



Adopted

BUDGET

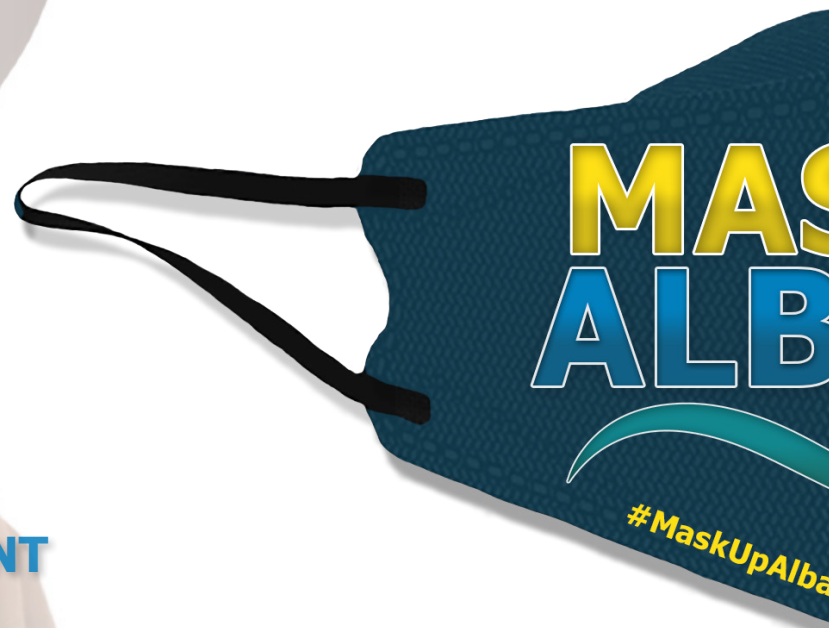
Fiscal Year 2021

"WE ARE IN THIS TOGETHER"



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VISION

The City of Albany is a collaborative regional leader delivering exceptional services and enhancing quality of life, while fostering an atmosphere where citizens and businesses can thrive.

MISSION

The City of Albany delivers fiscally responsible, highly dependable services to citizens in the community and the region with integrity and professionalism.

THE BOARD OF COMMISSIONERS



Mayor Bo Dorough

Jon Howard - **Ward I** (Mayor Pro Tem)

Matt Fuller - **Ward II**

BJ Fletcher - **Ward III**

Chad Warbington - **Ward IV**

Robert Langstaff, Jr. - **Ward V**

Demetrius Young - **Ward VI**

STRATEGIC PRIORITIES



Safe, sustainable, and business-friendly



Economic development and jobs



Infrastructure and asset management



Promotion of the City as a great place to live, work and play



Effective and excellent service delivery



Fiscal Responsibility



CITY MANAGER SHARON D. SUBADAN

Dear Citizens,

The adopted operating budget for fiscal year 2021 (July 1, 2020 through June 30, 2021) totals \$289.8 Million. The budget is balanced with an increased headcount of 7 compared with the prior fiscal year bringing our total full-time equivalent (FTE) positions to 1,174. The increases in personnel are related to the following positions: 1 Code Enforcement Director, 2 Code Enforcement Inspectors, 1 Production Technician, 1 Transit Center Technician, 1 Telecom System Engineer, and 1 Grant-Funded position to assist with the additional grant submissions and awards. The \$2 Million increase in the overall budget is primarily driven by initiatives related to the Board's top priorities: public safety, blight, and code enforcement. Police personnel (officer, corporal, sergeant, lieutenant, captain, major) are budgeted to receive a 6% salary increase (other City personnel, excluding senior management, will receive a 2.5% C.O.L.A.). We have increased the demolition budget from \$400,000 to \$1 Million. Another Board priority, Recreation, is addressed with the proposed reallocation of SPLOST and TSPLOST dollars. This will result in an additional \$3 Million for future projects.

The budget is adopted with no increase to the millage rate and an estimated decline in sales tax revenues in anticipation of reduced collections. However, we are optimistic that the economy will rebound. Several of the new initiatives reflect public safety priorities. Another involves assisting Community & Economic Development with substantial rehab on rental units for those with low to moderate-income. The redundant fiber hut is related to the move of our network infrastructure from 207 Pine to another location. But, the one that will start next year and span many years is capital improvement considerations for CSO, Storm Drainage, Sewer Upgrades, and the Wastewater Treatment Plant. We have incorporated a Sewer rate study as part of this initiative.

