and easy access to all City of Albany, Dougherty County, and Albany Utility services. In addition, the customer service department audits and prepares billing for utility customers. The department also provides energy audits and conducts energy conservation evaluations for customers.

STRATEGIC PRIORITIES (SP)

SP V: Effective & Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

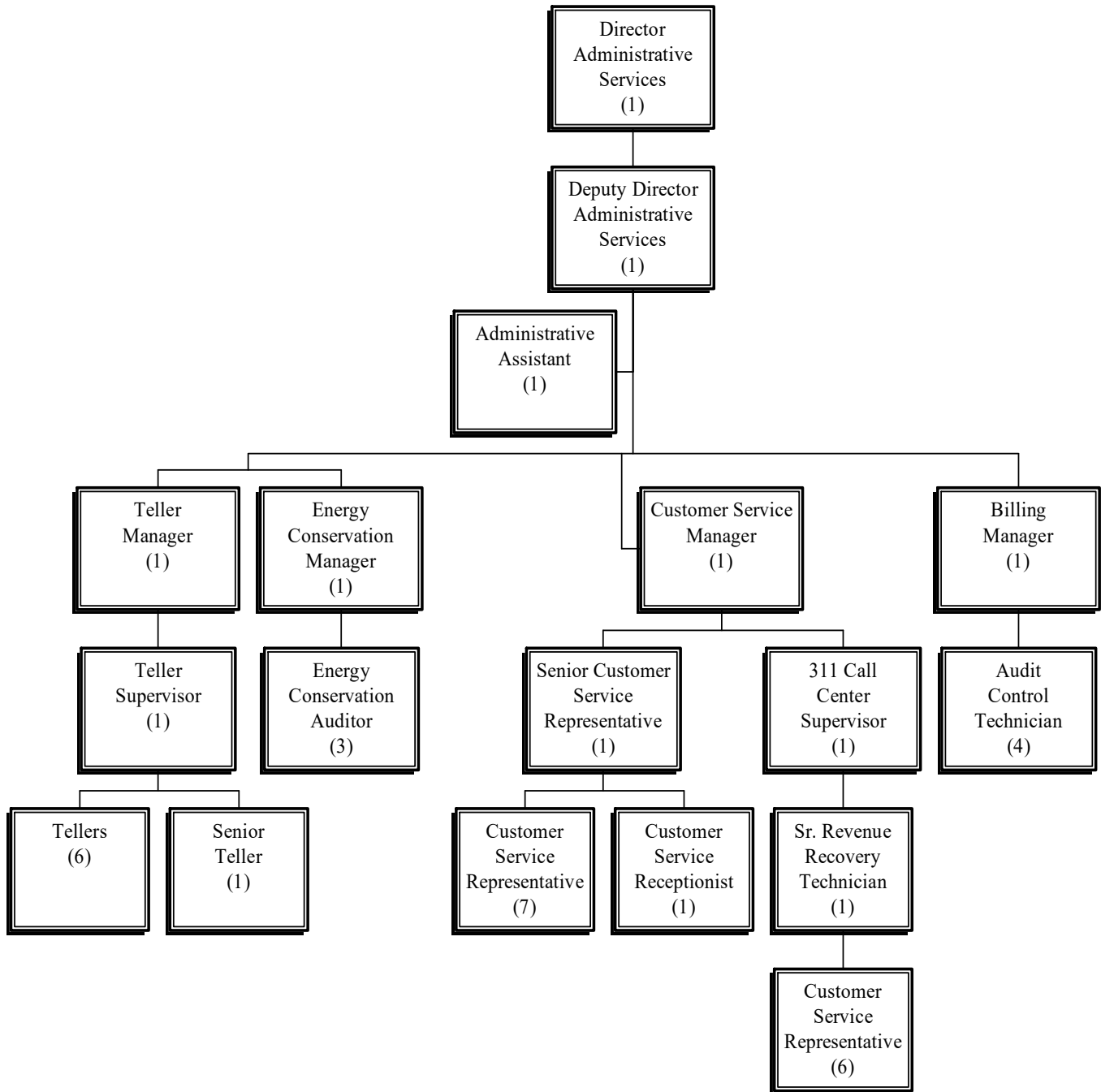
PERFORMANCE MEASURES (PM)

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|----------------|----------------|----------------|-------------------|
| | Actuals | Budget | Actuals | Projection |
| SP V, G&O 2, PM 2: # of Minutes to Serve 311 Calls | 3.08 | 3.00 | 0.31 | 0.30 |
| SP V, G&O 2, PM 3: # of Minutes to Serve Customer Service Calls | 2.50 | 2.25 | 4.47 | 2.25 |
| SP V, G&O 2, PM 4: # of Payments Through Web Service | 51,164 | 60,000 | 217,338 | 250,000 |

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



CUSTOMER SERVICE



CUSTOMER SERVICE

DESCRIPTION

The Customer Service Department is responsible for providing external and internal customer service support to citizens and city departments. The department investigates and resolves customer complaints and concerns as well as collects and posts customer payments for utilities. In addition, the customer service department audits and prepares billing for utility customers. The department also provides energy audits and conducts energy conservation evaluations for customers.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| PERSONNEL SERVICES | 2,693,407 | 2,422,998 | 2,624,700 |
| OPERATING EXPENSES | 251,212 | 1,686,175 | 1,519,232 |
| DEPRECIATION EXPENSE | 119,345 | 121,637 | 121,715 |
| INDIRECT COSTS | 450,064 | 437,297 | 405,139 |
| TOTAL EXPENSES | 3,514,028 | 4,668,107 | 4,670,786 |
| FULL TIME POSITIONS | 42 | 39 | 39 |
| Capital Purchases | 35,000 | 27,500 | 0 |

Class Title

| | | | |
|-------------------------------------|-----------|-----------|-----------|
| Director of Administrative Services | 1 | 1 | 1 |
| Deputy Director of Admin Services | 0 | 0 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Energy Conservation Manager | 1 | 1 | 1 |
| Energy Conservation Auditor | 3 | 3 | 3 |
| Audit Control Technician | 4 | 4 | 4 |
| 311 Call Center Supervisor | 1 | 1 | 1 |
| Customer Service Receptionist | 1 | 1 | 1 |
| Customer Service Rep., Sr. | 1 | 1 | 1 |
| Customer Service Rep | 15 | 13 | 13 |
| Customer Service Manager | 1 | 1 | 1 |
| Revenue Recovery Tech. Sr. | 1 | 1 | 1 |
| Teller Manager | 1 | 1 | 1 |
| Rate & Utility Billing Manager | 1 | 1 | 1 |
| Teller, Senior | 1 | 1 | 1 |
| Teller | 8 | 7 | 6 |
| Teller Supervisor | 1 | 1 | 1 |
| TOTAL | 42 | 39 | 39 |

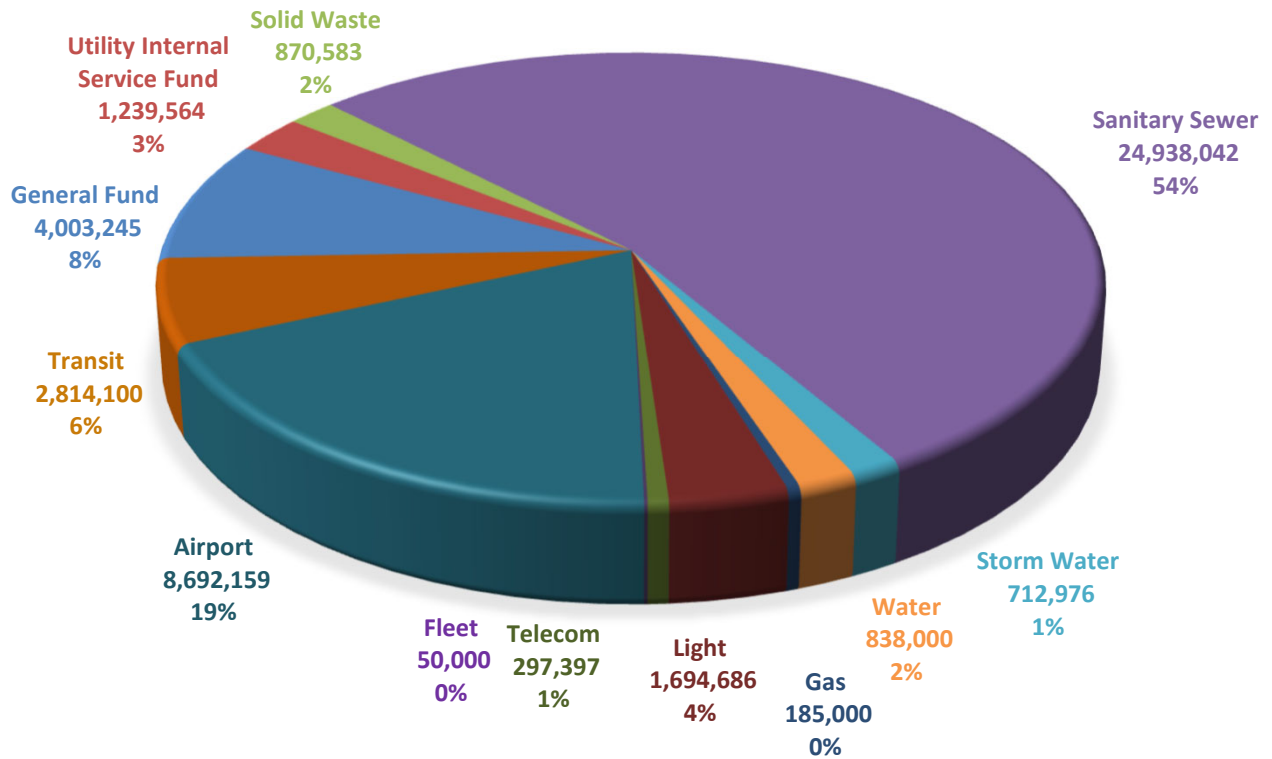
CUSTOMER SERVICE

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| 4870 | | | | | |
| 7110 | Regular Wages | 1,529,417 | 1,503,704 | 1,618,729 | 115,025 |
| 7120 | Overtime | 35,609 | 25,000 | 40,000 | 15,000 |
| 7130 | Part Time | 158,013 | 186,557 | 234,534 | 47,977 |
| 7210 | W/C Insurance | 4,254 | 3,431 | 5,680 | 2,249 |
| 7230 | Uniforms | 3,666 | 3,200 | 4,300 | 1,100 |
| 7260 | FICA Matching | 122,178 | 131,217 | 144,835 | 13,618 |
| 7270 | Pension Matching | 448,703 | 183,444 | 199,047 | 15,603 |
| 7280 | Insurance Matching | 371,553 | 366,945 | 358,075 | (8,870) |
| 7290 | Contribution Matching | 20,014 | 19,500 | 19,500 | 0 |
| 7510 | Professional Services | 959,227 | 903,000 | 747,950 | (155,050) |
| 7510 | HOPE Payments | 70,000 | 70,000 | 70,000 | 0 |
| 7550 | Communications | 26,907 | 45,548 | 24,000 | (21,548) |
| 7570 | Advertising | 0 | 0 | 500 | 500 |
| 7600 | Travel | (5,000) | 3,120 | 8,836 | 5,716 |
| 7630 | Train/Cont. Education | (3,000) | 5,100 | 22,190 | 17,090 |
| 7700 | Risk Allocation | 151,736 | 134,631 | 102,164 | (32,467) |
| 7860 | Maint: Bldgs. | 1,003 | 0 | 600 | 600 |
| 7870 | Maint: Motor Equip. | 4,543 | 5,856 | 8,365 | 2,509 |
| 7880 | Maint: Mach/Imp/Tools | 57,734 | 40,869 | 33,880 | (6,989) |
| 7900 | Utilities | 63,193 | 62,000 | 80,140 | 18,140 |
| 7990 | Dues and Fees | 126 | 6,500 | 4,400 | (2,100) |
| 8010 | Supplies | 31,227 | 24,000 | 28,600 | 4,600 |
| 8016 | Small Equip | 23,353 | 26,000 | 20,356 | (5,644) |
| 8017 | Printing(Not Std Forms) | 21,090 | 6,000 | 14,000 | 8,000 |
| 8050 | Rental of Equipment | 305 | 0 | 0 | 0 |
| 8110 | Motor Fuel | 6,403 | 6,382 | 11,582 | 5,200 |
| 8150 | Food/Employee Apprec. | 2,907 | 13,000 | 7,500 | (5,500) |
| 8460 | Weatherizaton Expense | 89,842 | 100,000 | 100,000 | 0 |
| 8495 | Cash Over/Short | 3,165 | 0 | 0 | 0 |
| 8900 | Depreciation | 119,345 | 121,637 | 121,715 | 78 |
| 8951 | Indirect Cost | 450,064 | 437,297 | 405,139 | (32,158) |
| 8970 | Bad Debt Writeoff | 275,979 | 57,169 | 57,169 | 0 |
| 8971 | Bad Debt Allowance | (1,529,529) | 177,000 | 177,000 | 0 |
| | TOTAL | 3,514,028 | 4,668,107 | 4,670,786 | 2,679 |



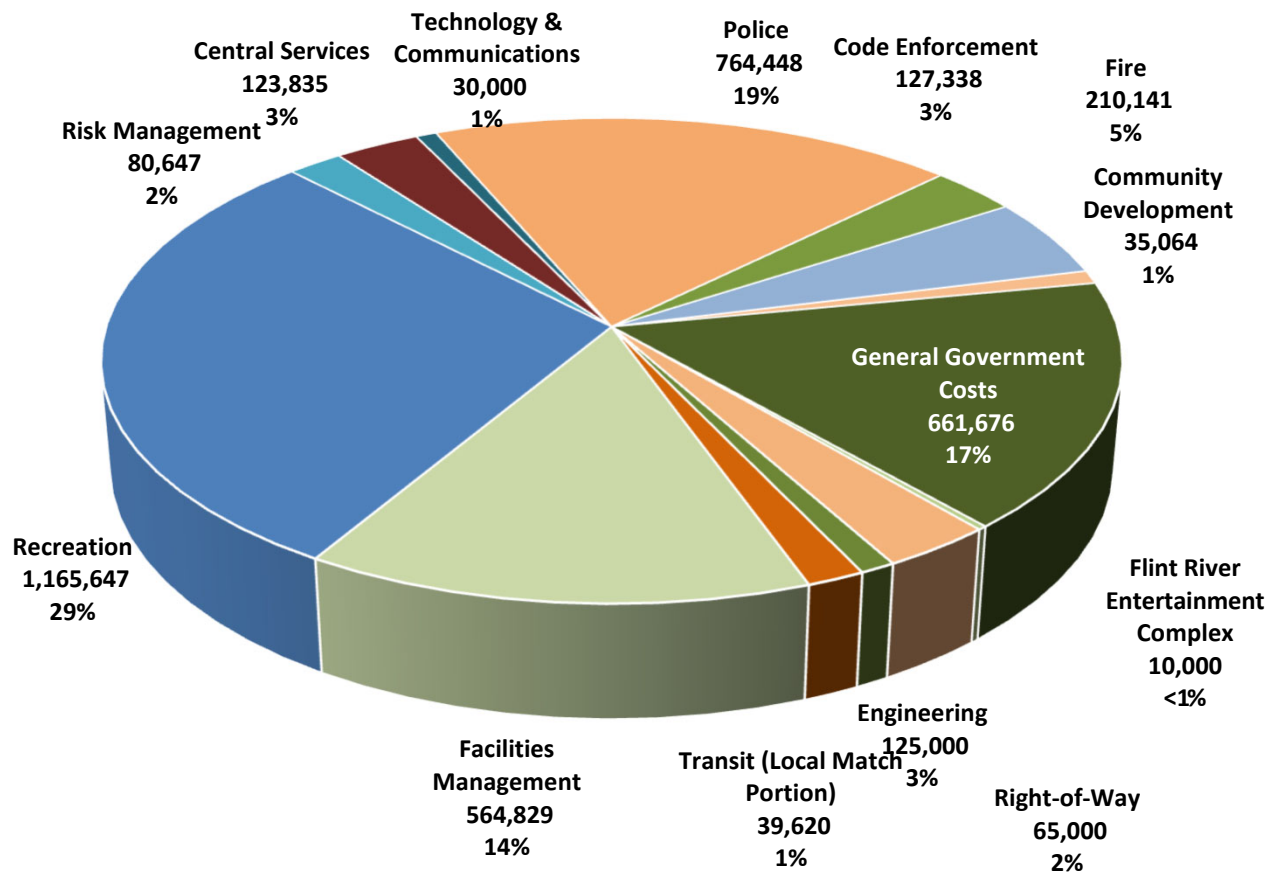
Capital Improvement Program

City of Albany FY 2023 Total Capital Appropriations



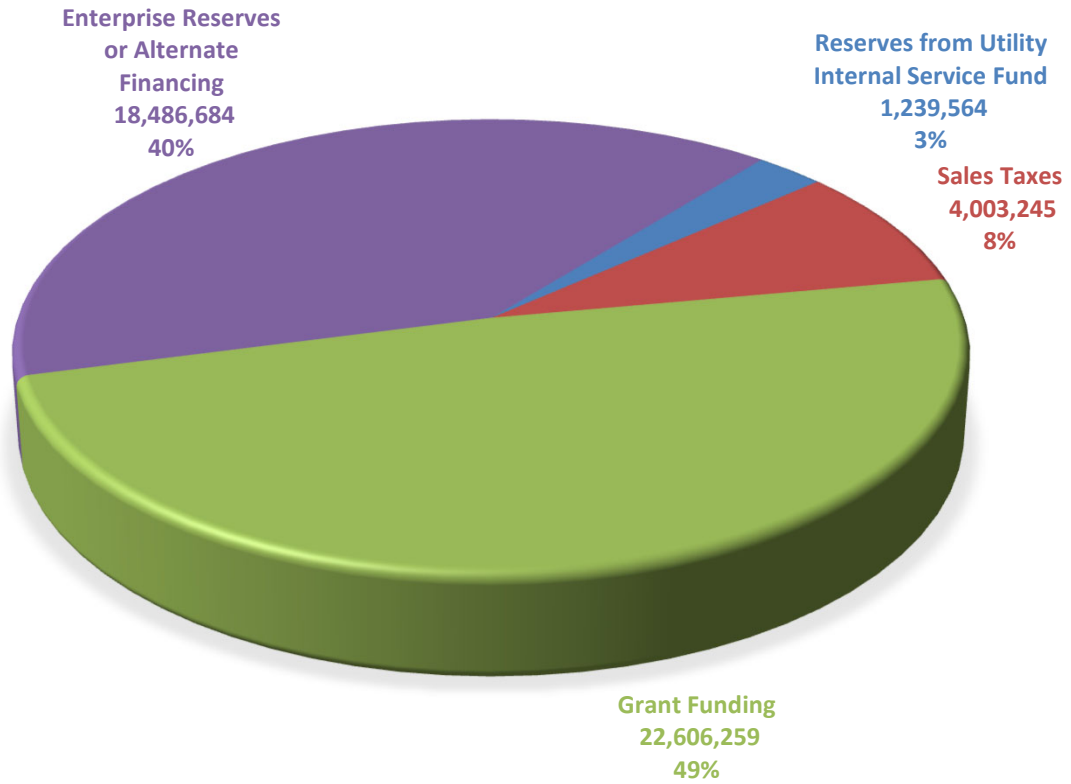
Total Appropriations
\$46,335,752

City of Albany FY 2023 General Fund Capital Appropriations



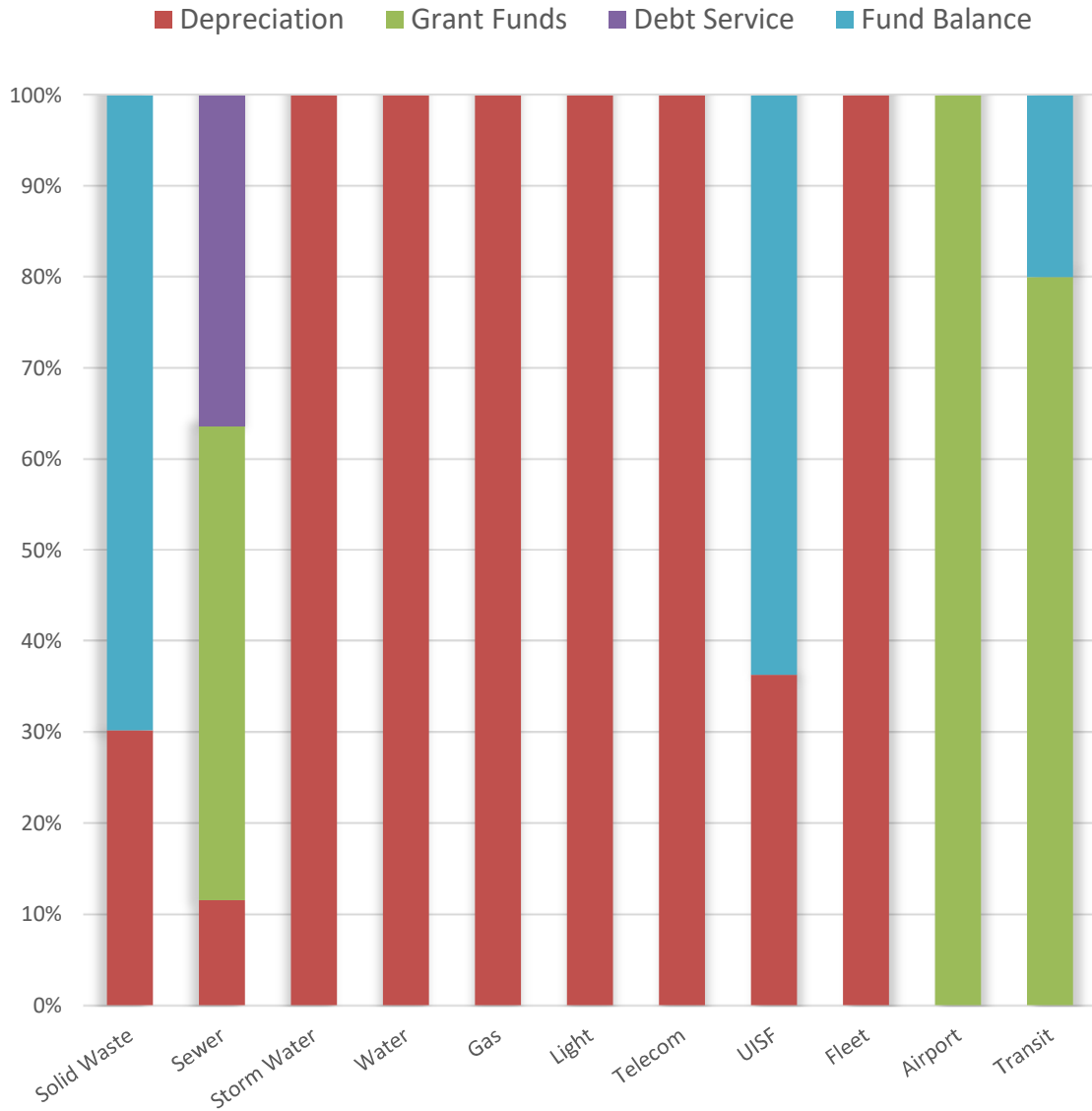
Total Appropriations
\$4,003,245

City of Albany FY 2023 Funding for Capital Appropriations



Total Appropriations
\$46,335,752

City of Albany FY 2023 Funding for Enterprise Capital



**Total Appropriations
\$42,332,507**

FY 2023 CAPITAL BUDGET
AND
CAPITAL IMPROVEMENT PROGRAM
FY 2023- 2027

The Capital Improvement Program (CIP) is a multi-year planning instrument used by the City of Albany to identify needed capital projects and to coordinate the financing and timing of these projects to enhance the development of facilities and the provision of services. Capital projects will be undertaken to: (a) preserve infrastructure and public facilities; (b) promote economic development and enhance the quality of life; (c) improve the delivery of services; (d) preserve community and historical assets; and (e) improve economically depressed areas and those areas with low- and moderate-income households. For purposes of budgeting and accounting, a "capital project" is defined as a major expenditure for an individual asset or project in excess of \$5,000 and which has an estimated useful life of one or more years.

Anticipated funding is accomplished through a variety of mechanisms. To begin with, the City has committed to funding the depreciation for Self-Sustaining Enterprise Funds (Utility Funds). For the Supplemented Enterprise Funds such as Transit, their capital is funded in part through capital grants and the local match is budgeted in the General Fund's transfer to the fund. Also, in the cases where the Supplemented Enterprise Fund is unable to cover the additional costs through the transfer received from the General Fund and the Fund does not receive grant reimbursement, the City will include the related costs in the Capital Improvement Fund (CIF). Governmental Funds utilize the CIF to fund the annual purchases of the capital needs for the General Government.