The COVID-19 pandemic has significantly impacted our community and required us to make several operational adjustments to continue providing excellent customer satisfaction. While the long-term financial impacts are mostly unknown at this time, we have taken a conservative approach to our revenue estimates. We believe we are well-positioned to face the challenges ahead of us. We will continue to assist the citizens of Albany during this period of adjustment. Whether it's applying for and administering CARES Act grants to benefit our community, revising HOPE guidelines to assist utility customers with their bills, matching CDBG funds to assist small businesses, or coordinating distribution efforts for 25,000 masks donated by Procter & Gamble and private non-profits like United Way, everyone can rest assured that "we are in this together".

Sincerely,
Sharon D. Subadan
City Manager

CITY SNAPSHOT

2021 TOTAL FISCAL YEAR BUDGET \$289,828,612

CITY DESCRIPTION

Population	75,249
Square Miles in the City	55.13
Number of budgeted employees	1,174
Millage rate	9.668

MAJOR EMPLOYERS

Phoebe Putney Health System *	4,367
USMC Logistics Base (Civilian)	4,300
Dougherty County Board of Education	2,700
Albany State University	1,264
City of Albany	1,174
Dougherty County	680
Proctor & Gamble	625
JRN, Inc	624
MillerCoors	586

CUSTOMERS

Utility Customers	34,877
Commercial Airline Passengers Boarded (2019)	41,895
Telecom Services	1,138

PUBLIC SAFETY

Police Citations Issued	11,657
Fire Incident Responses	5,117
Fire Public Safety Events	291

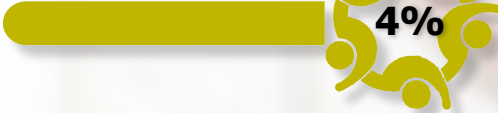
INFRASTRUCTURE

Miles of Streets	433
Street Lights	12,609
Wastewater Treated	15,884 g/day
Miles of Electrical Lines	747
Natural Gas Regulator Stations	29
Number of Water Wells	28
Parks	75
Acres of Parks	400

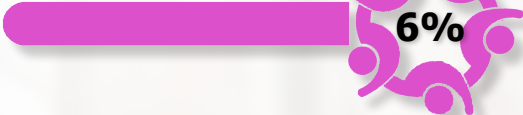
*1,850 in Dougherty County



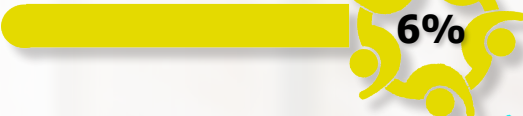
DEPRECIATION



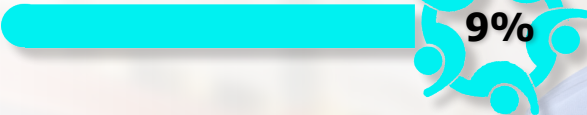
UTILITY TRANSFER OUT



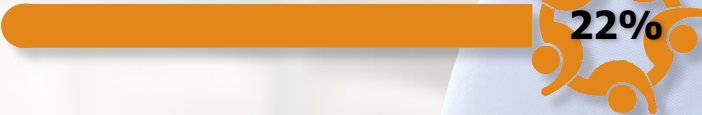
INDIRECT COSTS



CAPITAL IMPROVEMENT



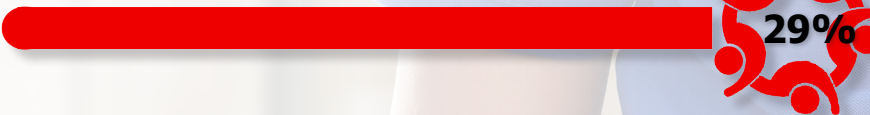
OPERATING EXPENSES



PERSONNEL SERVICES



COST OF GOODS SOLD



CITYWIDE BUDGET

The Adopted Fiscal Year 2021 Budget totals **\$289.8 million**. The largest portion is made up of the cost of goods sold (29%, or \$83 million).

REVENUE SOURCES

THE GENERAL FUND serves as the primary reporting vehicle for local government operations. The general fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. It accounts for the general operations of the City including Public Safety, Public Works, Municipal Court, Planning and Development, Engineering, and General Administrative Support Services.