The CIP will be funded through the following sources:

1. General/Special Funds – A 15% designation of sales tax revenue.
2. Enterprise Funds/Utility Internal Service Fund – Monies provided for through net assets as depreciation or capital replacement expenses.
3. SPLOST VII & TSPLOST–Revenue generated by the SPLOST & TSPLOST Referendums

The first year of the Capital Improvement Program is the "Capital Budget". When adopted by the Mayor and Board of City Commissioners, the capital budget formally authorizes the expenditure of funds for the capital projects. Projects included in the remaining four years of the Capital Improvement Program are approved for planning purposes only and are not authorized until included in the Capital Budget. Appropriations for Capital Budget Projects do not expire at the end of the fiscal year *if the capital project takes longer to construct*. Appropriations for *purchases* will expire if not completed by the end of the fiscal year.

Requests for this year's Capital Budget totaled over \$46 million. Of this amount, \$4,003,245 was approved for the General/Special Funds. The Enterprise Funds were approved for \$41,092,943. The Utility Internal Service Funds were approved for \$1,239,564. The Capital Improvement Program for FY 2023 has a total cost of \$46,335,752. Some capital projects will be added and deleted as we proceed. As with the Operating Budget, the projects for each fund must be balanced with the resources available in that fund. This Budget provides the total resources and projects for each fund. The capital impact on the operating budget will be beneficial by decreasing expenditures with each retirement of high maintenance and inefficient equipment. The City has committed and budgeted to invest \$8,690,109 in the fleet of the City in order to reduce the expectation of unscheduled repairs and maintenance of equipment. A summary of the FY 2023 Capital Budget by Fund and a summary of the five-year Capital Improvement Program are listed on the following pages.

**City of Albany
Capital Improvement Program
General Fund, Special Funds and GMA**

| Department | Project Title | Project Cost FY 2023 | Project Cost FY 2024 | Project Cost FY 2025 | Project Cost FY 2026 | Project Cost FY 2027 | Total Project Cost |
|--|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| Recreation | <u>Rolling Stock</u> | 265,647 | 100,000 | 100,000 | 100,000 | 100,000 | 665,647 |
| | <u>Maintenance Building @ Golf Course</u> | 900,000 | - | - | - | - | 900,000 |
| | Subtotal | 1,165,647 | 100,000 | 100,000 | 100,000 | 100,000 | 1,565,647 |
| Risk Management | <u>Rolling Stock</u> | 80,647 | - | 28,000 | - | 28,000 | 136,647 |
| | Subtotal | 80,647 | - | 28,000 | - | 28,000 | 136,647 |
| Central Services | <u>Rolling Stock</u> | 123,835 | 30,000 | - | 30,000 | - | 183,835 |
| | Subtotal | 123,835 | 30,000 | - | 30,000 | - | 183,835 |
| Technology & Communications | <u>COA Department Fiber</u> | 30,000 | 35,000 | 35,000 | 35,000 | 35,000 | 170,000 |
| | Subtotal | 30,000 | 35,000 | 35,000 | 35,000 | 35,000 | 170,000 |
| Planning | <u>Rolling Stock</u> | - | 35,000 | 35,000 | 35,000 | 35,000 | 140,000 |
| | Subtotal | - | 35,000 | 35,000 | 35,000 | 35,000 | 140,000 |
| Police | <u>Rolling Stock</u> | 764,448 | 750,000 | 750,000 | 750,000 | 750,000 | 3,764,448 |
| | Subtotal | 764,448 | 750,000 | 750,000 | 750,000 | 750,000 | 3,764,448 |
| Code Enforcement | <u>Rolling Stock</u> | 127,338 | 40,000 | 40,000 | 40,000 | 40,000 | 287,338 |
| | Subtotal | 127,338 | 40,000 | 40,000 | 40,000 | 40,000 | 287,338 |
| Fire | <u>SCBA Equipment</u> | 210,141 | 210,141 | 210,141 | 210,141 | 210,142 | 1,050,706 |
| | <u>Drivers for Fire Fighter Gear</u> | - | - | - | - | - | - |
| | <u>Rolling Stock</u> | - | 366,667 | 366,667 | 366,667 | 366,667 | 1,466,667 |
| | Subtotal | 210,141 | 576,808 | 576,808 | 576,808 | 576,809 | 2,517,373 |
| Community Development | <u>Rolling Stock</u> | 35,064 | - | - | 28,000 | - | 63,064 |
| | Subtotal | 35,064 | - | - | 28,000 | - | 63,064 |
| General Government Costs | <u>Contingency for Wrecked Vehicles</u> | - | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 |
| | <u>Commission Discretionary - Capital Needs</u> | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 2,000,000 |
| | <u>Capital Costs for Government Center</u> | 250,000 | 100,000 | 100,000 | 100,000 | 100,000 | 650,000 |
| | <u>Indirect Costs</u> | 11,676 | 11,676 | 11,676 | 11,676 | 11,676 | 58,380 |
| | Subtotal | 661,676 | 711,676 | 711,676 | 711,676 | 711,676 | 3,508,380 |
| Flint River Entertainment Complex | <u>LED Retrofit</u> | 10,000 | - | - | - | - | 10,000 |
| | Subtotal | 10,000 | - | - | - | - | 10,000 |
| Engineering | <u>Rolling Stock</u> | 125,000 | 50,000 | 50,000 | 50,000 | 50,000 | 325,000 |
| | Subtotal | 125,000 | 50,000 | 50,000 | 50,000 | 50,000 | 325,000 |
| Transit (Local Match Portion) | <u>Bus Shelters</u> | 39,620 | 39,620 | 39,620 | 39,620 | 39,620 | 198,100 |
| | Subtotal | 39,620 | 39,620 | 39,620 | 39,620 | 39,620 | 198,100 |
| Right-of-Way | <u>Rolling Stock</u> | 65,000 | 475,000 | 475,000 | 475,000 | 475,000 | 1,965,000 |
| | Subtotal | 65,000 | 475,000 | 475,000 | 475,000 | 475,000 | 1,965,000 |
| Facilities Management | <u>Ray Charles Fountain Upgrade</u> | 41,057 | - | - | - | - | 41,057 |
| | <u>Equipment Shed</u> | 58,890 | - | - | - | - | 58,890 |
| | <u>Rolling Stock</u> | 464,882 | 350,000 | 350,000 | 350,000 | 350,000 | 1,864,882 |
| | Subtotal | 564,829 | 350,000 | 350,000 | 350,000 | 350,000 | 1,964,829 |
| GENERAL FUND TOTAL | | 4,003,245 | 3,193,104 | 3,191,104 | 3,221,104 | 3,191,105 | 16,799,661 |
| GMA Lease Pool* | | | | | | | |
| | <u>Prior Year Purchases</u> | 518,573 | 518,573 | 518,573 | 518,573 | 518,573 | 2,592,865 |
| GMA LEASE POOL TOTAL | | 518,573 | 518,573 | 518,573 | 518,573 | 518,573 | 2,592,865 |
| CIP FUND TOTAL PROJECT COST | | 4,003,245 | 3,193,104 | 3,191,104 | 3,221,104 | 3,191,105 | 16,799,661 |
| * Only one fifth of the total project cost will be paid in the current fiscal year due to financing options. | | | | | | | |
| UISF | <u>Energy Control - Rolling Stock</u> | 273,498 | 90,000 | 90,000 | 90,000 | 90,000 | 633,498 |
| | <u>Utility Engineering - Rolling Stock</u> | 35,064 | - | 37,000 | - | 40,000 | 112,064 |
| | <u>HDD - Contracting Capital Drill Projects</u> | 700,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,700,000 |
| | <u>HDD - Rolling Stock</u> | 141,002 | - | - | - | - | 141,002 |
| | <u>Vegetation Management - Rolling Stock</u> | 90,000 | 200,000 | 200,000 | 200,000 | 200,000 | 890,000 |
| UTILITY INTERNAL SERVICE FUND TOTAL | | 1,239,564 | 790,000 | 827,000 | 790,000 | 830,000 | 4,476,564 |
| UTILITY INTERNAL SERVICE FUND TOTAL PROJECT COST | | 1,239,564 | 790,000 | 827,000 | 790,000 | 830,000 | 4,476,564 |

**City of Albany
Capital Improvement Program
Enterprise Funds and GMA**

| Fund | Project Title | Project Cost FY 2023 | Project Cost FY 2024 | Project Cost FY 2025 | Project Cost FY 2026 | Project Cost FY 2027 | Total Project Cost |
|---|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| Solid Waste | <u>Rolling Stock</u> | 870,583 | 300,000 | 300,000 | 300,000 | 300,000 | 2,070,583 |
| SOLID WASTE FUND TOTAL | | 870,583 | 300,000 | 300,000 | 300,000 | 300,000 | 2,070,583 |
| Sanitary Sewer | <u>CSO Separation Project</u> | 23,436,000 | 19,534,000 | 16,013,000 | 4,504,000 | 4,504,000 | 67,991,000 |
| | <u>Rolling Stock</u> | 1,502,042 | 201,378 | 886,571 | 1,331,656 | 1,398,239 | 1,500,000 |
| SANITARY SEWER FUND TOTAL | | 24,938,042 | 19,735,378 | 16,899,571 | 5,835,656 | 5,902,239 | 69,491,000 |
| Storm Water | <u>Rolling Stock</u> | 712,976 | 1,156,251 | 1,313,790 | 1,010,925 | 1,061,471 | 5,255,413 |
| STORM WATER FUND TOTAL | | 712,976 | 1,156,251 | 1,313,790 | 1,010,925 | 1,061,471 | 5,255,413 |
| Water | <u>Rolling Stock</u> | 295,000 | 300,000 | 300,000 | 300,000 | 315,000 | 1,510,000 |
| | <u>Well 15 - Hoover Ave</u> | 110,000 | - | - | - | - | 110,000 |
| | <u>Well 16 - Jefferson Street</u> | 108,000 | - | - | - | - | 108,000 |
| | <u>Well 19</u> | 325,000 | - | - | - | - | 325,000 |
| | <u>Well Upgrades & Improvements</u> | - | 440,000 | 440,000 | 440,000 | 440,000 | 1,760,000 |
| WATER FUND TOTAL | | 838,000 | 740,000 | 740,000 | 740,000 | 755,000 | 3,488,000 |
| Gas | <u>Expansion of Infrastructure</u> | - | 675,000 | 710,000 | 660,000 | 660,000 | 2,705,000 |
| | <u>Replace Anode Bed - Gordon & Valencia</u> | 10,000 | - | - | - | - | 10,000 |
| | <u>Rolling Stock</u> | 175,000 | 200,000 | 200,000 | 210,000 | 210,000 | 995,000 |
| GAS FUND TOTAL | | 185,000 | 875,000 | 910,000 | 870,000 | 870,000 | 3,710,000 |
| Light | <u>Rolling Stock</u> | 333,686 | 193,393 | 97,002 | 16,389 | 203,063 | 843,533 |
| | <u>#6 Copper Replacement</u> | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| | <u>HPS Security Light Transition to LED</u> | 767,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,967,000 |
| | <u>Upgrade Substation Breakers</u> | 394,000 | 350,000 | 350,000 | 350,000 | 350,000 | 1,794,000 |
| LIGHT FUND TOTAL | | 1,694,686 | 1,043,393 | 947,002 | 866,389 | 1,053,063 | 5,604,533 |
| Telecom | <u>GPON 40G Upgrade</u> | 250,000 | 150,000 | 150,000 | 100,000 | 100,000 | 750,000 |
| | <u>Rolling Stock</u> | 47,397 | - | 78,803 | - | 82,743 | 208,943 |
| TELECOM FUND TOTAL | | 297,397 | 150,000 | 228,803 | 100,000 | 182,743 | 958,943 |
| Fleet | <u>FASTER Pool Car Module</u> | 50,000 | - | - | - | - | 50,000 |
| | <u>Rolling Stock</u> | - | 103,000 | 103,000 | 103,000 | 103,000 | 412,000 |
| FLEET FUND TOTAL | | 50,000 | 103,000 | 103,000 | 103,000 | 103,000 | 462,000 |
| Airport | <u>Storage Hangar & General Aviation Terminal</u> | 8,453,623 | - | - | - | - | 8,453,623 |
| | <u>Security Upgrades</u> | 62,000 | 10,000 | 10,000 | 10,000 | 10,000 | 102,000 |
| | <u>ARFF Training - Fire Pit</u> | 6,536 | - | - | - | - | 6,536 |
| | <u>AC unit - TSA Area</u> | 27,000 | - | - | - | - | 27,000 |
| | <u>Cargo Ramp Gate</u> | 35,000 | - | - | - | - | 35,000 |
| | <u>Office Furniture</u> | 11,500 | - | - | - | - | 11,500 |
| | <u>Fencing</u> | 10,000 | - | - | - | - | 10,000 |
| | <u>Hydrant - Fire Pit Area</u> | 16,500 | - | - | - | - | 16,500 |
| | <u>Flag Pole</u> | 5,000 | - | - | - | - | 5,000 |
| | <u>Friction Mats</u> | 65,000 | - | 50,000 | - | 50,000 | 165,000 |
| | <u>Rolling Stock</u> | - | 35,000 | 500,000 | 30,000 | 150,000 | 715,000 |
| AIRPORT FUND TOTAL | | 8,692,159 | 45,000 | 560,000 | 40,000 | 210,000 | 9,547,159 |
| Transit* | <u>Bus Shelters</u> | 161,100 | 161,100 | 161,100 | 161,100 | 161,100 | 805,500 |
| | <u>Fixed Route Buses (3)</u> | 1,800,000 | 500,000 | - | 500,000 | - | 2,800,000 |
| | <u>Paratransit Buses (2)</u> | 362,000 | - | 350,000 | - | 350,000 | 1,062,000 |
| | <u>Benches & Trash Receptacles</u> | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 185,000 |
| | <u>Furniture & Graphics for Multimodal Facility</u> | 154,000 | - | - | - | - | 154,000 |
| | <u>Dispatching System</u> | 300,000 | - | - | - | - | 300,000 |
| TRANSIT FUND TOTAL | | 2,814,100 | 698,100 | 548,100 | 698,100 | 548,100 | 5,306,500 |
| ENTERPRISE FUNDS TOTAL | | 41,092,943 | 24,846,122 | 22,550,266 | 10,564,070 | 10,985,616 | 105,894,131 |
| CAPITAL IMPROVEMENT PROGRAM TOTAL COST | | 46,335,752 | 28,829,226 | 26,568,370 | 14,575,174 | 15,006,721 | 127,170,356 |

* There will be a 10% Match from the City's General Fund or SPLOST

Capital Requests Fiscal Year 2023

| Description | | FY 23 Cost | Approved |
|--|---|-------------------|------------------|
| Capital Improvement Fund | | | |
| Fire Department | SCBAs | 210,141 | Yes |
| TAC | COA Department Fiber | 30,000 | Yes |
| Flint River Ent Complex | LED Retrofit | 10,000 | Yes |
| Recreation | Maintenance Building @ Golf Course | 900,000 | Yes |
| Facilities Management | Ray Charles Fountain Equipment Upgrade | 41,057 | Yes |
| Facilities Management | Equipment Shed | 58,890 | Yes |
| Transit | Bus Shelters (Local Match) | 39,620 | Yes |
| | Capital Cost for 222 Pine Ave | 250,000 | |
| | Commission Discretionary Capital | 400,000 | |
| Total Request for Capital Improvement Fund (Non-Rolling Stock) | | 4,463,565 | 1,939,708 |
| Water | | | |
| Description | | | |
| Water | Well 16-Jefferson Street | 108,000 | Yes |
| Water | Well 15-Hoover Ave | 110,000 | Yes |
| Water | Well-19 | 325,000 | Yes |
| Total Request for Water Fund (Non-Rolling Stock) | | 668,000 | 543,000 |
| Gas Fund | | | |
| Description | | | |
| Gas | Replace Anode Bed - Gordon and Valencia | 10,000 | Yes |
| Total Request for Gas Fund (Non-Rolling Stock) | | 30,000 | 10,000 |
| Light Fund | | | |
| Description | | | |
| Light | HPS Security Light Transition to LED | 767,000 | Yes |
| Light | Upgrade Substation Breakers | 394,000 | Yes |
| Light | #6 Copper Replacement | 200,000 | Yes |
| Total Request for Light Fund (Non-Rolling Stock) | | 1,604,421 | 1,361,000 |
| Telecom Fund | | | |
| Description | | | |
| Telecom | GPON 40G Upgrade | 250,000 | Yes |
| Total Request for Telecom Fund (Non-Rolling Stock) | | 266,500 | 250,000 |
| Utility Internal Service Fund | | | |
| Description | | | |
| HDD | Directional Drilling Contractor | 700,000 | Yes |
| Total Request for Utility Internal Service Fund (Non-Rolling Stock) | | 700,000 | 700,000 |
| Fleet Fund | | | |
| Description | | | |
| Fleet | FASTER Pool Car Module | 50,000 | yes |
| Total Request for Fleet Fund (Non-Rolling Stock) | | 5,640,500 | 50,000 |
| Total Capital Costs for FY 2023 (Non-Rolling Stock) | | 13,372,986 | 4,853,708 |

Capital Assets for Proposed Budget for FYE 23

| Depart Number | Department Name | Description | Budget Amount | High Maint | Unit # | Maintenance | Current | Current |
|------------------|-----------------------------------|---|---------------|------------|--------|-------------|---------|---------|
| | | | | | | LTD | Mile | Hours |
| 3404 | Sewer | INTERNATIONAL Pipe Cleaning Sewer Vac Con | 600,000.00 | no | 12474 | 257,708 | 44,426 | 9,570 |
| 3905 | Solid Waste | PETERBILT 320 | 275,000.00 | yes | 16277 | 245,018 | - | 5,797 |
| 2301 | Fire - Fighting | KENWORTH FIRETRUCK PUMPER PIERCE CONT | 1,021,035.77 | no | 04002 | 119,470 | 120,127 | 9,938 |
| 2301 | Fire - Fighting | KENWORTH FIRETRUCK PUMPER PIERCE CONT | 1,021,035.77 | no | 04005 | 104,587 | 141,808 | 8,439 |
| 2301 | Fire - Fighting | KENWORTH FIRETRUCK PUMPER PIERCE CONT | 1,021,035.77 | no | 04007 | 115,537 | 144,136 | 10,592 |
| 3408 | Sewer | CATERPILLAR Backhoe 420E | 100,000.00 | yes | 10440 | 85,271 | - | 4,314 |
| 2400 | Engineering | MERCEDES 2500 Cargo Sprinter | 125,000.00 | yes | 12705 | 63,593 | 83,011 | - |
| 6105 | Recreation | JOHN DEERE 5065E-CAB TRACTOR | 80,000.00 | yes | 15876 | 43,186 | - | 3,436 |
| 3400 | Sewer | GODWIN CD150M 6"PUMP | 45,000.00 | no | 05425 | 19,742 | - | 4,407 |
| 1701 | License and Business Support Depa | CHEVROLET IMPALA | 35,063.79 | no | 08127 | 7,777 | 49,736 | - |
| 2202 | Police | FORD TAURUS POLICE INTERCEPTOR AWD 4DR | 68,023.76 | no | 15125 | 32,606 | 81,886 | - |
| 6106 | Facilities - Grounds | NEW HOLLAND TC18 TRACTOR | 80,000.00 | no | 03368 | 1,862 | - | 1,276 |
| 2202 | Police | FORD TAURUS POLICE INTERCEPTOR AWD 4DR | 68,023.76 | no | 15149 | 29,463 | 84,285 | - |
| 4304 | Storm Water | FORD F350 Pickup | 125,000.00 | yes | 09563 | 68,092 | 87,539 | - |
| 6106 | Facilities - Grounds | GMC 3500 | 70,000.00 | no | 01653 | 27,258 | 43,819 | - |
| 4830 | Utilities Engineering | CHEVROLET IMPALA | 35,063.79 | no | 13303 | 7,767 | 82,441 | - |
| 3905 | Solid Waste | MACK MRU613 | 275,000.00 | yes | 16223 | 192,534 | 82,640 | 6,791 |
| 3905 | Solid Waste | PETERBILT 320 | 275,000.00 | yes | 16273 | 216,307 | 81,842 | 6,815 |
| 4305 | Storm Water | FORD F250 Pickup | 70,000.00 | yes | 11300 | 35,077 | 106,219 | - |
| 4860 | Vegetation Management | Sprayer - This asset was totaled | 90,000.00 | no | 12063 | 22,593 | 99,149 | - |
| 4305 | Storm Water | PETERBILT 365 | 255,000.00 | no | 11396 | 95,834 | 92,850 | - |
| 3906 | Solid Waste | FORD Ranger | 45,582.93 | no | 06238 | 20,401 | 186,426 | - |
| 4305 | Storm Water | DODGE Pickup Dakota | 27,393.24 | yes | 11305 | 15,565 | 120,522 | - |
| 4305 | Storm Water | BOAZ LOWBOY TRAILER | 65,000.00 | no | 98397 | 18,212 | - | - |
| 3200 | Sewer | GMC SONOMA PICKUP 2.2L | 45,582.93 | no | 03412 | 18,150 | 35,345 | - |
| 4850 | Energy Control/Service Techs | FORD F150 Pickup | 45,582.93 | no | 13189 | 21,541 | 124,556 | - |
| 4850 | Energy Control/Service Techs | FORD F150 Pickup | 45,582.93 | no | 13191 | 21,651 | 140,315 | - |
| 4520 | Gas | JOHN DEERE 310SG BACKHOE | 100,000.00 | yes | 08124 | 51,104 | - | 3,965 |
| 2206 | Code Enforcement | FORD Ranger | 45,435.66 | no | 09124 | 7,915 | 73,696 | - |
| 3301 | Right of-Way-Maint | FORD F250 Pickup | 65,000.00 | yes | 09373 | 53,152 | 102,435 | - |
| 2204 | Police | FORD FUSION | 46,838.22 | yes | 10027 | 43,212 | 123,984 | - |
| 2202 | Police | GEM ES | 35,000.00 | yes | 11099 | 26,586 | - | 20,530 |
| 2202 | Police | FORD F250 Pickup | 95,000.00 | yes | 12705 | 63,593 | 118,965 | - |
| 2208 | Police | CHEVROLET IMPALA | 68,023.76 | no | 08096 | 15,916 | 85,546 | - |
| 1701 | License and Business Support Depa | CHEVROLET IMPALA | 46,838.22 | no | 08122 | 20,797 | 86,932 | - |
| 2204 | Police | FORD FUSION | 46,838.22 | no | 11031 | 14,356 | 91,501 | - |
| 6106 | Facilities - Grounds | GMC CANYON | 45,582.93 | yes | 07801 | 26,099 | 94,832 | - |
| 1003 | Risk Mgmt | GMC SIERRA 1500 | 45,582.93 | no | 03590 | 13,065 | 125,218 | - |
| 6100 | Recreation | CHEVROLET IMPALA | 35,063.79 | no | 07600 | 15,406 | 71,396 | - |
| 4850 | Energy Control/Service Techs | FORD F150 Pickup | 45,582.93 | no | 11186 | 19,628 | 164,892 | - |
| 1003 | Risk Mgmt | FORD EXPLORER SPORTAC | 35,063.79 | no | 02360 | 13,548 | 149,045 | - |
| 4850 | Energy Control/Service Techs | FORD F150 Pickup | 45,582.93 | yes | 08195 | 25,193 | 119,621 | - |
| 4420 | Water | FORD F250 Pickup | 70,000.00 | no | 08217 | 27,185 | 198,985 | - |
| 4840 | HDD | FREIGHTLINER M2-106 Cab & Chas | 125,000.00 | no | 05407 | 32,987 | 79,844 | - |
| 6114 | Facilities - Building Maint | FORD E350 VAN | 45,000.00 | no | 09103 | 9,938 | 61,033 | - |
| 4720 | Telecom | TENV FIBER OPTIC SPLICE TRAILER | 47,397.18 | no | 06428 | 9,620 | - | 625 |
| 6114 | Facilities - Building Maint | FORD F350 Pickup | 43,716.29 | no | 13325 | 13,146 | 112,281 | - |
| 4840 | HDD | EVANS 3TSLR TRAILER | 16,002.38 | no | 03421 | 1,686 | - | - |
| 3404 | Sewer | INTERNATIONAL Model 7500 | 600,000.00 | no | 12471 | 204,319 | 47,085 | 9,537 |
| 6106 | Facilities - Grounds | JOHN DEERE GATOR | 15,000.00 | yes | 04662 | 13,747 | - | 2,099 |
| 2204 | Police | FORD FUSION | 46,838.22 | no | 09125 | - | - | - |
| 4305 | Storm Water | FORD Ranger | 45,582.93 | no | 09389 | 14,071 | 75,428 | - |
| 6106 | Facilities - Building Maint | GMC SIERRA 1500 | 45,582.93 | no | 03107 | 16,158 | 151,163 | - |
| 4420 | Water | PETERBILT 357 | 225,000.00 | no | 06223 | 69,183 | 84,361 | - |
| 7603 | Comm Development Block Grant | CHEVROLET IMPALA | 35,063.79 | no | 07797 | 9,354 | 49,934 | - |
| 3400 | Sewer | FORD Ranger | 45,582.93 | no | 06479 | 9,029 | 83,952 | - |
| 4520 | Gas | DITCH WITCH S5A TRAILER | 15,000.00 | no | 96087 | 1,449 | - | - |
| 4304 | Storm Water | FORD F450 Truck | 125,000.00 | no | 08562 | 60,806 | 89,127 | - |
| 6106 | Facilities - Grounds | FORD F250 Pickup | 70,000.00 | yes | 09650 | 47,092 | 83,558 | - |
| 6106 | Facilities - Grounds | NEWTON CROUCH SPRAYER, TRAILER MOUNTED | 50,000.00 | no | 06631 | 3,392 | - | - |
| 6101 | Recreation | FORD E350 VAN | 90,000.00 | no | 11891 | 8,815 | 58,428 | - |
| 6105 | Recreation | FORD Ranger | 45,582.93 | no | 11180 | 4,649 | 43,137 | - |
| 4850 | Energy Control/Service Techs | GMC SIERRA 1500 | 45,582.93 | no | 04312 | 11,253 | 209,980 | - |
| 1104 | Central Svc | KOMATSU FD60-4 FORKLIFT | 123,834.73 | no | 86342 | 13,642 | - | 2,703 |
| 4520 | Gas | DITCH WITCH 3500 TRENCHER | 35,000.00 | no | 96090 | 14,051 | - | 1,010 |
| 4520 | Gas | PERLESS ELECTRIC WHEEL PIPE TRAILER | 25,000.00 | no | 70128 | 113 | - | - |
| 4620 | Light | TSE REEL TRAILER | 78,686.05 | no | 72067 | - | - | - |
| 4850 | Energy Control/Service Techs | GMC SIERRA 1500 | 45,582.93 | no | 02194 | 21,437 | 111,258 | - |
| 2201 | Police | FORD EXPLORER INTERCEPTOR | 46,838.22 | no | 14093 | 16,520 | 70,662 | - |
| 2202 | Police | FORD TAURUS POLICE INTERCEPTOR AWD 4DR | 68,023.76 | no | 15117 | 27,789 | 66,809 | - |
| 6104 | Recreation | JOHN DEERE GATOR JD 6X4 | 15,000.00 | no | 00606 | 994 | - | 1,754 |
| 205 | SWAT Team | FORD Step Van 5.8L,AT,PS,PB | 175,000.00 | no | 88938 | 15,807 | 15,743 | - |
| 4620 | Light | INTERNATIONAL Model 7500 | 255,000.00 | no | 99025 | 51,096 | 110,185 | - |
| 3404 | Sewer | GMC C6500 | 65,876.45 | no | 99495 | 21,189 | 32,025 | - |