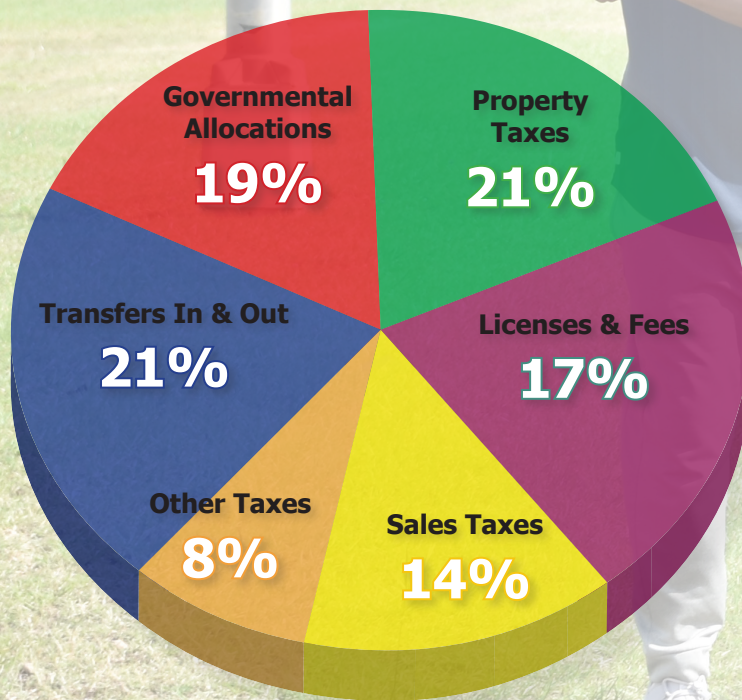
ENTERPRISE FUNDS are separated by function and reporting from the governmental operations of the City. These funds provide goods and services to the community via a fee for services rendered the citizens. Under enterprise accounting, the revenues and expenses are separated into separate funds in order to functionally operate a business or enterprise. The Utility funds and fees are the largest source of revenue for these type funds.

7 SPECIAL REVENUE FUNDS account for proceeds of specific revenue sources that are legally restricted to be expended for specific purposes.



GENERAL FUND REVENUE

The **General Fund** dollars are generated through the categories in the graph shown below. These dollar amounts are used to provide basic governmental services. Forecasts are based on five-year revenue trends.



Property taxes make up **21%** of the overall general fund revenues. The transfer from the utility funds makes up approximately **26%**.

GENERAL FUND EXPENDITURES

YOUR DOLLARS AT WORK.

General Fund dollars are used to pay for basic governmental services and operational functions. The largest portion of the expenditures are used for public safety.