| | |
|------------------------------|--------------|
| Approved | |
| Total | 9,591,215.41 |
| General | 2,051,859.69 |
| Enterprise | 4,476,248.42 |
| General Fund Possible SPLOST | 3,063,107.31 |



CAPITAL IMPROVEMENT PROJECT REQUEST

| (145) SCBAs | | | | | | | | | |
|--|---|---------|---------|---------|-------------|-----------------|---------------------------------|---------------------------|--|
| PROJECT MANAGER: | Fire Chief Cedric Scott | | | | | | 3/17/2020 | | |
| DEPARTMENT/DIVISION: | Fire Department | | | | | | | | |
| PRIORITY (if multiple requests) : | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | (145) SCBAs - MSA G1 SCBA FIRE SERVICE EDITION , 4500 PSI HIGH PRESSURE SYSTEM, " CGA THREADED CYLINDER CONNECTION STYLE , HARNESS & AIR FRAME ACARRIER WITH ADJUSTABLE & SWIVELING LUMBAR PAD SUPPORT , SOLID COVER SECOND STAGE REGULATOR , VOICE AMPLIFICATION SYSTEM , INTEGRATED PASS ALARM SYSTEM. RECHARGEABLE BATTERY. 2018 NFPA COMPLIANT SCBA. MSA G1 FACE MASK W/ 4 POINT ADJUSTMENT HEAD HARNESS - MEDIUM 2-19. MSA G1 FIRE SERVICE 4500 PSI 45 MIN. CYLINDER 9-18. All departmental SCBAs are scheduled to expire December 2025. (29 per year) | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | These air packs and face pieces are needed to provide vital oxygen to firefighters in hazardous conditions. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | If we do not replace them, we will be jeopardizing the safety and well-being of all AFD firefighters and the citizens of Albany and Dougherty County. | | | | | | | | |
| FUNDING SOURCE | | | | | | | | | |
| | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | PROJECT ESTIMATED | | |
| | 210,141 | 210,141 | 210,141 | 210,141 | 210,141 | 1,050,706 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| TOTAL | 210,141 | 210,141 | 210,141 | 210,141 | 210,141 | 1,050,706 | 07/01/20 | 12/1/27 | |
| PROJECT COSTS | | | | | | | | | |
| | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY23 | |
| Internal Costs | | | | | | 0 | 0 | | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | OTHER: | | |
| Personnel | | | | | | 0 | | | |
| Operating/Maintenance | | | | | | 0 | | | |
| Capital Outlay | | | | | | 0 | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Project Type: | Please Select | |
| | | | | | | | Account Number(s): | 00.0000.0000 | |
| USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| COA Department Fiber | | | | | | | | | |
|--|---|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|
| PROJECT MANAGER: | John Dawson | | | | | Date | 2/25/2022 | | |
| DEPARTMENT/DIVISION: | Technology & Communications / Telecom | | | | | | | | |
| PRIORITY (if multiple requests) : | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Purchase of materials to support the transitioning of City of Albany and Dougherty County Departments off MediaCom fiber onto City of Albany fiber. (SW GA Regional Airport, Transit, Civic Center, DoCo Public Works, DoCo Police Department, DoCo Jail) | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Provides a stable monitored circuit. A portion of these circuits are on COA fiber and transitions to MediaCom at a point. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Poor Customer Service to include failures to notify of outages by MediaCom resulting in departments being without network/internet connection. | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | | | |
| 4720 | 30,000 | | | | | 30,000 | PROJECT ESTIMATED | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| TOTAL | 30,000 | 0 | 0 | 0 | 0 | 30,000 | | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | |
| Internal Costs | 15,000 | | | | | 15,000 | 15,000 | 15,000 | |
| External Costs | 30,000 | | | | | 30,000 | 30,000 | 30,000 | |
| Total | 45,000 | 0 | 0 | 0 | 0 | 45,000 | 45,000 | 45,000 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | | | |
| Personnel | | | | | | 0 | OTHER: | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | |
| Capital Outlay | | | | | | 0 | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Account Number(s): | 00.0000.0000 | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| LED Retrofit | | | | | | | | | | |
|--|--|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|--|
| PROJECT MANAGER: | Josh Small | | | | | | | | | |
| DEPARTMENT/DIVISION: | Flint River Entertainment Complex | | | | | | | | | |
| PRIORITY (if multiple requests): | | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | To increase energy savings and enhance lighting | | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Reduce operational costs and increased control of the lighting within the Civic Center | | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Increased cost of replacement of the lighting fixtures | | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | PROJECT ESTIMATED | | | |
| 2023 Budget | 10,000 | | | | | 10,000 | | | | |
| | | | | | | 0 | | | | |
| | | | | | | 0 | Start Date | Completion Date | | |
| | | | | | | 0 | | | | |
| TOTAL | 10,000 | 0 | 0 | 0 | 0 | 10,000 | 07/01/22 | 6/30/23 | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | | |
| Internal Costs | | | | | | 0 | 0 | | | |
| External Costs | 10,000 | | | | | 10,000 | 10,000 | 10,000 | | |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 | | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | OTHER: | | | |
| Personnel | | | | | | 0 | | | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | | |
| Capital Outlay | | | | | | 0 | Account Number(s): | 00.0000.0000 | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Maintenance Building @ Golf Course | | | | | | | | | |
|---|--|----------------|-------|-------|-------------|-----------------|--------------------------|----------------------------|--|
| PROJECT MANAGER: | M. Craig Potter | | | | | | | | |
| DEPARTMENT/DIVISION: | Recreation & Parks/Golf Course | | | | | | | | |
| PRIORITY (if multiple requests): | 1 | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Construction of Maintenance Building at the Golf Course: Current shop is unsafe, has poor air quality, poor lighting, and a roof leak. Every time it rains, there are flooding issues that make it an unsafe work environment. | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Staff will have a safe place to work. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Environmental hazard; safety/health concerns. | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | PROJECT ESTIMATED | | |
| General Funds | 900,000 | | | | | 900,000 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| TOTAL | 900,000 | 0 | 0 | 0 | 0 | 900,000 | | 6/30/23 | |
| PROJECT COSTS | | PROJECT BUDGET | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | |
| Internal Costs | | | | | | 0 | 0 | | |
| External Costs | 900,000 | | | | | 900,000 | 900,000 | 900,000 | |
| Total | 900,000 | 0 | 0 | 0 | 0 | 900,000 | 900,000 | 900,000 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | OTHER: | | |
| Personnel | | | | | | 0 | | | |
| Operating/Maintenance | | 5,000 | 5,000 | 5,000 | 5,000 | 20,000 | Project Type: | New | |
| Capital Outlay | | | | | | 0 | | | |
| TOTAL | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 20,000 | Account Number(s): | 00.0000.0000 | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Ray Charles Fountain Equipment Upgrade | | | | | | | | | | |
|--|---|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|--|
| PROJECT MANAGER: | Chad Arnold | | | | | | | | | |
| DEPARTMENT/DIVISION: | Facilities Management | | | | | | | | | |
| PRIORITY (if multiple requests) : | | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Construct an equipment pad to house the needed equipment to make Ray Charles fountain operable. To remove existing fountain equipment from under ground vault and install above ground. | | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Will eliminate the damage and cost of replacement of electrical motors and panels caused by flooding of the underground vault during a power loss. | | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Replacement of equipment will continue and cost will increase. | | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | | | | |
| 2023 Budget | 41,057 | | | | | 41,057 | PROJECT ESTIMATED | | | |
| | | | | | | 0 | | | | |
| | | | | | | 0 | | | | |
| TOTAL | 41,057 | 0 | 0 | 0 | 0 | 41,057 | 07/01/22 | 6/30/23 | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | | |
| Internal Costs | | | | | | 0 | 0 | | | |
| External Costs | 41,057 | | | | | 41,057 | 41,057 | 41,057 | | |
| Total | 41,057 | 0 | 0 | 0 | 0 | 41,057 | 41,057 | 41,057 | | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | | | | |
| Personnel | | | | | | 0 | OTHER: | | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | | |
| Capital Outlay | | | | | | 0 | | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Account Number(s): | 00.0000.0000 | | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | | |
| Recommended by: _____ | | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Equipment Shed | | | | | | | | | | |
|--|---|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|--|
| PROJECT MANAGER: | Chad Arnold | | | | | | | | | |
| DEPARTMENT/DIVISION: | Facilities Management | | | | | | | | | |
| PRIORITY (if multiple requests) : | | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Equipment Shed to house equipment for grounds and buildings division. | | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | To protect the City Of Albany assets used for daily operations from the elements and to extend the life of the equipment. | | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Damage to the equipment from elements and lower the value of the equipment and the return when surplus. | | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | | | | |
| 2023 Budget | 58,890 | | | | | 58,890 | PROJECT ESTIMATED | | | |
| | | | | | | 0 | | | | |
| | | | | | | 0 | | | | |
| TOTAL | 58,890 | 0 | 0 | 0 | 0 | 58,890 | 07/01/22 | 6/30/23 | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | | |
| Internal Costs | | | | | | 0 | 0 | | | |
| External Costs | 58,890 | | | | | 58,890 | 58,890 | 58,890 | | |
| Total | 58,890 | 0 | 0 | 0 | 0 | 58,890 | 58,890 | 58,890 | | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | | | | |
| Personnel | | | | | | 0 | OTHER: | | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | | |
| Capital Outlay | | | | | | 0 | | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Account Number(s): | 00.0000.0000 | | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | | |
| Recommended by: _____ | | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