RECREATION & COMMUNITY

\$0.16

PLANNING & ENGINEERING

\$0.15

GENERAL GOVERNMENT

\$0.16

FIRE DEPARTMENT

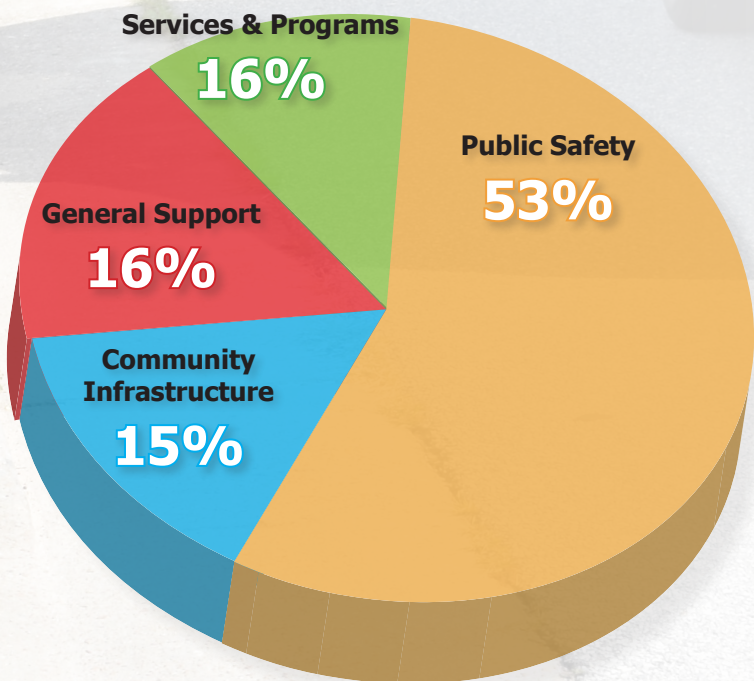
\$0.23

POLICE DEPARTMENT

\$0.30

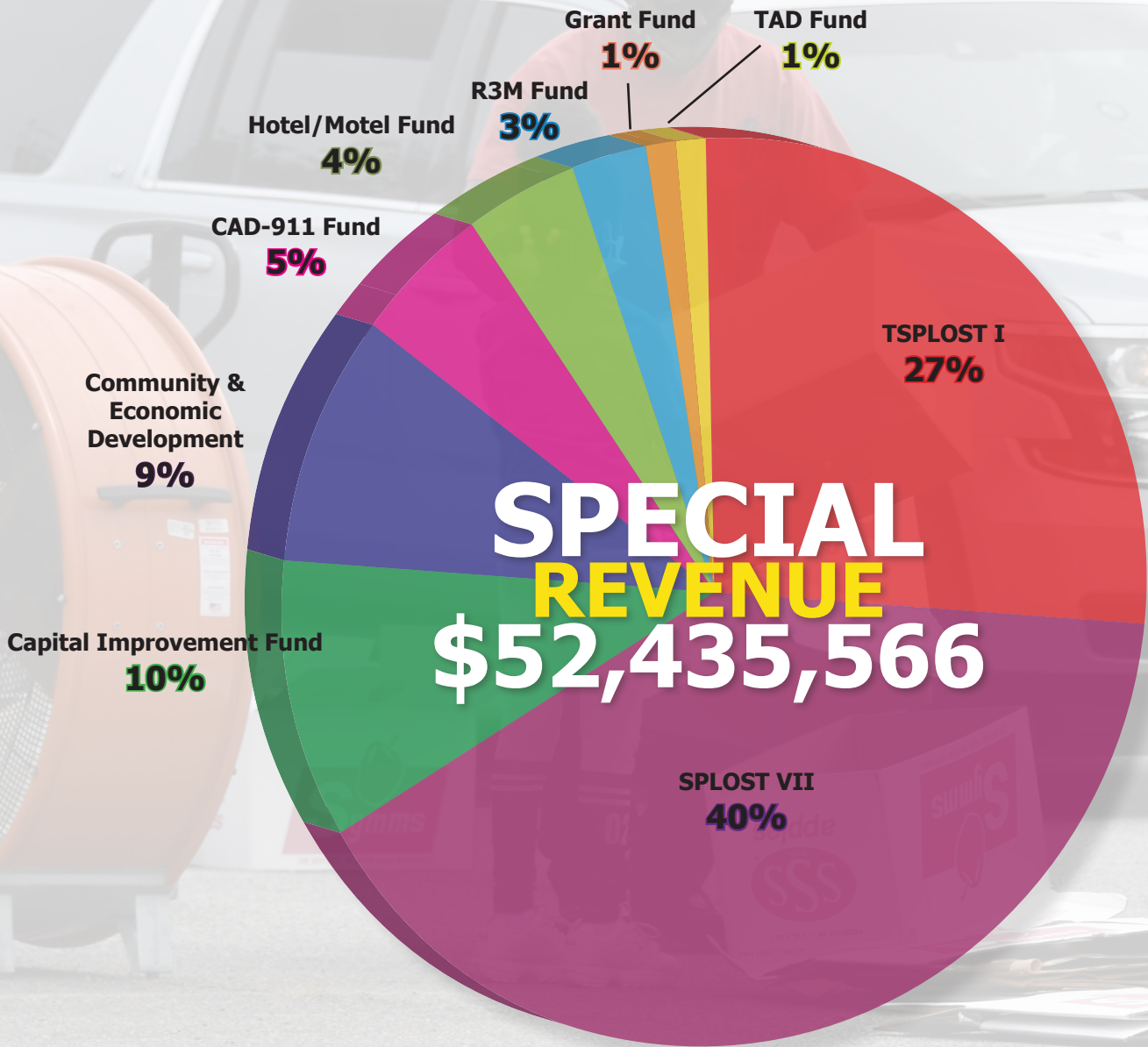


\$63,768,825



SPECIAL REVENUE

SPECIAL REVENUE funds account for the proceeds of specific revenue sources that are legally restricted to expend for specific purposes. This funding may include grants, hotel/motel taxes, SPLOST, etc.