Well 16-Jefferson Street (Carry-over Project from FY22)

| | | | | | | | | | |
|--|---|--------------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|
| PROJECT MANAGER: | Kurt Anthony | cost center | 4420 | | | | | | |
| DEPARTMENT/DIVISION: | Utility Operations/Water Production | | | | | | | | |
| PRIORITY (if multiple requests) : | High | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Rehabilitation of well, motor and replacment of shaft and column pipe. Mechanically and Chemically cleaning of screens to increase production. | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Well rehabilitation is a proactive approach needed to maintain the water system, and avoid breakdowns and loss of pressure within the water system. This would help assure clean water and proper pressure in the Hospital area. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | This well is on our risk and resilience program and would be a direct feed towards the hospital in the event of a natural disaster. This well is due to be rehabilitated. Failure to perform this rehabilitation could result in proplems with the water distribution system in the area around and including the Hospital. | | | | | | | | |
| FUNDING SOURCE | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | TOTAL | | | |
| CIP | 107,000 | 108,000 | | | | 215,000 | PROJECT ESTIMATED | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| TOTAL | 107,000 | 108,000 | 0 | 0 | 0 | 215,000 | 05/01/21 | 6/1/23 | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | |
| Internal Costs | | | | | | 0 | 0 | 215,000 | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,000 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | OTHER: | | |
| Personnel | | | | | | 0 | | | |
| Operating/Maintenance | | | | | | 0 | | | |
| Capital Outlay | | | | | | 0 | Project Type: | Please Select | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Account Number(s): | 00.0000.0000 | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Well- 15 Hoover Ave. (Carry-over Project from FY22) | | | | | | | | | |
|---|---|---------|-------|-------|-------------|-----------------|--|----------------------------|--|
| PROJECT MANAGER: | Kurt Anthony | | | | | | 4420 | | |
| DEPARTMENT/DIVISION: | Utility Operations/Water Production | | | | | | | | |
| PRIORITY (if multiple requests): | High | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Rehabilitation of well 15 located on Hoover Ave., New pump, column and SS shaft, screens chemically and mechanically clean and all changes to meet EPD standards. . All electrical updates as needed to meet code. | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Well rehabilitation is a proactive approach to maintaining the water system, it helps avoid break downs and loss of pressure within the system. Also well performance will be improved and we bring the well up to EPD standards. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Well pumps and shafts past the age of replacement can break down causing system pressure problems, overall higher cost to repair and possible damage to well screens. Delays in this rehab could result in penalties from EPD. | | | | | | | | |
| FUNDING SOURCE | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | TOTAL | PROJECT ESTIMATED Start Date Completion Date | | |
| CIP | 110,000 | 110,000 | | | | 220,000 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| TOTAL | 110,000 | 110,000 | 0 | 0 | 0 | 220,000 | 07/01/21 | 6/1/22 | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | |
| Internal Costs | | | | | | 0 | 0 | | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | OTHER: Project Type: Please Select Account Number(s): 00.0000.0000 | | |
| Personnel | | | | | | 0 | | | |
| Operating/Maintenance | | | | | | 0 | | | |
| Capital Outlay | | | | | | 0 | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| DO NOT USE SECTION BELOW: Notes: _____ | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Well 19 | | | | | | | | | |
|--|--|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|
| PROJECT MANAGER: | Kurt Anthony/Justin Wright | | | | | | | | |
| DEPARTMENT/DIVISION: | Water | | | | | | | | |
| PRIORITY (if multiple requests): | High | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Complete Renovation of Well 19 building and well to bring this site up to EPD standards, renovation will include new pump and motor, cleaning of the well screens and installation of new column pipe and shaft. The building would have the electrical upgraded and the chemical rooms seperated to meet EPD standards. | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Increase production at this site with a more efficient motor and pump. Meet EPD standards for wells and chemical feed rooms. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Total failure of this well and the inability to produce water and maintain adiqute pressue in this zone. The electrical panel and wires are deteriorating to the point of being a safety hazard. | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | | | |
| CIP | 325,000 | | | | | 325,000 | PROJECT ESTIMATED | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| TOTAL | 325,000 | 0 | 0 | 0 | 0 | 325,000 | | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | |
| Internal Costs | | | | | | 0 | 0 | | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | | | |
| Personnel | | | | | | 0 | OTHER: | | |
| Operating/Maintenance | | | | | | 0 | | | |
| Capital Outlay | | | | | | 0 | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Project Type: | Please Select | |
| | | | | | | | Account Number(s): | 00.0000.0000 | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Replace Anode Bed - Gordon and Valencia | | | | | | | | | |
|--|--|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|
| PROJECT MANAGER: | Ronnie Bowers | | | | | DATE | 2/14/2022 | | |
| DEPARTMENT/DIVISION: | Gas | | | | | | | | |
| PRIORITY (if multiple requests) : | High | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Replace anodes and wiring . Due to aging of anodes and loss of conductivity of wires , this bed needs to be replaced before it fails . Failure of this anode bed would result in unprotected gas mains and services , which would lead to leaks on the area this bed protects. | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Being proactive and replacing this bed before it fails saves us from any potential hazards from leaking gas lines that could hurt lives and property . And saves time and money from having to fix any gas leaks caused by having unprotected pipe underground. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | This aging anode bed will eventually live out it's life and be no longer able to sustain the current necessary to protect our gas main and services. Which I stated earlier would have a very negative effect on our system. | | | | | | | | |
| FUNDING SOURCE | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | TOTAL | | | |
| Capital | 10,000 | | | | | 10,000 | PROJECT ESTIMATED | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| TOTAL | 10,000 | 0 | 0 | 0 | 0 | 10,000 | | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | Total Project Cost | Total Cost at end of FY 21 | |
| Internal Costs | | | | | | 0 | 0 | | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | | | |
| Personnel | | | | | | 0 | OTHER: | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | |
| Capital Outlay | | | | | | 0 | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Account Number(s): | 00.0000.0000 | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

High Pressure Sodium (HPS) Security Lights Conversion To LED

| | |
|---|---|
| PROJECT MANAGER: | Kendall C. Hodge |
| DEPARTMENT/DIVISION: | Light / 4620 / Utility Operations |
| PRIORITY (if multiple requests) : | |
| DESCRIPTION/JUSTIFICATION: | Upgrade approx 6,000 High Pressure Sodium Security Lighting to more energy efficient LED lighting fixtures, with built in communication modules that interface with the Vantagepoint & AMI systems to provide improved real-time asset information. The improved monitoring capabilities will enhance operational effectiveness and provide timelier response to customer billing issues and general inquiries. |
| POSITIVE IMPACT ON SERVICES: (If approved) | <ul style="list-style-type: none"> Improved asset management & reduce cost - real time location & the status of equipment LED lights have a longer useful life & are more operationally efficient than HPS. Reducing operating/maintenanc cost over time. Improve Customer Satisfaction and Billing - Real-time monitoring of lights drilled-down to individual light |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | A key aspect of this initiative is to improve the accuracy of the correlation of security lights installed in the field to their associated customer accounts. This could impact customer billing positively or negatively depending the circumstance (for example...verifying wattages are consistent with the rate they're paying, or the number of lights associated with an account versus what's actually in the field). |

| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | PROJECT ESTIMATED | |
|----------------|---------|---------|---------|---------|---------|-----------|-------------------|------------------------|
| CIP | 767,000 | 767,000 | 767,000 | 767,000 | 767,000 | 3,835,000 | | |
| | | | | | | 0 | | |
| | | | | | | 0 | Start Date | Completion Date |
| | | | | | | 0 | | |
| TOTAL | 767,000 | 767,000 | 767,000 | 767,000 | 767,000 | 3,835,000 | 07/01/23 | 6/30/28 |

| PROJECT COSTS | PROJECT BUDGET | | | | | | Five Year Total | Total Project Cost | Total Cost at end of FY 23 |
|--------------------|----------------|-------|-------|-------|-------|---|-----------------|--------------------|----------------------------|
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | | | | |
| Internal Costs | | | | | | 0 | 0 | 0 | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | |
|---|-------|-------|-------|-------|-------|-----------------|--|--|
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | OTHER: Project Type: Please Select Account Number(s): 00.0000.0000 | |
| Personnel | | | | | | 0 | | |
| Operating/Maintenance | | | | | | 0 | | |
| Capital Outlay | | | | | | 0 | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | | |

DO NOT USE SECTION BELOW: Notes:

Recommended by: _____ Date: _____

Approved by: _____ Date: _____



CAPITAL IMPROVEMENT PROJECT REQUEST

| Substation Breaker Upgrades | | | | | | | | | | |
|---|--|---------|---------|---------|-------------|-----------------|--------------------------|----------------------------|--|--|
| PROJECT MANAGER: | Tommy Mincy / Jason Clenney | | | | | Cost Center | 4620 | | | |
| DEPARTMENT/DIVISION: | Utility Operations/Light | | | | | | | | | |
| PRIORITY (if multiple requests): | High | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Upgrade station breakers with the Viper ST switches, Regulator Controls, and height requirements at . Several substation breakers & equipment have been in service for over 30+ years, and are in need of replacement/upgrade. This has a direct impact on system operational reliability and safety of the workforce having to work on aged equipment out of standards. | | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Reinforce distribution system performance and reliability. Reduce transient and lengthy substation bus outages associated with equipment/material degradation. New Breakers, Relays, and Regulators Raised to be in compliance with height requirements. | | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Failure to perform periodic proper upgrade/modification of substation equipment can result in large/lengthy customer outages. It can also affect system contingency/redundancy. Resulting in a negative impact to Customer Satisfaction. | | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | PROJECT ESTIMATED | | | |
| CIP - Substation #3 & 7 - FY23 | 394,000 | | | | | 394,000 | | | | |
| Substation #2 & #9 | | 336,000 | | | | 336,000 | Start Date | Completion Date | | |
| Substation #10 & #20 | | | 275,000 | | | 275,000 | | | | |
| Substation #14 & #17 | | | | 275,000 | | 275,000 | | | | |
| Substation #19 & #21 | | | | | 193,000 | 193,000 | | | | |
| TOTAL | 394,000 | 336,000 | 275,000 | 275,000 | 193,000 | 1,473,000 | 07/01/22 | 6/30/23 | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | | |
| Internal Costs | | | | | | 0 | 0 | | | |
| External Costs | | | | | | 0 | 0 | 0 | | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | OTHER: | | | |
| Personnel | | | | | | 0 | | | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | | |
| Capital Outlay | | | | | | 0 | | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | Account Number(s): | 00.0000.0000 | | |
| DO NOT USE SECTION BELOW: <i>Notes:</i> _____ | | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| Number 6 Copper Replacement | | | | | | | | | |
|--|--|---------|---------|---------|-------------|-----------------|--------------------------|----------------------------|---|
| PROJECT MANAGER: | Tommy Mincy/Mercer Garrett/Brandon Chambers | | | | | | 4620 | | |
| DEPARTMENT/DIVISION: | Utility Operations/Light | | | | | | | | |
| PRIORITY (if multiple requests): | High | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Replace #6 copper with 1/0 aluminum in various locations, such as 2000 Blk Nottinham Way, 600-800 Block of Burke, These areas serve businesses or sensitive customers and are a priority to upgrade. We must meet certain Federal requirement for system reliability, number 6 copper cannot be worked energized and anytime we have to perform any maintenance on these locations we must de- | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Improves system reliability. Reduces the chance of having to have customers off to perform maintenance. Improves capacity for growth. Just as important as replacing aging underground cable. Provides for a safer work environment for our employees. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | If these upgrades are not performed the conductors will continue to decline and outages could increase. Safety concern of the conductor failing or breaking while Linemen are working on or near it. Public Safety Concern of conductor falling and not generating enough fault current to open the ircuit. | | | | | | | | |
| FUNDING SOURCE | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | TOTAL | PROJECT ESTIMATED | | |
| Light Capital | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | | | |
| Would like to keep this budgetted each year until we get all #6 copper replaced. | | | | | | 0 | 0 | 0 | 0 |
| TOTAL | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 07/01/21 | Beyond 5 yrs | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | Total Project Cost | Total Cost at end of FY 21 | |
| Internal Costs | | | | | | 0 | 0 | 200,000 | |
| External Costs | | | | | | 0 | 0 | 0 | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | Five Year Total | OTHER: | | |
| Personnel | | | | | | 0 | | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | |
| Capital Outlay | | | | | | 0 | Account Number(s): | 00.0000.0000 | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| DO NOT USE SECTION BELOW: <i>Notes:</i> | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| GPON 40G Upgrade | | | | | | | | | |
|--|--|--------------|--------------|--------------|--------------|------------------------|---------------------------------|-----------------------------------|--|
| PROJECT MANAGER: | John Dawson | | | | | Date | 2/25/2022 | | |
| DEPARTMENT/DIVISION: | Technology & Communications / Telecom | | | | | | | | |
| PRIORITY (if multiple requests): | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Purchase of hardware, equipment and professional services to upgrade Telecom's Nokia GPON infrastructure and network SFPs increasing the backbone to 40G affording ability to deploy up to 1G services to Telecom Customers. | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Provides a competitive 1G service offering while supporting the demands of technology. | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Loss of sales due to inability to provide a competitive comparable service offering to meet demands. | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | | | |
| 4720 | 250,000 | | | | | 250,000 | PROJECT ESTIMATED | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | | | |
| | | | | | | 0 | Start Date | Completion Date | |
| TOTAL | 250,000 | 0 | 0 | 0 | 0 | 250,000 | | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | |
| Internal Costs | 3,500 | | | | | 3,500 | 3,500 | 3,500 | |
| External Costs | 250,000 | | | | | 250,000 | 250,000 | 250,000 | |
| Total | 253,500 | 0 | 0 | 0 | 0 | 253,500 | 253,500 | 253,500 | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | | | |
| Personnel | | | | | | 0 | OTHER: | | |
| Operating/Maintenance | 4,500 | 4,500 | 3,500 | 3,500 | 2,500 | 18,500 | Project Type: | Please Select | |
| Capital Outlay | | | | | | 0 | Account Number(s): | 00.0000.0000 | |
| TOTAL | 4,500 | 4,500 | 3,500 | 3,500 | 2,500 | 18,500 | | | |
| DO NOT USE SECTION BELOW: Notes: | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | |



CAPITAL IMPROVEMENT PROJECT REQUEST

| HDD Supplemental Boring Contractor | | | | | | | | | | |
|---|---|-------|-------|-------|-------------|-----------------|--------------------------|----------------------------|---|--|
| PROJECT MANAGER: | Cecil Tillman | | | | | Cost Center | 4840 | | | |
| DEPARTMENT/DIVISION: | HDD- URD Protection / Utility Operations | | | | | | | | | |
| PRIORITY (if multiple requests) : | High | | | | | | | | | |
| DESCRIPTION/JUSTIFICATION: | Due to extensive position vacancies within the HDD Department (specifically the Operator position) and consistent significant inflow of work volume (demand) that overallocates HDD's resource capability (supply), steady state boring contractor assistance is needed to ensure external customer commitments and internal operational work plan requirements are met. | | | | | | | | | |
| POSITIVE IMPACT ON SERVICES: (If approved) | Contractor assistance is needed to meet workload commitments associated with various projects; installing conduits, junction boxes, and related materials associated with utility services. This may include, but not be limited to, horizontal directional drilling, or other trenchless methods, open excavation or trenching for immediate assistance with horizontal directional drilling throughout FY23. | | | | | | | | | |
| NEGATIVE IMPACT ON SERVICES: (If not approved) | Failure to maintain sufficient resource capacity to meet workload demand has resulted and will continue to result in HDD's failure to meet customer commitment service dates, and internal workload requirements on time. This poses a significant risk to Customer Satisfaction, the City's reputation to deliver on service/contractual commitments, and reduced employee satisfaction by having overfunctioning personnel. | | | | | | | | | |
| FUNDING SOURCE | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | TOTAL | PROJECT ESTIMATED | | | |
| CIP | 700,000 | | | | | 700,000 | | | | |
| | | | | | | 0 | 0 | 0 | 0 | |
| | | | | | | 0 | 0 | 0 | 0 | |
| TOTAL | 700,000 | 0 | 0 | 0 | 0 | 700,000 | 07/01/22 | 6/30/23 | | |
| PROJECT COSTS | PROJECT BUDGET | | | | | | | | | |
| PROJECT COMPONENTS | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | Total Project Cost | Total Cost at end of FY 23 | | |
| Internal Costs | | | | | | 0 | 0 | | | |
| External Costs | | | | | | 0 | 0 | 0 | | |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| ANNUAL OPERATING IMPACT (After completion of Project) | | | | | | | Additional Project Info. | | | |
| DESCRIPTION: | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Five Year Total | OTHER: | | | |
| Personnel | | | | | | 0 | | | | |
| Operating/Maintenance | | | | | | 0 | Project Type: | Please Select | | |
| Capital Outlay | | | | | | 0 | Account Number(s): | 00.0000.0000 | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| DO NOT USE SECTION BELOW: Notes: _____ | | | | | | | | | | |
| Recommended by: _____ | | | | | Date: _____ | | | | | |
| Approved by: _____ | | | | | Date: _____ | | | | | |



Fleet Fund

FLEET MANAGEMENT

SUMMARY

The primary function of the Fleet Management Department is to provide high quality specifications for all vehicle and equipment purchases and assure the safety and serviceability of over 1,300 vehicles and equipment to support City operational efforts in a cost-effective manner. Fleet responsibilities include: preparing a variety of reports, processing invoices, monitoring compliance with vendor contracts associated with fleet maintenance, inspecting and generating specifications for new vehicles, evaluating vehicle usage, scheduling and performing preventive maintenance and repairs to all city vehicles. Duties also include stocking and maintaining the fuel management system which consists of three sites that deliver several thousands of gallons of fuel monthly and tracks our preventive maintenance; maintaining a motor pool of vehicles for use by other departments or divisions; and responding to emergency situations twenty-four hours a day.

STRATEGIC PRIORITIES (SP)

SP V: Effective and Excellent Service Delivery

GOALS & OBJECTIVES (G&O)

SP V, G&O 2: Provide Customer Satisfaction, Not Only Customer Service

PERFORMANCE MEASURES (PM)

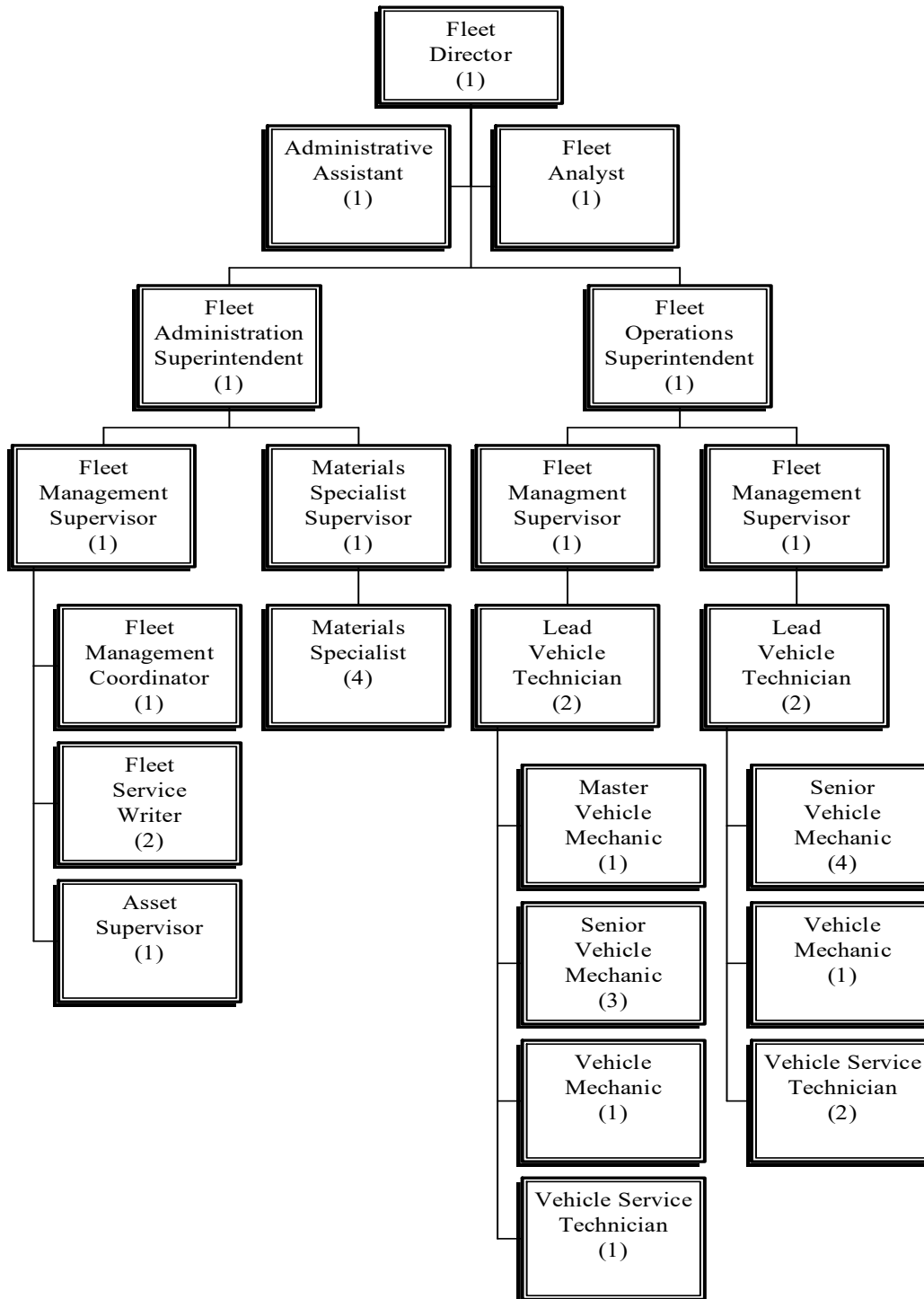
| Measures | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|---|----------------|----------------|----------------|----------------|
| SP V, G&O 2, PM 1: Direct Labor % | 58% | 77% | 73% | 75% |
| SP V, G&O 2, PM 2: % "On-Time" Preventative Maintenance | 74% | 84% | 90% | 90% |
| SP V, G&O 2, PM 3: Average Competitor's Rates are: | | | | |
| - Light Duty (Hourly Rate) | \$110 | \$110 | \$115 | \$115 |
| - Heavy Duty (Hourly Rate) | \$130 | \$130 | \$137 | \$137 |
| - Road Service Call (Hourly Rate) | \$141 | \$141 | \$155 | \$155 |
| | | | | |
| % In-House Repair Costs | 36% | 53% | 58% | 60% |

Note: Fleet's flat hourly rate is \$85/hour

- SP I = Safe, Sustainable, & Business Friendly
- SP II = Economic Development & Jobs
- SP III = Infrastructure & Asset Management
- SP IV = Promotion of the City of Albany as a Great Place to Live, Work, & Play
- SP V = Effective & Excellent Service Delivery
- SP VI = Fiscal Responsibility



Fleet Management



FLEET MANAGEMENT

SUMMARY

The primary function of the Fleet Management Department is to provide high quality specifications for all vehicle and equipment purchases and assure the safety and serviceability of over 1,300 vehicles and equipment to support City operational efforts in a cost-effective manner. Fleet responsibilities include: preparing a variety of reports, processing invoices, monitoring compliance with vendor contracts associated with fleet maintenance, inspecting and generating specifications for new vehicles, evaluating vehicle usage, scheduling and performing preventive maintenance and repairs to all city vehicles. Duties also include stocking and maintaining the fuel management system which consists of three sites that deliver several thousands of gallons of fuel monthly and tracks our preventive maintenance; maintaining a motor pool of vehicles for use by other departments or divisions; and responding to emergency situations twenty-four hours a day.

| Major Object of Expenditure | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| REVENUES | 2,977,463 | 2,943,850 | 3,181,976 |
| TOTAL REVENUES | 2,977,463 | 2,943,850 | 3,181,976 |
| PERSONNEL SERVICES | 1,933,823 | 2,088,611 | 2,203,886 |
| OPERATING EXPENSE | 549,037 | 662,485 | 757,435 |
| DEPRECIATION EXPENSE | 188,633 | 192,754 | 220,655 |
| TOTAL EXPENSES | 2,671,493 | 2,943,850 | 3,181,976 |
| TOTAL NET INCOME/(LOSS) | 305,970 | 0 | 0 |
| TRANSFER IN | 430,000 | 0 | 0 |
| FULL TIME POSITIONS | 32 | 32 | 34 |
| Capital Purchases | 388,722 | 400,750 | 50,000 |

Class Title

| | | | |
|-----------------------------------|-----------|-----------|-----------|
| Vehicle Service Technician | 0 | 0 | 3 |
| Vehicle Mechanic | 2 | 2 | 2 |
| Vehicle Mechanic, Senior | 7 | 7 | 7 |
| Vehicle Mechanic, Master | 0 | 0 | 1 |
| Lead Vehicle Technician (Grade 8) | 6 | 6 | 4 |
| Administrative Assistant | 1 | 1 | 1 |
| Fleet Management Director | 1 | 1 | 1 |
| Fleet Maintenance Supervisor | 3 | 3 | 3 |
| Fleet Management Supt. | 2 | 2 | 2 |
| Asset Supervisor | 1 | 1 | 1 |
| Senior Accounting Analyst | 1 | 1 | 1 |
| Fleet Service Writer | 2 | 2 | 2 |
| Materials Specialist | 4 | 4 | 4 |
| Materials Specialist Supervisor | 1 | 1 | 1 |
| Fleet Management Coordinator | 1 | 1 | 1 |
| TOTAL | 32 | 32 | 34 |

FLEET MANAGEMENT

| ACCOUNT NUMBER | ACCOUNT NAME | ACTUAL 2020/2021 | ADOPTED 2021/2022 | ADOPTED 2022/2023 | VARIANCE + / (-) |
|----------------|-----------------------|------------------|-------------------|-------------------|------------------|
| 65 | | | | | |
| 7110 | Regular Wages | 1,211,176 | 1,413,466 | 1,491,398 | 77,932 |
| 7120 | Overtime | 32,975 | 30,000 | 20,000 | -10,000 |
| 7130 | Part Time | 0 | 21,902 | 23,009 | 1,107 |
| 7210 | W/C Insurance | 44,466 | 55,244 | 57,847 | 2,603 |
| 7230 | Uniforms | 14,024 | 20,667 | 23,070 | 2,403 |
| 7260 | FICA Matching | 90,463 | 112,101 | 117,382 | 5,281 |
| 7270 | Pension Matching | 287,486 | 169,616 | 178,968 | 9,352 |
| 7280 | Insurance Matching | 244,973 | 257,615 | 283,212 | 25,597 |
| 7290 | Contribution Matching | 8,261 | 8,000 | 9,000 | 1,000 |
| 7514 | Contract Labor | 3,559 | 0 | 12,000 | 12,000 |
| 7550 | Communications | 13,845 | 14,788 | 18,000 | 3,212 |
| 7600 | Travel | 3,056 | 9,000 | 7,000 | -2,000 |
| 7610 | Auto Allowance | 6,025 | 6,000 | 6,000 | 0 |
| 7630 | Train/Cont.Education | 5,779 | 12,000 | 31,000 | 19,000 |
| 7700 | Risk Allocation | 29,979 | 35,064 | 46,192 | 11,128 |
| 7860 | Maint: Building | 189 | 0 | 0 | 0 |
| 7870 | Maint: Motor Equip | 29,032 | 35,315 | 34,846 | -469 |
| 7880 | Maint: Mach/Imp/Tools | 102,939 | 80,578 | 138,324 | 57,746 |
| 7900 | Utilities | 62,275 | 63,000 | 65,000 | 2,000 |
| 7990 | Dues and Fees | 24,353 | 3,050 | 6,000 | 2,950 |
| 8010 | Supplies | 17,506 | 22,000 | 29,400 | 7,400 |
| 8016 | Small Equip | 66,428 | 90,000 | 95,860 | 5,860 |
| 8050 | Rental of Equipment | 0 | 0 | 6,000 | 6,000 |
| 8110 | Gasoline | 29,815 | 8,256 | 8,988 | 732 |
| 8150 | Food | 2,622 | 2,000 | 3,500 | 1,500 |
| 8900 | Depreciation | 188,633 | 192,754 | 220,655 | 27,901 |
| 8951 | Indirect Cost | 151,634 | 281,434 | 249,325 | -32,109 |
| | Total | 2,671,493 | 2,943,850 | 3,181,976 | 238,126 |



Appendix



ANNUAL BUDGET GLOSSARY OF TERMS USED IN THIS BUDGET

The following is an abbreviated list of the specialized governmental budgeting and accounting terms used in this budget.

ACCOUNT NUMBER – A line item code defining an appropriation.

ACCRUAL ACCOUNTING – a basis of accounting in which revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they occur.

AD VALOREM TAXES – Commonly referred to as property taxes. Real and personal property are levied on annually according to the property's valuation and tax rate.

AMORTIZATION – The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

APD – Albany Police Department

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

APPROPRIATION ORDINANCE – The formal budgetary document enacted by the legislative body, which contains all approved appropriations for the fiscal year.

ARRA – The American Recovery and Reinvestment Act of 2009 is a direct response to the economic crisis. The recovery Act has three immediate goals: 1) Create jobs and save existing ones, 2) Spur economic activity and invest in long-term growth, 3) Foster unprecedented levels of accountability and transparency in government spending.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government as a basis for levying taxes.

BALANCED BUDGET – A budget in which the estimated current expenditures are equal to or less than the estimated current revenues.

BASE BUDGET – The base budget consists of personal services only. Price and quantity changes are reflected in the base budget but only to the extent that they are in support of personal services. Program and/or capital improvements are not included in the base budget.

BASIS OF BUDGETING – A system used by an individual government to determine when budgetary revenues have been realized and when budgetary expenditures have been incurred.

BOND – A written promise to pay a specified sum of money, called the per value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

BONDED DEBT – That portion of indebtedness represented by outstanding bonds.

BUDGET – A service plan for a given period embodying estimated expenditures for providing services and the proposed means of financing them. A balanced budget limits expenditures to available resources.

BUDGET ADJUSTMENT – A revision to the adopted budget that occurs during the affected fiscal year as approved by the Board of Commissioners via an amendment or a transfer.

BUDGET CALENDAR – The schedule of key dates that a government follows in the preparation and adoption of its budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

BUDGETARY BASIS – This refers to the basis of budgeting used to estimate financing sources and uses in the budget.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAD 911 – Computer Aided Dispatch 911-call handling.

CAFR – Comprehensive Annual Financial Report

CAPITAL IMPROVEMENTS/ASSETS – Construction, renovation, physical improvement projects, vehicles or tangible items such as tools, desks, machinery and equipment costing more than \$5000 each and having a use-life of more than one year.

CDBG – Community Development Block Grant

CIP – Capital Improvement Program

COLA – Cost of Living Adjustment

COMBINED SEWER OVERFLOW PROJECT (CSO) – A \$38 million project mandated by the state and federal governments requiring Albany to separate its storm drainage and sanitary sewer systems.

COMPLEXITY OF WORK PROCESS/ACTIVITIES – Measures of levels of difficulty associated with work process or activities.

CONTINGENCY – Those funds included in the base budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services over a period of time. Debts of government include bonds, time warrants, notes, and floating debts.

- A. **General Obligation Debt** is secured by the pledge of the issuer's full faith, credit, and taxing power.
- B. **A Revenue Debt** is a bond, debt, or obligation for which principal and interest are payable exclusively for the earnings of a government enterprise. This term can refer more broadly to any state or local government debt that is not a general obligation.

DEBT LIMIT – The maximum amount of debt that a municipality is permitted by law to incur – also known as “Debt Ceiling.”

DEBT SERVICE – Payment of principal and interest to lenders or creditors on outstanding debt.

DEFICIT – The excess of an entity’s liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

DEPRECIATION – Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

EFFECTIVENESS – Depicts the degree to which performance objectives are being achieved or otherwise reflects the quality of local government performance.

EFFICIENCY – Reflects the relationship between work performed and the resources required to perform it; Compares outputs to input.

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND – Enterprise funds are used "to account for operations that are financed and operated in a manner similar to private business enterprises . . . where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed primarily through user charges". Services accounted for in enterprise funds are tangible, and it is possible to determine the extent to which they benefit individual service consumers.

ENTITLEMENT – The amount of payment to which a state or local government is entitled as determined by the federal government.

EQUITY AND AVAILABILITY OF SERVICE TO USERS – Measures referring to fair or equitable distribution of service in different locations or populations.

ERU – Equivalent Residential Unit

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

EXTERNAL CUSTOMER SATISFACTION – measures of quality from external sources.

FINANCIAL INDICATORS – Comparison of planned vs. actual expenditures, cost, obligations, receipts, allocations or losses.

FISCAL YEAR –The twelve month period to which the annual operating budget applies and at the end of which the city government determines its financial position and the results of its operations.

In Albany, the fiscal year runs from July 1 to June 30 of the following year.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUND – Governmental accounting systems are organized and operated on a fund basis. A fund is an independent financial and accounting entity. It has a balanced set of accounts and records, cash and other resources together with all related liabilities and residual equities or balances which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Though funds are independent entities within the financial records of a government, there need not be physical segregation of assets.

FUND ACCOUNTS – All accounts necessary to set forth the financial position and results of operations of a fund

FUND BALANCE – This is the unencumbered balances of appropriation from the prior fiscal year.

GASB – Governmental Accounting Standards Board.

GENERAL FUND – The General Fund provides general-purpose governmental services such as Police, Fire, and Street Maintenance. This fund accounts for the revenues and activities not required

by law or administrative decision to be accounted for in a special fund. Ordinarily, the General Fund has a great variety of revenues and is used to finance many more activities than any other fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The accounting rules and procedures adopted by the accounting profession to facilitate uniformity in preparing financial statements.

GENERAL REVENUE – The revenue of a government other than those derived from and retained in an enterprise. If a portion of the net income in an Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amount transferred constitutes general revenue to the government.

GFOA – Georgia Finance Officers Association.

GIRMA – Georgia Interlocal Risk Management Agency.

GMA – Georgia Municipal Association.

GOALS – A longer-term broader statement of intent.

GOHS – Governor’s Office of Highway Safety

INTERNAL MEASURES OF QUALITY OF PRODUCT SERVICES – Measures of quality from internal sources.

INVESTMENTS – Securities and real estate held for production of revenue in the form of interest, dividend, rentals or lease payments. The term does not include fixed assets used in governmental operations.

JOB FAMILY – Occupational categories that group together positions that have certain common characteristics. Treatment of groups of jobs in this manner provides a more concise and accurate method of evaluating individual jobs.

LEVY – To impose taxes, special assessments of service charges for the support of governmental activities.

LONG-TERM DEBT – Debt with a maturity of more than one year after the date of issuance.

MSA – Metropolitan Statistical Area

MISSION – The reason or purpose for the organizational unit’s existence.

MODIFIED ACCRUAL ACCOUNTING – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due..

NET INCOME – Proprietary fund in excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses and operating transfers-out.

OBJECTIVES – The specified end result expected and can include the time at which it will be achieved.

OMB – Office of Management and Budget.

OPERATING EXPENSES – Proprietary fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME – The excess of proprietary fund operating revenues over operating expenses.

OPERATING RATIOS – Efficiency measures such as cost per unit, productivity measures and ratios of direct to indirect cost.

OPERATING REVENUES – Proprietary fund revenues that are directly related to the fund's primary service activities. They consist primarily of user charges for services.

OUTCOMES OF PRODUCT OR SERVICE – Direct results achieved through the provision of goods and services by the City.

OUTPUTS OR FINAL PRODUCTS – Products or services produced, distributed or provided to clients.

PENSION TRUST FUND – The trust fund used to account for public employee retirement systems. Pension trust funds are accounted for in essentially the same manner as proprietary funds, but with an important expanded emphasis on required fund balance reserves.

PERFORMANCE INDICATORS – A particular value or characteristic used to measure efficiency or effectiveness.

PERFORMANCE MEASUREMENT – The regular collection and reporting of a range of data useful in the management and operation of programs.

PROGRAM BUDGET – A budget wherein expenditures are based primarily on programs of work and secondarily on character and object class.

REVENUES – The income attributable to a designated fiscal accounting period that will affect the balance (surplus) or deficit resulting from the operations of that period.

SAIP – Self-Administered Insurance Program

SINKING FUND – Schedule of annual payments required on General Obligation Bonds Payable. Principal and interest are payable from an ad valorem tax upon all property of the City.

SPLOST VI – Special Local Option Sales Tax, the sixth implementation of a one percent sales tax for special projects to help build and maintain the City's infrastructure.

TAD – Tax Allocation District

TAX DIGEST – The total assessed value of all real estate property, motor vehicles, mobile homes, timber and heavy-duty equipment in the city of Albany, Georgia.

TAX LEVY ORDINANCE – An ordinance by means of which taxes are levied.

TAX RATE LIMIT – The maximum rate at which a government may levy a tax. Overall tax rate limits usually restrict levies for all purposes and of all governments, state or local, having jurisdiction in a given area.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for a common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

TIMELINESS OF PRODUCT OR SERVICE – Measures of timeliness, which may be based on specific standards or past trends.

UNIFORM CHART OF ACCOUNTS – State mandated financial reporting format for governments.

WG&L – Water, Gas and Light

WORK/ACTIVITY LEVEL – Work measure that assesses intermediate steps in producing outputs.

WORKLOAD – The amount of work compared to capability.