SUPPLEMENTED FUNDS

THE SUPPLEMENTED FUNDS are a small portion of the Enterprise Funds. This funding provides operations, goods, and services for the Airport, Albany Transit, and the Flint River Entertainment Complex.

**SUPPLEMENTED
ENTERPRISE FUNDS
\$12,596,947**



**FRE
Complex**
\$2,247,227



Airport
\$4,276,843



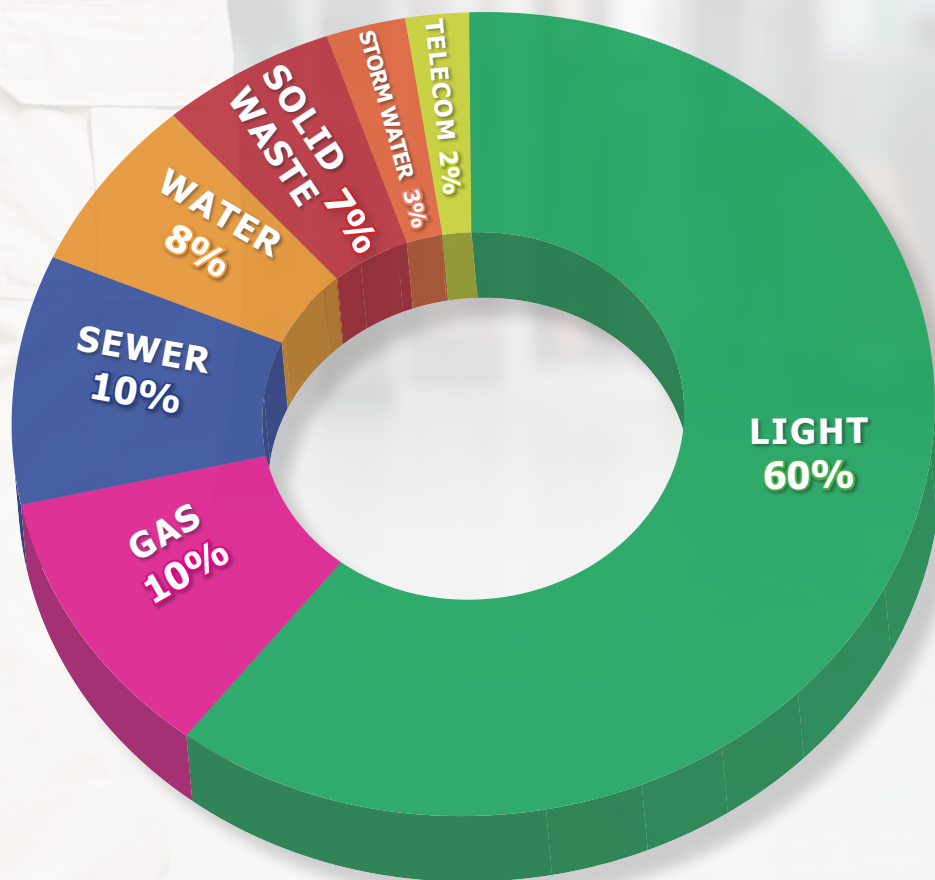
**Albany
Transit**
\$6,072,877

UTILITY FUND REVENUES

PROPORTION OF UTILITY REVENUE

Funding for Albany Utilities is derived from the fees paid by Albany Utility customers for services provided. Below you will find how much revenue is generated in each service area. Light Department funds are the largest revenue source and the largest expense for Albany Utilities.

\$166,793,796



UTILITY FUND EXPENSES

Albany Utilities is a utility distributor, which means that the majority of expenses are dictated by the energy provider of which the City is a member. The City participates in Municipal Electric Authority of Georgia for Light and Municipal Gas Authority of Georgia for Gas. However, Albany Utilities maintains wells and the water treatment plant for the Water Fund that will also be included in the "Cost of Goods Sold" percentage shown below.

Cost of Goods Sold	52%
Transfers Out	11%
Operating Expenses	11%
Indirect Costs	10%
Personnel Services	10%
Depreciation Expense	6%

UTILITY FUND

\$161,027,274

Solid Waste Water Sewer Gas Storm Water Light Telecom

LIGHT FUND

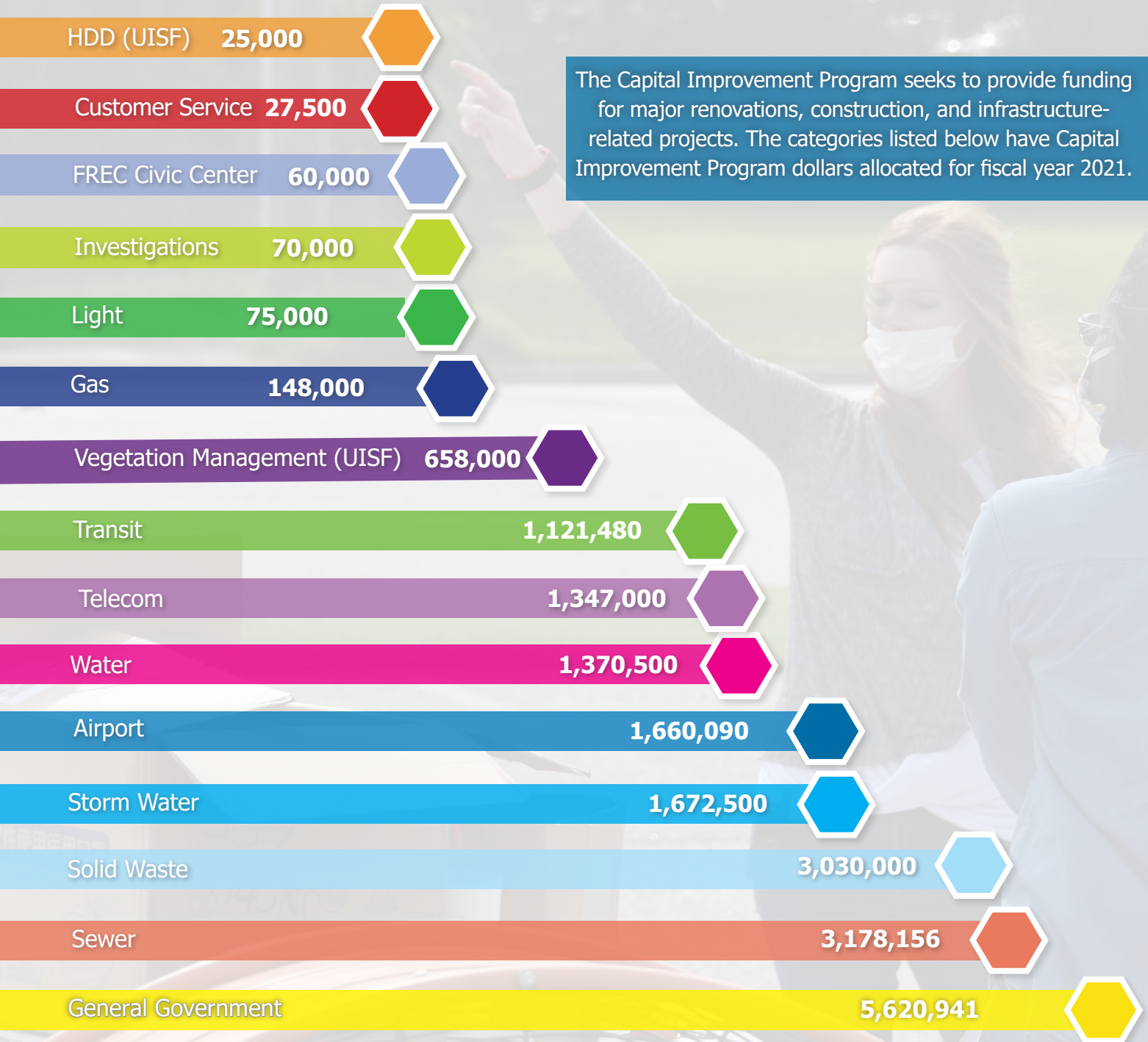
\$96,632,283

\$71.8 Million in Cost of Goods Sold
\$10.5 Million in Transfers to General Fund

74%	Cost of Goods Sold
11%	Transfers Out
6%	Indirect Costs
4%	Personnel Expenses
3%	Operating Expenses
2%	Depreciation Expense

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program seeks to provide funding for major renovations, construction, and infrastructure-related projects. The categories listed below have Capital Improvement Program dollars allocated for fiscal year 2021.



TOTAL CAPITAL FY 2021
\$20,064,167

NEW INITIATIVES

- 6% Wage Increase for Policing Personnel
- \$600K Additional Demolition Funding
- Additional Code Enforcement Personnel
- Albany Tech Pre-Academy
- Live Scans for Finger Printing
- License Plate Readers & Body Cameras for officers
- Police Overall study by outside consultant
- Redundant Fiber Hut (Move out of 207 Pine)
- Home Rehab program through DCED
- Rate Study for Sewer
- Sewer Capital Plan

Ray Charles Plaza



Policing / Crime / Blight

Safe, Sustainable & Business Friendly

Adopted FY 2021 Budget Total **\$19,267,544**

Personnel Cost Breakout:

Regular Wages: \$9,817,025
 Overtime: \$1,016,783
 Part Time: \$150,660
 Uniforms: \$191,700
 Contribution Matching: \$82,500

W/C Insurance: \$313,369
 FICA Matching: \$789,112
 Pension Matching: \$1,479,071
 Insurance Matching: \$2,098,634



1

POLICE RECRUITMENT

With a 6% increase in salary for policing personnel

17

2

FIGHTING BLIGHT

Additional \$600K in budgeted spending over prior year adopted budget

3

LICENSE PLATE READERS & BODY CAMERAS

Investing \$850K in technological enhancements



Albany Police Department

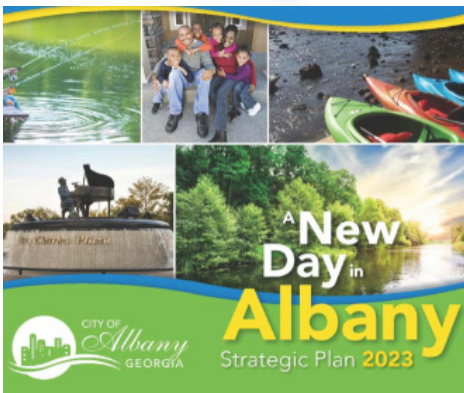
In order to address the Commission's Priorities, the proposed fiscal year 2021 budget will include 6 new initiatives in order to expand the efforts currently being invested in the APD.

First, the City researched 6 regional Police Departments, including Valdosta; Thomasville; Columbus; and Macon. The average minimum salary for the positions of officer, corporal, and sergeant were used to calculate the approximate 6% difference. The result of a 6% increase for policing positions led to an increase in personnel cost of over \$717,000.

Second, in an effort to continue the effort to Fight Against Albany Blight there is an increase of budgeted dollars for demolition to bring the demolition budget to an even \$1,000,000. This is an increase of \$600,000 compared with the adopted budget of fiscal year 2020.

Third, license plate readers will be an upgrade to the existing in-car camera system, along with body cameras for uniformed bureau personnel, for a total investment of \$850,000.

Additionally, there are 3 new initiatives with minimal financial investment from the City that will assist in recruitment and efficiency of the APD: the establishment of the Pre-Academy through Albany Tech (6-week program, which is HOPE eligible), the addition of a LiveScan machine for finger printing in order reduce costs of additional transport to and from the jail, and the comprehensive analysis of the Albany Police Department.



Safe neighborhoods, a sustainable community, and business-friendly culture are the foundation blocks of great cities.

The City of Albany will focus our efforts and resources on public safety and crime prevention, business development and civic engagement, and education toward creating a thriving and sustainable community.

All these stated additions are in an effort to accomplish the goals as stated above.

RECREATION

Budget Workshop



Personnel Cost
\$2,027,515

Operating Cost
\$1,209,964



SPLOST VII
\$5.7 Million

SPLOST VI
\$1.5 Million



the **CLUB** at
THORNTON
PARK

Major Projects

Bill Miller & Henderson Gym Renovations

approximately \$1.3M

Jefferson Street Boys & Girls Club Restroom & Locker Room Renovations

approximately \$135K

Carver Pool Renovations on SPLOST VII

approximately \$750K

1

SPLOST FUNDING

Reallocation of over \$2 Million in SPLOST VII to Recreation projects for Board priorities.

2

GYM RENOVATIONS

\$1.3 Million to Bill Miller & Henderson are just two of the gyms with substantial renovations.

3

Updated Equipment for Youth:

Gyms will receive new computers, sports equipment, ping pong and pool tables, and gaming systems to enhance summer camp and after school programming.



Recreation Department

Fiscal Year Budget \$3,237,479

The City of Albany offers more than just great parks, ballparks, and gyms. The City assists with funding great tourist attractions like Chehaw, the Flint Riverquarium, Civil Rights Institute & more. In partnership with the CVB, Convention & Visitors' Bureau, the City invests in the Flint River Entertainment Complex, which is now managed by Spectra. Spectra has helped to cut the net cost of operations to the City, while enhancing the entertainment options brought to the Civic Center, Municipal Auditorium, and downtown.

In addition to those partnerships, the City of Albany Recreation & Parks Department strives to develop fun, safe, and educational programs and athletic opportunities and events for community members of all ages to enjoy. We will continue to offer summer camp and after school programming at no cost to the community. In addition to our current youth athletic programming we are adding girls softball and basketball leagues for our teenagers. We are also working with community partners to create a youth council to allow us to directly hear the needs of our youth. We will continue to partner with numerous local and state-based organizations to bring new, amazing and challenging programs and events to the Good Life City.

Investment in Our Community

Chehaw Park - \$882K

Flint Riverquarium - \$200K

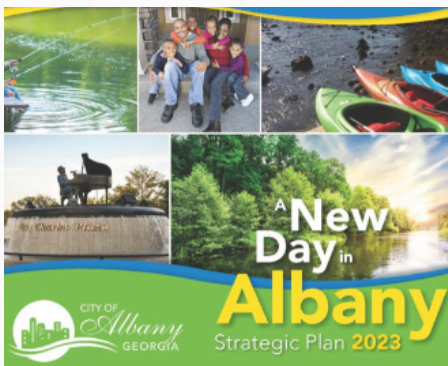
Civil Rights Institute - \$100K

Flint River Entertainment Complex - \$323K (Hotel/Motel Tax)

*With an Additional \$603K from General Fund

Albany Area Arts Council - \$45K

Boys & Girls Club - \$150K



PROMOTING ALBANY AS A GREAT PLACE TO LIVE, WORK & PLAY

Albany's recreational, tourism, natural areas, and trails create an environment for healthy living and unlimited opportunities.

The City will establish a variety of recreation and entertainment venues second to none in the region and beyond. Our citizens and visitors will enjoy a true sense of southern living, and we will promote Albany as a great place to live, work, and play.

Through investing in our recreation department with SPLOST dollars and expanding programs provided by the City, we will continue to promote this City well.

SPLOST VII

Project List

P25 Radio	\$ 1,062,939
Fire Station #2	\$ 718,724
Recreation Improvements	\$ 4,447,348
Carver Pool	\$ 750,000
Street Resurfacing	\$ 2,586,111
Alley Paving	\$ 1,875,862
Alley Crushed Asphalt	\$ 538,590
Sidewalks	\$ 1,500,000
Streetscapes Downtown	\$ 170,000
Chehaw Improvements	\$ 497,318
GPS/GIS Infrastructure Mapping	\$ 200,000
IT Hardware Upgrade	\$ 666,885
IT Software Upgrade	\$ 490,000
Storm Sewer Outfall Improvements	\$ 2,000,000
Storm Pumping Station	\$ 681,565
Underground Utility Installation	\$ 614,200
Street Light Upgrades	\$ 1,562,345
New Transportation Center	\$ 909,729

Total SPLOST VII Dollars

\$21,271,616

Federal Portion of BUILD Grant	\$ 800,000
Federal Portion of TAP Grant	\$ 680,000

Total SPLOST VII Budget

\$22,751,616

T-SPLOST Project List

Roadway Improvements	\$ 2,167,450
Sidewalk Installation	\$ 3,484,959
Alley Paving	\$ 1,000,000
Multi-Purpose Trails	\$ 1,700,000
Unpaved Streets	\$ 250,000
Railroad Crossing Improvements	\$ 140,000
Intersection Improvements	\$ 500,000
Traffic Calming Devices	\$ 80,000
Traffic Signals & Pedestrian Upgrades	\$ 2,852,400

Total Proposed 2021
\$12,174,809

